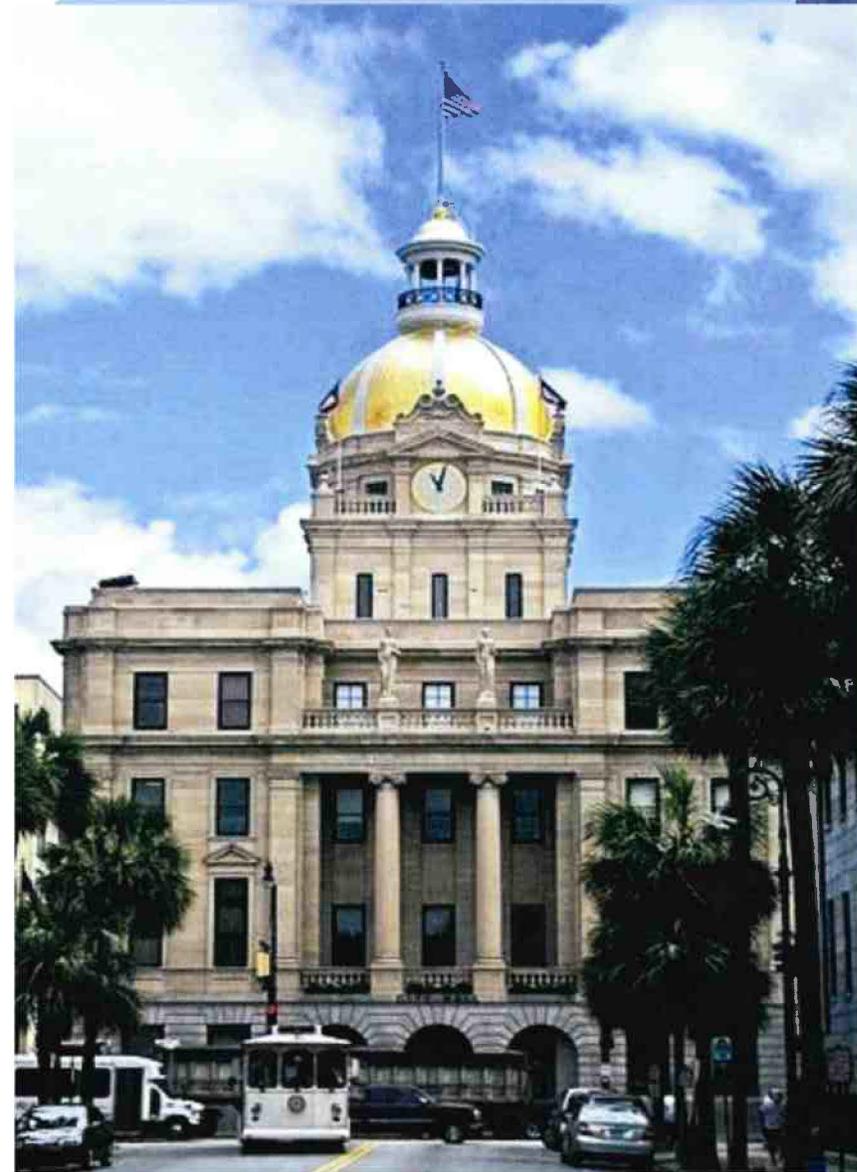


**2016 SERVICE  
PROGRAM  
AND BUDGET**



**2016-2020 Capital  
Improvement  
Program**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Savannah  
Georgia**

For the Fiscal Year Beginning

**January 1, 2015**

Executive Director

---

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Savannah, Georgia** for its annual budget for the fiscal year beginning **January 1, 2015**. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF SAVANNAH

---

**2016 SERVICE PROGRAM &  
BUDGET**

AND

**2016-2020 CAPITAL  
IMPROVEMENT PROGRAM**

---

SAVANNAH, GEORGIA

Special recognition is given to the following individuals for their assistance in preparation of the 2016 Service Program and Budget and the 2016-2020 Capital Improvement Program:

### **EXECUTIVE STAFF**

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Peter Shonka	Assistant City Manager, Development and Environmental Services
David Maxwell	Chief Financial Officer
Sean Brandon	Management Services Bureau Chief
Taffanye Young	Community & Economic Development Bureau Chief
Chief Joseph Lumpkin	Police Chief
Chief Charles Middleton	Fire and Emergency Services Chief
Joseph Shearouse	Leisure Services Bureau Chief
Gene Prevatt	Sanitation Bureau Chief
John Sawyer	Public Works and Water Resources Bureau Chief

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### **SPECIAL ACKNOWLEDGEMENTS**

Finance Department  
Information Technology  
Vehicle Maintenance  
Department Heads and Administrators  
Outside Agencies  
Cultural Affairs

Special thanks to Daphanie Williams

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# LEGISLATIVE BODY



## MAYOR AND CITY COUNCIL 2012-2015

EDNA B. JACKSON  
Mayor



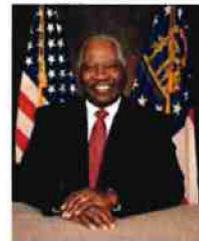
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# City of Savannah

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November 16, 2015

To the Honorable Mayor and Aldermen:

The values of our organization are founded on pillars of TRUST, TRANSPARENCY, and ACCOUNTABILITY: Public service and engagement; Respect; Innovation and sustainability; Diversity and inclusion; and Ethics and integrity. It is in the spirit of these values that I am pleased to present the *2016 Service Program and Budget*.

During my tenure as City Manager, I have consistently sought to promote a vision of Savannah as the most livable and best managed city in the world through structurally balanced budgets guided by the ideals of trust, transparency and accountability. The financial plan set forth for FY 2016 is no exception. It represents our continuing commitment to provide our community with a wide range of public services that contribute to Savannah's vibrant culture and livability in compliance with the priorities set by Council.

Budget appropriations were made in consideration of 1) recommendations noted by Council; 2) service delivery improvement needs; and 3) the 2016-2020 Five Year Capital Program which addresses a variety of infrastructure needs.

The 2016 budget:

- ✓ Is balanced with revenues equal to expenditures;
- ✓ Addresses numerous critical service priorities-most notably in the areas of public safety, public works and community development;
- ✓ Proposes smart, value-added investments in the City's technology, equipment, and infrastructure;
- ✓ Values and rewards our employees for the exceptional work they perform on behalf of the community each and every day and;
- ✓ Carefully balances the service demands of a growing community with ongoing concerns.

The key areas emphasized in this budget include public safety, staff training and development, customer service, housing opportunities, and infrastructure maintenance.

From the outset of this year's budget development process, staff's primary focus has been one of keeping tax and utility rates as low as possible without negatively impacting service delivery. In pursuit of this goal, I informed bureaus and departments in May to review their workforce planning to link financial resources to the mission, vision, goals and objectives of their operational plans. I also held budget hearings with each Bureau whereby departmental cost drivers and service improvement requests were evaluated. Concurrently, we launched a review of revenue and expenditure drivers city-wide which resulted in a contribution of \$500,000 to general fund reserves for fiscal year 2015.

Another facet of this spending plan pertains to the level of compensation that we provide our employees. Data supports what we already know—costs continue to rise. We remain committed to providing our exemplary workforce with a compensation structure that not only is competitive within the regional labor market but is equally responsive to the rising cost of living within the community they serve. As such, the budget includes funding for a general wage increase for civilian employees and fully funds the increased base pay and other compensation provisions implemented in July 2015 associated with public safety personnel.

In short, the \$364 million 2016 Budget seeks to consolidate our many successes while still making the targeted, high-value investments necessary to maintain municipal services; improve and strengthen the financial condition of our General and Enterprise funds; and still promote affordability for our residents.

Through a combination of disciplined decision-making, creative problem solving and hard work, we have maintained and/or expanded core service delivery while restraining spending growth to become leaner, smarter, and more efficient as an organization, thus resulting in greater value for our citizens. Over the last three years, our efforts have included:

- Working proactively to improve the long-term financial health of the Employee Retirement System;
- Implementing enhanced employee wellness programs which have allowed us to hold year-over-year cost growth of health insurance to sustainable levels;
- Postponing performance-skilled increases for over two years however awarding general wage increases;
- Implementing a rigorous hiring process for sworn police positions;
- Repurposing positions to higher-demand service areas to administer new programs without adding personnel.

Two short years ago, the forecast for 2014 projected an annual budget shortfall of \$4.41 million even after assuming adoption of the rollback tax rate. As a result of the aggressive and proactive steps we have taken, the *2016 Service Program and Budget* represents the sixth consecutive annual budget that does not include a millage rate increase. The City's reserve funds are healthy and growing putting us in good standing with financial rating agencies that consistently reaffirm the City's AA+ credit worthiness. To our common credit, we have achieved this structural stability while avoiding a single employee layoff and maintaining and/or expanding the core services most valued by our residents and stakeholders. I salute the team of employees for their commitment to striving for excellence in our delivery of city services to the citizens of Savannah.

### ***2016 Service Program and Budget maintains resources to address Council priorities***

Budget appropriations in the *2016 Service Program and Budget* total \$363,930,031. This is a 1.7% increase above the 2015 projected budget.

### **Progress in Achieving Strategic Priorities**

Steady and sustainable progress has been made in achieving Council's strategic priorities. In support of your Council Priority of Ambassadorship, the City joined forces with community partners to implement a pilot Ambassador Program termed "Savannah Serves", with plans for full implementation in 2016. The mission of this new initiative is to promote a clean and safe downtown area while enhancing the "Savannah Experience" for residents, businesses and visitors.

**Public Safety.** In accordance with Fire Strategic Plan recommendations to upgrade effective fire response objectives city-wide, this budget includes grant funding to offset personnel costs for thirty-five firefighters providing relief in excess of \$2M on general operating funds.

Reducing crime and the perception of crime continue to be top concerns of our citizens and top priority for the City. Although progress has been made, the crime rate is still too high. We have witnessed a disturbing trend of increasing youth violence and disrespect for the law and human life that MUST CEASE! SCMPD's Savannah Impact Program has been working with our youth in the Summer Pre-Apprentice Program that focuses on life skills, work ethics, literacy and financial management.

The SCMPD has committed to providing accurate and timely information for officers to respond to crime by developing tactics that are effective in Savannah and Chatham County. The Department has augmented efforts with the community to focus on youth crime and violence. Information exchange between the City and the Board of Education's Police Department regarding activity in our schools has allowed for better preparation and response by both departments. The youth in our schools are also the youth in our neighborhoods and community.

In 2016, we look forward to the continued streamlining of the command and organization to be the most efficient and effective public safety agency in southeast Georgia. We will continue to focus on improving the quantity and quality of training offered to our officers and command staff. Additional leadership training has been implemented for our newly promoted as well as the existing command staff in order to continue strengthening our organization as we move forward into the next fiscal year.

In the last three years, we have focused on the use of technology to improve the effectiveness of our police officers. We are continuing to build on our use of technology to create hot spots in each precinct for data transfer further strengthening police intelligence. These additional resources, along with continued management focused on community-oriented policing, improved technology, equipment and other resources such as ShotSpotter, "End Gun Violence: STEP FORWARD," and body-worn cameras will ensure that crime prevention and case solving strategies are more effective.

**Housing Initiatives.** A priority for the City is to help improve housing conditions and opportunities for home buyers, homeowners and tenants through both public and private partnership and investment. To accomplish this, the Housing Department seeks financial support and participation from foundations, institutions, businesses and corporations to increase partnerships; increase private investment; and increase home ownership that will result in planned revitalization efforts. One significant project that is planned to begin in 2016 and be completed in phases over the next several years is the redevelopment of the Coastal Empire Fairgrounds property on the City's west side; west of Meding Street between the Feiler Park and Tatemville neighborhoods. This public-private partnership is estimated to cost approximately \$60 million and includes about 400 varied dwellings, neighborhood retail, and new public infrastructure with an area-wide recreation complex that will be linked to the Tatemville Community Center. The conceptual plan includes installation of new public infrastructure and recreational features as evidenced in other community revitalization projects, like Ashley Midtown, Sustainable Fellwood, and Savannah Gardens. Private and non-profit developers will construct and market the new housing and neighborhood retail. It is anticipated that this investment will help stabilize and lead to other investments in adjoining neighborhoods. Pre-purchase due diligence is currently underway.

## **Capital Projects**

*Community Development.* Savannah is a community of neighborhoods. The City promotes healthy neighborhoods by collaborating with community and corporate partners to fund streetscape

improvements, corridor revitalization on targeted roadways and other economic development projects in accordance with neighborhood-based planning. By fully engaging citizens in the planning and design process, we continue to make progress. In 2016 and beyond, General Fund and SPLOST capital funds will be used to support neighborhood revitalization.

The City now has an unprecedented number of major capital projects underway or planned. These projects span from extending water and sewer infrastructure, to providing state of the art recreation and community resource centers within City neighborhoods. Many of our capital projects are investments in the future health and safety of our community. For example;

- A Downtown Streetscape Master Plan will launch major streetscape improvements from Liberty Street north to the River with priority given to Broughton Street, River Street and Bay Street corridors. These improvements will greatly enhance pedestrian safety, traffic management, overall aesthetics and will result in an increased potential for commercial development along these high volume areas.
- Critical drainage design concepts will continue in 2016 that will address structural flooding in areas throughout the City. Other project cost increases are for ongoing maintenance of our water, sewer, drainage, traffic and technological infrastructure.

## Challenges

Balancing the *2016 Service Program and Budget* with our aggressive work agenda and financial challenges was difficult. We must continue to be conservative with projected growth in revenue sources and closely track risk impacts.

To continue our proactive program of addressing Council priorities, this budget includes over \$3M in service expansions and improvements. While I believe these new expenditures are necessary, we must also ensure we maintain the long-term health of the City by addressing these challenges such as:

- *Funding a Risk Management* program that includes Commercial Public Liability provisions as an extra layer of protection. This budget includes an additional contribution of \$169,500 for the Risk Umbrella.
- *Installing and replacing a growing technology infrastructure.* In the past, we have successfully received federal and state funds to purchase and install state of the art technology. We must implement plans for future maintenance, upgrade and replacement of this technology at City expense. The City is also challenged with upgrading our financial software systems to remain current with provider enhancements. This budget includes \$1,338,000 to continue the phase-in of a city-wide Radio Replacement Program.
- *Rising costs of capital construction.* With rising costs of materials, we have experienced an increase in the cost of capital construction. This trend has forced us to increase the budgets for capital projects while at the same time striving to move forward aggressively the number of capital projects coming to fruition. While we have made great strides in developing and funding long-term capital maintenance plans for our water, sewer and drainage systems, we have neglected some of our buildings due to more pressing priorities, primarily in our neighborhood redevelopment efforts. The five-year capital plan continues our long-term plan to increase funding for the necessary maintenance and improvements to city facilities. To balance these critical needs against rising costs, we must pre-fund approximately \$4M in capital improvements scheduled to begin in 2016.

- *Funding Public Safety needs.* It is imperative that we have police and fire human resources in place to meet our public safety obligations throughout the City. Efficiencies gained through implementation of best practices coupled with an in-depth examination of administrative practices, will help to ensure best use of financial resources. Such efficiencies will result in more officers on the street, crime reduction and a safer community.

## 2016 CITY WIDE REVENUES & EXPENDITURES

We forecast that the local economy will continue to grow at a steady pace over the next five years. In Savannah, we project 14.8% growth in sales tax, 27.6% in hotel/motel tax, and 5.3% growth in the property tax digest.

### Revenue Highlights

The City is continuing to meet fiscal challenges brought on by the recession, even with the challenges that come with economic decline and slow recovery. Through projecting revenues conservatively, while instituting cost saving measures to maintain fiscal stability without eliminating or cutting too deeply into our core services, the City has been able to implement needed new work programs, all reflective of creative management and a dedicated workforce. Provided below are some of these programmatic enhancements:

- Enhancement of the Youth Summer Pre-apprentice program focused on comprehensive youth development and support from the business community
- Customer service
- Community relations & Internship program
- Investment in employee retention and development
- Attractive employee benefit package incentivized by participation in wellness programs

The 2016 Budget is based on a property tax millage rate of 12.48 mills, which remains significantly below the tax rate of 17 years ago, and represents the lowest millage rate in Savannah since 1987.

City-wide budgeted revenues total \$363,930,031 for 2016. This is a 1.7% increase in comparison to the 2015 projected amount. Impacting revenues in 2016 are rate changes for utilities. These include increases for:

- **City Water and Sewer services** – Savannah’s combined rates remain the lowest of all water and sewer systems in Georgia, and among the lowest of all systems in the entire Southeast, according to an independent survey. The base charges for Water and Sewer services in 2016 are unchanged from 2015; the consumption charges will increase. Overall, the impact on the combined Water & Sewer bill for the median household is \$1.50 per month to help fund necessary capital improvement/maintenance and to meet State environmental mandates.
- **Sanitation services** – Monthly residential rates for sanitation services are proposed to increase from \$30.50 to \$31.50 and Commercial Disposal rates will increase from \$4.15/cubic yard to \$4.30/cubic yard. These increases will help fund the expansion of our landfill, which will be among the largest and most important capital projects in our history.

Other revenue changes are summarized in the Financial Policies & Structure section included in the *2016 Service Program and Budget*.

## Expenditure Highlights

The 2016 Operating and Capital Budgets represent a culmination of efforts to foster a fiscal planning approach that makes our budgeting processes more inclusive and transparent and to improve upon our strategic decision-making.

Key expenditure highlights include:

- Personnel services, which include salaries and wages for approximately 2,608 City employees as well as fringe benefit costs associated with City employment, represent 46.7% of City-wide expenditures after adjusting for interfund transfers.
  - Includes continued phased-in implementation of the 2015 compensation and pay study.
  - Includes a net increase of 40 positions totaling \$1,384,703.
- This budget maintains a comprehensive medical benefits plan for employees and their dependents with an employer contribution of \$19,639,295.
- The City-wide Pension Plan contribution of \$9,454,605 represents a decrease of approximately \$838,000 below the 2015 adopted budget. The General Fund portion of this contribution is \$6,729,249, a decrease of approximately \$463k below the 2015 adopted contribution.
- The Five Year Capital Improvement Program totals \$221,767,600 for fiscal periods 2016-2020. Of this total, approximately \$33M is funded by Bond financing.

## GENERAL FUND REVENUES & EXPENDITURES

The General Fund is the primary operating fund of the City. It accounts for resources and expenditures traditionally associated with government. The General Fund accounts for about 52% of the City's annual operating budget. The majority of expenditures are devoted to public safety such as police, fire, building inspections, and municipal court services. Two major sources of funding for the General Fund are local property taxes and sales taxes. These two sources make up 54.6% of the general fund revenue.

### General Fund Revenues and Expenditures

General Fund revenue is budgeted at \$187,584,246 for 2016. Conservative projections for sales tax and hotel/motel tax include revenue anticipated from the many visitors coming to Savannah year round.

Expenditures in the 2016 Budget have been included to maintain and in some cases enhance service program requirements with a continued focus on long-range fiscal responsibility. Fifty-one percent of General Fund expenditures will fund public safety services; 8.2% will support general government and management services, 11.8% will support leisure and cultural recreation services; and 12.8% will support environmental and infrastructure programs.

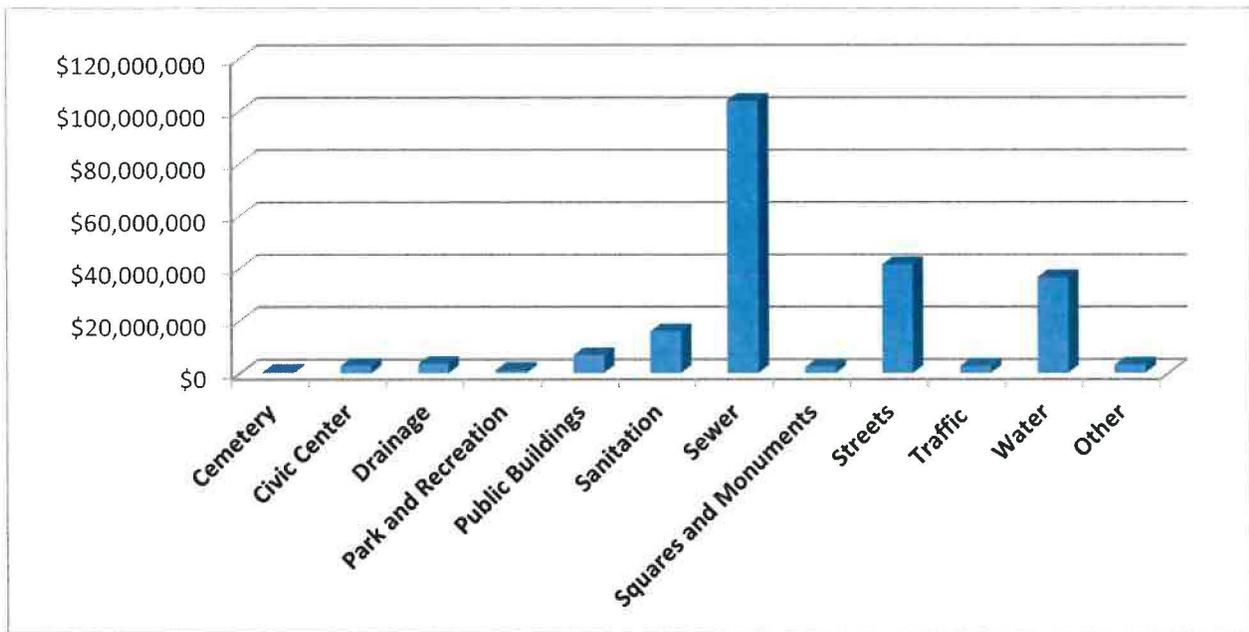
Expenditures are divided into eight major categories with changes in each highlighted below:

- **Personnel Services** represent 62% of General Fund expenditures, and include salaries and benefits for over 1,775 General Fund employees.

- **Outside Services** are services the City receives primarily from outside companies and represent 10.5% of expenditures, or \$19,635,105. Contracted services for infrastructure and other capital project design services make up the largest share of expenditures in this category.
- **Commodities** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. Major expenditures in this category include gasoline and operating supplies and materials. This category is projected to decrease by 3.3% compared to the 2015 adopted budget.
- **Interfund Services** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 11% of the operating budget. The largest costs are for services provided to the General Fund by other funds, computer services, and vehicle maintenance services.
- **Capital Outlay** includes items costing more than \$5,000 each and having a useful life of more than one year. This category increases in comparison to the 2015 adopted budget.
- **Debt Service** reflects payments of principal and interest to lenders or creditors on outstanding debt. City Council has steadily reduced our debt level over time, which contributed to our recent bond rating upgrade. Our debt service costs as a percentage of general expenditures reduced from 5.1% in 2000 to 1.14% in 2016 through efficient management of the City's debt obligations.
- **Interfund Transfers**, the cost of services provided by one division to another division of government, can overstate the true overall cost of providing services in the budget. This movement of dollars between funds does not reflect any additional spending on programs or projects.
- **Other Expenses** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding decreases \$1,019,548 below 2015 adopted expenditures.

## CAPITAL IMPROVEMENT PROGRAM

Every year, the City adopts a plan for capital improvements for the next five years. Capital improvements include projects such as street construction, public buildings, traffic systems, park improvements, water and sewer infrastructure, etc. The 2016-2020 Capital Improvement Program totals \$221,767,600 including \$32,500,000 in GO Bond financing. The graph below provides improvements by category.



The capital program also provides funding for necessary maintenance and improvements to City facilities, in addition to installing and replacing our growing technological infrastructure. A few of the improvement areas are highlighted below.

- Neighborhood/Community Improvements
- Civic Center Infrastructure Improvements
- Traffic calming and Entranceway improvements
- Streets and Sidewalk Maintenance

Details of the 2016-2020 Capital Improvement Plan can be viewed within the *2016 Service Program and Budget*.

## CONCLUSION

Both as a community and as an organization, there is much for us to take pride in: Our vibrant culture and rich history; our respect and care for the environment; and our exceptional workforce.

The *2016 Service Program and Budget* strives to balance the community’s demand for broader and constantly improving services, the City’s rapid growth, and the inevitable annual cost drivers associated with sustaining any large organization. It provides the financial and operating plan to expand critical services and infrastructure to our citizens and businesses while maintaining the City’s healthy financial position. I am confident that this spending plan strikes an appropriate balance, securing and improving the financial health of our City, while making targeted investments across various service areas.

Respectfully submitted,

Stephanie S. Cutter  
City Manager

## Budget Overview

# COUNCIL STRATEGIC PRIORITIES



## VISION STATEMENT

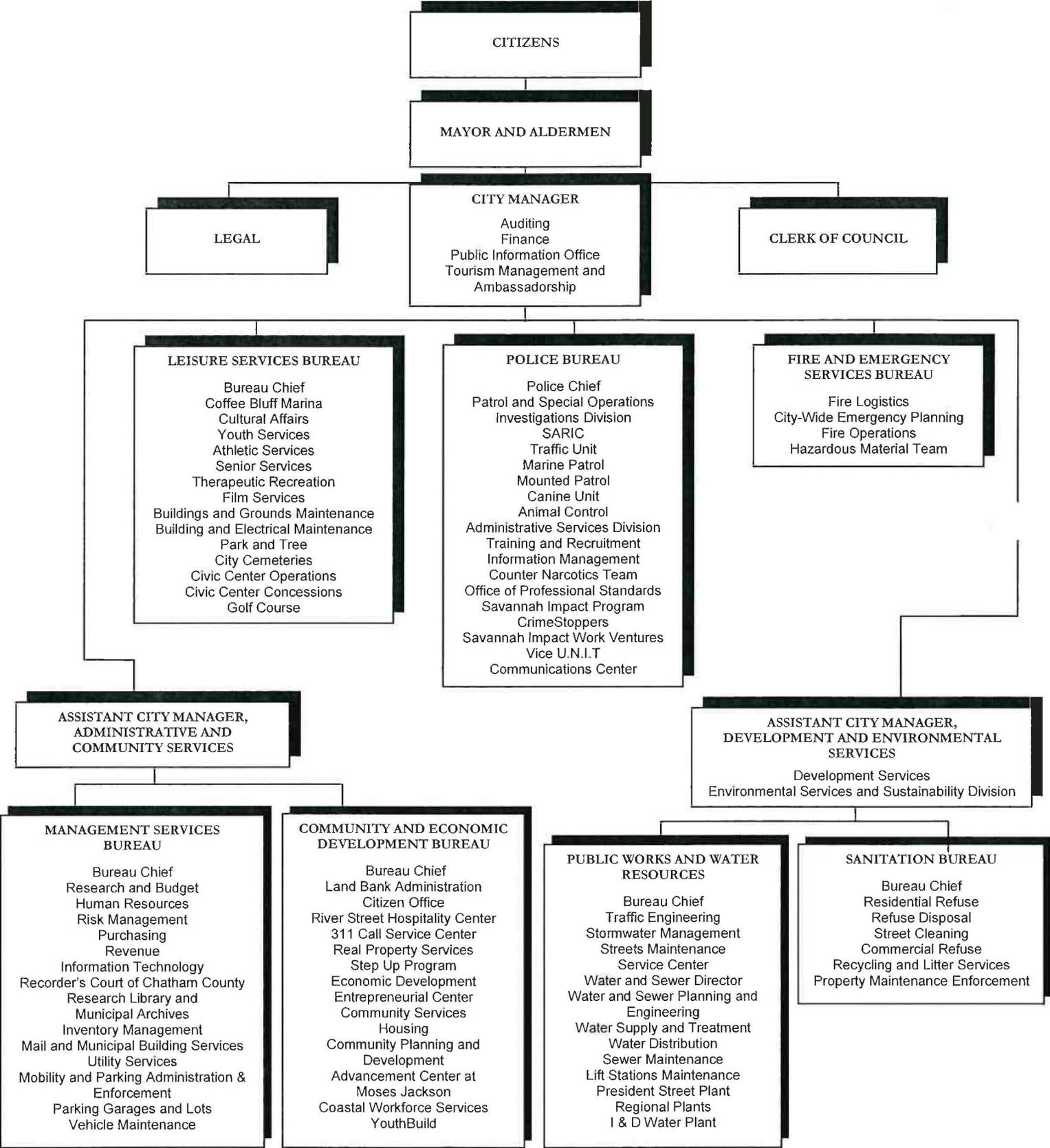
***“Savannah will be a safe, environmentally healthy and economically thriving community for all its citizens.”***

	<p>Ambassadorship</p>	<p>To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets</p>
	<p>Culture &amp; Recreation</p>	<p>To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens</p>
	<p>Economic Growth</p>	<p>To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors</p>
	<p>Health &amp; Environment</p>	<p>To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations</p>
	<p>High Performing Government</p>	<p>To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need</p>
	<p>Neighborhood Vitality</p>	<p>To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community</p>
	<p>Poverty Reduction</p>	<p>To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient</p>
	<p>Public Safety</p>	<p>To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community</p>

Look for the symbols above throughout the document to identify which Council Priority each department's primary services support.

# CITY OF SAVANNAH

## ORGANIZATION CHART



# READER'S GUIDE



**CITY MANAGER'S MESSAGE** describes financial challenges facing the City, progress made in achieving Council priorities and service delivery focus in 2016, and major changes in the budget from the previous year.

**BUDGET OVERVIEW** presents the structure of the City government, an overview of the City of Savannah's demographics, and the various policies and processes used to create the annual budget and guide the management and use of the City's financial resources.

**FINANCIAL POLICIES AND STRUCTURE** provides a trend analysis and financial projections, summary of revenues by source and expenditures by type, proposed changes in revenue and expenditures, and changes in permanent positions by fund.

**OPERATING BUDGET** is organized and presented by fund and then by bureau. Each fund typically begins with a bureau mission statement, trends and issues, followed by a bureau summary of expenditures by type and by department, primary services, goals, objectives and performance measures for each department, and departmental expenditures by type.

**INDIVIDUAL DEPARTMENT PAGES** include the department's primary services, goals, objectives and performance measures, along with departmental expenditures by type. Each department page also includes a list of permanent authorized positions for 2016 with the pay grade specified for those positions for which it is defined. A classification table and a table defining the salary range for each grade is provided in the appendix.

The funds include:

- **GENERAL FUND** – Accounts for all revenues and expenditures which are not accounted for in specific purpose funds.
- **PUBLIC SAFETY COMMUNICATIONS FUND** – Accounts for collection of enhanced emergency telephone services fees (E-911) from telephone, wireless, and Voice over Internet Protocol (VoIP) from subscribers whose billing address is in Savannah and is used to support law enforcement dispatching.
- **HAZARDOUS MATERIAL TEAM FUND** – Accounts for revenues that come from area facilities which manufacture, use or store hazardous materials and is used to protect life, property, and the environment from intentional or accidental release of hazardous materials manufactured, used, and stored in the City of Savannah and Chatham County.
- **SANITATION FUND** – Accounts for revenues collected and used to provide the following services: residential and commercial collection, refuse disposal, street sweeping, recycling and litter services, collection/disposal of construction and demolition waste, and property maintenance enforcement.
- **CIVIC CENTER FUND** – Accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events.
- **WATER FUND** – Accounts for revenues collected to produce safe potable water to meet the needs of the Savannah community and other surrounding areas.
- **SEWER FUND** – Accounts for revenues collected to safely pump and treat wastewater to protect the quality of life for Savannah residents.

- **INDUSTRIAL & DOMESTIC (I&D) WATER FUND** – Accounts for revenues collected to provide treated water that meets quality and quantity demands of industrial users.
- **MOBILITY AND PARKING SERVICES FUND** – Accounts for revenues collected to operate the City's parking management program that consists of on-street parking, off-street parking, and parking garages.
- **COMMUNITY DEVELOPMENT FUND** – Accounts for revenues derived primarily from the Community Development Block Grant, other federal and state grants that are used to address Savannah's distressed neighborhoods.
- **GRANT FUND** – Accounts for revenues received from federal and state sources and used for a designated purpose.
- **INTERNAL SERVICES FUND** – Accounts for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

**CAPITAL IMPROVEMENT PROGRAM** presents a five year plan for maintenance and improvement of manmade infrastructure used for the delivery of essential public services. The first year of the plan is adopted for implementation.

**OTHER FUNDS** includes the Risk Management Fund, Debt Service Fund, Computer Purchase Fund, Vehicle Purchase Fund, Hotel/Motel Tax Fund, and the Auto Rental Tax Fund.

**BUDGET ORDINANCE** is adopted by Council. It summarizes the adopted budget and annotates any changes between the proposed budget and the adopted budget.

**APPENDIX** includes Social Services Contributions, Cultural Contributions, Outside Agencies, Classification and Pay Grade table, 2013-2016 Expenditure by Fund table, a Glossary of Key Terms, a List of Acronyms, and an Index.

# SAVANNAH AT A GLANCE



## HISTORY

- The City of Savannah, Georgia, the largest city and the county seat of Chatham County, Georgia, was established in 1733 and was the first colonial and state capitol of Georgia.
- Savannah is known as America's first planned city and attracts millions of visitors who enjoy the city's architecture and historic structures.
- Savannah's City Hall was designed and built by local architect Hyman Witcover in 1904.
- Today, Savannah's downtown area is one of the largest National Historic Landmark Districts in the United States (designated in 1966).

## GOVERNMENT

- Savannah's City government adopted a Council/Manager form of government in 1954.
- This organizational plan places legislative responsibility for municipal government in a City Council and gives administrative or executive authority to the City Manager.
- The Council, which consists of the Mayor and eight Aldermen, levies taxes, enacts ordinances, and adopts the annual budget as well as performing other legislative functions.
- Six Aldermen are elected by district and two are elected City-wide for four-year terms, as is the Mayor.
- Chatham County government consists of eight Commissioners and a County Manager.
- There are seven other small municipalities in Chatham County – Bloomingdale, Garden City, Pooler, Port Wentworth, Thunderbolt, Tybee Island, and Vernonburg.
- The Savannah Metropolitan Statistical Area (MSA) includes Chatham, Bryan, and Effingham counties.



## POPULATION

### Area Population Trends

	2000	2010	2014
<b>Savannah</b>	131,510	136,286	144,355
<b>Chatham County</b>	232,048	265,128	283,379
<b>Savannah MSA</b>	293,000	347,611	372,708

Source: U.S. Census Bureau; Census.gov

### Population by Age, 2014

Age Range	Savannah MSA
0-19	26.6%
20-34	23.5%
35-54	25.2%
55-74	19.7%
75-Older	5.0%

Source: U.S. Census Bureau, ACS 2014; Census.gov

## Race/Ethnicity, 2014

Race/Ethnicity	Savannah MSA
White	60.6%
African-American	34.8%
Hispanic	5.6%
Other	7.2%

Source: U.S. Census Bureau, ACS 2014; Census.gov

## Household Income, 2014

Median Household Income - \$51,809	Number of Households	Savannah MSA
Under \$35,000	44,575	32.8%
\$35,000 to 49,999	19,628	14.5%
\$50,000 to 74,999	26,513	19.5%
\$75,000 - Above	44,992	33.1%

Source: U.S. Census Bureau; Census.gov, ACS 2014

## Educational Attainment, 2014

Educational Attainment	Savannah MSA
High School Graduate, Some college and/or Associate's Degree	58.0%
Bachelor's Degree	19.6%
Graduate Degree	11.6%

Source: U.S. Census Bureau; Census.gov, ACS 2014

## GEOGRAPHY AND CLIMATE

- Savannah is situated at the mouth of the Savannah River, which forms the border between Georgia and South Carolina.
- Savannah is approximately 250 miles southeast of Atlanta, Georgia, 140 miles north of Jacksonville, Florida, and 110 miles southwest of Charleston, South Carolina.
- On average, Savannah experiences 4 weeks where temperatures approach freezing (32 degrees or below) and 2 months where temperatures are often in the 90s.



## ECONOMY

Savannah has a remarkable balance of diversity of trades and industries. In the manufacturing arena, no one industry dominates. There are over 40 companies employing 100 or more people. Among these are 20 Fortune 500 companies and 19 international companies. Ten (10) of Savannah's major employers (100+ employees) have chosen to locate their corporate headquarters here. (Source: SEDA)

### Savannah MSA Major Employers

Employers	Product/Service/Other	Number of Employees
Gulfstream Aerospace Corporation	Jet aircraft/aerospace equip.	10,126
Memorial Health University Medical Center	Hospital	5,000
Savannah-Chatham County Board of Education	Public schools	4,808
Ft. Stewart/Hunter Army Airfield	Civilian personnel on bases	4,637
St. Joseph's/Candler Health System	Hospital	3,304
City of Savannah	Government	2,795
Chatham County	Government	1,600
Savannah College of Art & Design	Education	1,590
Wal-Mart	Retail	1,360
Georgia Ports Authority	Ship terminal operation	988

Source: SEDA, 2014; seda.org

## Employment by Sector, Savannah MSA

Industry	Employment	Percent of Total Workforce
Trade, Transportation and Utilities	35,554	22.4%
Education and Health Services	23,624	14.9%
Leisure and Hospitality	23,902	15.1%
Government	22,195	14.0%
Manufacturing	16,995	10.7%
Professional and Business Services	16,965	10.7%
Financial Activities	5,814	3.7%
Construction	5,988	3.8%
Other Services	4,768	3.0%
Information	2,065	1.3%
Unclassified	517	0.3%
Natural Resources, Mining, and Agriculture	238	0.1%
<b>Total</b>	<b>158,626</b>	<b>100.0%</b>

Source: Georgia Department of Labor, Georgia Area Labor Profile, October 2015

## City of Savannah Major Taxpayers

Taxpayer	Type of Business	2014 Assessed Valuation	Percent of Total Assessed Valuation
Southern LNG	LNG Provider	\$225,999,220	22.76%
International Paper	Paper Manufacturer	\$148,386,408	14.94%
Georgia Power	Electric Utility	\$137,937,369	13.89%
Gulfstream	Aircraft Manufacturer	\$127,653,580	12.86%
Weyerhaeuser	Paper Manufacturer	\$72,656,508	7.32%
Imperial Savannah	Sugar Manufacturer	\$65,849,295	6.63%
HH Savannah LLC	Hotel Chain	\$56,455,736	5.69%
Walmart	General Retail	\$61,680,157	6.21%
Colonial Oil	Oil/Gas Distributor	\$48,910,385	4.93%
Komastu	Construction Equipment	\$47,375,009	4.77%
<b>Total</b>		<b>\$992,903,667</b>	<b>100.0%</b>

Source: Chatham County Board of Assessors, 2014

## TRANSPORTATION

- U.S. 17, 17A, 80 and GA 21 are important highways along with I-95 (the major north/south interstate) from New England to Miami.
- These highways and I-16 (the major east/west interstate) are just 10 miles from Savannah's Historic District.

## QUALITY OF LIFE

- A mild climate and abundant outdoor resources enrich the quality of life for Savannah residents.
- Guests are captivated by the City's charm, the richness of heritage, and all the activities the City offers.
- With Savannah's numerous performing arts and area attractions, residents and visitors alike enjoy the best life has to offer in Savannah.

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## Annual Events

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Martin Luther King Jr. Day Parade	January
Savannah Black Heritage Festival	February
Savannah Irish Festival	February
Savannah Book Festival	February
Savannah Tour of Homes and Gardens	March
Tara Feis Irish Celebration	March
St. Patrick's Day Celebration	March
Savannah Stopover Music Festival	March
SCAD Sidewalk Arts Festival	April
Savannah Fashion Week	April
NOGS Tour of Hidden Gardens	April
SCAD International Festival	May
Savannah Scottish Games	May
SCAD Sand Arts Festival	May
River Street Seafood Festival	May
Savannah Asian Festival	June
Fiesta Latina	June
River Street Fireworks	July
Savannah Jazz Festival	September
Savannah Greek Festival	October
Picnic in the Park	October
Savannah Folk Music Festival	October
Oktoberfest	October
Shalom Ya'll Jewish Food Festival™	October
Savannah Film Festival	October
Rock 'n' Roll Savannah Marathon	November
Savannah Children's Book Festival	November
Holiday Tour of Homes	December
Christmas on the River and Lighted Parade	December
Festival of Lights	December

Source: SEDA; seda.org

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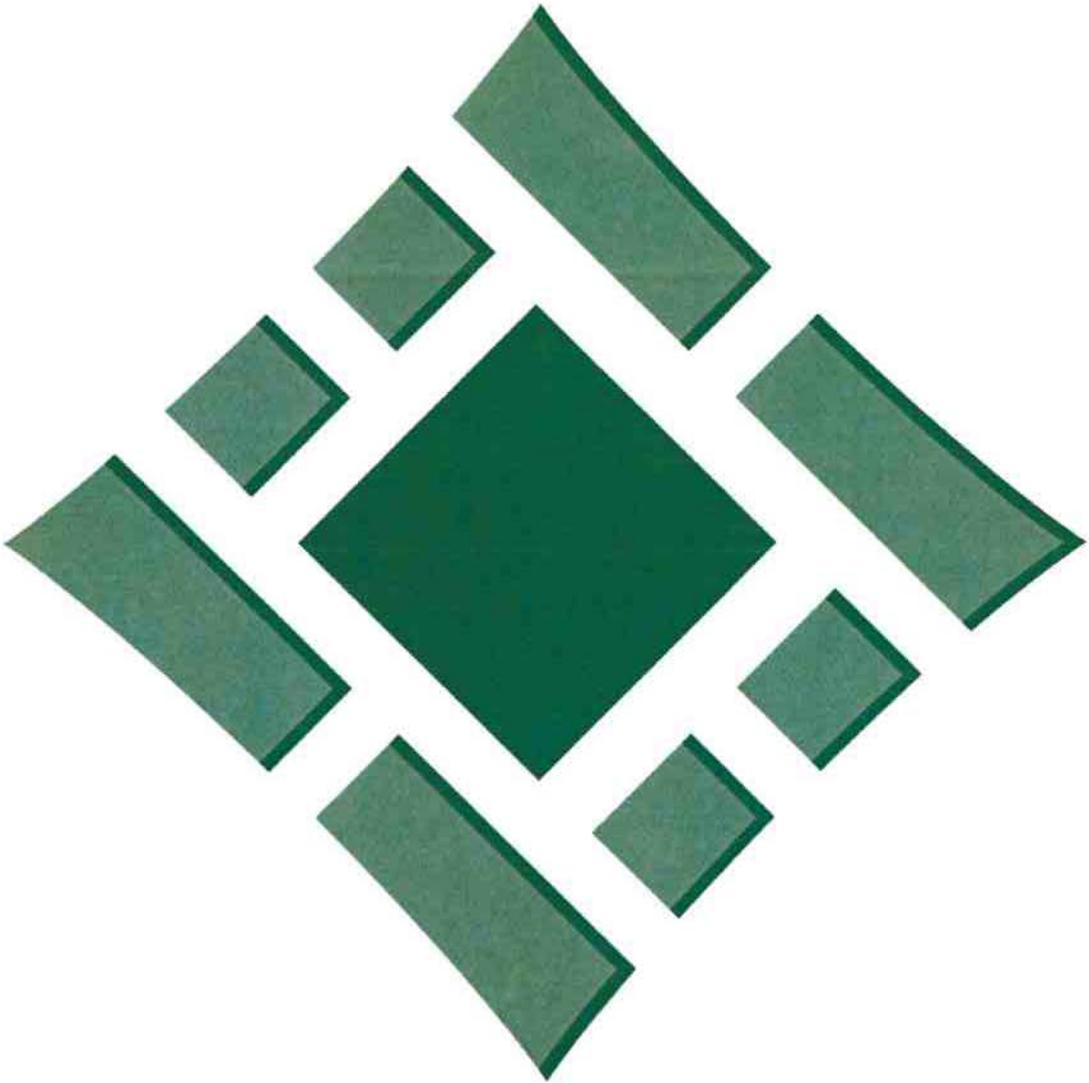
## HONORS AND AWARDS

- "Best Historic City" - *USA Today Reader's Choice Award, May 2014*
- "Worlds Friendliest Cities"- *Condé Nast Traveler, August 2014*
- "Prettiest Cobblestone Street in America" – *USA Today, October 2014*
- "Award of Excellence" – *Corporate & Incentive Travel Magazine, November 2014*
- "10 Best American Riverfront"- *USA Today, October 2014*
- "Happiest Cities in America – *Washington Post, August 2014*
- "Top 10 Cities in the United States"- *Condé Nast Traveler, November 2014*
- "Distinctive Achievement Award"- *Association Conventions & Facilities, August 2014*
- "Top Five Cities to Escape Winter"-*Livability.com, December 2014*
- "A World's Best City for United States & Canada- *Travel & Leisure, July 2014*
- "America's Coziest Cities"- *Huffington Post, January 2014*
- "Top Ten Grand St. Patrick's Day Celebrations in the World"- *National Geographic, March 2014*

Inquiries regarding the 2016 Budget for the City of Savannah or requests for mailing should be directed to:

City of Savannah  
Research and Budget Department  
P.O. Box 1027  
Savannah, Georgia 31402  
(912) 651-6490

This document is also available online at [www.savannahga.gov/budget](http://www.savannahga.gov/budget)



# BUDGET PROCESS



## OVERVIEW

The City's Annual Operating Budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. The overall goal of the budget is to establish and maintain effective management of the City's financial resources. Revenues that support municipal services are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years. Various policies and processes are used to guide maintenance of the City's financial resources.

Under the City's organizational plan, policy making in response to the needs of the community is entrusted to the Mayor and Aldermen. Administrative or executive authority is vested in the City Manager to develop, implement, and execute programs and policies established by the Council. The annual budget is prepared under the direction and guidance of the City Manager. State law and local ordinances also impact development of the annual budget.

## POLICIES AND PROCESS

The City of Savannah's Council-Manager form of government was adopted in 1954. Under this organizational plan, the legislative responsibility for municipal government is entrusted to a city council. The Savannah City Council consists of the Mayor and eight Aldermen. City Council levies taxes, enacts ordinances, and adopts the annual budget, as well as performs many other legislative functions.

City Council has defined major priorities that government services should address, which are used to guide the budget process. These priorities were developed to reflect citizen views.

- **AMBASSADORSHIP** – To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets
- **CULTURE & RECREATION** – To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
- **ECONOMIC GROWTH** – To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
- **HEALTH & ENVIRONMENT** – To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
- **HIGH PERFORMING GOVERNMENT** – To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services that citizens need
- **NEIGHBORHOOD VITALITY** – To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
- **POVERTY REDUCTION** – To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

- **PUBLIC SAFETY** – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Administrative or executive authority is vested in the City Manager. The City Manager is appointed by the Mayor and Aldermen to manage the government through the development, implementation, and execution of programs and policies established by the Council. The City Manager recommends the annual budget and work programs in addition to advising the Council on policy and legislative matters.

Various policies and processes are used to guide the maintenance and use of the City's financial resources. They are described as follows:

## **BUDGET POLICIES**

The overall goal of the City's financial plan is to establish and maintain effective management of the City's financial resources. The following section outlines the policies used to guide the preparation and management of the City's annual budget. This section contains a summary of policies pertaining to the operating budget, capital expenditures, revenue, financial accounting, cash management, investment, and debt.

### **Operating Budget Policies**

Preparation of the City's operating budget is guided by the following policies:

- All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund in order for the budget to be considered balanced. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.
- All requests for allocations are considered in conjunction with measurable performance criteria and the Strategic Priority they primarily support. Expenditures are approved or rejected on the basis of planned levels of performance. Therefore, it is necessary for each activity within a fund to prepare a performance plan consisting of workload, efficiency, and effectiveness measures.
- Expenditure budgets for enterprise operations (i.e., Water, Sewer, I&D Water, Sanitation, Mobility and Parking Services, Civic Center, and Golf Course) must be funded either exclusively or primarily by user fee revenues. Self-sufficiency remains a long-range objective for these funds.
- Allocations from the General Fund are based on a long-range financial plan which includes an unallocated fund reserve. At the end of 2014, the unallocated fund reserve totaled \$32.5 million. This reserve protects the City against catastrophic revenue losses and major emergency expenditures, as well as contributes to the City's favorable bond rating.
- In addition to the unallocated fund reserve, a proactive approach was taken by creating a Sales Tax Stabilization Fund to reserve sales tax revenue above the historical trend line in good years to be used in years when sales tax revenue comes in below the trend line. This allows the City to avoid dipping into its reserves.

Guidelines for managing the Sales Tax Stabilization Fund are as follows:

- Each year, an amount up to the excess that actual sales tax receipts exceed the projected sales tax revenue will be set aside in the Sales Tax Stabilization Fund.
- Additions to the Sales Tax Stabilization Fund will continue until such time as the balance in the fund equals 25% of the budgeted revenue for sales taxes. The 2016 sales tax revenue budget is \$39,234,540, thus the maximum growth target is currently \$9,808,635.

- Funds will be withdrawn from the Sales Tax Stabilization Fund in an amount up to the deficiency, if any, between actual sales tax revenue and the projected sales tax revenue included in the originally adopted General Fund budget or updated sales tax revenue projection at year end, if necessary. The Sales Tax Stabilization Fund may also be used to account for expenses related to major emergencies or natural disasters.
- Ongoing expenses are never funded by a non-recurring or one-time revenue source. Future and current funding sources are identified for all new programs, services and expansions.

### **Capital Expenditure Policies**

Preparation of the City's capital budget is guided by the following policies:

- A five-year program for capital infrastructure improvements is updated annually. The program identifies anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful "life" of the project.
- The City will coordinate the development of the capital budget with the development of the operating budget. Future operating costs associated with new capital projects will be included in the operating budget forecasts.
- The City will preserve its assets at a level adequate to protect capital investment while minimizing future maintenance and replacement costs.
- The City will establish an appropriate distribution of bonded debt and cash financing in the funding of capital projects.

### **Revenue Policies**

The City's revenue programs are administered by the Revenue Department according to principles which balance the City's need for revenue and the community's ability to provide the necessary financial resources. The revenue policies which guide the City are outlined below:

- The City will maintain a broad revenue base; that is, diversified revenue sources will be established and maintained in order to distribute revenue equitably and protect the City from short-term fluctuations in any revenue source.
- In order to fulfill funding needs without excessive dependence on property taxes, the City will attempt to enlarge the revenue base by seeking new revenue sources. Efforts will be made to work individually as well as with statewide groups to encourage the State of Georgia to adopt legislation which will enhance local government revenues.
- The City will implement user fees in all areas where feasible and productive, as well as set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will, accordingly, be adjusted to maintain or move incrementally closer to full coverage.
- As deemed appropriate, the City will establish self-supporting enterprise funds where the relationship between operating costs and revenues will be clearly identified.
- The City will limit the designation of General Fund revenues for specified purposes in order to maximize flexibility in budgeting and utilize revenues more efficiently.

- The City will maintain effective collection systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.
- Revenues will be projected conservatively in order to ensure that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

### **Financial Accounting Policies**

In developing and evaluating the City's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding safeguarding of assets against loss from unauthorized use or disposition, reliability of financial records for preparing financial statements, and maintenance of accountability for assets.

The internal audit function is the responsibility of the Auditing Department which is organized separately from, and operates independently of, the Finance Department. The Auditing Director is accountable to the City Manager. The department operates a full program of routine and special internal audits.

**Single Audit:** As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the internal audit staff as well as by management.

**Budgetary Controls:** The City also maintains budgetary controls to ensure compliance with legal provisions. The Research and Budget Department monitors expenses and revenues, adjusts line item budgets as needed, and prepares reports for the City Manager.

**Cash Management/Investment Policy Scope:** The City's cash management/investment policy includes all City funds except pension funds which are guided by a separate policy adopted by the Pension Board. Investment of funds is the responsibility of the Finance Department.

**Policy Objectives:** The primary policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.

**Allowable Investments:** It is the policy of the City of Savannah to limit investments to:

- United States Treasury Bills, Notes, and Bonds
- Certificates of Deposit
- State of Georgia Investment Pool
- City of Savannah Special Assessment Bonds
- Repurchase Agreements

**Risk Controls:** To ensure liquidity and reduce market risks, investments have maturity dates on or prior to the date cash is projected to be required to meet disbursement needs.

**Collateralization:** Collateralization is used to:

- Secure Certificates of Deposit
- Secure Repurchase Agreements
- Secure Demand Deposits

**Investment Fund:** The Investment Fund is an agency fund which is the owning fund for all City investments except the Pension Fund and Special Assessment Bonds. Accrued interest is distributed to funds participating in the Investment Fund Pool based on their average equity balance for the month.

The fund also contains a combined cash account from which all disbursements are made and all receipts are deposited.

### **Debt Policies**

The City of Savannah is authorized to issue general obligation bonds equivalent to 10% of assessed taxable values within the City. Bonded indebtedness is well within this limit. As of December 31, 2014, the City had no outstanding general obligation bonded debt. To maintain this favorable position and the current AA+ bond rating, the following debt policies are in place:

- Total long-term debt and major contractual obligations will not exceed 8% of assessed valuation.
- Long-term borrowing will be restricted to capital improvements that are too costly to be financed from current revenues.
- Proceeds from long-term debt will not be used for current ongoing operations.
- Bonds will be retired within a period not to exceed the expected useful "life" of the capital project.
- Additional major obligations should only be undertaken with a new dedicated stream of revenues to support them.
- When feasible, special assessment, revenue, or other self-supporting bonds will be used instead of general obligation bonds.
- The use of any revenue anticipation borrowing will be avoided. If such borrowing becomes necessary, the debt will be retired in full within the same fiscal year as it is incurred.
- Good communication with bond rating agencies and full disclosure on every financial report as well as bond official statements will continue.

### **BUDGET PROCESS**

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. Key policies which guide this process are described in the following section.

#### **Budget Preparation**

The City of Savannah's fiscal year begins January 1st and ends December 31st. The major steps in the budget preparation process are:

1. The Research and Budget Department prepares the *Financial Trend Indicators Report* which identifies positive and negative financial trends impacting the City. A *Five-Year Financial Plan* is also prepared. These reports are used as the financial framework for budget preparation.
2. A *Five-Year Capital Plan* is prepared and presented to Council. The first year of the plan is incorporated into the *Service Program and Budget*.
3. The Research and Budget Department, with direction and guidance from the City Manager, develops base budget expenditure levels for departments and City-wide revenue projections for the current and upcoming fiscal year. Departments prepare data on performance measures and service levels for inclusion in the budget document, and they submit service improvement requests to enhance a current activity, establish an activity, and/or obtain equipment associated with an activity.

These requests are reviewed and changes made as necessary to present a balanced budget to the City Manager.

4. The City Manager meets with each of the Bureau Directors and the two Assistant City Managers to review proposed performance data and expenditures for the upcoming year and make any necessary changes. The changes are then used to prepare the City Manager's budget recommendations to Council.

5. The Council conducts a series of workshops and public hearings before making a final decision on the City Manager's budget recommendations. After careful and thorough consideration, the Mayor and Aldermen adopt the *Service Program and Budget* by December 31st.

### **Budget Execution**

On January 1st of each year, the adopted budget is implemented. Concurrently, an analysis of the previous year's actual expenditures is conducted. During this analysis, problem areas are identified and reconciled. Problem areas that have an impact on the current year are closely monitored. Moreover, throughout the year, expenditures, revenues, and performance data are monitored in order to ensure the successful implementation of the City's service plan and more fully prepare for the next year.

### **Budget Amendment**

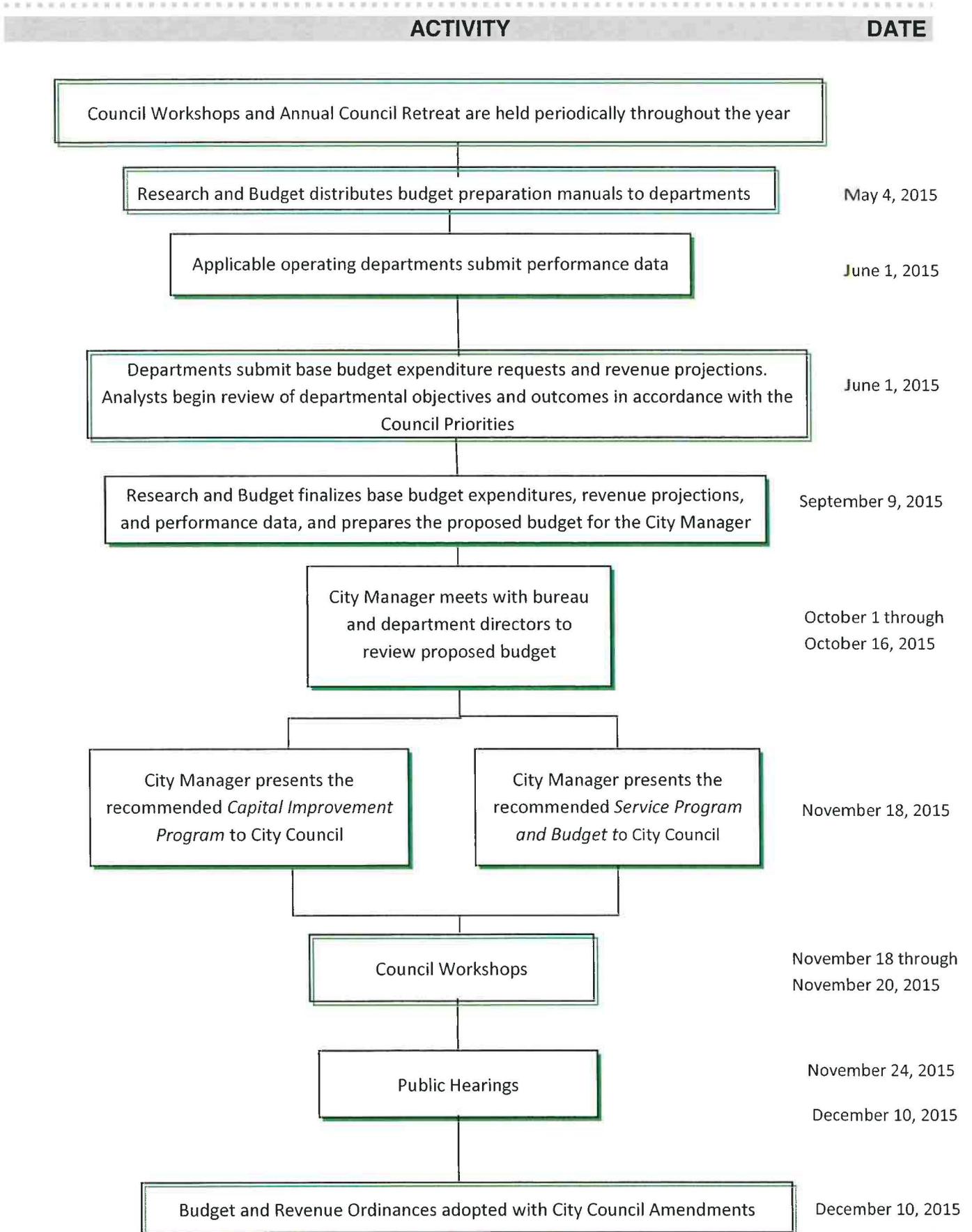
As conditions change or circumstances are altered, the budget process allows for amendments. Because the Budget is an ordinance adopted by the Mayor and Aldermen, the amendment process is similar to that used to amend other ordinances. A majority positive vote by Council at two meetings is required.

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## **BUDGET PREPARATION SCHEDULE**

A budget preparation schedule is established each year that identifies actions to be completed with associated target dates. This schedule is used to keep the budget preparation process on schedule in order to provide the City Manager's proposed budget to Council for consideration and final adoption within the legal time frame. The detailed schedule is provided on the following page.

# BUDGET PREPARATION SCHEDULE



## Financial Policies & Structure

# FINANCIAL STRUCTURE



The City's financial transactions are budgeted and recorded in separate funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. A fund has a balancing set of accounts and records, cash, and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental funds, proprietary funds, and fiduciary funds.

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## FUND STRUCTURE

### GOVERNMENTAL FUNDS

Governmental funds are used to finance the majority of municipal functions. Specifically, the acquisition, usage, and balances of the City's expendable financial resources as well as the related current liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position rather than upon net income determination. The following types of governmental funds are utilized by the City:

- **General Fund:** The General Fund accounts for resources traditionally associated with government that are not required to be accounted for in another fund. This fund has a greater number of revenue sources, and therefore is used to finance more activities than any other fund. It is often the chief operating fund of a municipal government. The General Fund provides for services such as Police, Fire and Emergency Services, Streets Maintenance, etc.
- **Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These revenue sources are legally restricted for specified purposes other than debt service or capital projects. The Community Development Fund, Hazardous Material Team Fund, Public Safety Communications Fund, Property Acquisition Fund, Grant Fund, Hotel/Motel Tax Fund, Auto Rental Tax Fund, OPEB Reserve Fund, Confiscated Assets Fund, Economic Development Fund, and Recorder's Court Technology Fund are considered special revenue funds.
- **Debt Service Fund:** The Debt Service Fund accounts for the accumulation of resources that are restricted, committed, or assigned to fund general long-term liability principal, interest, and related costs.
- **Capital Improvement Projects Fund:** The Capital Improvement Projects Fund is used to account for financial resources that are restricted, committed, or assigned to expenditures for capital outlays including the acquisition, renovation, maintenance or construction of major capital projects, such as buildings, parks, streets, bridges, and other City facilities, infrastructure, and equipment.

## PROPRIETARY FUNDS

Proprietary funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. All proprietary funds utilize a flow of economic resources measurement focus. As such, the accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position, and cash flow. Two types of proprietary funds utilized by the City are:

**Enterprise Funds:** Enterprise Funds are used to account for activities that are financed and operated in a manner similar to private business enterprises wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees. As such, the periodic determination of revenues earned, expenses incurred, and/or net income derived from these self-supporting funds is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following Enterprise Funds are maintained by the City:

- Water and Sewer Fund
- Industrial and Domestic Water Fund
- Golf Course Fund
- Civic Center Fund
- Mobility and Parking Services Fund
- Sanitation Fund

**Internal Service Funds:** Frequently referred to as revolving funds, internal service funds are used to account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. Departments within the City's Internal Services Fund include Information Technology and Vehicle Maintenance. The Risk Management Fund is also an internal service fund. These departments are permitted to supply services to outside agencies for a fee.

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## ACCOUNTING BASIS

Governmental Funds are accounted for using the current financial resources measurement focus incorporated in the modified accrual basis of accounting. Under this basis, revenues are recognized when they are susceptible to accrual or when they become measurable and available. Likewise, expenditures are recorded as liabilities are incurred, with the exception of principal and interest on general long-term liabilities which are recognized when due. Revenues which are susceptible to accrual include: sales taxes, property taxes, service charges, grants, and investment income. Revenues generated from fines, forfeitures, penalties, and alcohol taxes are not susceptible to accrual as they are neither measurable nor available prior to receipt.

The Proprietary Funds, including the Enterprise Funds and the Internal Services Fund, are accounted for on the accrual basis of accounting on a flow of economic resources basis. Revenues are recognized when they are earned, and expenses are recognized when incurred or the economic asset used.

The City also reports various Fiduciary Funds which do not adopt budgets. Fiduciary funds are those in which the government acts as a trustee, such as collecting and tracking workmen's compensation or Social Security payroll taxes, and then depositing those funds with the State. These funds are accounted for on an accounting basis consistent with the fund's measurement focus. The Pension Trust Fund and the Old Pension Trust Fund are accounted for on the accrual basis. The Recorder's Court Fund, Retiree Benefits Fund, and the Flexible Benefits Plan Fund are reported on the modified accrual basis of accounting.

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## **BUDGETARY BASIS**

For Governmental Funds, the basis of budgeting is the same as the accounting basis with noted considerations and is consistent with Generally Accepted Accounting Principles (GAAP). City Council adopts annual budgets for the City's General Fund, Special Revenue Funds, and Debt Service Funds. Budgets for Capital Improvement funds are adopted based on project length.

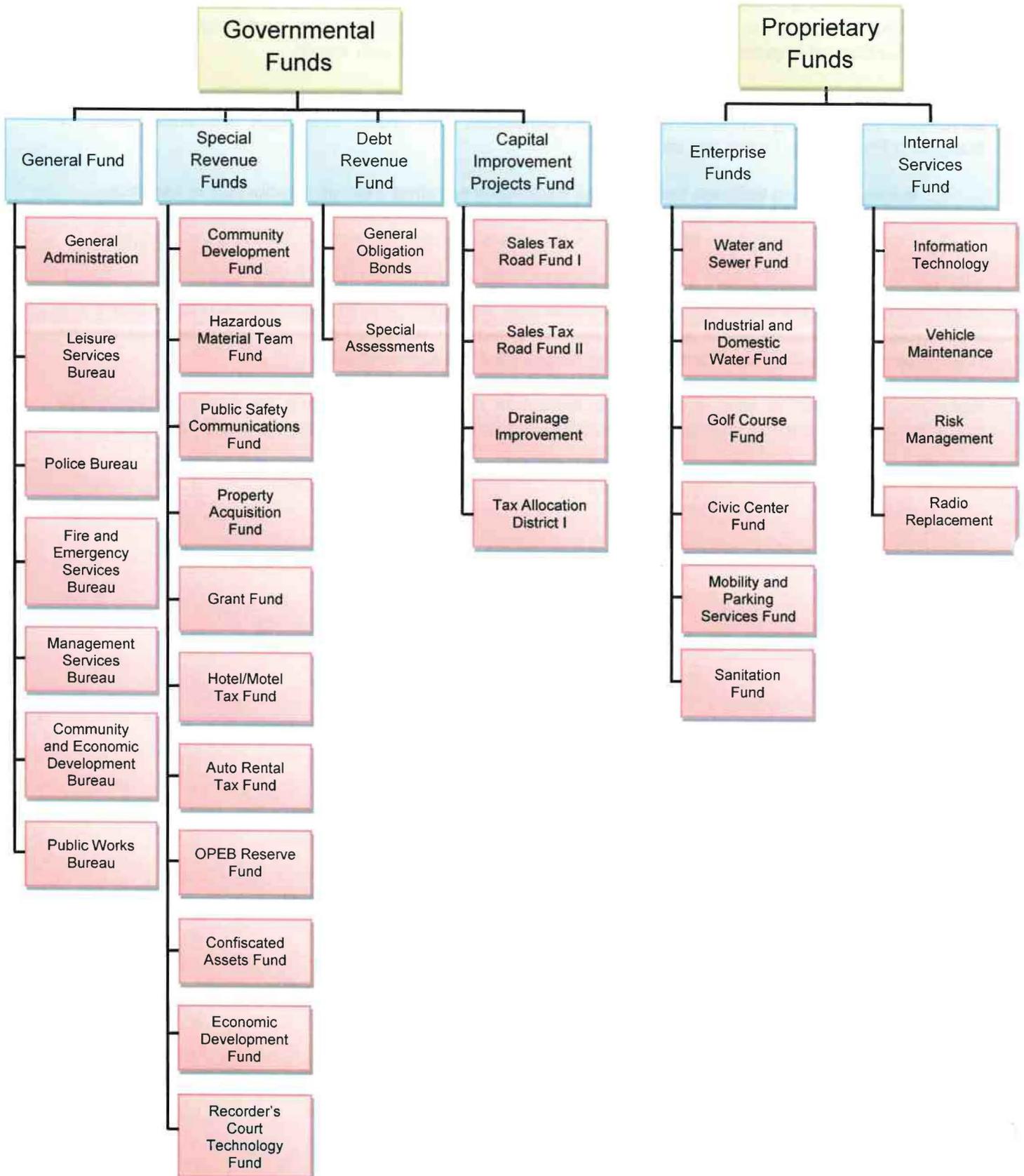
Budgets for Proprietary Funds, including Enterprise Funds and the Internal Services Fund, are developed for planning purposes and are not consistent with GAAP. The major differences used for budgeting Proprietary Funds are as follows:

1. Repayments on debt are budgeted as expenditures rather than as a reduction in liabilities.
2. Depreciation expense on fixed assets is not included in the budget as an expense.
3. Contributions of capital from other funds, private developers, and so forth are not budgeted.

The legal level of control at which expenditures may not exceed the budget is the bureau level. Bureaus represent the major departments of the City. Any change in the appropriation level above the legal level of control must be approved by City Council. Changes below the legal level of control require approval by the City Manager or the Research & Budget Director.

Appropriations lapse at year-end with the exception of any appropriations for capital projects and grant funds where appropriations are carried forward until such time as the project is completed.

# BUDGETARY FUND STRUCTURE



# FINANCIAL OUTLOOK



## NATIONAL, STATEWIDE, AND LOCAL ECONOMIC OUTLOOK

The **U.S. national economy** is currently predicted to grow modestly in 2015 with stronger growth in 2016. According to the Congressional Budget Office at the time of this writing, 2015 real Gross Domestic Product (GDP) is expected to increase 2% over 2014. The pace of growth is anticipated to accelerate by more than 3% in 2016. This economic expansion will be due primarily to increases in consumer spending, as well as business and residential investment. Over the next few years, labor market conditions are expected to improve while the rate of inflation and interest rates rise but remain at low levels.

The **State of Georgia economy** is also expected to show improvement in 2015 and 2016. Major employment sectors in Georgia are: trade, transportation, and utilities; government; professional and business services; education and health services; and leisure and hospitality. While the Georgia unemployment rate remains above the national rate, job growth is forecast to remain positive. Georgia is competitive with other states in attracting economic development projects. The metro Atlanta area represents a significant portion of the State's economy.

The **Savannah area economy** consists of a diverse mix of industries including tourism, the port, healthcare, education, manufacturing, and military which contributes to economic stability. The Port of Savannah, the nation's fourth busiest container port, had a record year in 2014 and a multi-year Savannah harbor expansion project is underway. Tourism continues to thrive and hotel development within the City remains active. In 2015, unemployment in Savannah has remained mostly below the State of Georgia rate yet above the national rate. Savannah's long-term growth prospects are good as it is an attractive place to live, work, retire, and visit.

## FINANCIAL FOUNDATION PRINCIPLES

Because the economic environment can change quickly with lasting effects, a snapshot of the City's financial future accomplishes two important goals. (1) It allows identification of challenges early and (2) provides information to the Mayor and Council to assist in policy making which is critical in addressing potential problems proactively. The Research & Budget Department updates *Financial Trend Indicators* which consider demographic and financial trends for the City of Savannah. The *Five-Year Forecast* is also updated using a five year planning period that looks ahead to project future revenues and expenditures.

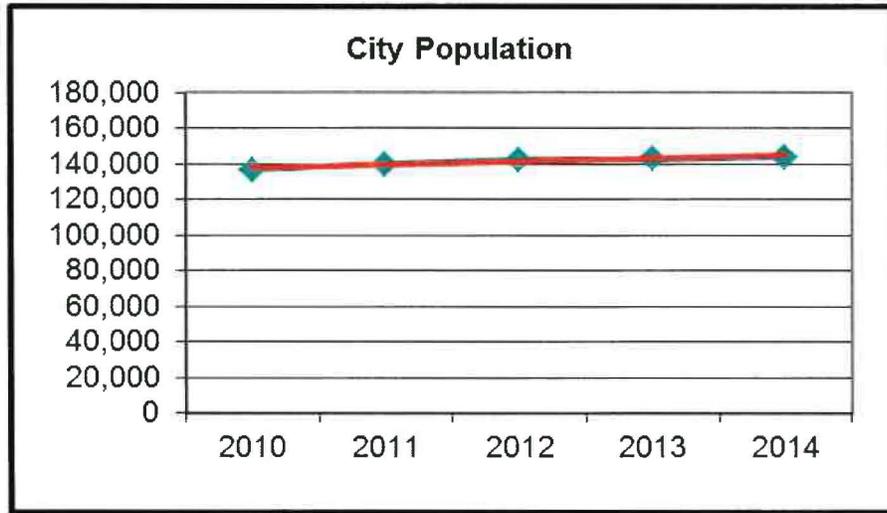
The overall goal of financial planning by the City of Savannah is to establish and maintain effective management of the City's financial resources. This continues to be accomplished through the use of financial policies and processes that guide decision-making.

## FINANCIAL TREND INDICATORS

Adoption of policies that will stimulate economic growth, enhance attractiveness of the City, and address quality of life issues is an integral part of the financial planning process. Key trend indicators that impact the City's ability to make improvements are described as follows:

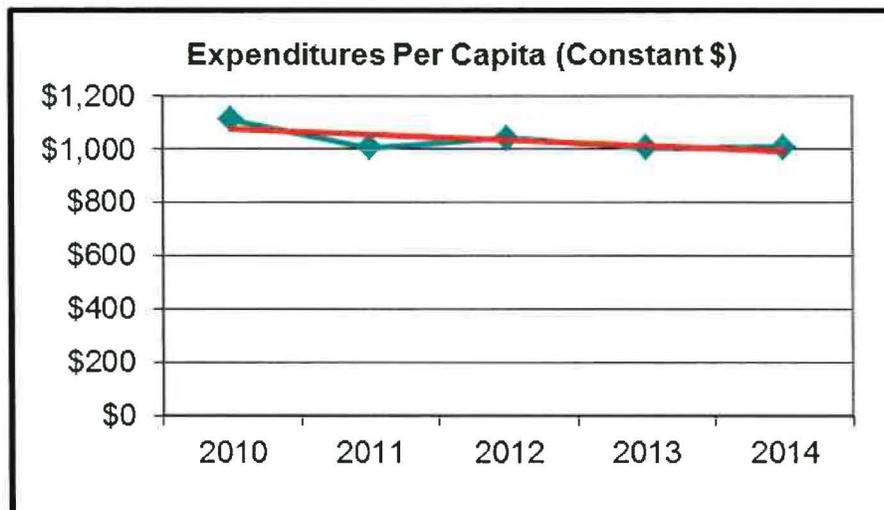
### CITY POPULATION

Population change can affect governmental revenues and service demand. According to the U.S. Census Bureau, the City of Savannah's 2014 population estimate was 144,352. The trend during the five-year period from 2010 – 2014 reflects slow and steady population increase. The estimates show population increased by 7,377 during this time.



### EXPENDITURES PER CAPITA

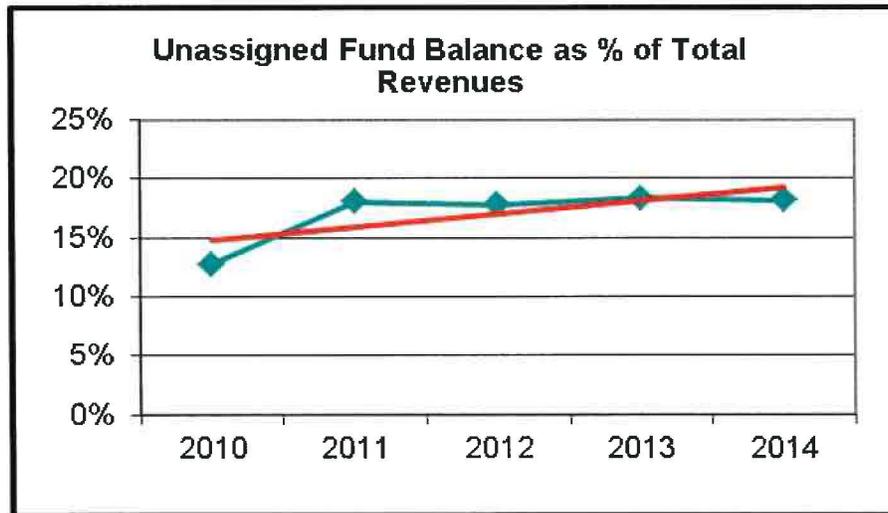
Services provided to meet the needs of City of Savannah residents, businesses, and visitors are a top priority. Changes in expenditures are directly impacted by changes in population and service demands, as well as changes in economic conditions. Expenditures per capita on a constant dollar basis declined during the 2010 – 2014 period due to the lingering effects of the economic recession on revenue and measures taken to reduce expenses. The decline in 2013 was also related to revenue constraints as the City began receiving a reduced allocation of sales tax collections per a renegotiated agreement.



## UNASSIGNED FUND BALANCE

The amount of the City's fund balance or reserves provides an indication of the ability to withstand financial emergencies. The Government Finance Officers Association (GFOA) recommends, at a minimum, that governments maintain an unrestricted fund balance in their general fund of no less than two months (16.7%) of regular general fund operating revenues or expenditures. The unassigned fund balance for the General Fund at the end of 2014 was \$32,510,102 or 18.2% of total General Fund revenue for the year.

In addition to the unassigned fund balance in the General Fund, the City also maintains Sales Tax Stabilization Fund reserves. These reserves were funded from higher than anticipated local option sales tax revenue in previous years and are used to fund sales tax revenue deficits if needed. At the end of 2014, these reserves totaled \$5,501,000.



## FIVE YEAR FORECAST

### GENERAL FUND

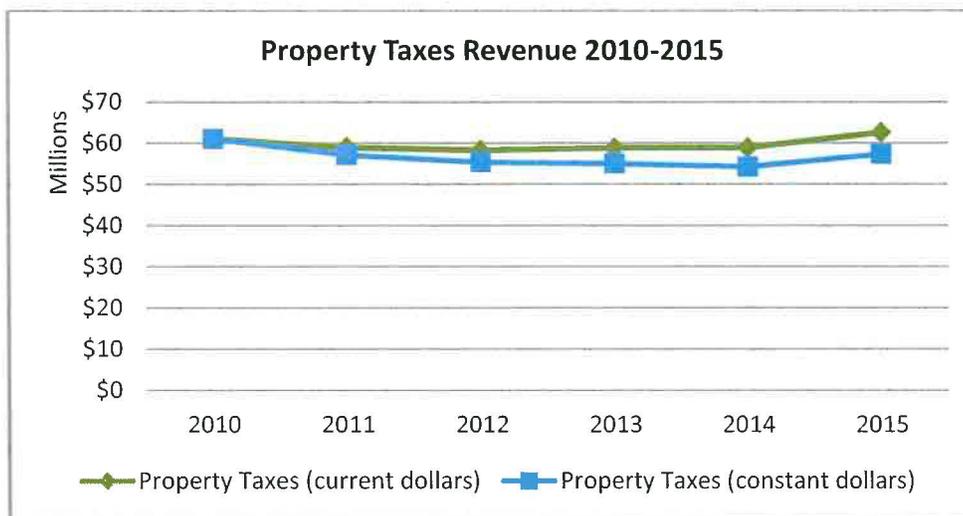
By following the City's financial principles, looking back at various trends, and projecting forward five years to prepare for challenges on the horizon, the City's legislative and administrative authorities have been able to work together to make financial adjustments where necessary. The City's financial base includes a diverse revenue stream that prevents the City from relying on a single source of revenue to meet service delivery needs. This mix of revenue has helped the City weather economic downturns. In order for the City to maintain its positive financial position, sound financial planning and prudent decision-making is required.

### PROPERTY TAXES

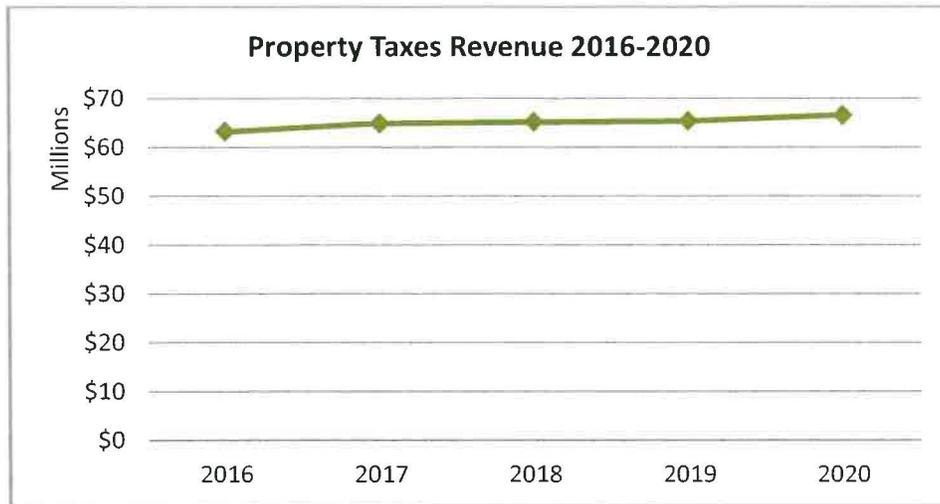
Property taxes are the single most significant source of revenue for the City and make up about one-third of the City's General Fund revenue.

The 2016 Budget is balanced with no change to the current rate of 12.48 mills. Adjustments to the millage rate are reviewed each year in consideration of the City's ability to remain financially sound and competitive in attracting new residents and retaining current businesses.

Property tax revenue over the prior six-year period is shown in the graph below (2015 is the projected amount). The City's millage rate declined from 13 to 12.48 mills during this period. The State Legislature declared a moratorium on increases in the assessed value of property beginning in January 2009 and continuing until January 2011. The lingering effects of the economic recession on the housing market and property values impacted property tax revenue. In 2013, state tax reform legislation began phasing out the ad valorem vehicle property tax in favor of a vehicle title fee, which negatively impacts the property tax revenue category. The jump in 2015 projected revenue is due to an increase in tax digest assessed values, primarily related to commercial and industrial property.



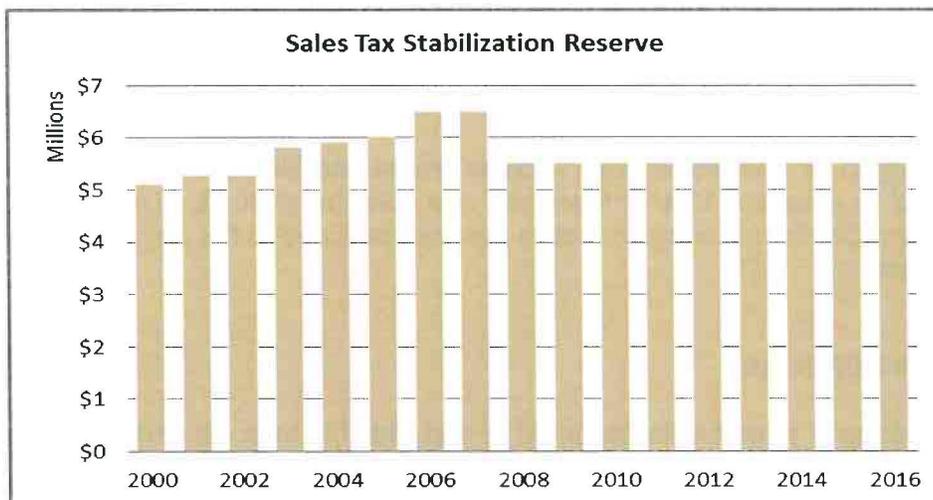
The following graph shows the five-year forecast for property tax revenue. Revenue is anticipated to rise due to projected growth in the tax digest. New growth and development is included in the projections. In an effort to spur future economic growth in manufacturing and other business industries, the City will also implement a five-year plan to phase-in the Freeport tax exemption for personal property taxes, beginning in 2016.



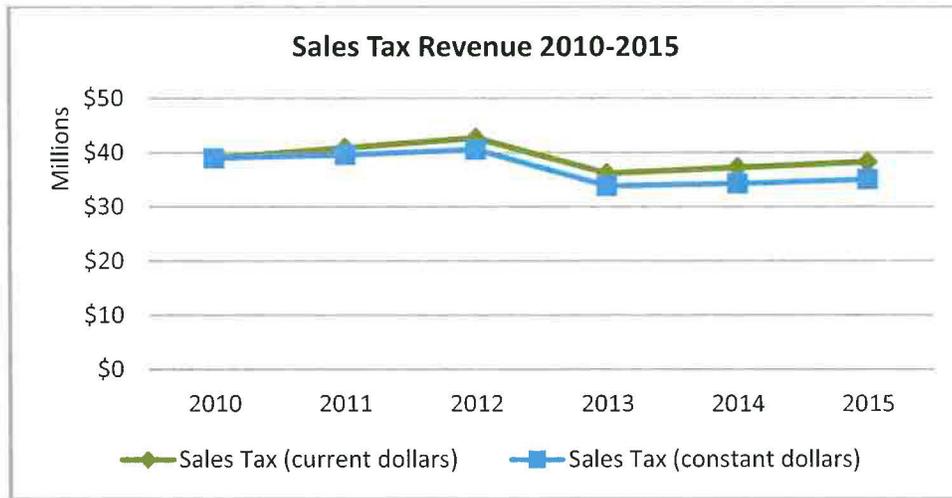
### SALES TAX

The General Fund's second major revenue source is sales tax. In Savannah, a 7% sales tax is levied. Of this amount, 4% goes directly to the state, 1% goes to Chatham County as the Special Purpose Local Option Sales Tax (SPLOST), 1% goes to the Savannah-Chatham County Public School System as the Education Special Purpose Local Option Sales Tax (ESPLOST), and 1% is shared between Chatham County, Savannah, and the other municipalities in the County as the Local Option Sales Tax (LOST). In 2012, the City received 67.21% of this levy. During 2013, the City's allocation was reduced to 58% per a renegotiated agreement. In years 2014-2022, the City's allocation is 57%.

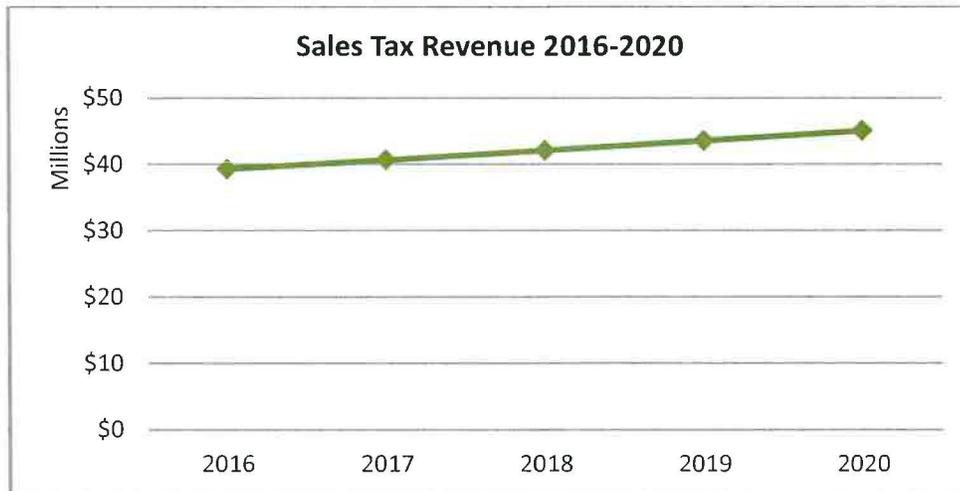
The City also maintains a sales tax stabilization reserve as revenue from sales tax is highly elastic and directly impacted by performance of the economy. The reserve was funded from higher than anticipated local option sales tax revenue in previous years and can be used to fund sales tax revenue deficits. As of the end of 2014, the sales tax stabilization reserve totaled \$5,501,000. No draw from this reserve is planned in 2015 or 2016.



Sales tax revenue over a six-year period is shown in the following graph (2015 is the projected amount). The decline in 2013 is due to the renegotiated LOST allocation agreement as well as state tax reform legislation which impacted sales tax on vehicles by implementation of a vehicle title fee.



The five year sales tax forecast includes annual growth based on improving economic conditions and inflation. No major changes to this revenue source are anticipated.



## USER FEES

User fees are charged for specific services such as leisure activities and development services. User fees are projected to generate 13% of General Fund revenue in 2016. The largest user fee is the reimbursement from Chatham County for police services provided to the unincorporated area (a result of the police merger).

## FIVE YEAR PLAN FORECAST

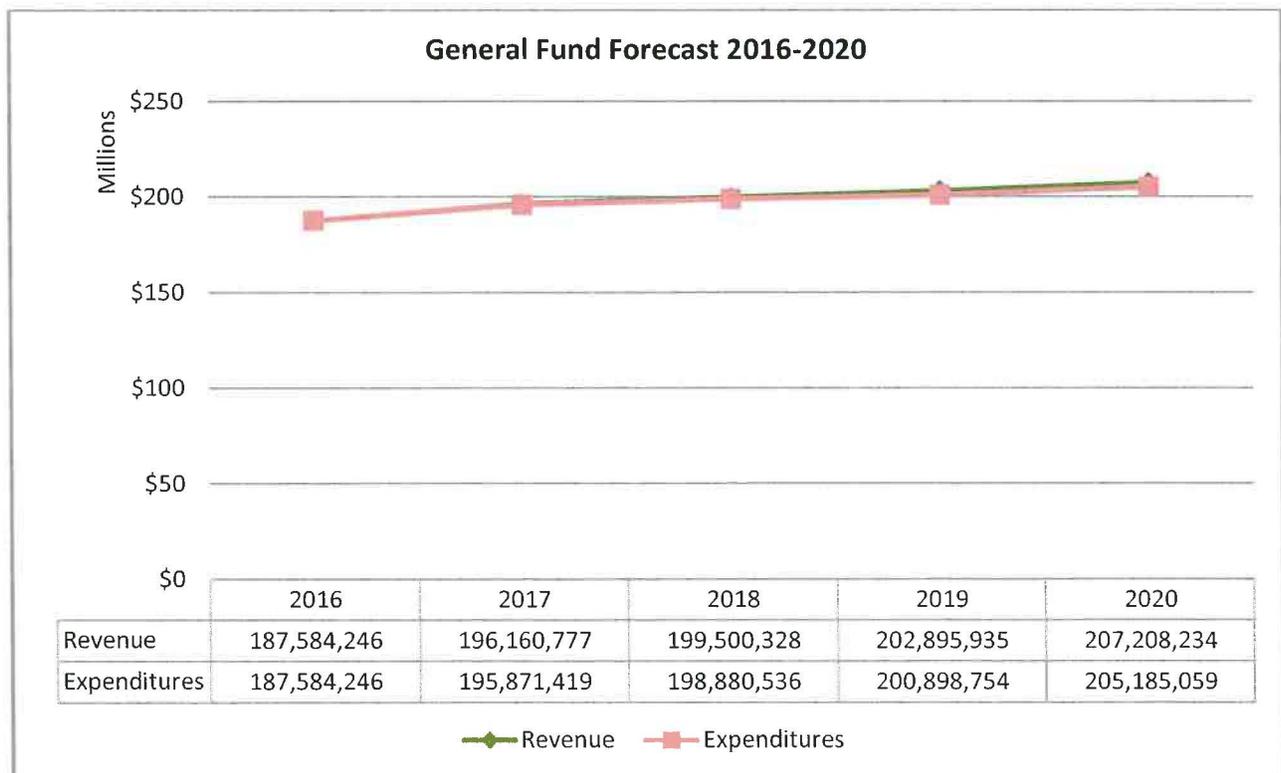
General Fund revenue is projected to rise in 2016 and over the forecast period. Improving economic conditions should continue to positively impact the property tax digest and sales tax revenue. The

tourism sector of Savannah’s economy, which affects a variety of revenue sources, is expected to remain strong. A small amount is also included each year for potential fee increases/new fees.

Expenditure growth is also forecast. Increases in personnel expenditures will have a major impact as salaries and benefit (medical insurance, pension) costs are projected to trend upward. Implementation of the compensation and pay analysis conducted in 2015 is anticipated to attract and retain a skilled workforce in future years. Expenses for commodities and contractual services are anticipated to increase as a result of inflation and improvements to services. Spending for infrastructure projects is also planned to increase during the forecast period per the Capital Improvement Program.

While this forecast is based on current available information and assumes economic conditions will continue to slowly improve, it is worth noting that recessions are a normal part of the business cycle which occur every eight years or so. With the last recession ending in 2009, another downturn is quite possible during this forecast period which can negatively impact revenue collections and therefore expenditures.

Any gap in projected revenues and expenditures is expected to be managed through city-wide efforts that include managing spending while remaining competitive and implementing efficiencies and innovations that result in long-term sustainability.



## WATER AND SEWER FUND FORECAST

Revenues generated from water and sewer fees are used to plan, operate, and maintain water lines, sanitary sewer lines, manholes, well sites, a surface water treatment plant, sanitary sewer lift stations, and wastewater treatment plants. The water and sewer sanitary system serves metered customers in Savannah and surrounding areas. Because the capital requirements of the water and sewer utility are very large, a multi-year approach for financial planning is essential. Careful financial planning is also required because of the system's reliance on public capital markets for borrowing and the need to remain compliant with the system's bond covenants. Recently, Moody's Investor Services upgraded the credit rating on the City's water & sewer revenue bonds from Aa1 to Aa2. This upgrade is reflective of the large size system servicing a regionally important customer base, well-managed financial position with low debt levels, along with stable, conservative financial management.

### FUTURE RATE PROJECTION

A financial plan is used to manage water and sewer rates. Key considerations for keeping rates low include:

- Planning for major capital needs as far in advance as possible
- Developing site-specific connection fees so that "growth" pays its own way
- Reviewing and making needed annual rate adjustments
- Using a five-year financial planning period to project future needs

Water and sewer rates are projected five years into the future. Projected rate increases are necessary to fund anticipated increases in the operation and maintenance of the system and to fund the water and sewer system 2016-2020 Capital Improvement and Maintenance Plan. The rates forecast in the projection for 2016 result in an average monthly increase for the median customer of \$1.50. The rates for 2017-2020 are projected to increase by the same amount to ensure compliance with new regulations and to move forward with planned capital improvements.

Although rate increases are forecast, the annual changes are comparatively modest and the system's rates compare favorably with the rates of similar cities. The projected monthly dollar and percent increase in combined water and sewer bills for three different usage levels appear below.

### WATER AND SEWER FUTURE RATE PROJECTION TABLE

Year	Monthly Increase in Combined Bill			Percentage Increase in Combined Bill		
	15CCF*	25CCF	35CCF	15CCF*	25CCF	35CCF
2011 (actual)	0.75	1.25	1.75	2.27%	2.44%	2.52%
2012 (actual)	1.50	2.50	3.50	4.44%	4.76%	4.92%
2013 (actual)	1.50	2.50	3.50	4.25%	4.55%	4.69%
2014 (actual)	1.50	2.50	3.50	4.08%	4.35%	4.48%
2015 (actual)	1.50	2.50	3.50	3.92%	4.17%	4.29%
<b>2016</b>	<b>1.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.77%</b>	<b>4.00%</b>	<b>4.11%</b>
<b>2017</b>	<b>1.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.63%</b>	<b>3.85%</b>	<b>3.95%</b>
<b>2018</b>	<b>1.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.51%</b>	<b>3.70%</b>	<b>3.80%</b>
<b>2019</b>	<b>1.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.39%</b>	<b>3.57%</b>	<b>3.66%</b>
<b>2020</b>	<b>1.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.28%</b>	<b>3.45%</b>	<b>3.53%</b>
Average (last 5 years)	<b>\$1.50</b>	<b>\$2.50</b>	<b>\$3.50</b>	<b>3.51%</b>	<b>3.72%</b>	<b>3.81%</b>

\* 15 CCFs is the usage of the system's median customer; that is half of the customers use more and half use less.

## **RESTRICTIONS ON GROUNDWATER WITHDRAWALS WILL REQUIRE INCREASED RELIANCE ON SURFACE WATER**

It is anticipated that the Georgia Environmental Protection Division will further restrict the City's withdrawals from the Floridian aquifer. In past years, less than 700 million gallons (MG) of surface water was purchased on average by the groundwater system to supplement its needs. For 2015 it is projected that 2,200 MG will be purchased, and for 2016 it is assumed that 2,600 MG will be purchased at a cost of \$2,115,000. Purchases of this volume of water from the surface water system will create upward pressure on groundwater system expenses. The State of Georgia is engaged in discussions with South Carolina which may result in even greater curtailment of ground water withdrawals; this in turn will require even more purchases of water from the I&D system and create more pressure on system expenses in the future.

## **CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program is updated annually, most recently for the period 2016-2020. The adopted plan includes \$36,561,000 for water projects and \$104,083,000 for sewer projects, a total of \$140,644,000. This is a substantial increase from past 5-year plan totals. The increase in the capital plan is driven by two major external factors. One is the previously mentioned on-going water discussions between Georgia and South Carolina. The outcome of these discussions is likely to require capital projects needed to support the curtailment of ground water withdrawals; allowance for these capital costs are now reflected in the CIP plan. The second major external factor is the prospect of new, more stringent waste water discharge limits (called "TMDL" or Total Maximum Daily Load). These stricter limits will likely require a number of capital projects for the City's waste water treatment systems which are now reflected in the five-year CIP Plan.

## **PLANNED BORROWING**

The CIP funding plan includes two future borrowings including a \$10,000,000 bond issue in year 2017, and a \$10,000,000 bond issue in 2019. The feasibility of these two bond issues is dependent on implementation of the recommended rate increases. This total of \$20,000,000 in new borrowing will fund about 16.4% of the capital program.

## **SERVICE IMPROVEMENTS**

The projection assumes that no significant operating program improvements will be implemented in 2016 or future years.

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## **SANITATION FUND FORECAST**

### **LANDFILL CAPACITY**

The waste-to-energy incineration process at the Resource Recovery Facility that had been used for many years to reduce the amount of waste disposed of at the landfill has been discontinued. Instead, the City began once again to use its own landfill for routine waste disposal. While capacity remains in the permitted area of the landfill, actions are underway to expand the landfill in preparation to meet future needs. The expansion is estimated to have a \$17 million financial impact in 2016.

Rate planning to fund new debt that will be required for the landfill expansion project has begun. It is projected that the expansion project will be funded by a cash balance in the Landfill Replacement Fund of \$16,000,000 and \$1,000,000 from a 2003 bond issuance.

## RATE CHANGES FOR 2016

Revenue projections for 2016 assume rates for residential and commercial service are increased in 2016. It is currently \$30.50 per month. The recommended rate for 2016 is \$31.50. This rate remains comparable to the prevailing rates charged by private collectors in the unincorporated area, which range from \$28.75 to \$32.93 per month. Additionally, since the City's sanitation rate includes curbside recycling service, the true differential is even greater. The commercial disposal fee increases from \$4.15/cy to \$4.30/cy (3.60%) and the commercial collection rates will be raised from an average of \$4.25/cy to \$4.38/cy (3.06%).

## FUTURE RATE CHANGES

The following table summarizes the rates for the next several years required to achieve the objective of keeping residential rates as low as possible and competitive with rates charged by private providers outside of the City.

<b>Bill Code</b>	<b>Service</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
1001	Residential Service (Monthly)	\$30.50	\$31.50	\$32.50	\$33.50	\$34.00
1600	Commercial Disposal Fee (\$/cu. yd.)	\$ 4.15	\$ 4.30	\$ 4.45	\$ 4.60	\$4.67
Commercial Collection Fees (\$/cu. yd.):						
1500	River Street	\$ 5.75	\$ 5.95	\$ 6.15	\$ 6.34	\$6.43
1501	Downtown Lanes	\$ 5.35	\$ 5.55	\$ 5.75	\$ 5.93	\$6.02
1502	2-15 CY	\$ 3.70	\$ 3.80	\$ 3.95	\$ 4.07	\$4.13
1516	16-47 CY	\$ 3.25	\$ 3.35	\$ 3.50	\$ 3.61	\$3.66
1548	48-95 CY	\$ 2.85	\$ 2.95	\$ 3.10	\$ 3.20	\$3.24
1596	96+ CY	\$ 2.30	\$ 2.35	\$ 2.45	\$ 2.53	\$2.56

# ALL FUNDS SUMMARY



City-wide projected revenues total \$363,930,031 for 2016. This is an increase of \$2,951,801 or 0.8% over the 2015 projected amount.

The table below provides a summary of 2014 actual, 2015 projected, and 2016 adopted budget revenues.

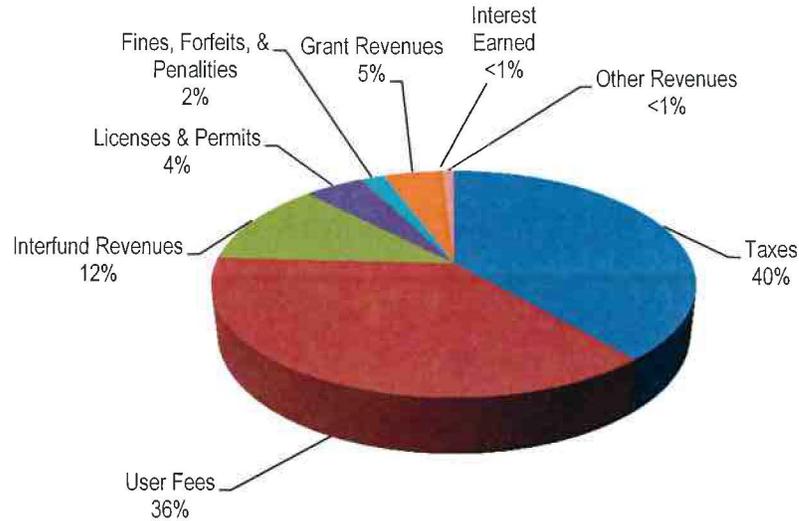
<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Taxes	\$ 135,490,264	\$ 143,502,748	\$ 146,485,715	2.1
User Fees	128,554,396	129,518,243	132,492,274	2.3
Interfund Revenues	40,864,969	45,620,698	45,393,149	(0.5)
Licenses and Permits	15,551,333	15,876,464	16,210,265	2.1
Fines, Forfeits, and Penalties	6,318,282	6,089,000	6,110,000	0.3
Grant Revenues	19,415,365	15,536,171	17,616,766	13.4
Interest Earned	31,689	29,150	150,350	415.8
Other Revenues	11,341,414	1,776,797	(528,488)	(129.7)
<b>SUBTOTAL</b>	<b>\$ 357,567,712</b>	<b>\$ 357,949,271</b>	<b>\$ 363,930,031</b>	<b>1.7</b>
Draw (Contribution) on Reserves	\$ 0	\$ 3,028,959	\$ 0	(100.0)
<b>TOTAL REVENUE</b>	<b>\$ 357,567,712</b>	<b>\$ 360,978,230</b>	<b>\$ 363,930,031</b>	<b>0.8</b>

After adjusting for transfers between funds, total adopted expenditures for 2016 are \$3,111,605 or 1.0% over the 2015 projected amount.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 156,506,847	\$ 161,658,286	\$ 170,107,306	5.2
Outside Services	36,334,844	40,867,694	41,235,715	0.9
Commodities	17,330,787	18,988,050	18,942,417	(0.2)
Interfund Services	33,491,550	35,677,291	36,859,567	3.3
Capital Outlay	16,524,542	7,697,162	7,261,612	(5.7)
Debt Service	11,610,029	12,306,791	11,176,854	(9.2)
Interfund Transfers	51,784,223	51,811,033	46,556,958	(10.1)
Other Expenses	31,231,115	31,971,923	31,789,602	(0.6)
<b>SUBTOTAL</b>	<b>\$ 354,813,937</b>	<b>\$ 360,978,230</b>	<b>\$ 363,930,031</b>	<b>0.8</b>
Less Transfers Between Funds	\$ (42,375,349)	\$ (49,454,954)	\$ (49,295,150)	(0.3)
<b>TOTAL EXPENDITURES</b>	<b>\$ 312,438,588</b>	<b>\$ 311,523,276</b>	<b>\$ 314,634,881</b>	<b>1.0</b>

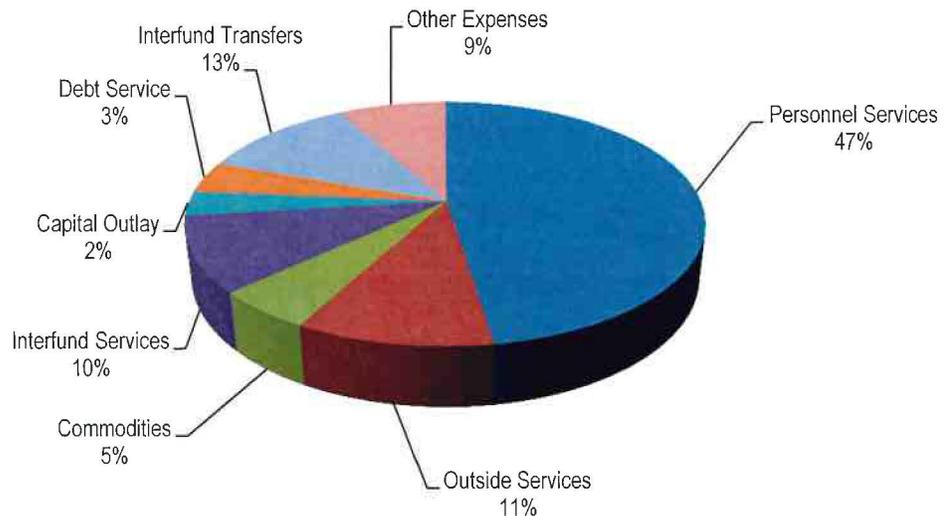
## ALL FUNDS REVENUE

The graph below presents a breakdown by category of total revenues for 2016. **Taxes** include Property, Sales and Other Taxes. **User Fees** are made up of the following: Leisure Services Fees, Development Fees, Fees for Other Services in the General Fund, 9-1-1 Fees, Haz-Mat Services, Water Services, Sewer Services, I&D Water Services, Sanitation Services, Mobility and Parking Services, and Civic Center Services. **Interfund Revenues** include Interfund Services, Internal Services Charges, and General Fund Contributions.



## ALL FUNDS EXPENDITURES

The graph below presents total expenditures by major code for 2016 prior to adjusting for transfers between funds. Of the total funds budgeted, **Personnel Services** is the largest expenditure category. This category supports salaries and a comprehensive benefits program. Funding for **Outside Services**, **Commodities**, and **Capital Outlay** will be used to provide direct services to citizens.



# CITY-WIDE REVENUE DETAIL



The table below compares 2014 actual revenues with 2015 projected revenues and 2016 adopted budget revenues.

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Taxes</u>				
Property Taxes	\$ 58,836,504	\$ 62,538,627	\$ 63,192,805	1.0
Sales Tax	37,198,220	38,218,000	39,234,540	2.7
Other Taxes	39,455,540	42,746,121	44,058,370	3.1
Subtotal	\$ 135,490,264	\$ 143,502,748	\$ 146,485,715	2.1
<u>User Fees</u>				
Leisure Services Fees	\$ 783,488	\$ 910,750	\$ 898,500	(1.3)
Development Fees	2,792,957	2,988,400	2,785,200	(6.8)
Fees for Other Services - General Fund	23,350,745	23,549,318	21,224,897	(9.9)
9-1-1 Fees	4,969,503	4,945,000	4,940,000	(0.1)
Haz-Mat Services	413,429	256,900	250,000	(2.7)
Water Services	22,207,376	22,526,099	23,931,376	6.2
Sewer Services	36,610,846	36,593,843	39,555,136	8.1
I & D Services	8,207,804	8,015,196	8,355,062	4.2
Sanitation Services	18,265,457	18,980,930	19,673,000	3.6
Mobility and Parking Services	9,478,915	9,243,107	9,465,703	2.4
Civic Center Services	1,473,876	1,508,700	1,413,400	(6.3)
Subtotal	\$ 128,554,396	\$ 129,518,243	\$ 132,492,274	2.3
<u>Interfund Revenues</u>				
Interfund Services	\$ 26,934,568	\$ 29,753,184	\$ 28,656,027	(3.7)
Internal Services Charges	10,532,426	11,870,554	12,179,472	2.6
General Fund Contributions	3,397,975	3,996,960	4,557,650	14.0
Subtotal	\$ 40,864,969	\$ 45,620,698	\$ 45,393,149	(0.5)
Licenses and Permits	\$ 15,551,333	\$ 15,876,464	\$ 16,210,265	2.1
Fines, Forfeits, and Penalties	\$ 6,318,282	\$ 6,089,000	\$ 6,110,000	0.3
Grant Revenues	\$ 19,415,365	\$ 15,536,171	\$ 17,616,766	13.4
Interest Earned	\$ 31,689	\$ 29,150	\$ 150,350	415.8
Other Revenues	\$ 11,341,414	\$ 1,776,797	\$ (528,488)	(129.7)
Draw (Contribution) on Reserves	\$ 0	\$ 3,028,959	\$ 0	(100.0)
<b>TOTAL</b>	<b>\$ 357,567,712</b>	<b>\$ 360,978,230</b>	<b>\$ 363,930,031</b>	<b>0.8</b>

# CITY-WIDE REVENUE CHANGES



City revenue sources are divided into the following categories with major changes highlighted below:

- **Taxes** represent 40.3% of City revenue and include property taxes, sales tax, and other taxes such as alcohol taxes and the hotel/motel tax. Real property tax revenue increases as growth is anticipated in the 2016 tax digest. The 2016 adopted amount for personal property tax includes a reduction of \$465,865 to begin phasing-in the Freeport tax exemption. The continuing impact of state tax reform legislation on the vehicle tax, vehicle title fees, and the energy excise tax is reflected in the projections. Sales tax revenue growth is forecast based on inflation and improving economic conditions. Continued growth is also predicted for Savannah's tourism sector resulting in higher hotel/motel tax revenue.
- **User Fees** are received for specific services provided by the City and represent 36.4% of revenue. More than half of user fee revenue is generated by water, sewer, and sanitation services. Rate increases are planned for water and sewer consumption charges and residential and commercial sanitation fees in 2016, as well as rate changes/new fees for other selected City services.
- **Interfund Revenues** are funds transferred to one City fund from another City fund. This includes funds transferred to the Internal Services Fund for the provision of computer and vehicle services, funds transferred for the provision of other services such as sanitation disposal, and General Fund contributions to subsidized funds. The increase in General Fund contributions to other funds in 2016 is primarily for the Public Safety Communications and Mobility and Parking Services Funds. The General Fund contribution to the Mobility and Parking Services Fund represents payment of debt service related to a loan for the fairgrounds property acquisition. The slight decline in the Interfund Revenues category in 2016 is mainly due to fewer funds transferred to the vehicle purchase fund.
- **Licenses and Permits** revenue is derived from such sources as alcoholic beverage licenses and utility franchise fees. The most significant revenue source in this category is electric franchise fees, which accounts for more than half of Licenses and Permits revenue. Total revenue within this category is anticipated to increase modestly in 2016.
- **Fines, Forfeits, and Penalties** consist primarily of Recorder's Court fines and parking citations. In 2016, total revenue in this category is forecast to slightly increase.
- **Grant Revenues** are derived primarily from federal and state grants. Most grant revenues are accounted for in the Community Development and Grant Funds. In 2016, grant revenues are projected to increase by more than \$2 million primarily due to funding awarded through the FEMA Staffing for Adequate Fire and Emergency Response (SAFER) Grant Program for 35 firefighter positions.
- **Interest Earned** revenue comes from City investments. The rise of \$121,200 in 2016 is primarily attributable to projected interest income within the Water Fund.
- **Other Revenues** consist of various revenue sources. The decline and negative revenue in 2016 is mainly due to two factors: 1) the transfer of \$3.1 million to the General Fund from the Mobility and Parking Services Fund in 2015 to fund the fairgrounds property acquisition (a debt which will be repaid over future years), and 2) a large contribution to reserves (although smaller than in 2015) within the Vehicle Purchase Fund which is shown as a reduction to revenue.

## FEE CHANGES

The 2016 budget maintains the majority of fees for City services at the 2015 level. Rate changes/new fees are included for certain revenue sources within the General Fund, Sanitation Fund, Mobility & Parking Services Fund, and Water and Sewer Funds.

**General Fund** Fee changes for revenue sources within the General Fund are as follows:

<b>Cemetery Fees</b>	<b>2015</b>	<b>2016</b>
Columbarium memorialization	\$250.00	\$300.00
Work permits – small (corner markers or flag poles)	\$10.00	\$15.00
Work permits – medium (per foot marker, vase, bird bath, or cradle)	\$30.00	\$40.00
Work permits – medium (per monument, slab, coping, fence, bench, statue, or oversized marker)	\$80.00	\$90.00
Work permits – columbarium	\$80.00	\$100.00
Work permits – mausoleum	\$80.00	\$100.00
Lot diagram preparation (per lot)	\$25.00	\$35.00
Tent/chair rental	\$265.00	\$300.00
Annual care	\$120.00	\$160.00
Section S, Bonaventure - 6 space lots	\$4,810.00	\$5,110.00
Section S, Bonaventure - 12 space lots	\$9,610.00	\$10,210.00
Section S, Bonaventure - single space lot	\$760.00	\$850.00

<b>Leisure Services</b>	<b>2015</b>	<b>2016</b>
Center permits – City resident	\$110.00	\$150.00
Center permits – non-City resident	\$122.00	\$200.00
Summer camp – City resident	\$45.00	\$60.00
Summer camp – non-City resident	\$50.00	\$100.00
Event maintenance	-	\$50.00
Forsyth Band Shell – non-City resident	\$500.00	\$650.00
Arbor Area – non-City resident	\$250.00	\$400.00
Harbourside Area – non-City resident	\$125.00	\$275.00

<b>Other General Fund Fees</b>	<b>2015</b>	<b>2016</b>
Temporary use of the ROW – sidewalk café	\$50.00	9 or less chairs \$200 10-15 chairs \$300 16-20 chairs \$400 21 plus chairs \$500
Temporary use of the ROW – menu boards	-	\$50.00
Regular business licenses – duplicate certificate	\$10.00	\$25.00
Regular business licenses – amended returns	-	\$25.00

<b>Other General Fund Fees</b>	<b>2015</b>	<b>2016</b>
Encroachment Fee – Commercial	\$100.00	\$500.00
Encroachment Fee - Residential	\$50.00	\$250.00

**Sanitation Fund** The fee changes for the Sanitation Fund are as follows:

<b>Sanitation Fees</b>	<b>2015</b>	<b>2016</b>
Residential Service (monthly)	\$30.50	\$31.50
Commercial Disposal Fee (per cubic yard)	\$4.15	\$4.30
Commercial Collection Fee (per cubic yard) -River Street	\$5.75	\$5.95
Commercial Collection Fee (per cubic yard) -Downtown Lanes	\$5.35	\$5.55
Commercial Collection Fee -2 to 15 cubic yard	\$3.70	\$3.80
Commercial Collection Fee -16 to 47 cubic yard	\$3.25	\$3.35
Commercial Collection Fee -48 to 95 cubic yard	\$2.85	\$2.95
Commercial Collection Fee -96+ cubic yard	\$2.30	\$2.35

**Mobility & Parking Services Fund** Fee changes within the Mobility & Parking Services Fund are as follows:

<b>Mobility &amp; Parking Services Fees</b>	<b>2015</b>	<b>2016</b>
State Street Garage – Saturday & Sunday	\$3.00 flat rate	\$5.00 flat rate
Bryan Street Garage – Sunday	\$3.00 flat rate	\$5.00 flat rate
Robinson Garage – Saturday & Sunday	\$3.00 flat rate	\$5.00 flat rate
Liberty Street Garage – monthly rate, 5am-9pm, Mon-Fri	\$35.00	\$40.00
Liberty Street Garage – monthly rate, during operating hours	\$65.00	\$70.00
Parking citations – parking on wrong side of street direction	-	\$25.00
Parking citations – yellow curb	-	\$25.00
Parking citations – other improper parking	-	\$25.00
Valet parking – non-refundable application fee per year	-	\$150.00
Valet parking – per linear foot for curbside space for areas without parking meters	-	\$35.00
Valet parking – per linear foot for curbside space	-	\$35.00
Valet parking – per day per meter space for operational enforcement hours excluding holidays	-	\$9.00
Valet parking – per each sign installed	-	\$100.00
Citation Revenue - add Violation Code, V15. Pedicab Violation, (a) Article DD. Section 6. 2503 - 2509	\$100.00	\$200.00

<b>Mobility &amp; Parking Services Fees</b>	<b>2015</b>	<b>2016</b>
Citation Revenue - add Violation Code, V15. Pedicab Violation, (a) Article DD. Section 6. 2524- 2550	\$100.00	\$150.00
Citation Revenue - add Violation Code, V15. Pedicab Violation, (a) Article DD. Section 6. 2551- 2555	\$100.00	\$200.00

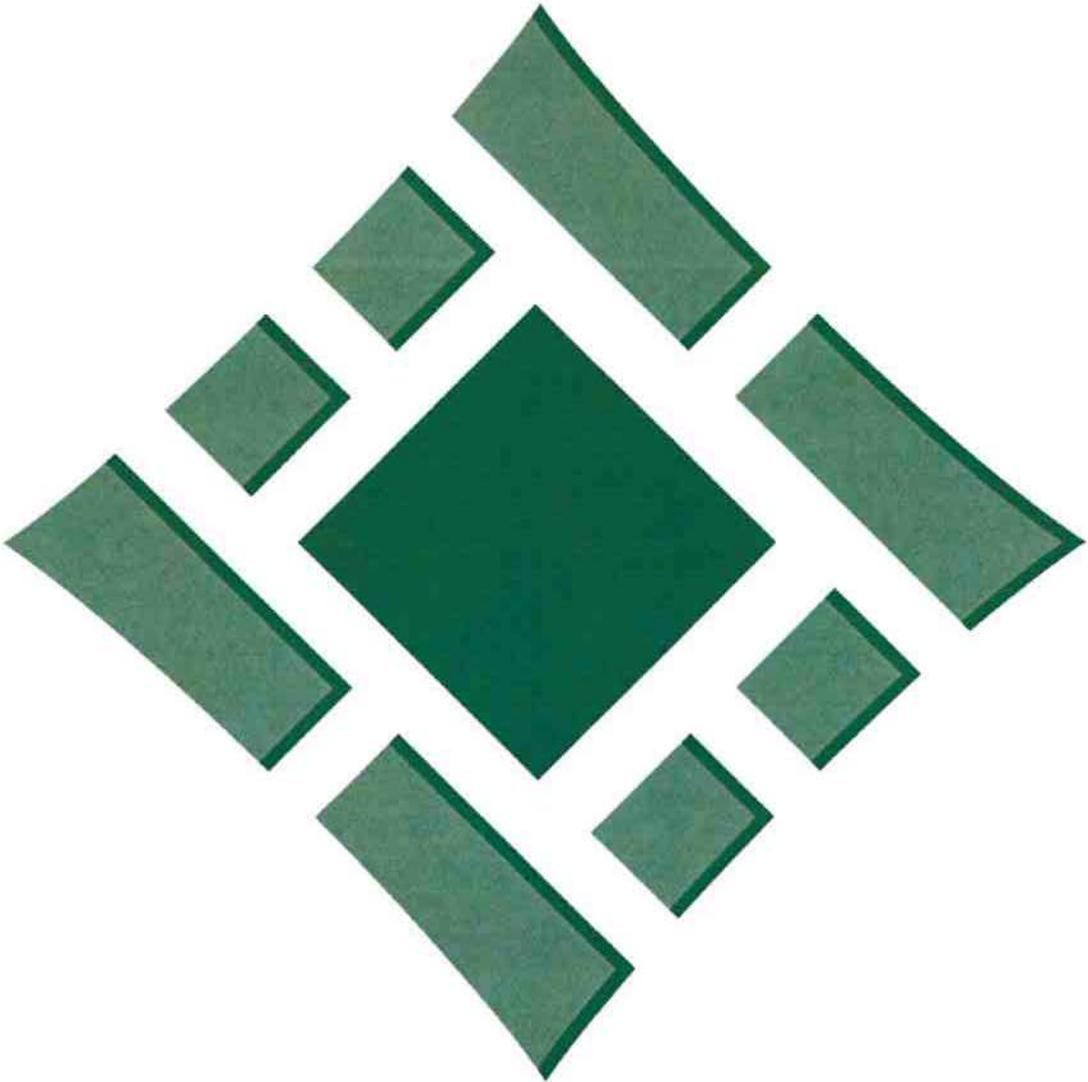
**Water and Sewer Funds** The base charges for water and sewer service in 2016 are unchanged from 2015. Only consumption charges are increasing. The impact of the 2016 increase on the combined monthly water and sewer bill for the median inside City customer (who uses about 15 CCFs bi-monthly) is as follows:

	<b>2016 over 2015</b>
Monthly Increase in Combined Water & Sewer Bill	\$1.50
Percentage Increase	3.77%

The increases are necessary to fund anticipated increases in the operation and maintenance cost of the system, and to fund the water and sewer systems' Capital Improvement/Capital Maintenance Plan. The 2015 and 2016 water and sewer rate schedules are as follows:

<b>Water Rates</b>	<b>2015</b>	<b>2016</b>
Water, Inside City		
Base Charge (bi-monthly)	\$11.06	\$11.06
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$0.94	\$0.98
Over 15 CCFs	\$1.12	\$1.16
Water, Outside City:		
Base Charge (bi-monthly)	\$16.59	\$16.59
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$1.41	\$1.47
Over 15 CCFs	\$1.68	\$1.74

<b>Sewer Rates</b>	<b>2015</b>	<b>2016</b>
Sewer, Inside City:		
Base Charge (bi-monthly)	\$8.80	\$8.80
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$3.04	\$3.20
Over 15 CCFs	\$3.42	\$3.58
Sewer, Outside City:		
Base Charge (bi-monthly)	\$13.20	\$13.20
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	\$4.56	\$4.80
Over 15 CCFs	\$5.13	\$5.37



# WHAT DOES A PROPERTY OWNER PAY?

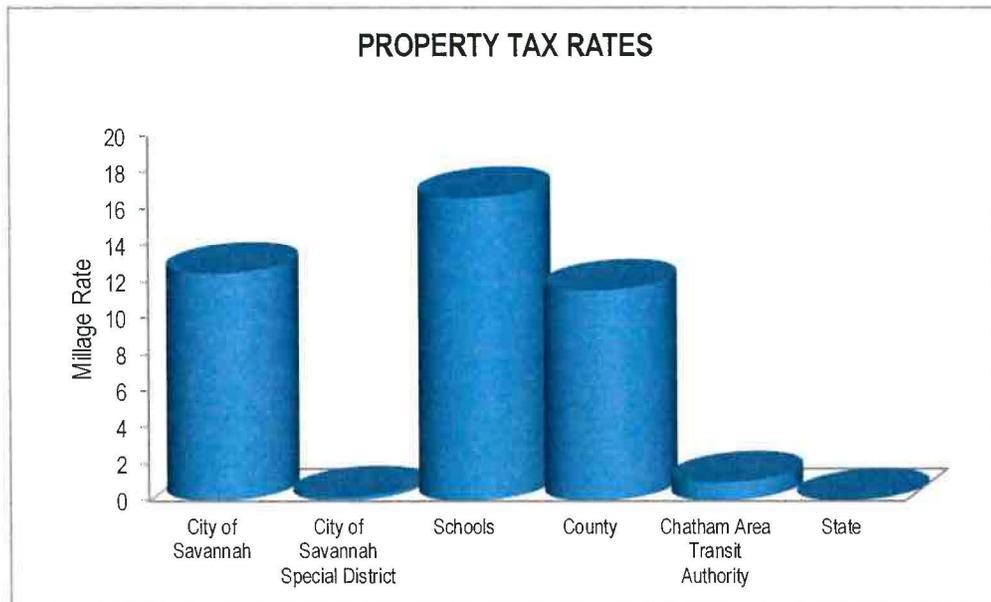


The tax rate, or millage, is set annually by the governing authority of the taxing jurisdiction. A tax rate of one mill represents a tax of one dollar per \$1,000 of assessed value. Property in Georgia is assessed at 40% of the fair market value unless otherwise specified by law. The 2016 budget is balanced with a City of Savannah millage rate of 12.48 mills, which is the same as the 2015 adopted rate.

For example, the assessed value of property that is worth \$100,000 is \$40,000. In the City of Savannah where the millage rate is 12.48 mills, the property tax would be \$499.20. This is \$12.48 for every \$1,000 of assessed value (or \$12.48 multiplied by 40).

Property Value	Assessed Value	Millage	City Property Tax
\$100,000	\$40,000	\$12.48 per \$1,000	\$499.20

The graph below shows City of Savannah direct and overlapping property tax rates. Overlapping rates are those of taxing jurisdictions that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rate for the special service district applies only to property owners whose property is located within the geographic boundaries of the special district).



**CITY OF SAVANNAH, GEORGIA**  
**PROPERTY TAX RATES - DIRECT AND ALL OVERLAPPING<sup>1</sup> GOVERNMENTS**  
**2006 - 2015**

<b>Year</b>	<b>City</b>	<b>City Special District<sup>2</sup></b>	<b>Schools</b>	<b>County</b>	<b>Chatham Area Transit Authority</b>	<b>State</b>	<b>Total</b>
2006	12.700	.200	15.817	10.837	.820	.250	40.624
2007	12.500	.200	13.795	10.537	.820	.250	38.102
2008	12.500	.200	13.404	10.537	.820	.250	37.711
2009	12.500	.200	13.404	10.537	.820	.250	37.711
2010	13.000	.200	14.131	10.537	.820	.250	38.938
2011	12.500	.200	14.631	11.109	.859	.250	39.549
2012	12.500	.200	14.631	11.109	.859	.200	39.499
2013	12.480	.200	15.881	11.908	1.000	.150	41.619
2014	12.480	.200	15.881	11.543	1.000	.100	41.204
2015	12.480	.200	16.631	11.543	1.000	.050	41.904

<sup>1</sup> Overlapping rates are those of local and county governments that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rates for the special districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the special district).

<sup>2</sup> In 2003, the City of Savannah created a special district called the "Water Transportation District." Only properties located within this district are subject to this millage levy.

# CITY-WIDE EXPENDITURE DETAIL



The table below compares 2014 actual, 2015 projected, and 2016 adopted budget expenses by fund.

	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
General Fund	\$ 178,215,798	\$ 190,380,581	\$ 187,584,246	(1.5)
<u>Special Revenue Funds</u>				
Hazardous Material Team	\$ 683,171	\$ 562,833	\$ 545,142	(3.1)
Grant	5,813,306	6,120,467	8,386,772	37.0
Community Development	14,685,518	10,236,848	10,085,403	(1.5)
Public Safety				
Communications	6,386,179	6,673,332	6,903,098	3.4
Hotel/Motel Tax	7,814,773	8,449,850	8,862,343	4.9
Subtotal	\$ 35,382,947	\$ 32,043,330	\$ 34,782,758	8.5
<u>Enterprise Funds</u>				
Sanitation	\$ 27,245,142	\$ 28,065,161	\$ 28,632,587	2.0
Civic Center	4,024,102	3,898,129	3,644,135	(6.5)
Water	37,184,501	25,294,221	26,864,865	6.2
Sewer	26,401,890	36,773,072	39,759,365	8.1
I & D Water	9,281,893	8,224,602	8,507,686	3.4
Mobility and Parking Services	10,775,306	15,384,300	13,323,222	(13.4)
Golf Course	68,427	60,000	0	(100.0)
Subtotal	\$ 114,981,261	\$ 117,699,485	\$ 120,731,860	2.6
<u>Internal Services Funds</u>				
Internal Services	\$ 10,450,685	\$ 11,870,554	\$ 12,179,472	2.6
Computer Purchase	637,377	733,896	721,295	(1.7)
Radio Replacement	0	1,338,000	1,338,000	0.0
Recorder's Court Technology	0	500,000	100,000	(80.0)
Vehicle Purchase	15,145,869	6,412,384	6,492,400	1.2
Subtotal	\$ 26,233,931	\$ 20,854,834	\$ 20,831,167	(0.1)
<b>SUBTOTAL</b>	<b>\$ 354,813,937</b>	<b>\$ 360,978,230</b>	<b>\$ 363,930,031</b>	<b>0.8</b>
Less Transfers Between Funds	\$ (42,375,349)	\$ (49,454,954)	\$ (49,295,150)	(0.3)
<b>TOTAL</b>	<b>\$ 312,438,588</b>	<b>\$ 311,523,276</b>	<b>\$ 314,634,881</b>	<b>1.0</b>

# CITY-WIDE EXPENDITURE CHANGES



Expenditures for the 2016 adopted budget increase slightly over the previous year projections. City-wide expenditures total \$363,930,031 which is 0.8% above 2015 projected expenditures before adjusting for interfund transfers. City expenditures are divided into eight major categories, with significant changes in each highlighted below:

- **PERSONNEL SERVICES** represent 46.7% of City expenditures and are comprised primarily of funding for salaries and wages for employees and a comprehensive benefits program for employees and their dependents. This category increases \$8,449,020 or 5.2% above 2015 projected expenditures due to personnel and benefit changes as well as vacancies in 2015. Major changes are described as follows:

The budget continues implementation of the 2015 compensation and pay study results for City job classifications which accounts for \$2,528,157 of the Personnel Services increase. The full year's cost of salary increases approved for sworn officers and firefighters in 2015 is included in the budget.

A total of 40 positions are added through department service improvements totaling \$1,384,703.

The budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of \$19,639,295 which is \$1,174,679 over the 2015 projected contribution. Total health plan costs are anticipated to rise by 6.2%. A premium rate increase for employees was also adopted.

The 2016 budget contains an allocation of \$6,903,000 in recognition of the City's cost of post-retirement medical benefits for employees.

Based on the latest actuarial study that reflects the pension changes adopted by City Council as of January 1, 2001, the recommended minimum pension contribution for 2016 compared to the past ten years is as follows:

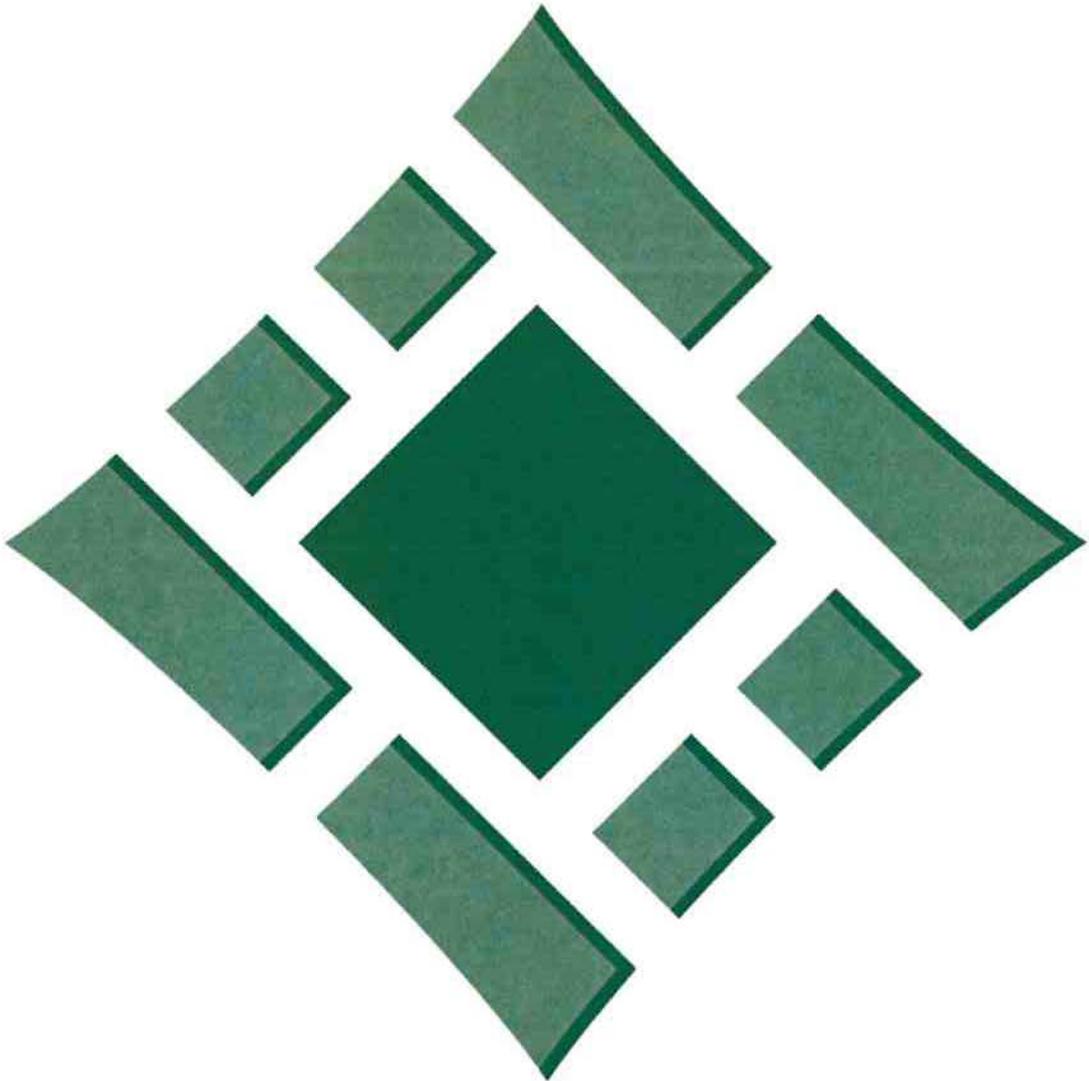
- 2006	\$5,628,454
- 2007	\$6,305,394
- 2008	\$6,422,959
- 2009	\$7,015,798
- 2010	\$7,922,994
- 2011	\$7,964,466
- 2012	\$8,854,493
- 2013	\$10,353,173
- 2014	\$10,890,393
- 2015	\$10,292,740
- 2016	\$9,454,605

The decrease in the 2016 contribution compared to the contribution in 2015 is primarily due to the following:

- Effect of investment gain
  - Effect of other gains and losses on accrued liability
- **OUTSIDE SERVICES** are services the City receives primarily from outside companies and represent 11.3% of expenditures. Utilities make up the largest share of expenditures in this category at \$13,449,113, increasing above 2015 projections. Other increasing accounts include: rentals, data processing equipment maintenance, and other contractual services. Several

categories show significant decreases in 2016, including: professional purchased services, temporary labor-agency, and food-catered meals. Overall, funding for services in this category increases \$368,021 or 0.9% above 2015 projected expenditures.

- **COMMODITIES** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. This category represents 5.2% of total expenditures. The major changes include increases in chemicals, equipment repair parts, gasoline, and diesel fuel along with decreases in operating supplies and materials, and small fixed assets. Overall, this expenditure category decreases slightly compared to 2015 projected expenditures.
- **INTERFUND SERVICES** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 10.1% of the operating budget. The largest costs are services by Sanitation, Insurance by Risk Management, Computer Services, Vehicle Maintenance Services, and services by General Fund. This category increases \$1,182,276 or 3.3% primarily due to services by the General Fund to other funds, water purchased from I&D, and Computer Services.
- **CAPITAL OUTLAY** includes items costing more than \$5,000 each and having a useful life of more than one year. This category represents 2.0% of expenditures. The decrease of \$435,550 or 5.7% in this expenditure category is due to \$640,000 of vehicular equipment purchases in 2015 with Homeland Security grant funding.
- **DEBT SERVICE** accounts for payments of principal and interest to lenders or creditors on outstanding debt. This area decreases \$1,129,937 or 9.2% from 2015 projected expenditures based on debt service requirements.
- **INTERFUND TRANSFERS** are amounts transferred from one fund to another. Expenditures in this category represent 12.8% of the total budget and decrease \$5,254,075 or 10.1% from 2015 projected expenditures. The reason for the decline is a reduction of \$6,639,741 in the General Fund contribution to CIP projects due to project prefunding in 2015. Other significant changes include an increase of \$1,179,082 in the General Fund transfer to the Tax Allocation District Fund and an increase of \$2,526,928 in Water and Sewer contributions to the capital improvement plan.
- **OTHER EXPENSES** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned 2016 funding decreases modestly in this category. The largest decline is in the General Fund because of a \$619,642 reduction in the vehicle use charge-Chatham County account (related to the merged police department) as well as a reduction of \$506,243 in City department vehicle capital use charges.



# PROJECTED CHANGES IN FUND BALANCE



## FUND BALANCES 2012-2014

The following table shows 2012-2014 beginning and ending fund balance levels for certain governmental funds. The consistency of positive fund balances indicates stability in these funds.

Fund	Beginning Fund Balance 1-1-2012	Ending Fund Balance 12-31-2012	Net Increase/Decrease 2012	Beginning Fund Balance 1-1-2013	Ending Fund Balance 12-31-2013	Net Increase/Decrease 2013	Beginning Fund Balance 1-1-2014	Ending Fund Balance 12-31-2014	Net Increase/Decrease 2014
General	33,179,551	33,501,656	322,105	33,501,656	33,885,347	383,691	33,885,347	34,784,624	899,277
Special Revenue	2,652,072	2,652,510	438	2,652,510	2,947,238	294,728	2,947,238	3,374,252	427,014
Debt Service	923,216	925,902	2,686	925,902	927,191	1,289	927,191	928,389	1,198
Capital Improvement	29,937,848	30,519,448	581,600	30,519,448	35,532,703	5,013,255	35,532,703	36,981,422	1,448,719
<b>TOTAL</b>	<b>66,692,687</b>	<b>67,599,516</b>	<b>906,829</b>	<b>67,599,516</b>	<b>73,292,479</b>	<b>5,692,963</b>	<b>73,292,479</b>	<b>76,068,687</b>	<b>2,776,208</b>

## FUND BALANCES 2015-2016

The General Fund is the chief operating fund of the City. As in prior years, the 2016 General Fund budget maintains a reserve for emergencies and unforeseen situations. The projected fund balance of the General Fund is approximately \$34.8 million for fiscal year 2016 and equates to 18.5% of total General Fund expenditures.

Included with the General Fund in the tables below are projected 2015 and 2016 fund balances/equities for selected City governmental funds. The Special Revenue entry in the tables consists of the following funds: Grant, Public Safety Communications, Hazardous Materials Team, Hotel/Motel Tax, Auto Rental Tax, Confiscated Assets, Economic Development, and Recorder's Court Technology Fund.

In 2015, the Special Revenue Fund saw an 11.9% decrease in Fund Balance. The City of Savannah and Chatham County have agreed to fund and operate a computerized judicial case management system in order to reduce cost and enhance the sharing of data across jurisdictional lines. Initiation of this project required a \$400,000 draw on reserves during 2015. More information on this project can be found in *Recorders Court Technology Fund*.

Fund	Beginning Fund Balance 1-1-2015	Appropriated Funds Operating Revenues	Appropriated Funds Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2015	% Change Projected Fund Balance
General	34,784,624	177,870,581	175,303,842	37,351,363	12,510,000	15,076,739	34,784,624	0.0%
Special Revenue	3,374,252	32,403,914	21,143,440	14,634,726	2,592,718	14,253,192	2,974,252	(11.9%)
Debt Service	928,389	0	3,100,000	(2,171,611)	3,100,000	0	928,389	0.0%
Capital Improvement	36,981,422	0	3,741,000	33,240,422	8,164,837	0	41,405,259	12.0%
<b>TOTAL</b>	<b>76,068,687</b>	<b>210,274,495</b>	<b>203,288,282</b>	<b>83,054,900</b>	<b>26,367,555</b>	<b>29,329,931</b>	<b>80,092,524</b>	<b>5.3%</b>

Fund	Projected Beginning Fund Balance 1-1-2016	Appropriated Funds Operating Revenues	Appropriated Funds Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2016	% Change Projected Fund Balance
General	34,784,624	177,724,246	177,062,026	35,446,844	9,860,000	10,522,220	34,784,624	0.0%
Special Revenue	2,974,252	35,845,683	22,646,990	16,172,945	2,329,329	15,528,022	2,974,252	0.0%
Debt Service	928,389	0	3,100,000	(2,171,611)	3,100,000	0	928,389	0.0%
Capital Improvement	41,405,259	0	5,577,000	35,828,259	1,525,096	0	37,353,355	(9.8%)
<b>TOTAL</b>	<b>80,092,524</b>	<b>213,569,929</b>	<b>208,386,016</b>	<b>85,276,437</b>	<b>16,814,425</b>	<b>26,050,242</b>	<b>76,040,620</b>	<b>(5.1%)</b>

Fund	Projected Beginning Fund Balance 1-1-2016	Appropriated Funds Operating Revenues	Appropriated Funds Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2016	% Change Projected Fund Balance
General	34,784,624	177,724,246	177,062,026	35,446,844	9,860,000	10,522,220	34,784,624	0.0%
Special Revenue	2,974,252	35,845,683	22,646,990	16,172,945	2,329,329	15,528,022	2,974,252	0.0%
Debt Service	928,389	0	3,100,000	(2,171,611)	3,100,000	0	928,389	0.0%
Capital Improvement	41,405,259	0	5,577,000	35,828,259	1,525,096	0	37,353,355	(9.8%)
<b>TOTAL</b>	<b>80,092,524</b>	<b>213,569,929</b>	<b>208,386,016</b>	<b>85,276,437</b>	<b>16,814,425</b>	<b>26,050,242</b>	<b>76,040,620</b>	<b>(5.1%)</b>

# CITY-WIDE EXPENDITURES BY BUREAU



The table below is organized by Bureau and compares the 2015 Adopted Budget to the 2016 Adopted Budget.

<u>Department/Activity</u>	<u>2015 Adopted</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<b>General Administration</b>			
Mayor and Aldermen	\$ 644,754	\$ 786,422	22.0
Clerk of Council	280,761	361,324	28.7
City Manager's Office	945,976	1,209,969	27.9
Public Information Office	517,272	513,786	(0.7)
Auditing	695,976	631,992	(9.2)
Finance	1,191,390	1,164,940	(2.2)
Legal	841,374	795,954	(5.4)
Subtotal	\$ 5,117,503	\$ 5,464,387	6.8
<b>Leisure Services</b>			
Leisure Services Bureau Chief	\$ 625,146	\$ 590,207	(5.6)
Cultural Affairs	758,436	750,757	(1.0)
Youth Services	3,871,639	4,041,536	4.4
Athletic Services	1,124,399	1,124,347	0.0
Senior Services	2,026,748	2,116,292	4.4
Therapeutic Recreation	243,017	248,546	2.3
Film Services	206,420	206,213	(0.1)
Buildings and Grounds			
Maintenance	3,943,585	4,107,713	4.2
Building and Electrical			
Maintenance	1,550,135	1,597,595	3.1
Park and Tree	5,310,327	5,574,571	5.0
City Cemeteries	1,824,737	1,817,879	(0.4)
Civic Center Operations	3,657,118	3,264,480	(10.7)
Civic Center Concessions	398,156	379,655	(4.6)
Subtotal	\$ 25,539,863	\$ 25,819,791	1.1
<b>Police Bureau</b>			
Police Chief	\$ 1,972,448	\$ 1,981,333	0.5
Patrol and Special Operations			
Division	36,661,138	39,535,291	7.8
Investigations Division	7,975,446	7,576,113	(5.0)
SARIC (Savannah Area Regional			
Intelligence Center)	1,352,972	1,345,692	(0.5)
Traffic Unit	1,930,355	1,969,301	2.0
Marine Patrol	813,801	716,640	(11.9)
Mounted Patrol	604,990	646,587	6.9
Canine Unit	536,275	575,966	7.4
Animal Control	1,045,280	928,035	(11.2)
Administrative Services Division	2,643,278	2,593,783	(1.9)
Information Management	1,502,676	1,515,169	0.8
Training and Recruitment <sup>1</sup>	1,131,338	1,368,943	21.0
Counter Narcotics Team (CNT)	3,228,121	2,227,376	(31.0)
Office of Professional Standards			
(OPS)	911,142	883,139	(3.1)

<b>Department/Activity</b>	<b>2015 Adopted</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Savannah Impact Program (SIP)	1,280,011	1,272,659	(0.6)
CrimeStoppers	219,704	233,281	6.2
Savannah Impact Work Ventures	303,185	308,890	1.9
Undercover Narcotic Investigation Team (U.N.I.T) <sup>2</sup>	0	844,562	100.0
Communications Center	6,595,398	6,903,098	4.7
Subtotal	\$ 70,707,558	\$ 73,425,858	3.8
<b>Fire and Emergency Services Bureau</b>			
Fire Logistics	\$ 7,217,868	\$ 7,429,902	2.9
City-Wide Emergency Planning	166,171	188,012	13.1
Fire Operations	21,164,020	21,489,179	1.5
Hazardous Material Team	530,323	545,142	2.8
Subtotal	\$ 29,078,382	\$ 29,652,235	2.0
<b>ACM, Administrative and Community Services</b>			
	\$ 439,146	\$ 349,292	(20.5)
<b>Management Services Bureau</b>			
Management Services Bureau			
Chief	\$ 256,463	\$ 376,187	46.7
Research and Budget	728,599	679,161	(6.8)
Human Resources	1,719,266	1,814,202	5.5
Risk Management	787,039	838,273	6.5
Purchasing	488,485	477,413	(2.3)
Revenue	1,563,490	1,596,845	2.1
Recorder's Court of Chatham County	2,336,343	2,393,428	2.4
Research Library and Municipal Archives	235,310	234,103	(0.5)
Inventory Management	353,604	352,505	(0.3)
Mail and Municipal Building Services	742,326	782,042	5.4
Utility Services	1,820,585	1,849,064	1.6
Mobility and Parking Administration & Enforcement	3,657,224	3,709,500	1.4
Parking Garages and Lots	5,413,059	5,070,087	(6.3)
Parking Interdepartmental	2,572,701	3,243,843	26.1
Tourism Management and Ambassadorship	545,684	1,299,792	138.2
Vehicle Maintenance	5,611,527	5,616,046	0.1
Information Technology	6,259,027	6,563,426	4.9
Subtotal	\$ 35,090,732	\$ 36,895,917	5.1
<b>Community and Economic Development Bureau</b>			
Community and Economic Development Bureau Chief			
	\$ 348,842	\$ 385,801	10.6
Community Services	350,126	345,826	(1.2)
Citizen Office	1,343,460	1,382,545	2.9
River Street Hospitality Center	146,193	142,499	(2.5)
311 Call Service Center	207,108	207,686	0.3
Real Property Services	532,021	497,407	(6.5)
Step Up Program	342,720	290,123	(15.3)
Economic Development	726,487	538,936	(25.8)

<u>Department/Activity</u>	<u>2015 Adopted</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Savannah Development and Renewal Authority (SDRA)	275,000	275,000	0.0
Entrepreneurial Center	420,203	432,980	3.0
Community Planning and Development	785,452	826,823	5.3
Housing and Housing Project Delivery	1,391,434	1,453,585	4.5
Advancement Center at Moses Jackson	297,914	323,553	8.6
Coastal Workforce Services	3,374,548	5,077,608	50.5
YouthBuild	457,887	488,700	6.7
Subtotal	\$ 10,999,395	\$ 12,669,072	15.2
<b>ACM, Development and Environmental Services</b>	\$ 338,390	\$ 338,739	0.1
<b>Public Works and Water Resources Bureau</b>			
Public Works and Water Resources Bureau Chief <sup>3</sup>	\$ 692,859	\$ 718,467	3.7
Traffic Engineering	6,584,319	7,008,750	6.4
Stormwater Management	5,917,059	5,991,535	1.3
Streets Maintenance	5,008,352	5,404,305	7.9
Development Services	4,391,169	4,411,669	0.5
Environmental Services and Sustainability Division	343,839	397,296	15.5
Water and Sewer Director	495,163	524,834	6.0
Water and Sewer Planning & Engineering	1,411,334	1,400,466	(0.8)
Water Supply and Treatment	5,847,795	6,332,429	8.3
Water Distribution	4,672,382	4,623,068	(1.1)
Water Interdepartmental	10,998,240	11,796,265	7.3
Sewer Maintenance	3,687,433	3,676,325	(0.3)
Lift Stations Maintenance	4,818,538	4,799,528	(0.4)
President Street Plant	7,231,898	7,277,336	0.6
Regional Plants	2,467,949	2,384,929	(3.4)
Sewer Interdepartmental	19,570,807	21,621,247	10.5
I&D Water Plant	8,702,621	8,507,686	(2.2)
Subtotal	\$ 92,841,757	\$ 96,876,135	4.3
<b>Sanitation Bureau</b>			
Sanitation Bureau Chief	\$ 698,999	\$ 651,754	(6.8)
Residential Refuse	8,073,844	8,066,375	(0.1)
Refuse Disposal	6,666,415	6,207,779	(6.9)
Street Cleaning	2,390,359	2,905,195	21.5
Commercial Refuse	1,704,860	1,725,189	1.2
Recycling and Litter Services	2,817,088	2,690,141	(4.5)
Property Maintenance Enforcement	2,277,539	2,280,278	0.1
Sanitation Interdepartmental	3,528,221	4,105,876	16.4
Subtotal	\$ 28,157,325	\$ 28,632,587	1.7
<b>TOTAL BUREAU EXPENDITURES</b>	\$ 298,310,051	\$ 310,124,013	4.0

<u>Department/Activity</u>	<u>2015 Adopted</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<b><u>Non-Bureau Expenditures</u></b>			
<b>General Fund Interdepartmental</b>			
Tourism and Promotion	\$ 2,176,650	\$ 2,156,843	(0.9)
Planning and Development	1,449,126	1,632,533	12.7
Human Services	962,150	856,034	(11.0)
Cultural Services	764,320	764,320	0.0
City Dues/Memberships	195,520	236,406	20.9
Transfer to Other Funds	9,812,777	10,522,220	7.2
Services from Other Funds	7,842,601	7,649,840	(2.5)
Other Expenses/Contributions	97,374	1,333,261	1269.2
Contingency	933,874	838,617	(10.2)
Subtotal	\$ 24,234,392	\$ 25,990,074	7.2
<b>Other Expenditures</b>			
Grant Fund <sup>4</sup>	\$ 329,241	\$ 2,820,464	756.7
Community Development Program			
Costs/Carryforward	7,654,995	7,481,442	(2.3)
Hotel/Motel Tax Fund	7,899,860	8,862,343	12.2
Computer Purchase Fund	721,295	721,295	0.0
Vehicle Purchase Fund	7,038,945	6,492,400	(7.8)
Radio Replacement Fund	1,338,000	1,338,000	0.0
Recorder's Court Technology Fund	0	100,000	100.0
Subtotal	\$ 24,982,336	\$ 27,815,944	11.3
TOTAL NON-BUREAU EXPENDITURES	\$ 49,216,728	\$ 53,806,018	9.3
SUBTOTAL	\$ 347,526,779	\$ 363,930,031	4.7
Less Transfers Between Funds	\$ (48,526,640)	\$ (49,295,150)	1.6
TOTAL EXPENDITURES	\$ 299,000,139	\$ 314,634,881	5.2

<sup>1</sup>In 2015, the functions of Training and Recruitment were separated from the Patrol and Special Operations Division.

<sup>2</sup>The Undercover Narcotics Investigation Team (U.N.I.T) division has been created to address unique crimes.

<sup>3</sup>Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

<sup>4</sup>This total does not include Coastal Workforce Services or YouthBuild operating funds, which are listed under the Community and Economic Development Bureau.

# COUNCIL PRIORITY EXPENDITURES



The table below lists expenditures broken down by Council Strategic Priorities.

Strategic Priority	Department/Activity	2016 Adopted
<b>Ambassadorship</b>		
	River Street Hospitality Center	\$ 142,499
	Tourism Management and Ambassadorship	1,299,792
	<b>Subtotal</b>	<b>\$ 1,442,291</b>
<b>Culture and Recreation</b>		
	Leisure Services Bureau Chief	\$ 590,207
	Cultural Affairs	750,757
	Youth Services	4,041,536
	Athletic Services	1,124,347
	Senior Services	2,116,292
	Therapeutic Recreation	248,546
	Buildings and Grounds Maintenance	4,107,713
	City Cemeteries	1,817,879
	Civic Center Operations	3,264,480
	Civic Center Concessions	379,655
	<b>Subtotal</b>	<b>\$ 18,441,412</b>
<b>Economic Growth</b>		
	Film Services	\$ 206,213
	Economic Development	538,936
	Entrepreneurial Center	432,980
	Savannah Development and Renewal Authority (SDRA)	275,000
	Mobility and Parking Administration & Enforcement	3,709,500
	Parking Garages and Lots	5,070,087
	Parking Interdepartmental	3,243,843
	Hotel/Motel Tax Fund	8,862,343
	<b>Subtotal</b>	<b>\$ 22,338,902</b>
<b>Health and Environment</b>		
	ACM, Development and Environmental Services	\$ 338,739
	Water and Sewer Director	524,834
	Water and Sewer Planning & Engineering	1,400,466
	Water Supply and Treatment	6,332,429
	Water Distribution	4,623,068
	Water Interdepartmental	11,796,265
	Sewer Maintenance	3,676,325
	Lift Stations Maintenance	4,799,528
	President Street Plant	7,277,336
	Regional Plants	2,384,929
	Sewer Interdepartmental	21,621,247
	I&D Water Plant	8,507,686
	Sanitation Bureau Chief	651,754
	Residential Refuse	8,066,375

Refuse Disposal	6,207,779
Street Cleaning	2,905,195
Commercial Refuse	1,725,189
Recycling and Litter Services	2,690,141
Sanitation Interdepartmental	4,105,876
Environmental Services and Sustainability Division	397,296
<b>Subtotal</b>	<b>\$ 100,032,457</b>

**High Performing Government**

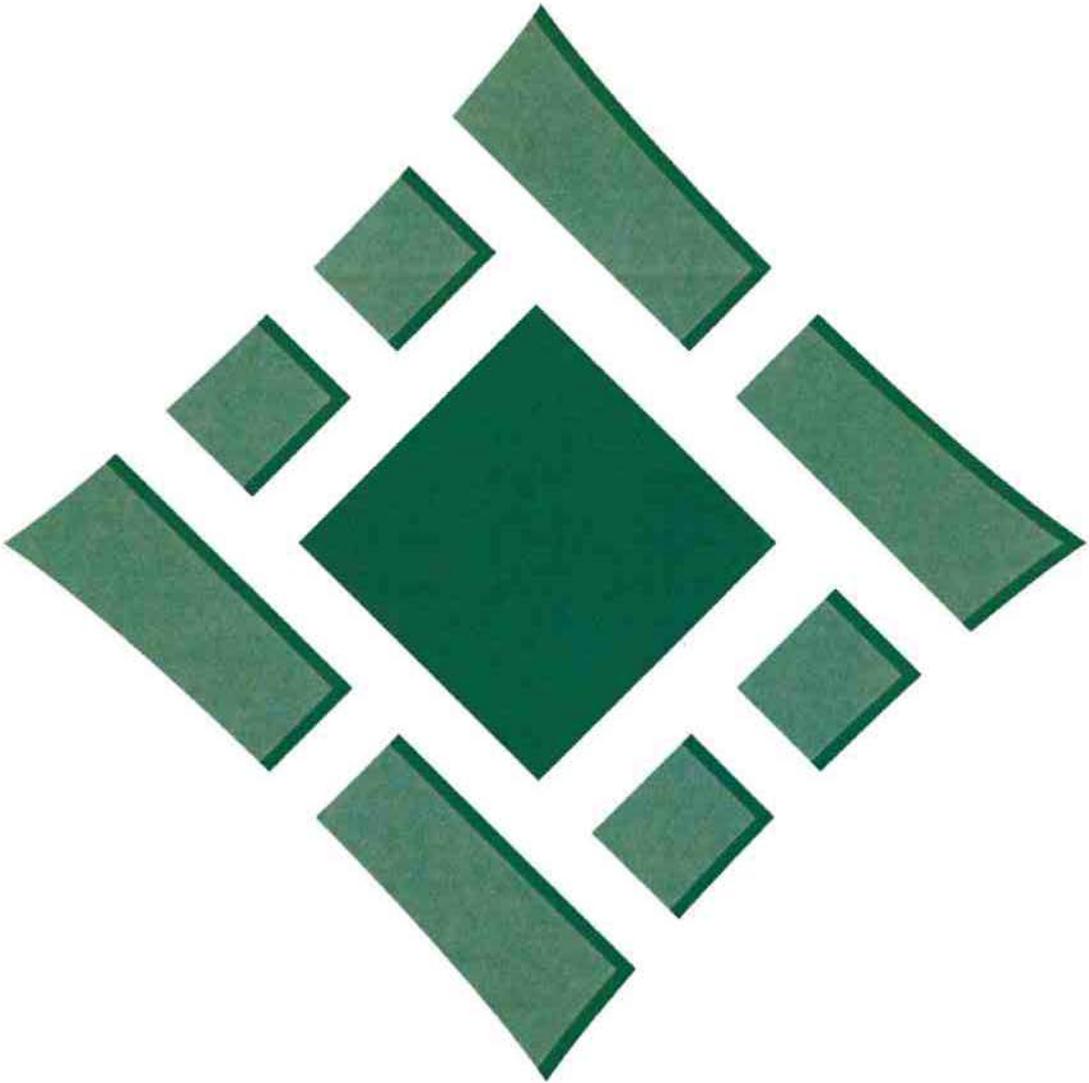
Mayor and Aldermen	\$ 786,422
Clerk of Council	361,324
City Manager	1,209,969
Public Information Office	513,786
Auditing	631,992
Finance	1,164,940
Legal	795,954
Building and Electrical Maintenance	1,597,595
ACM, Administrative and Community Services	349,292
Management Services Bureau Chief	376,187
Research and Budget	679,161
Human Resources	1,814,202
Risk Management	838,273
Purchasing	477,413
Revenue	1,596,845
Recorder's Court of Chatham County	2,393,428
Research Library and Municipal Archives	234,103
Inventory Management	352,505
Mail and Municipal Building Services	782,042
Utility Services	1,849,064
Vehicle Maintenance	5,616,046
Information Technology	6,563,426
Community and Economic Development Bureau Chief	385,801
311 Call Service Center	207,686
Coastal Workforce Services	5,077,608
Public Works and Water Resources Bureau Chief <sup>1</sup>	718,467
General Fund Interdepartmental	25,990,074
Computer Purchase Fund	721,295
Vehicle Purchase Fund	6,492,400
Radio Replacement Fund	1,338,000
Recorder's Court Technology Fund	100,000
<b>Subtotal</b>	<b>\$ 72,015,300</b>

**Neighborhood Vitality**

Development Services	\$ 4,411,669
Park and Tree	5,574,571
Community Services	345,826
Citizen Office	1,382,545
Real Property Services	497,407
Housing and Housing Project Delivery	1,453,585
Community Planning and Development	826,823

	Property Maintenance Enforcement	2,280,278
	Community Development Program	
	Costs/Carryforward	7,481,442
	<hr/>	
	Subtotal	\$ 24,254,146
<b>Poverty Reduction</b>		
	Step Up Program	\$ 290,123
	Advancement Center at Moses Jackson	323,553
	YouthBuild Grant	488,700
	Poverty Reduction Grants	529,941
	<hr/>	
	Subtotal	\$ 1,632,317
<b>Public Safety</b>		
	Police Chief	\$ 1,981,333
	Patrol and Special Operations Division	39,535,291
	Investigations Division	7,576,113
	SARIC (Savannah Area Regional Intelligence Center)	1,345,692
	Traffic Unit	1,969,301
	Marine Patrol	716,640
	Mounted Patrol	646,587
	Canine Unit	575,966
	Animal Control	928,035
	Administrative Services Division	2,593,783
	Information Management	1,515,169
	Training and Recruitment	1,368,943
	Counter Narcotics Team (CNT)	2,227,376
	Office of Professional Standards (OPS)	883,139
	Savannah Impact Program (SIP)	1,272,659
	CrimeStoppers	233,281
	Savannah Impact Work Ventures	308,890
	Undercover Narcotics Investigation Team (U.N.I.T)	844,562
	Communications Center	6,903,098
	Fire Logistics	7,429,902
	City-Wide Emergency Planning	188,012
	Fire Operations	21,489,179
	Hazardous Material Team	545,142
	Police and Fire Grants	2,290,523
	Traffic Engineering	7,008,750
	Stormwater Management	5,991,535
	Streets Maintenance	5,404,305
	<hr/>	
	Subtotal	\$ 123,773,206
Total		\$ 363,930,031
Less Transfers Between Funds		(49,295,150)
<b>GRAND TOTAL</b>		<b>\$ 314,634,881</b>

<sup>1</sup>Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



# 2014-2016 PERMANENT AUTHORIZED POSITIONS



<u>Department/Activity</u>	<u>2014 Permanent<sup>1</sup></u>	<u>2015 Permanent<sup>2</sup></u>	<u>2016 Permanent<sup>2</sup></u>	<u>Change 2015-2016</u>
<b>General Administration</b>				
Mayor and Aldermen	11.00	12.00	12.00	0.00
Clerk of Council	3.00	3.00	3.00	0.00
City Manager	5.00	11.00	11.00	0.00
Public Information Office	5.00	5.00	5.00	0.00
Auditing	7.00	7.00	7.00	0.00
Finance	13.00	13.00	13.00	0.00
Legal	4.00	4.00	5.00	1.00
Subtotal	48.00	55.00	56.00	1.00
<b>Leisure Services</b>				
Leisure Services Bureau Chief	6.00	6.00	6.00	0.00
Cultural Affairs	8.00	8.00	8.00	0.00
Youth Services	58.96	62.27	63.27	1.00
Athletic Services	12.88	12.88	12.88	0.00
Senior Services	26.76	27.26	27.26	0.00
Therapeutic Recreation	4.20	4.20	4.20	0.00
Film Services	2.00	2.00	2.00	0.00
Buildings and Grounds Maintenance	42.00	42.00	44.00	2.00
Building and Electrical Maintenance	18.00	18.00	18.00	0.00
Park and Tree	57.00	59.00	59.00	0.00
City Cemeteries	23.63	23.63	23.63	0.00
Subtotal	259.43	265.24	268.24	3.00
<b>Police</b>				
Police Chief	13.00	16.00	16.00	0.00
Patrol and Special Operations	439.00	440.00	440.00	0.00
Criminal Investigations	102.00	89.00	89.00	0.00
SARIC	17.00	17.00	17.00	0.00
Traffic Unit	20.00	20.00	20.00	0.00
Marine Patrol	8.00	8.00	8.00	0.00
Mounted Patrol	7.00	7.00	7.00	0.00
Canine Unit	6.00	6.00	6.00	0.00
Animal Control	14.00	15.00	15.00	0.00
Administrative Services Division	14.00	14.00	14.00	0.00
Training and Recruitment	0.00	12.00	12.00	0.00
Information Management	26.00	26.00	26.00	0.00
Counter Narcotics Team (CNT)	34.00	32.00	32.00	0.00
Professional Standards and Training	9.00	9.00	9.00	0.00
Savannah Impact Program (SIP)	15.00	14.00	14.00	0.00
CrimeStoppers	3.00	3.00	3.00	0.00
Savannah Impact Work Ventures	2.00	2.00	2.00	0.00
Undercover Narcotic Investigation Team (U.N.I.T)	0.00	0.00	15.00	15.00
Subtotal	729.00	730.00	745.00	15.00

<b><u>Department/Activity</u></b>	<b><u>2014 Permanent<sup>1</sup></u></b>	<b><u>2015 Permanent<sup>2</sup></u></b>	<b><u>2016 Permanent<sup>2</sup></u></b>	<b><u>Change 2015-2016</u></b>
<b>Fire and Emergency Services</b>				
Fire Logistics	23.00	23.00	24.00	1.00
City-Wide Emergency Planning	1.00	1.00	1.00	0.00
Fire Operations	301.00	316.00	331.00	15.00
Subtotal	325.00	340.00	356.00	16.00
<b>ACM, Administrative and Community Services</b>				
	5.00	3.00	3.00	0.00
<b>Management Services</b>				
Management Services Bureau Chief	2.00	2.00	2.00	0.00
Research and Budget	8.00	8.00	8.00	0.00
Human Resources	19.00	19.00	19.00	0.00
Risk Management	6.00	6.00	6.00	0.00
Purchasing	6.00	6.00	6.00	0.00
Revenue	21.00	21.00	21.00	0.00
Recorder's Court of Chatham County	29.00	29.00	29.00	0.00
Research Library and Municipal Archives	2.00	2.00	2.00	0.00
Inventory Management	5.00	5.00	5.00	0.00
Mail and Municipal Bldg Services	0.60	0.60	0.60	0.00
Subtotal	98.60	98.60	98.60	0.00
<b>Community and Economic Development</b>				
Community and Economic Development Bureau Chief	3.00	4.00	4.00	0.00
Community Services	3.00	3.00	3.00	0.00
Citizen Office	20.00	20.00	20.00	0.00
River Street Hospitality Center	2.25	2.25	2.25	0.00
311 Call Service Center	3.00	3.00	3.00	0.00
Real Property Services	6.00	6.00	6.00	0.00
Economic Development	8.00	4.00	4.00	0.00
Entrepreneurial Center	6.00	6.00	6.00	0.00
Subtotal	51.25	48.25	48.25	0.00
<b>Public Works and Water Resources</b>				
Public Works and Water Resources Bureau Chief	4.00	4.00	4.00	0.00
Traffic Engineering	30.00	30.00	31.00	1.00
Stormwater Management	60.00	60.00	60.00	0.00
Streets Maintenance	48.00	48.00	48.00	0.00
Development Services	53.00	55.00	55.00	0.00
Environmental and Sustainability Services Division	4.00	4.00	4.00	0.00
Subtotal	199.00	201.00	202.00	1.00
<b>TOTAL GENERAL FUND</b>	<b>1,715.28</b>	<b>1,741.09</b>	<b>1,777.09</b>	<b>36.00</b>

<u>Department/Activity</u>	<u>2014 Permanent<sup>1</sup></u>	<u>2015 Permanent<sup>2</sup></u>	<u>2016 Permanent<sup>2</sup></u>	<u>Change 2015-2016</u>
<b>Public Safety Communications Fund</b>	104.00	104.00	104.00	0.00
<b>Hazardous Material Team Fund</b>	4.00	4.00	4.00	0.00
<b>Sanitation Fund</b>				
Sanitation Director	6.00	6.00	6.00	0.00
Residential Refuse	101.00	101.00	101.00	0.00
Refuse Disposal	14.00	14.00	14.00	0.00
Street Cleaning	20.00	20.00	22.00	2.00
Commercial Refuse	13.00	13.00	13.00	0.00
Recycling and Litter Services	34.00	34.00	34.00	0.00
Property Maintenance Enforcement	30.00	30.00	30.00	0.00
Subtotal	218.00	218.00	220.00	2.00
<b>Civic Center Fund</b>				
Civic Center Operations	20.00	20.00	20.00	0.00
Civic Center Concessions	2.00	2.00	2.00	0.00
Subtotal	22.00	22.00	22.00	0.00
<b>Water Fund</b>				
ACM, Development and Environmental Services	3.00	3.00	3.00	0.00
Water and Sewer Director	4.00	4.00	4.00	0.00
Utility Services	24.00	24.00	24.00	0.00
Water and Sewer Planning & Engineering	18.00	18.00	18.00	0.00
Water Supply and Treatment	26.00	26.00	26.00	0.00
Water Distribution	54.00	54.00	54.00	0.00
Subtotal	129.00	129.00	129.00	0.00
<b>Sewer Fund</b>				
Sewer Maintenance	31.00	31.00	31.00	0.00
Lift Stations Maintenance	28.00	28.00	28.00	0.00
President Street Plant	63.00	63.00	64.00	1.00
Regional Plants	14.00	14.00	14.00	0.00
Subtotal	136.00	136.00	137.00	1.00
<b>I&amp;D Water Fund</b>	38.00	38.00	38.00	0.00
<b>Mobility and Parking Services Fund</b>				
Mobility and Parking Enforcement & Administration	32.00	32.00	32.00	0.00
Parking Garages and Lots	32.70	32.70	32.70	0.00
Tourism Management & Ambassadorship	9.50	9.75	9.75	0.00
Subtotal	74.20	74.45	74.45	0.00

<u>Department/Activity</u>	<u>2014 Permanent</u> <sup>1</sup>	<u>2015 Permanent</u> <sup>2</sup>	<u>2016 Permanent</u> <sup>2</sup>	<u>Change 2015-2016</u>
<b>Community Development Fund</b>				
Community Planning and Development	8.00	8.00	8.00	0.00
Housing	15.00	14.00	14.00	0.00
Advancement Center at Moses Jackson	4.00	4.00	4.00	0.00
Subtotal	27.00	26.00	26.00	0.00
<b>Grant Fund</b>				
YouthBuild	1.00	1.00	1.00	0.00
Subtotal	1.00	1.00	1.00	0.00
<b>Internal Services Fund</b>				
Vehicle Maintenance	36.00	36.00	37.00	1.00
Fleet Management	5.00	5.00	5.00	0.00
Information Technology	36.00	36.00	36.00	0.00
Subtotal	77.00	77.00	78.00	1.00
<b>TOTAL CITYWIDE</b>	<b>2,545.48</b>	<b>2,570.54</b>	<b>2,610.54</b>	<b>40.00</b>

<sup>1</sup>Full time equivalent positions (FTEs) as of July 2, 2014.

<sup>2</sup>FTEs as of September 3, 2015.

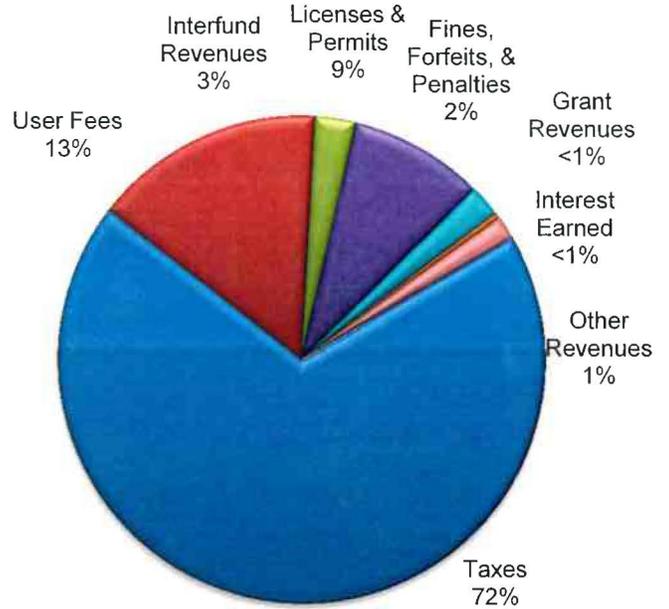


# GENERAL FUND



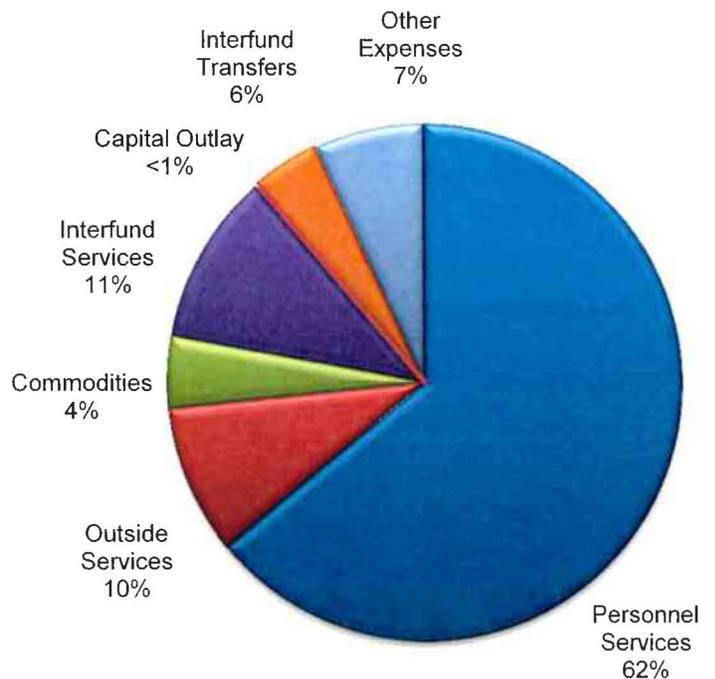
## WHERE THE MONEY COMES FROM

Taxes	\$ 135,805,715
User Fees	24,908,597
Interfund Revenues	5,800,784
Licenses and Permits	16,210,265
Fines, Forfeits, and Penalties	3,150,000
Grant Revenues	594,122
Interest Earned	13,000
Other Revenues	1,101,763
<b>Total</b>	<b>\$ 187,584,246</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 116,218,130
Outside Services	19,635,105
Commodities	7,617,326
Interfund Services	20,163,875
Capital Outlay	422,917
Interfund Transfers	10,778,224
Other Expenses	12,748,669
<b>Total</b>	<b>\$ 187,584,246</b>



## REVENUES BY SOURCE

General Fund revenue is budgeted at \$187,584,246 in 2016, which is \$2,796,335 or 1.5% below 2015 projected revenue. Primary reasons for the decline are: 1) a transfer of \$3.1 million from the Mobility and Parking Services Fund in 2015 to provide fairgrounds property acquisition funds, and 2) a decrease of \$2,315,936 in the 2016 Chatham County police reimbursement based on a revised calculation methodology for the merged department.

Property tax revenue is anticipated to increase from assessed values for real property. The 2016 adopted amount for personal property tax includes a reduction of \$465,865 to begin phasing-in the Freeport tax exemption. Sales tax revenue growth is forecast based on inflation and improving economic conditions. Higher proceeds are also predicted from hotel/motel taxes.

Rate changes/new fees for selected cemetery, leisure services, and other revenue sources are also included in 2016.

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<b><u>Taxes</u></b>				
<b>Property Taxes</b>				
Real Property Tax (Current)	\$ 43,394,597	\$ 47,081,721	\$ 48,964,990	4.0
Personal Property Tax (Current)	6,981,461	7,473,233	7,231,565	(3.2)
Real Property Tax (Delinquent)	3,926,065	3,325,000	3,325,000	0.0
Personal Property Tax (Delinquent)	237,585	500,000	400,000	(20.0)
Mobile Home Tax	23,434	23,741	23,000	(3.1)
Industrial Area Tax	405,420	500,000	550,000	10.0
Vehicle Tax	1,765,824	1,263,322	910,000	(28.0)
Intangible Tax	1,034,200	1,075,000	1,000,000	(7.0)
Public Utility Tax	1,260,567	1,614,360	1,320,000	(18.2)
Railroad Equipment Tax	23,326	25,250	25,250	0.0
Ferry SSD Tax	7,028	7,000	7,000	0.0
TAD Tax from City	(223,004)	(350,000)	(564,000)	61.1
Subtotal	\$ 58,836,503	\$ 62,538,627	\$ 63,192,805	1.0
<b>Sales Tax</b>				
Sales Tax	\$ 37,198,220	\$ 38,218,000	\$ 39,234,540	2.7
<b>Other Taxes</b>				
Beer Tax	\$ 2,060,362	\$ 2,075,000	\$ 2,075,000	0.0
Liquor Tax	413,331	430,000	430,000	0.0
Wine Tax	535,165	540,000	545,000	0.9
Mixed Drink Tax	1,197,367	1,250,000	1,300,000	4.0
Insurance Premium Tax	7,353,521	7,855,971	8,050,000	2.5

<b><u>Revenue Source</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
Vehicle Title Fees	4,792,028	5,500,000	5,582,500	1.5
Energy Excise Tax	319,588	530,000	660,000	24.5
Business Tax	4,020,108	4,350,000	4,350,370	0.0
Professional Licenses	197,620	225,000	200,000	(11.1)
Bank License Tax	340,563	287,900	300,000	4.2
Vacation Rental Registration Fees	0	62,250	25,500	(59.0)
Transfer from Hotel/Motel Tax Fund	8,301,822	9,000,000	9,450,000	5.0
Transfer from Auto Rental Tax Fund	405,561	410,000	410,000	0.0
Subtotal	\$ 29,937,036	\$ 32,516,121	\$ 33,378,370	2.7
Total General Fund Taxes	\$ 125,971,759	\$ 133,272,748	\$ 135,805,715	1.9

### **User Fees**

#### **Leisure Services Fees**

Paulson Complex Concessions	\$ 8,026	\$ 5,000	\$ 5,000	0.0
Grayson Stadium	18,750	25,000	20,000	(20.0)
Tennis Fees	101,496	110,000	110,000	0.0
Athletic Fees	44,893	40,000	40,000	0.0
Softball Fees	11,609	22,000	20,000	(9.1)
Athletic Tournament Fees	25,724	25,000	22,000	(12.0)
Softball Tournament Fees	22,288	12,000	15,000	25.0
Cultural Arts	106,368	115,000	117,000	1.7
Neighborhood Centers	186,147	225,000	264,000	17.3
Golden Age Centers	34,054	55,000	48,000	(12.7)
Coffee Bluff Marina	30	15,000	15,000	0.0
Adult Day Care	59,671	59,250	60,000	1.3
After-School Program	2,925	2,500	2,500	0.0
Park & Square Event Fees	161,507	200,000	160,000	(20.0)
Subtotal	\$ 783,488	\$ 910,750	\$ 898,500	(1.3)

#### **Inspection Fees**

Inspection Administrative Fees	\$ 1,076	\$ 3,000	\$ 2,000	(33.3)
Sign Inspection Fees	18,067	25,000	10,000	(60.0)
Zoning Hearing Fees	68,040	75,000	50,000	(33.3)
Building Inspection Fees	2,227,967	2,375,000	2,250,000	(5.3)
Electrical Inspection Fees	64,930	85,000	70,000	(17.6)
Plumbing Inspection Fees	22,101	23,400	20,000	(14.5)

<b><u>Revenue Source</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
Existing Building Inspection Fees	16,808	35,000	15,000	(57.1)
Traffic Engineering Fees Expedited Plan Review Fees	109,691 0	100,000 1,000	100,000 1,000	0.0 0.0
Private Development Fees Fuel Storage Tank Inspection Fees	179,850 0	185,000 1,000	185,000 2,200	0.0 120.0
Mechanical Inspection Fees	61,335	60,000	60,000	0.0
Fire Inspection Fees	23,092	20,000	20,000	0.0
Subtotal	\$ 2,792,957	\$ 2,988,400	\$ 2,785,200	(6.8)
<b>Fees for Other Services</b>				
Chatham County Police Reimbursement	\$ 20,025,373	\$ 20,342,768	\$ 18,026,832	(11.4)
Cemetery Tours and Special Event Fees	35,735	45,000	36,000	(20.0)
Burial Fees	300,146	298,000	305,935	2.7
Cemetery Lot Sales	160,051	160,000	161,080	0.7
Public Information Fees	74	50	50	0.0
Fell Street Box - County Share	17,937	20,000	20,000	0.0
Hotel Occupancy Fees	1,280,920	1,300,000	1,300,000	0.0
Alarm Registration	157,901	140,000	125,000	(10.7)
Police False Alarm Fees	13,998	2,000	2,000	0.0
Off-Duty Police Fees	101,525	150,000	150,000	0.0
Accident Reporting Fees	136,698	125,000	125,000	0.0
Fire Protection Fees	128,726	136,000	136,000	0.0
Building Demolition Fees	41,841	10,000	20,000	100.0
Building Boarding-Up Fees	27,194	15,000	15,000	0.0
Fire Incident Report Fees	930	1,000	1,000	0.0
Preservation Fees	693,097	700,000	700,000	0.0
Property Owners	3,242	500	1,000	100.0
Fire Equipment User Fees	133,571	14,000	15,000	7.1
Tour Bus Rents	35,140	30,000	30,000	0.0
Motor Coach Fees	30,200	30,000	30,000	0.0
Lot Clearing Fees	26,446	30,000	25,000	(16.7)
Subtotal	\$ 23,350,745	\$ 23,549,318	\$ 21,224,897	(9.9)
Total General Fund User Fees	\$ 26,927,190	\$ 27,448,468	\$ 24,908,597	(9.3)

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<b><u>Interfund Revenues</u></b>				
Services to Haz-Mat Fund	\$ 20,380	\$ 17,259	\$ 21,045	21.9
Services to Coastal Workforce	108,509	108,509	108,509	0.0
Services to Community Development Fund	254,404	341,426	402,712	18.0
Services to Sanitation Fund	718,624	860,671	840,884	(2.3)
Services to Water & Sewer Funds	2,501,451	2,517,505	2,655,201	5.5
Services to I & D Water Fund	193,723	201,950	184,710	(8.5)
Services to Civic Center Fund	119,901	144,594	245,900	70.1
Services to Mobility & Parking Services Fund	274,994	445,086	680,354	52.9
Services to Internal Services Fund	470,117	569,248	661,469	16.2
Subtotal	\$ 4,662,103	\$ 5,206,248	\$ 5,800,784	11.4
<b><u>Licenses &amp; Permits</u></b>				
Business				
Application/Transfer Fees	\$ 27,950	\$ 27,000	\$ 28,000	3.7
Telecom Franchise Fees	17,305	17,000	17,000	0.0
Water & Sewer Franchise Fees	2,459,045	2,708,000	2,933,000	8.3
Electric Franchise Fees	8,278,923	8,444,500	8,596,501	1.8
Telephone Franchise Fees	448,324	412,000	400,000	(2.9)
Gas Franchise Fees	625,824	630,000	630,000	0.0
Cable Franchise Fees	1,817,401	1,700,000	1,700,000	0.0
Parking Franchise Fees	102,076	105,764	105,764	0.0
Insurance Business Licenses	87,600	125,000	100,000	(20.0)
Alcoholic Beverage Licenses	1,686,885	1,707,200	1,700,000	(0.4)
Subtotal	\$ 15,551,333	\$ 15,876,464	\$ 16,210,265	2.1
<b><u>Fine, Forfeits &amp; Penalties</u></b>				
Recorder's Court Fines	\$ 2,271,374	\$ 1,850,000	\$ 1,850,000	0.0
Red Light Camera Fines	446,771	600,000	500,000	(16.7)
Execution Fees	444,896	400,000	400,000	0.0
Interest on Delinquent Taxes	474,821	400,000	400,000	0.0
Subtotal	\$ 3,637,862	\$ 3,250,000	\$ 3,150,000	(3.1)

<b><u>Revenue Source</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
<b><u>Grant Revenues</u></b>				
State Grant/Elderly	\$ 82,225	\$ 120,000	\$ 64,000	(46.7)
State Grant/CRDC	231,017	180,000	180,000	0.0
State Grant/Title B- Elderly	73,229	60,000	60,000	0.0
Poverty Reduction Initiative	221,260	257,160	290,122	12.8
Subtotal	\$ 607,731	\$ 617,160	\$ 594,122	(3.7)
<b><u>Interest Earned</u></b>				
General Investments	\$ 2,453	\$ 5,000	\$ 5,500	10.0
Cemetery	6,356	7,000	7,500	7.1
Subtotal	\$ 8,809	\$ 12,000	\$ 13,000	8.3
<b><u>Other Revenues</u></b>				
Recorder's Court - County Share	\$ 318,000	\$ 26,500	\$ 0	(100.0)
Miscellaneous Rents	409,687	325,000	325,000	0.0
Tower Rental Fees	40,048	6,615	6,615	0.0
Advertising Fees	1,665	1,600	1,600	0.0
Sale of Land and Property	5,165	0	0	0.0
Sale of Fixed Assets	16,720	0	0	0.0
Sale of Surplus Property	44,674	245,000	50,000	(79.6)
Discounts	87,028	120,000	100,000	(16.7)
Miscellaneous Revenue	317,253	340,180	349,600	2.8
Miscellaneous Accounts Receivable Uncollected Reserve	(731,694)	(894,402)	(894,402)	0.0
From Parking Services Fund	0	3,100,000	0	(100.0)
Payment in Lieu of Taxes	1,074,907	1,325,000	1,091,000	(17.7)
Chatham County	20,000	20,000	0	(100.0)
Donations from Private	2,041	2,000	0	(100.0)
Recorder's Court Tech Fee	34,883	0	0	0.0
CrimeStoppers Reimbursement	62,114	55,000	52,350	(4.8)
Witness Fees Reimbursement	13,725	25,000	20,000	(20.0)
Subtotal	\$ 1,716,216	\$ 4,697,493	\$ 1,101,763	(76.5)
<b>TOTAL REVENUES</b>	<b>\$ 179,083,003</b>	<b>\$ 190,380,581</b>	<b>\$ 187,584,246</b>	<b>(1.5)</b>

## EXPENDITURES BY TYPE

In 2016, General Fund expenditures provide the necessary resources to sustain existing programs and services that support the vision of the Council. The following table provides total General Fund expenditures by department and the percentage change from 2015 to 2016.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 108,989,440	\$ 112,421,038	\$ 116,218,130	3.4
Outside Services	17,345,904	20,253,549	19,635,105	(3.1)
Commodities	7,051,011	7,598,832	7,617,326	0.2
Interfund Services	18,903,909	20,201,450	20,163,875	(0.2)
Capital Outlay	126,786	151,432	422,917	179.3
Interfund Transfers	15,622,110	16,341,739	10,778,224	(34.0)
Other Expenses	10,176,638	13,412,541	12,748,669	(4.9)
<b>TOTAL</b>	<b>\$ 178,215,798</b>	<b>\$ 190,380,581</b>	<b>\$ 187,584,246</b>	<b>(1.5)</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<b>General Administration</b>				
Mayor and Aldermen	\$ 610,767	\$ 638,216	\$ 786,422	23.2
Clerk of Council	286,615	461,118	361,324	(21.6)
City Manager's Office	700,268	1,092,204	1,209,969	10.8
Public Information Office	518,656	513,763	513,786	0.0
Auditing	628,437	614,815	631,992	2.8
Finance	1,215,530	1,158,305	1,164,940	0.6
Legal	903,300	842,863	795,954	(5.6)
Subtotal	\$ 4,863,573	\$ 5,321,284	\$ 5,464,387	2.7
<b>Leisure Services</b>				
Leisure Services Bureau Chief	\$ 650,103	\$ 734,026	\$ 590,207	(19.6)
Cultural Affairs	724,406	749,161	750,757	0.2
Youth Services	3,867,239	3,952,081	4,041,536	2.3
Athletic Services	1,170,986	1,170,065	1,124,347	(3.9)
Senior Services	2,016,153	2,070,696	2,116,292	2.2
Therapeutic Recreation	241,992	243,333	248,546	2.1
Film Services	168,695	211,497	206,213	(2.5)
Buildings and Grounds Maintenance	3,761,753	3,983,188	4,107,713	3.1
Building and Electrical Maintenance	1,373,895	1,501,430	1,597,595	6.4
Park and Tree	5,315,658	5,878,565	5,574,571	(5.2)

<b>Department</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
City Cemeteries	1,735,925	1,824,746	1,817,879	(0.4)
Subtotal	\$ 21,026,805	\$ 22,318,788	\$ 22,175,656	(0.6)
<b>Police</b>				
Police Chief	\$ 1,325,053	\$ 1,766,687	\$ 1,981,333	12.1
Patrol and Special Operations Division	35,536,353	37,437,530	39,535,291	5.6
Investigations Division	7,658,728	7,403,658	7,576,113	2.3
SARIC (Savannah Area Regional Intelligence Center)	1,127,996	1,126,948	1,345,692	19.4
Traffic Unit	1,766,024	1,798,253	1,969,301	9.5
Marine Patrol	671,999	756,694	716,640	(5.3)
Mounted Patrol	571,067	631,544	646,587	2.4
Canine Unit	536,738	594,918	575,966	(3.2)
Animal Control	969,492	1,078,410	928,035	(13.9)
Administrative Services Division	2,756,629	2,707,415	2,593,783	(4.2)
Information Management	1,448,977	1,542,877	1,515,169	(1.8)
Training and Recruitment <sup>1</sup>	0	1,328,994	1,368,943	3.0
Counter Narcotics Team (CNT)	3,179,548	2,769,713	2,227,376	(19.6)
Office of Professional Standards (OPS)	911,613	889,031	883,139	(0.7)
Savannah Impact Program (SIP)	1,257,468	1,219,754	1,272,659	4.3
CrimeStoppers	189,349	207,915	233,281	12.2
Savannah Impact Work Ventures	292,046	345,134	308,890	(10.5)
Undercover Narcotics Investigation Team (U.N.I.T) <sup>2</sup>	0	0	844,562	100.0
Subtotal	\$ 60,199,080	\$ 63,605,475	\$ 66,522,760	4.6
<b>Fire and Emergency Services</b>				
Fire Logistics	\$ 5,491,319	\$ 8,610,372	\$ 7,429,902	(13.7)
City-Wide Emergency Planning	167,432	215,483	188,012	(12.7)
Fire Operations	20,579,810	22,136,910	21,489,179	(2.9)
Subtotal	\$ 26,238,561	\$ 30,962,765	\$ 29,107,093	(6.0)
<b>ACM, Administrative and Community Services</b>				
	\$ 387,909	\$ 176,024	\$ 349,292	98.4
<b>Management Services</b>				
Management Services Bureau Chief	\$ 246,865	\$ 275,825	\$ 376,187	36.4

<b>Department</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Research and Budget	617,962	721,888	679,161	(5.9)
Human Resources	1,536,795	1,804,328	1,814,202	0.5
Risk Management	742,336	815,556	838,273	2.8
Purchasing	474,568	440,059	477,413	8.5
Revenue	1,553,184	1,557,681	1,596,845	2.5
Recorder's Court of Chatham County	2,311,096	2,243,439	2,393,428	6.7
Research Library and Municipal Archives	215,120	228,343	234,103	2.5
Inventory Management	349,451	354,108	352,505	(0.5)
Mail and Municipal Building Services	743,764	754,563	782,042	3.6
Subtotal	\$ 8,791,141	\$ 9,195,790	\$ 9,544,159	3.8

### **Community and Economic Development**

Community and Economic Development Bureau Chief	\$ 331,884	\$ 358,232	\$ 385,801	7.7
Community Services	340,422	353,113	345,826	(2.1)
Citizen Office	1,258,141	1,333,102	1,382,545	3.7
River Street Hospitality Center	137,561	138,935	142,499	2.6
311 Call Service Center	211,389	206,370	207,686	0.6
Real Property Services	470,668	505,226	497,407	(1.5)
Step Up Program	221,260	257,160	290,123	12.8
Economic Development	718,105	824,995	538,936	(34.7)
Savannah Development and Renewal Authority (SDRA) <sup>3</sup>	0	268,587	275,000	2.4
Entrepreneurial Center	354,266	430,582	432,980	0.6
Subtotal	\$ 4,043,696	\$ 4,676,302	\$ 4,498,803	(3.8)

### **Public Works**

Public Works and Water Resources Bureau Chief <sup>4</sup>	\$ 661,754	\$ 643,418	\$ 718,467	11.7
Traffic Engineering	6,449,018	6,720,951	7,008,750	4.3
Stormwater Management	5,418,783	5,801,964	5,991,535	3.3
Streets Maintenance	4,903,246	4,931,516	5,404,305	9.6
Development Services	4,269,664	4,426,804	4,411,669	(0.3)
Environmental Services and Sustainability Division	315,246	335,346	397,296	18.5
Subtotal	\$ 22,017,711	\$ 22,859,999	\$ 23,932,022	4.7

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<b><u>Interdepartmental</u></b>				
<b>Tourism and Promotion</b>				
Tricentennial Park	\$ 875,273	\$ 862,650	\$ 842,343	(2.4)
Water Ferry				
Transportation	7,028	7,000	7,000	0.0
Mobility Management	1,280,920	1,300,000	1,300,000	0.0
July 4th Fireworks	7,500	7,500	7,500	0.0
Subtotal	\$ 2,170,721	\$ 2,177,150	\$ 2,156,843	(0.9)
<b>Planning and Development</b>				
Metropolitan Planning				
Commission	\$ 1,256,380	\$ 1,282,053	\$ 1,470,162	14.7
Land Bank Authority	163,692	162,648	162,371	(0.2)
Subtotal	\$ 1,420,072	\$ 1,444,701	\$ 1,632,533	13.0
<b>Human Services</b>				
Social Services				
Contributions	\$ 644,150	\$ 652,650	\$ 656,150	0.5
Youth Futures Authority	240,092	300,000	199,884	(33.4)
Subtotal	\$ 884,242	\$ 952,650	\$ 856,034	(10.1)
<b>Cultural Services</b>				
Cultural Contributions	\$ 572,847	\$ 764,320	\$ 764,320	0.0
<b>City Dues/Memberships</b>				
National League of Cities	\$ 9,674	\$ 9,674	\$ 9,674	0.0
Georgia Municipal				
Association	34,092	35,000	35,000	0.0
Georgia Chamber of				
Commerce	5,000	5,000	5,000	0.0
ICMA Center for				
Performance				
Measurement	5,595	6,000	6,000	0.0
Coastal Georgia Regional				
Development Center	68,143	166,950	177,172	6.1
Other Dues/ Memberships	0	3,560	3,560	0.0
Subtotal	\$ 122,504	\$ 226,184	\$ 236,406	4.5
<b>Transfers to Other Funds</b>				
Capital Improvement				
Projects Fund	\$ 8,563,647	\$ 8,164,837	\$ 1,525,096	(81.3)
Transfer to Debt Service	2,145,937	2,148,463	2,146,613	(0.1)
Parking Fund	0	0	679,801	100.0
Civic Center Fund	696,305	474,279	278,078	(41.4)
Public Safety				
Communications Fund	1,416,676	1,728,332	1,963,098	13.6
Youthbuild Contribution	113,811	131,838	131,089	(0.6)

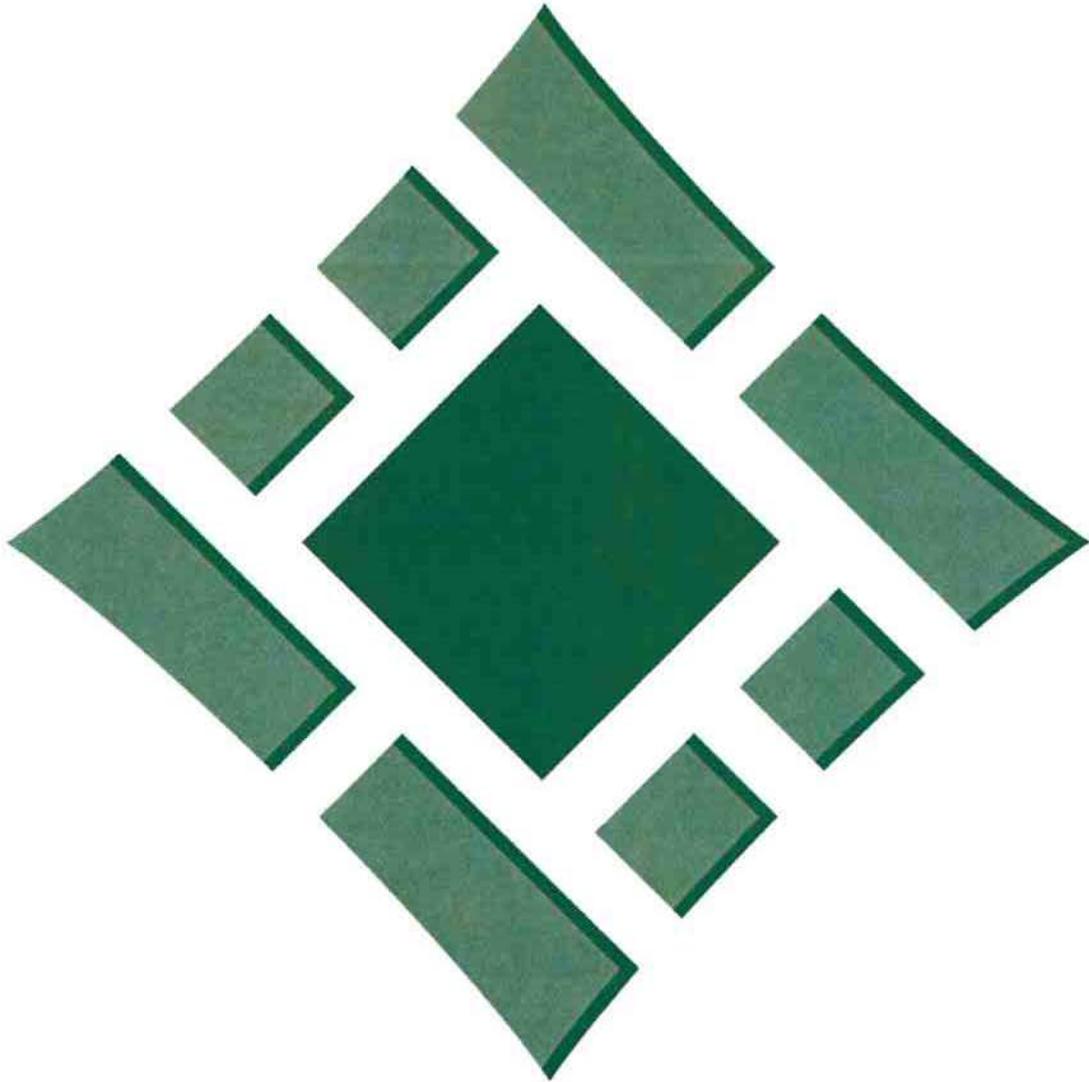
<b>Department</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Intra-Fund Transfers	155,384	91,503	287,300	214.0
Hazardous Material Team Fund	216,521	241,045	235,142	(2.4)
Community Development Fund	938,407	1,269,963	1,270,442	0.0
Tax Allocation District Fund	1,350,665	826,479	2,005,561	142.7
Subtotal	\$ 15,597,353	\$ 15,076,739	\$ 10,522,220	(30.2)
<b>Services from Other Funds</b>				
Services by Civic Center	\$ 135,000	\$ 135,000	\$ 135,000	0.0
Services by Sanitation	7,182,299	7,434,367	7,234,367	(2.7)
Services by Parking	271,142	273,234	280,473	2.6
Subtotal	\$ 7,588,441	\$ 7,842,601	\$ 7,649,840	(2.5)
<b>Other Expenses / Contributions</b>				
Retiree Group Medical	\$ 384,525	\$ 384,525	\$ 384,525	0.0
Turnover Adjustment	0	0	(1,442,316)	100.0
Official/Administrative Purchased Services	57,582	92,984	138,984	49.5
Professional Purchased Services	66,444	13,000	13,000	0.0
Coastal Georgia Indicator Coalition	17,000	17,000	17,000	0.0
Technical Purchased Services	3,052	100,000	250,000	150.0
City Contributions	20,450	10,000	20,000	100.0
Step-Up Program	199,500	199,500	200,000	0.3
Savannah Affordable Housing Fund	150,000	150,000	200,000	33.3
Healthy Savannah Initiative	14,831	20,000	20,000	0.0
Festival of Lights	7,000	7,000	7,000	0.0
Veteran's Day	0	3,500	3,500	0.0
Savannah Day	7,500	7,500	7,500	0.0
Council Retreat	9,676	20,000	20,000	0.0
Other Contributions / Expenses	1,353,582	1,254,800	1,494,068	19.1
Subtotal	\$ 2,291,142	\$ 2,279,809	\$ 1,333,261	(41.5)
Contingency	\$ 0	\$ 500,000	\$ 838,617	67.7
Interdepartmental Subtotal	\$ 30,647,322	\$ 31,264,154	\$ 25,990,074	(16.9)
<b>TOTAL EXPENSES</b>	<b>\$ 178,215,798</b>	<b>\$ 190,380,581</b>	<b>\$ 187,584,246</b>	<b>(1.5)</b>

<sup>1</sup> In 2015, the functions of Training and Recruitment were separated from the Patrol and Special Operations Division.

<sup>2</sup> The Undercover Narcotics Investigation Team (U.N.I.T) division has been created to address unique crimes.

<sup>3</sup> In 2015, the functions of SDRA were separated from the Economic Development Department.

<sup>4</sup> Expenditures for the Customer Service Center are included in the Public Works & Water Resources Bureau Chief's budget.



# GENERAL ADMINISTRATION



## DEPARTMENTS

MAYOR AND ALDERMEN	INTERNAL AUDITING
CLERK OF COUNCIL	FINANCE
CITY MANAGER'S OFFICE	LEGAL
PUBLIC INFORMATION OFFICE	

## BUREAU MISSION

The General Administration Bureau works to create a fiscally responsible, accessible, and responsive government that maximizes the use of public resources for the services citizens need.

## BUREAU TRENDS AND ISSUES

The General Administration Bureau is comprised of the City's core governance services. This includes the Mayor and Aldermen, the Clerk of Council, Legal Services, the City Manager's Office, the Finance Department, Internal Auditing, and Public Information Office. Actions taken over the past four years have reduced the size of City Government, allowing us to balance the budget without a property tax increase, reduction in service, or significant draw from our General Fund Unreserved Fund Balance, which acts as a reserve for emergency purposes. The health of the Fund Balance is one of the major criteria used by bond rating agencies to determine the lending risk of a municipality. In 2014, Standard and Poor's upgraded our bond rating from AA to AA+, the second highest rating available and the highest rating issued to the City of Savannah in at least three decades.

The City remains on the cutting edge of citizen engagement and communication trends. Citizen-driven processes such as Project DeRenne have set the standard for how citizens can work hand-in-hand with their government to create lasting solutions to long-term problems. The City continues to diversify its communication tools in an effort to reach out to citizens on the platforms they prefer. Our expanded presence on social media – particularly Facebook, Twitter, and YouTube – has allowed citizens to learn about and engage their government in new ways. The City has also redesigned and added increased functionality to our website to allow citizens easier access to City services and information.

The City has launched a new Customer Service Division to improve responsiveness across the organization to our citizens. In 2015, we finalized implementation of major improvements to our business permitting process as recommended by the Mayor's Business Roundtable. Those recommendations include enhanced customer service, better organization of our business processes, streamlined permitting, and increased communication through a redeveloped website.

# GENERAL ADMINISTRATION

## EXPENDITURES BY TYPE

General Administration total expenditures are anticipated to increase in 2016. An increase of \$143,103 or 2.7% is expected in 2016 above 2015 projected expenditures. The modest increase is primarily driven by a \$299,420 increase in Personnel Services over the 2015 projected budget which included salary savings from vacant positions which are budgeted to be staffed during 2016.

<u>Expenditure Area</u>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 3,708,752	\$ 3,996,918	\$ 4,296,338	7.5
Outside Services	789,518	962,577	798,338	(17.1)
Commodities	105,777	124,968	131,098	4.9
Interfund Services	239,812	229,247	235,560	2.8
Capital Outlay	6,102	0	0	0.0
Interfund Transfers	73	0	0	0.0
Other Expenses	13,539	7,574	3,053	(59.7)
<b>TOTAL</b>	<b>\$ 4,863,573</b>	<b>\$ 5,321,284</b>	<b>\$ 5,464,387</b>	<b>2.7</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Mayor and Aldermen	\$ 610,767	\$ 638,216	\$ 786,422	23.2
Clerk of Council	286,615	461,118	361,324	(21.6)
City Manager's Office	700,268	1,092,204	1,209,969	10.8
Public Information Office	518,656	513,763	513,786	0.0
Auditing	628,437	614,815	631,992	2.8
Finance	1,215,530	1,158,305	1,164,940	0.6
Legal	903,300	842,863	795,954	(5.6)
<b>TOTAL</b>	<b>\$ 4,863,573</b>	<b>\$ 5,321,284</b>	<b>\$ 5,464,387</b>	<b>2.7</b>



# MAYOR AND ALDERMEN



## PRIMARY SERVICES

The Mayor and Aldermen, elected every four years to concurrent terms, set policies and enact ordinances that govern various City functions and activities.

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<u>2014 Actual</u>		<u>2015 Projected</u>		<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	428,818	\$	456,712	\$	590,856	29.4
Outside Services		121,543		121,882		132,000	8.3
Commodities		39,296		39,068		42,500	8.8
Interfund Services		15,008		20,554		21,066	2.5
Capital Outlay		6,102		0		0	0.0
<b>TOTAL</b>	<b>\$</b>	<b>610,767</b>	<b>\$</b>	<b>638,216</b>	<b>\$</b>	<b>786,422</b>	<b>23.2</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Mayor	1.00	--
Alderman	8.00	--
Executive Assistant to the Mayor	1.00	16
Senior Administrative Assistant	1.00	14
Management Analyst	1.00	17
<b>TOTAL</b>	<b>12.00</b>	



# CLERK OF COUNCIL



## PRIMARY SERVICES

As the official record keeper, the Clerk of Council is responsible for maintaining all official codes, ordinances, records and documents. The Clerk of Court also serves as supervisor of the City's elections.

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 228,855	\$ 232,746	\$ 229,654	(1.3)
Outside Services	44,889	214,538	116,530	(45.7)
Commodities	3,230	3,900	4,400	12.8
Interfund Services	9,641	9,934	10,740	8.1
<b>TOTAL</b>	<b>\$ 286,615</b>	<b>\$ 461,118</b>	<b>\$ 361,324</b>	<b>(21.6)</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Clerk of Council	1.00	--
Assistant to Clerk of Council	1.00	16
Administrative Assistant	1.00	12
<b>TOTAL</b>	<b>3.00</b>	



# CITY MANAGER'S OFFICE



## PRIMARY SERVICES

The City Manager, the City's Chief Administrative Officer, is responsible for daily operations of the City's government.

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<u>2014 Actual</u>		<u>2015 Projected</u>		<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	630,236	\$	984,190	\$	1,040,554	5.7
Outside Services		42,390		64,691		116,706	80.4
Commodities		9,853		20,560		22,860	11.2
Interfund Services		17,789		18,875		26,796	42.0
Other Expenses		0		3,888		3,053	(21.5)
<b>TOTAL</b>	\$	<b>700,268</b>	\$	<b>1,092,204</b>	\$	<b>1,209,969</b>	<b>10.8</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
City Manager	1.00	--
Deputy Assistant to the City Manager	1.00	--
Director of Council & Legislative Affairs	1.00	25
Customer Service Administrator	1.00	23
Community Relations & Internship Administrator	1.00	23
Executive Assistant to the City Manager	1.00	16
Senior Administrative Assistant	1.00	14
Internship Coordinator	1.00	20
Community Relations Program Coordinator	1.00	20
Management Analyst - Customer Service	1.00	17
Educational Trainer	1.00	17
<b>TOTAL</b>	<b>11.00</b>	



# PUBLIC INFORMATION OFFICE



## PRIMARY SERVICES

The Public Information Office is the lead marketing and external communications arm of the City of Savannah. The department coordinates public information campaigns across all bureaus. This entails working with departments to determine the best strategies to communicate to citizens how the City is working for them. Public Information accomplishes this by using printed materials, such as brochures, newsletters, and direct mailing pieces; news releases; the Citizen's Report; the City's website, [www.savannahga.gov](http://www.savannahga.gov); Government Channel 8; social media outlets including Facebook and Twitter; events such as news conferences, ground breakings, ribbon cuttings, open houses, public meetings and celebrations; and media and community relations.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources

### Objectives:

- To keep the public informed and engaged in their local City government
- To prepare open records and media requests in a timely manner
- To assist City departments with media campaigns and event coordination
- To produce high quality informative web based video programs

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- News releases issued	256	250	250	250
- SGTV programs produced	180	200	180	200
- Open record requests processed	392	150	400	350
<b>Efficiency Measures</b>				
- Staff hours to complete monthly City Span program	800	500	800	800
- Average cost to produce a City event	\$500.00	\$500.00	\$500.00	\$500.00
- Average number of days to fulfill open records request	3	3	3	3
- Percent of open records requests received via website	65.0%	60.0%	65.0%	65.0%
<b>Effectiveness Measures</b>				
- Number of followers on Facebook	6,668	7,000	7,800	8,000

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Number of followers on Twitter	3,653	6,500	8,500	9,000
- Number of unique visitors to City's website	2,453,596	2,800,000	2,500,000	2,500,000
- Number of subscribers to website	3,110	2,300	3,200	3,200
- Number of views to online video	16,945	21,000	40,300	30,000

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	405,869	\$	406,482	\$	409,985	0.9
Outside Services		78,464		75,151		76,701	2.1
Commodities		9,731		6,099		5,750	(5.7)
Interfund Services		20,833		22,345		21,350	(4.5)
Interfund Transfers		73		0		0	0.0
Other Expenses		3,686		3,686		0	(100.0)
TOTAL	\$	518,656	\$	513,763	\$	513,786	0.0

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Public Information Director	1.00	25
Public Information Administrator	1.00	23
Cable Access Coordinator	1.00	19
Event Planner	1.00	18
Video Producer	1.00	15
TOTAL	5.00	



# INTERNAL AUDITING



## PRIMARY SERVICES

Auditing assists departmental managers in being effective and efficient in the performance of their responsibilities and ensures accountability for the appropriate expenditure of taxpayer dollars. Auditing provides these services through project selection and its active role within the City organization. The department will continue to assess the internal control systems, efficiency, and effectiveness of City operations by conducting audits and reviews which range in complexity from management advisory briefings to complex systems reviews.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

### Objectives:

- To develop and follow a plan of audit engagements based on identified risks and management priorities
- To recommend procedures and controls that improve operational efficiencies
- To ensure a professional staff that possesses the knowledge, skills, and resources to carry out its functions in an efficient and effective manner

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Compliance audits completed	2	3	3	3
- Operational reviews completed	3	3	3	3
<b>Efficiency Measures</b>				
- Percent of project hours to total available hours	67.0%	65.0%	68.0%	65.0%
- Percent of scheduled projects completed within three months	82.0%	90.0%	80.0%	90.0%
- Percent of audit projects completed within hourly budget	73.0%	80.0%	77.0%	80.0%
<b>Effectiveness Measures</b>				
- Special projects per management's request	100.0%	100.0%	100.0%	100.0%
- Post audit survey results (1-5 rating)	3.2	3.5	3.3	3.5

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	587,448	\$	518,781	\$	590,058	13.7
Outside Services		17,599		66,845		14,406	(78.4)
Commodities		2,060		4,315		4,350	0.8
Interfund Services		21,330		24,874		23,178	(6.8)
<b>TOTAL</b>	\$	<b>628,437</b>	\$	<b>614,815</b>	\$	<b>631,992</b>	<b>2.8</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Auditing Director	1.00	25
Principal Internal Auditor	2.00	20
Internal Auditor	4.00	17
<b>TOTAL</b>	<b>7.00</b>	



## PRIMARY SERVICES

The Finance Department, under the supervision of the Chief Financial Officer, provides financial expertise and support to City management and to operating departments of the City. The department prepares monthly interim financial reports, as well as the annual audited Comprehensive Annual Financial Report (CAFR). Finance also disburses City funds through its payroll and accounts payable functions, issues checks to City pensioners, and oversees all of the City's investing and borrowing activities.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

### Objectives:

- To prepare the City's Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles (GAAP) and thereby obtain an unqualified opinion on the financial statements from the City's independent auditor
- To provide interim financial information on a monthly basis to internal users within seven business days of month end
- To pay all vendor invoices within 30 days of receipt
- To maintain the average daily un-invested cash balance at no more than 0.05% of the total portfolio book value
- To prepare weekly and biweekly payrolls, as well as monthly pension disbursements, meeting all time-sensitive deadlines
- To prepare twelve monthly pension disbursements, meeting all time-sensitive deadlines

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Employee paychecks prepared	84,746	88,000	88,000	88,000
– Pension benefit checks prepared	15,977	16,000	16,000	16,000
– Vendor invoices processed	65,630	70,000	70,000	70,000
<b>Efficiency Measures</b>				
– Cost per paycheck prepared	\$2.63	\$2.85	\$2.85	\$2.85
– Cost per benefit check prepared	\$3.15	\$4.05	\$4.05	\$4.05
– Cost per vendor check prepared	\$5.62	\$5.16	\$5.16	\$5.16

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of invoices paid within 30 days	87.0%	90.0%	90.0%	90.0%
- Percent of idle cash invested	100.0%	100.0%	100.0%	100.0%
- Percent of budget spent	97.4%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	903,169	\$	851,671	\$	858,710	0.8
Outside Services		134,872		144,131		143,530	(0.4)
Commodities		37,392		45,300		45,300	0.0
Interfund Services		140,097		117,203		117,400	0.2
<b>TOTAL</b>	<b>\$</b>	<b>1,215,530</b>	<b>\$</b>	<b>1,158,305</b>	<b>\$</b>	<b>1,164,940</b>	<b>0.6</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Chief Financial Officer	1.00	--
Assistant Chief Financial Officer	1.00	26
Senior Accountant - Payroll	1.00	19
Senior Accountant	1.00	19
Accountant	4.00	17
Senior Accounting Clerk	5.00	11
<b>TOTAL</b>	<b>13.00</b>	



# LEGAL



## PRIMARY SERVICES

The City Attorney is appointed by the Mayor and Aldermen and serves as the legal advisor, counselor, and advocate of the City. In addition, the City Attorney gives legal opinions, attends council and other city meetings. The City Attorney also represents the City in any court of law or equity proceedings.

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$	524,357	\$	546,336	\$	576,521	5.5
Outside Services		349,761		275,339		198,465	(27.9)
Commodities		4,215		5,726		5,938	3.7
Interfund Services		15,114		15,462		15,030	(2.8)
Other		9,853		0		0	0.0
<b>Total</b>	\$	<b>903,300</b>	\$	<b>842,863</b>	\$	<b>795,954</b>	<b>(5.6)</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
City Attorney	1.00	--
Associate City Attorney	2.00	25
Paralegal	2.00	17
<b>TOTAL</b>	<b>5.00</b>	

# LEISURE SERVICES



## DEPARTMENTS

BUREAU CHIEF'S OFFICE	BUILDING AND ELECTRICAL MAINTENANCE
CULTURAL AFFAIRS	PARK AND TREE
YOUTH SERVICES	CITY CEMETERIES
ATHLETIC SERVICES	CIVIC CENTER OPERATIONS (SEE CIVIC CENTER FUND)
SENIOR SERVICES	CIVIC CENTER CONCESSIONS (SEE CIVIC CENTER FUND)
THERAPEUTIC RECREATION	GOLF COURSE (SEE GOLF COURSE FUND UNDER OTHER FUNDS)
FILM SERVICES	
BUILDINGS AND GROUNDS MAINTENANCE	

## BUREAU MISSION

To develop and provide affordable, convenient opportunities for cultural, recreational and entertainment activities that enrich the quality of life for residents of Savannah and the coastal community; to effectively and responsibly manage capital resources in a manner that encourages participation in safe leisurely activities that enhance neighborhood development.

## BUREAU TRENDS AND ISSUES

The Leisure Services Bureau provides residents of Savannah and the entire coastal community with affordable access to quality recreational programs, performing arts projects, and well-maintained parks, buildings and open space areas.

The Bureau has been active in recent years increasing the number of recreational opportunities offered to residents. In 2016, the Bureau will continue to improve and expand its core services by increasing the quality of maintenance provided to our urban forest, upgrading community centers through renovated facilities and state-of-the-art programming as well as continuation of achievements realized in 2015. Issues that Leisure Services will address in 2016 include:

- Construction of a new Cultural Arts Center to provide programs that will educate and expose citizens to a rich and diverse range of Cultural expressions;
- Building a film and television industry in Savannah while respecting the citizens and businesses of the area;
- Administration of the City's five historically and culturally rich cemeteries to ensure they are well maintained and the outdoor sculptures and monuments are conserved;
- Maintaining aging public buildings while adhering to environmental concerns and regulatory compliance issues to include HVAC units, roof and exterior repairs.

# LEISURE SERVICES

## EXPENDITURES BY TYPE

The Leisure Services Bureau's budget in 2016 stays virtually flat with 2015 projected expenditures. Increases exist in Personnel Services due to increased employee pension and benefit costs, and in Capital Outlay to provide equipment upgrades at City pools and parks. A large decrease in Outside Services from planned reductions in Temporary Labor, Building Repair, and Other Contractual Services, offset the increases mentioned above.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 13,996,902	\$ 14,323,535	\$ 14,511,666	1.3
Outside Services	3,551,949	4,041,791	3,664,387	(9.3)
Commodities	1,149,083	1,466,151	1,510,467	3.0
Interfund Services	1,736,250	1,736,274	1,639,780	(5.6)
Capital Outlay	0	0	115,000	100.0
Interfund Transfers	26,035	15,000	0	(100.0)
Other Expenses	566,586	736,037	734,356	(0.2)
<b>TOTAL</b>	<b>\$ 21,026,805</b>	<b>\$ 22,318,788</b>	<b>\$ 22,175,656</b>	<b>(0.6)</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Bureau Chief's Office <sup>1</sup>	\$ 650,103	\$ 734,026	\$ 590,207	(19.6)
Cultural Affairs	724,406	749,161	750,757	0.2
Youth Services	3,867,239	3,952,081	4,041,536	2.3
Athletic Services	1,170,986	1,170,065	1,124,347	(3.9)
Senior Services	2,016,153	2,070,696	2,116,292	2.2
Therapeutic Recreation	241,992	243,333	248,546	2.1
Film Services	168,695	211,497	206,213	(2.5)
Buildings and Grounds Maintenance	3,761,753	3,983,188	4,107,713	3.1
Building and Electrical Maintenance	1,373,895	1,501,430	1,597,595	6.4
Park and Tree	5,315,658	5,878,565	5,574,571	(5.2)
City Cemeteries	1,735,925	1,824,746	1,817,879	(0.4)
<b>TOTAL</b>	<b>\$ 21,026,805</b>	<b>\$ 22,318,788</b>	<b>\$ 22,175,656</b>	<b>(0.6)</b>

<sup>1</sup>Leisure Services Bureau Chief's Office includes Coffee Bluff Marina expenditures.



# LEISURE SERVICES BUREAU CHIEF



## PRIMARY SERVICES

The Leisure Services Bureau Chief administratively assists all the departments within the bureau by formulating policies and goals that effectively meet the recreational and cultural needs of citizens.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

### Objective:

- To manage resources while enforcing park codes and maintaining safe and secure parks/ playgrounds

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 592,795	\$ 567,806	\$ 516,305	(9.1)
Outside Services	16,290	100,140	13,800	(86.2)
Commodities	13,966	14,650	13,950	(4.8)
Interfund Services	22,639	45,850	45,156	(1.5)
Other Expenses <sup>1</sup>	4,412	5,580	996	(82.2)
<b>TOTAL</b>	<b>\$ 650,102</b>	<b>\$ 734,026</b>	<b>\$ 590,207</b>	<b>(19.6)</b>

<sup>1</sup>Includes Coffee Bluff Marina expenditures.

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Leisure Services Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Assistant to the Leisure Services Bureau Chief	1.00	20
Program Coordinator	1.00	18
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	6.00	



# CULTURAL AFFAIRS

## PRIMARY SERVICES

The Department of Cultural Affairs provides Arts Programming, to include visual and performing arts, which reaches all sectors of the community. Cultural Affairs offers Savannah’s residents and visitors the opportunity to enjoy a rich and varied cultural life through the arts. It accomplishes this responsibility by directly administering the scope of services purchased from Savannah’s cultural agencies, producing and presenting classes, workshops, festivals, youth programs, exhibitions, and performances, providing technical assistance to cultural organizations, and marketing Savannah’s rich cultural offerings. Funding priorities and contracts for services are structured to ensure that the enforcement of objectives is specific and that outcomes are tracked throughout the year.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

### Objectives:

- To provide quality fee and non-fee based visual and performing arts services that are accessible and designed to reach all sectors of Savannah
- To create contracts for arts services while directing the policies, programmatic guidelines, and delivery methods for a comprehensive community-wide cultural initiative for cultural and heritage arts that are consistent with City Council’s priorities

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of departmental fee-based services provided	75	80	84	85
- Number of departmental non fee-based services provided	25	27	29	30
- Contract Services purchased and managed	1,617	1,625	2,834	2,800
- Number of Marketing campaigns produced	40	45	50	55
<b>Efficiency Measures</b>				
- Percent of fee-based services that are less than or equal to program costs	80.0%	80.0%	80.0%	80.0%

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
- Revenue generated from fee-based services	\$120,000.00	\$129,726.00	\$110,000.00	\$117,000.00
<b>Effectiveness Measures</b>				
- Percent of fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
- Percent of non fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
- Percent of revenue goal achieved	100.0%	100.0%	90.0%	100.0%
- Percent increase of attendance of cultural programs	2.0%	4.0%	3.0%	4.0%

#### EXPENDITURES BY TYPE

<b><u>Expenditure Area</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
Personnel Services	\$ 498,134	\$ 508,317	\$ 501,409	(1.4)
Outside Services	168,455	179,626	187,955	4.6
Commodities	32,038	31,828	36,257	13.9
Interfund Services	20,133	23,744	25,136	5.9
Other Expenses	5,646	5,646	0	(100.0)
<b>TOTAL</b>	<b>\$ 724,406</b>	<b>\$ 749,161</b>	<b>\$ 750,757</b>	<b>0.2</b>

#### POSITIONS

<b><u>Class Title</u></b>	<b><u>2016 FTE</u></b>	<b><u>Grade</u></b>
Cultural Affairs Director	1.00	25
Cultural Services Contract Coordinator	1.00	18
Arts Program Coordinator	1.00	18
Marketing Coordinator	1.00	17
Visual Arts Coordinator	1.00	16
Administrative Assistant	1.00	12
Arts Program Specialist	1.00	12
Visual Arts Specialist	1.00	12
<b>TOTAL</b>	<b>8.00</b>	



# YOUTH SERVICES

## PRIMARY SERVICES

Youth Services offers programs and services for youth to meet needs and provide positive experiences in a safe environment. This is accomplished by administering the operations of centers, after-school programs, supervised playgrounds, and swimming pools. Programs offer fitness, tutorial, homework assistance, team sports, summer camps, nutrition, and cultural enrichment.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

### Objectives:

- To maintain volume of registered participants in 2016
- To increase daily attendance by 10% in 2016
- To maintain participation at community centers in 2016
- To maintain attendance at supervised playgrounds in 2016

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Registered Participants	12,239	13,381	13,381	13,381
- Daily Attendance	2,725	2,565	2,750	2,750
- Participants Attending Centers	5,105	6,014	6,014	6,014
- Participants at Supervised Playgrounds	3,861	4,503	4,505	4,505
<b>Efficiency Measures</b>				
- Average percent of registered participants attendance	23.0%	18.0%	21.0%	21.0%
<b>Effectiveness Measures</b>				
- Customer satisfaction with overall programs	90.0%	90.0%	90.0%	90.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 2,913,970	\$ 3,043,663	\$ 3,124,565	2.7
Outside Services	529,955	506,127	564,488	11.5
Commodities	83,069	122,167	118,017	(3.4)
Interfund Services	308,768	252,336	207,144	(17.9)
Other Expenses	31,477	27,788	27,323	(1.7)
<b>TOTAL</b>	<b>\$ 3,867,239</b>	<b>\$ 3,952,081</b>	<b>\$ 4,041,537</b>	<b>2.3</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Recreation Services Director	1.00	25
Program Coordinator	4.00	18
Youth Program Coordinator	1.00	18
Computer Services Specialist	1.00	16
Recreation Services Supervisor	0.75	16
Recreation Services Center Supervisor	12.72	14
Swimming Pool Manager	1.00	13
Administrative Assistant	1.00	12
Tutor	2.81	12
Administrative Secretary	0.76	10
Recreation Services Leader	25.89	10
Administrative Clerk	0.50	9
Driver	1.00	9
Senior Lifeguard	2.85	9
Lifeguard	6.99	7
<b>TOTAL</b>	<b>63.27</b>	



# ATHLETIC SERVICES

## PRIMARY SERVICES

Athletic Services responsibilities include youth and adult league play in baseball, basketball, cheerleading, football, softball, and tennis. Athletic facilities are also permitted for tournaments and games. Athletic Services operates after-school and summer camp activities for youth at the Blackshear Complex. In addition, cheerleading camps operate during the summer.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

### Objectives:

- To increase youth participation in athletic league play by 10.0% in 2016
- To increase adult participation in athletic league play by 5.0% in 2016
- To offer opportunities for residents, organizations, volunteers, and businesses to build social bonds by being involved at ball fields, gymnasiums, and tennis courts in positive, safe, and supervised activities

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of Youth Sports Teams	200	200	200	200
- Number of Registered Participants	3,340	5,025	5,025	5,025
- Number of Adult Sports Teams	32	45	45	45
- Number of Adult Participants	650	1,260	1,260	1,260
- Number of Tennis Participants	505	945	750	945
<b>Efficiency Measures</b>				
- Cost per Youth Sports Team	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
- Cost per Youth Participant	\$127.00	\$127.00	\$127.00	\$127.00
- Cost per Adult Sports Team	\$3,850.00	\$3,850.00	\$3,850.00	\$3,850.00
- Cost per Adult Participant	\$150.00	\$150.00	\$150.00	\$150.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Cost per Tennis Participant	\$75.00	\$75.00	\$75.00	\$75.00
<b>Effectiveness Measures</b>				
- Percent of Customers Satisfied with Services	90.0%	90.0%	90.0%	90.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 711,822	\$ 710,075	\$ 682,308	(3.9)
Outside Services	324,140	328,848	319,968	(2.7)
Commodities	64,337	74,539	80,250	7.7
Interfund Services	57,890	43,050	34,724	(19.3)
Other Expenses	12,797	13,553	7,097	(47.6)
<b>TOTAL</b>	<b>\$ 1,170,986</b>	<b>\$ 1,170,065</b>	<b>\$ 1,124,347</b>	<b>(3.9)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Athletics Administrator	1.00	23
Recreation Services Supervisor	1.00	16
Recreation Services Center Supervisor	1.00	14
Maintenance Crew Chief	1.00	14
Administrative Assistant	1.00	12
Recreation Services Leader	4.75	10
Maintenance Worker	1.00	8
Clubhouse Attendant	1.63	6
Maintenance Assistant	0.50	5
<b>TOTAL</b>	<b>12.88</b>	



# SENIOR SERVICES

## PRIMARY SERVICES

Senior Services offers Adult Day Care and Golden Age Centers for Senior Citizens. Programs operate daily, Monday through Friday. Seniors' needs are met by participating in fitness, leisure activities, congregate lunch meals and transportation.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

### Objectives:

- To increase Golden Age registered participants by 10.0% 2016
- To increase daily attendance by 10.0% in 2016
- To maintain Adult Day Care daily registered participants in 2016
- To maintain Adult Day Care daily attendance in 2016

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Golden Age participants	1,003	1,080	1,050	1,080
- Golden Age daily attendance	471	550	550	585
- Adult Day Care participants	45	54	49	52
- Adult Day Care attendance	40	45	45	45
<b>Efficiency Measures</b>				
- Percent registered Golden Age participants attending daily	47.0%	51.0%	53.0%	53.0%
- Percent registered Adult Day Care participants attending daily	89.0%	72.0%	92.0%	92.0%
<b>Effectiveness Measures</b>				
- Customer satisfaction	90.0%	90.0%	90.0%	90.0%
- Program Compliance	90.0%	90.0%	90.0%	90.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 1,302,033	\$ 1,312,915	\$ 1,413,650	7.7
Outside Services	583,297	595,599	554,094	(7.0)
Commodities	38,118	71,594	55,345	(22.7)
Interfund Services	80,596	77,861	80,477	3.4
Other Expenses	12,109	12,727	12,726	(0.0)
<b>TOTAL</b>	<b>\$ 2,016,153</b>	<b>\$ 2,070,696</b>	<b>\$ 2,116,292</b>	<b>2.2</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Program Coordinator	2.00	18
Recreation Services Center Supervisor	7.00	14
Administrative Assistant	1.00	12
Administrative Secretary	0.50	10
Recreation Services Leader	15.01	10
Administrative Clerk	0.50	9
Driver	1.25	9
<b>TOTAL</b>	<b>27.26</b>	



# THERAPEUTIC RECREATION

## PRIMARY SERVICES

Therapeutic Recreation offers services for challenged youth and adults. After-School Programs meet the needs of participants. Special Olympic skills and team sport participation are offered for adults. Summer Camps are offered for youth and adults with diverse challenges.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

### Objective:

- To maintain registered participants in 2016 for challenged individuals in the community

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Registered Participants	175	315	315	315
- Camp Sessions	-	4	3	3
<b>Efficiency Measures</b>				
- Percent capacity for activities	90.0%	90.0%	90.0%	90.0%
- Percent capacity for camps	90.0%	90.0%	90.0%	90.0%
<b>Effectiveness Measures</b>				
- Customer satisfaction with Special Olympics	90.0%	90.0%	90.0%	90.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	223,799	\$ 222,075	\$ 223,622	0.7
Outside Services		12,104	11,796	13,515	14.6
Commodities		2,242	2,070	6,300	204.3
Interfund Services		3,847	7,392	5,110	(30.9)
<b>TOTAL</b>	\$	<b>241,992</b>	\$ <b>243,333</b>	\$ <b>248,547</b>	<b>2.1</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Program Coordinator	1.00	18
Therapeutic Specialist	1.20	12
Recreation Services Leader	2.00	10
TOTAL	4.20	



# FILM SERVICES



## PRIMARY SERVICES

The mission of the Film Services Office is to foster the growth of a sustainable media industry in Savannah. The primary service of the Film Office is to coordinate, permit and monitor projects that are filmed in our area. Focus includes public safety, liability and insurance, quality of life, coordination with other events, coordination with other entities and client experience. We also work to increase investment and exposure through the promotion of the area to film, television and photography producers through marketing and project recruitment efforts. Additionally, we nurture the growth and development of local film makers, production and service companies.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

### Objectives:

- To continue to maintain the number of citizen complaints at less than 1 for every \$1 million spent
- To increase the positive impacts of media production in our area

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Projects permitted	176	172	195	186
<b>Efficiency Measures</b>				
- Citizen complaints	4	Less than 17	Less than 17	Less than 20
<b>Effectiveness Measures</b>				
- Economic Impact (in millions)	\$36.00	\$16.50	\$70.00	\$20.00

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	100,140	\$	149,014	\$	143,842	(3.5)
Outside Services		50,985		44,152		44,500	0.8
Commodities		7,097		10,950		7,550	(31.1)
Interfund Services		9,848		7,181		9,671	34.7
Other Expenses		625		200		650	225.0
<b>TOTAL</b>	\$	168,695	\$	211,497	\$	206,213	(2.5)

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Film Services Director	1.00	25
Location Specialist	1.00	16
<b>TOTAL</b>	2.00	



# BUILDINGS AND GROUNDS MAINTENANCE

## PRIMARY SERVICES

Buildings and Grounds Maintenance is responsible for maintaining City-owned and leased athletic fields, swimming pools, and buildings.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

### Objectives:

- To complete 90.0% or better of adopted athletic field preparation
- To complete 90.0% or better of adopted athletic field mowing
- To complete 90.0% or better of adopted building cleaning
- To complete 90.0% or better of adopted park cleaning
- To complete 90.0% or better of adopted park mowing

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of athletic field preparations	2,357	2,500	2,500	2,500
- Number of athletic field mowings	1,117	1,000	1,000	1,000
- Number of building cleanings	6,815	6,800	6,925	7,050
- Number of park cleanings	9,586	9,700	9,700	9,700
- Number of park mowings	2,172	2,039	2,039	2,039
<b>Efficiency Measures</b>				
- Cost per athletic field preparation	\$162.00	\$160.00	\$160.00	\$160.00
- Cost per athletic field mowing	\$433.00	\$425.00	\$425.00	\$425.00
- Cost per building cleaning	\$113.00	\$110.00	\$110.00	\$110.00
- Cost per park cleaning	\$50.00	\$50.00	\$50.00	\$50.00
- Cost per park mowing	\$127.00	\$125.00	\$125.00	\$125.00
<b>Effectiveness Measures</b>				
- Percent of athletic fields prepared	99.0%	90.0%	90.0%	90.0%
- Percent of athletic fields mowed	100.0%	90.0%	90.0%	90.0%
- Percent buildings cleaned	100.0%	90.0%	90.0%	90.0%
- Percent of park cleanings completed	98.0%	90.0%	90.0%	90.0%
- Percent of park mowing completed	100.0%	90.0%	90.0%	90.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 2,064,460	\$ 2,184,463	\$ 2,212,872	1.3
Outside Services	857,919	820,059	797,785	(2.7)
Commodities	362,005	483,504	500,229	3.5
Interfund Services	340,696	340,587	333,600	(2.1)
Capital Outlay	0	0	115,000	100.0
Interfund Transfers	20,000	15,000	0	(100.0)
Other Expenses	116,673	139,575	148,227	6.2
<b>TOTAL</b>	<b>\$ 3,761,753</b>	<b>\$ 3,983,188</b>	<b>\$ 4,107,713</b>	<b>3.1</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Building and Grounds Maintenance		
Administrator	1.00	23
Maintenance Superintendent	1.00	20
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	5.00	14
Grounds Equipment Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Landscape Specialist	2.00	11
Medium Equipment Operator	6.00	11
Senior Maintenance Worker	8.00	9
Maintenance Worker	16.00	8
Building Service Worker	2.00	6
<b>TOTAL</b>	<b>44.00</b>	



# BUILDING AND ELECTRICAL MAINTENANCE

## PRIMARY SERVICES

Building and Electrical Maintenance is responsible for the maintenance of HVAC, plumbing, Direct Digital Control Systems, electrical and structural system of buildings owned and leased by the City of Savannah.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objective:

- To respond to maintenance calls through the 311 system in compliance with the priorities and response time mandated by the City

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- 311 calls for Electrical	629	875	675	700
- 311 calls for Carpentry	727	900	650	675
- 311 calls for HVAC/DDC	1,241	1,200	1,275	1,150
- HVAC preventive maint.	4,310	4,350	7,230	7,240
- 311 calls for plumbing, painting and roofing	687	850	800	700
<b>Efficiency Measures</b>				
- Average cost per electrical repair	\$350.00	\$350.00	\$350.00	\$350.00
- Average cost per carpentry repair	\$250.00	\$250.00	\$250.00	\$250.00
- Average cost per HVAC/DDC repair	\$400.00	\$425.00	\$425.00	\$425.00
- Average cost per pm	\$94.00	\$94.00	\$94.00	\$95.00
- Average cost per plumbing, painting, roof repair	\$150.00	\$140.00	\$140.00	\$140.00
<b>Effectiveness Measures</b>				
- 311 responded to within 3-5 days	98.0%	98.0%	90.0%	95.0%
- After hours emergency repairs within 2 hours	99.0%	99.0%	99.0%	100.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$ 1,063,624	\$ 1,082,096	\$ 1,083,339	0.1
Outside Services	80,403	108,300	175,435	62.0
Commodities	97,127	166,320	195,438	17.5
Internal Services	97,241	101,876	97,264	(4.5)
Interfund	6,035	0	0	0.0
Other Expenses	29,465	42,838	46,119	7.7
<b>TOTAL</b>	<b>\$ 1,373,895</b>	<b>\$ 1,501,430</b>	<b>\$ 1,597,595</b>	<b>6.4</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Building/Electrical Maintenance Administrator	1.00	23
Building/Electrical Maintenance Supervisor	4.00	17
Building Maintenance Technician	9.00	14
Electrician	2.00	14
Administrative Assistant	1.00	12
Painter	1.00	11
<b>TOTAL</b>	<b>18.00</b>	



# PARK AND TREE



## PRIMARY SERVICES

Park and Tree provides landscape maintenance services for the historic squares, the riverfront, neighborhood parks, medians and entranceways, and provides conservation of public monuments. Urban Forestry services include hazardous tree removal, preventive maintenance pruning, service request pruning, new tree planting, and administration of the Landscape and Tree Ordinance.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

### Objectives:

- To maintain the existing urban forest and plant more trees than are removed each decade
- To effectively maintain historic district parks, neighborhood parks, medians and entranceways
- To complete site plan and right of way permit reviews within a set time review period to ensure Tree Ordinance compliance

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of trees serviced	8,585	9,160	8,715	9,000
- Number of park acres maintained	198.6	198.6	198.6	198.6
- Number of tree ordinance compliance plan reviews*	604	500	620	1,190*
<b>Efficiency Measures</b>				
- Cost per tree serviced	\$255.20	\$198.00	\$234.41	\$242.99
- Cost per acre maintained	\$12,587.88	\$12,068.00	\$12,101.98	\$12,955.05
<b>Effectiveness Measures</b>				
- Percent of trees planted per trees removed	39.0%	60.0%	26.0%	60.0%
- Percentage of service requests completed within standard	76.0%	88.0%	73.0%	85.0%
- Percent of plan and permit reviews completed within standards	100.0%	100.0%	99.0%	99.0%

\*This workload measure includes the total for right of way permits, starting in 2016.

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 3,343,652	\$ 3,336,543	\$ 3,350,952	0.4
Outside Services	696,475	1,104,314	784,181	(29.0)
Commodities	373,310	407,429	413,896	1.6
Interfund Services	619,950	656,854	636,611	(3.1)
Other Expenses	282,271	373,425	388,932	4.2
<b>TOTAL</b>	<b>\$ 5,315,658</b>	<b>\$ 5,878,565</b>	<b>\$ 5,574,572</b>	<b>(5.2)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Park and Tree Director	1.00	25
Park and Tree Administrator	2.00	23
Landscape Architect	1.00	23
Maintenance Supervisor	5.00	17
Forestry Inspector	2.00	17
Maintenance Crew Chief	6.00	14
Administrative Assistant	1.00	12
Senior Tree Maintenance Worker	12.00	12
Maintenance Specialist	3.00	11
Tree Maintenance Worker	5.00	11
Landscape Specialist	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	14.00	9
Maintenance Worker	5.00	8
<b>TOTAL</b>	<b>59.00</b>	



# CITY CEMETERIES

## PRIMARY SERVICES

The Cemeteries Department provides interment sites and interment services in Bonaventure, Greenwich, Laurel Grove (North and South) and Colonial Park Cemeteries; grounds maintenance of the cemeteries; conservation of abandoned lots; and oversight of cemetery tours, events, and activities.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

### Objectives:

- To increase the number of lots available by 5%
- To increase the number of lots conserved from 14 to 20
- To decrease the cost per lot maintained from \$60 to \$58

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of lots available for sale	1,407	1,579	1,622	1,720
- Number of interment service	487	480	489	480
- Number of lots maintained	20,628	21,038	21,038	22,110
- Number of lots conserved	14	40	15	20
<b>Efficiency Measures</b>				
- Revenue per lot/niche sale	\$0.09	\$0.14	\$0.14	\$0.14
- Revenue per interment service	\$0.87	\$0.96	\$0.92	\$0.96
- Cost per lot maintained	\$58.00	\$60.00	\$60.00	\$60.00
- Cost per lot conserved	\$12,996.00	\$4,210.00	\$11,700.00	\$11,000.00
- Percent of budget spent	98.4%	100.0%	100.0%	100.0%
<b>Effectiveness Measures</b>				
- Number of lots/niches sold	224	188	188	200
- Customer satisfaction ratings for interment services	4.65	4.7	4.7	4.7
- Appearance ratings	1.33	1.35	1.35	1.35
- Structure condition index	63.9	61.0	61.0	61.0

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 1,182,472	\$ 1,206,568	\$ 1,258,802	4.3
Outside Services	231,926	242,830	208,666	(14.1)
Commodities	75,774	81,100	83,235	2.6
Interfund Services	174,641	179,543	164,886	(8.2)
Other Expenses	71,112	114,705	102,290	(10.8)
<b>TOTAL</b>	<b>\$ 1,735,925</b>	<b>\$ 1,824,746</b>	<b>\$ 1,817,879</b>	<b>(0.4)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Cemetery Administrator	1.00	23
Cemetery Conservation Coordinator	1.00	19
Cemetery Services Coordinator	2.00	19
Cemetery Event Coordinator	1.00	17
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	3.00	14
Cemetery Conservation Technician	1.00	14
Landscape Specialist	1.00	11
Medium Equipment Operator	3.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
Maintenance Assistant	0.63	5
<b>TOTAL</b>	<b>23.63</b>	

# POLICE



## DEPARTMENTS

POLICE CHIEF  
PATROL & SPECIAL OPERATIONS DIVISION  
INVESTIGATIONS DIVISION  
SARIC (SAVANNAH AREA REGIONAL  
INTELLIGENCE CENTER)  
TRAFFIC UNIT  
MARINE PATROL  
MOUNTED PATROL  
CANINE UNIT  
ANIMAL CONTROL  
ADMINISTRATIVE SERVICES DIVISION

INFORMATION MANAGEMENT DIVISION  
TRAINING AND RECRUITMENT  
COUNTER NARCOTICS TEAM (CNT)  
OFFICE OF PROFESSIONAL STANDARDS (OPS)  
SAVANNAH IMPACT PROGRAM (SIP)  
CRIMESTOPPERS  
SAVANNAH IMPACT WORK VENTURES  
UNDERCOVER NARCOTICS INVESTIGATION TEAM  
(U.N.I.T.)  
COMMUNICATIONS CENTER  
(SEE PUBLIC SAFETY COMMUNICATIONS FUND)

## BUREAU MISSION

The mission of the Savannah-Chatham Metropolitan Police Department (SCMPD) is to promote the safety of the community and promote an atmosphere of security. This is achieved primarily by the apprehension of offenders and through the deterrent of crime so that the City remains within the 25 percentile of Part 1 crimes for cities of comparable size. The core values of the SCMPD makes us First in Service, First in Professionalism and First in Results.

## BUREAU TRENDS AND ISSUES

The Savannah-Chatham Metropolitan Police Department works to provide a framework for effective crime prevention and reduction initiatives. The Bureau's departmental operations include the Office of Police Chief, Patrol & Special Operations, Criminal Investigations Division, Traffic Unit, Savannah Area Regional Intelligence Center (SARIC), Marine Patrol, Mounted Patrol, K-9 (Canine) Unit, Animal Control, Administrative Services, Public Safety Communications, Counter Narcotic Team (CNT), Office of Professional Standards, Savannah Impact and Work Ventures (a recidivism program), CrimeStoppers (an anonymous criminal activity informant program) and a newly created division—the Undercover Narcotics Investigation Team (U.N.I.T.).

As of this writing, the total number of Part I crimes is 4.0% above last year. The increase is primarily due to a surge in aggravated assaults with guns—currently 40 incidents above last year. Other crime statistics are as follow: (1) aggravated assaults with other weapons—up by 3 incidents; (2) homicides—up by 2 incidents; (3) and robberies—up by 3 incidents. As of mid-2015, SCMPD is developing new strategies to deal with the increase in gun violence.

In 2015, property crimes such as auto thefts increased dramatically—up by 75 incidents or 28%. Commercial burglaries are up by 26 incidents and residential burglaries are down by 52 incidents. All subcategories of larceny are about the same as the previous year.

Prior to 2013, Part 1 crimes trended downward. SCMPD is working diligently to reverse the current trend and restore public confidence.

## EXPENDITURES BY TYPE

The 2016 budget for SCMPD divisions within the General Fund increased \$2,917,285 or 4.6% above 2015 projected expenditures. The increase is primarily due to increases in the areas of Personnel Services and Capital Outlay.

<b>Expenditure Area</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 47,456,876	\$ 48,452,361	\$ 52,920,108	9.2
Outside Services	3,540,932	4,541,468	3,776,323	(16.8)
Commodities	3,381,440	3,077,852	2,959,240	(3.9)
Interfund Services	3,804,376	4,572,902	4,560,626	(0.3)
Capital Outlay	30,413	24,000	69,717	190.5
Other Expenses	1,985,043	2,936,892	2,236,746	(23.8)
<b>TOTAL</b>	<b>\$ 60,199,080</b>	<b>\$ 63,605,475</b>	<b>\$ 66,522,760</b>	<b>4.6</b>

## EXPENDITURES BY DEPARTMENT

<b>Department</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Police Chief	\$ 1,325,053	\$ 1,766,687	\$ 1,981,333	12.1
Patrol and Special Operations Division	35,536,353	37,437,530	39,535,291	5.6
Investigations Division	7,658,728	7,403,658	7,576,113	2.3
SARIC (Savannah Area Regional Intelligence Center)	1,127,996	1,126,948	1,345,692	19.4
Traffic Unit	1,766,024	1,798,253	1,969,301	9.5
Marine Patrol	671,999	756,694	716,640	(5.3)
Mounted Patrol	571,067	631,544	646,587	2.4
Canine Unit	536,738	594,918	575,966	(3.2)
Animal Control	969,492	1,078,410	928,035	(13.9)
Administrative Services Division	2,756,629	2,707,415	2,593,783	(4.2)
Training and Recruitment	0	1,328,994	1,368,943	3.0
Information Management Division	1,448,977	1,542,877	1,515,169	(1.8)
Counter Narcotics Team (CNT)	3,179,548	2,769,713	2,227,376	(19.6)
Office of Professional Standards (OPS)	911,613	889,031	883,139	(0.7)
Savannah Impact Program (SIP)	1,257,468	1,219,754	1,272,659	4.3
CrimeStoppers	189,349	207,915	233,281	12.2
Savannah Impact Work Ventures	292,046	345,134	308,890	(10.5)
Undercover Narcotics Investigation Team (U.N.I.T) <sup>1</sup>	0	0	844,562	100.0
<b>TOTAL</b>	<b>\$ 60,199,080</b>	<b>\$ 63,605,475</b>	<b>\$ 66,522,760</b>	<b>4.6</b>

<sup>1</sup>The Undercover Narcotics Investigation Team (U.N.I.T) has been created to address unique crimes.



# POLICE CHIEF



## PRIMARY SERVICES

The overall function of the Police Chief is to plan, manage, and oversee departmental service deliveries, strategies/objectives, and budgetary oversight. The Police Chief's office has direct responsibility for administrative response requests (project logs), community relations activities, and organization development.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To provide follow-up and response to administrative requests (project logs) from the City, the County and other sources within five business days
- To increase community outreach and awareness through the dissemination of police published materials, social media platforms, and community education and training workshops
- To facilitate employee activities and events on a quarterly basis which recognize years of service, job performance, citizen and/or supervisor commendations, exemplary work performance and completion of the State of Georgia Peace Officer's Certification

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b>2015-2016</b>
Personnel Services	\$	983,903	\$	1,222,277	\$	1,490,582	22.0
Outside Services		68,061		172,025		216,675	26.0
Commodities		75,567		63,178		71,900	13.8
Interfund Services		133,269		250,557		169,577	(32.3)
Other Expenses		64,253		58,650		32,599	(44.4)
<b>TOTAL</b>	\$	<b>1,325,053</b>	\$	<b>1,766,687</b>	\$	<b>1,981,333</b>	<b>12.1</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Chief	1.00	130
Assistant Police Chief	2.00	127
Police Lieutenant	1.00	119
Police Sergeant	2.00	117
Police Officer/APO	1.00	112
Management Analyst	1.00	17
Police Public Information Office Coordinator	2.00	20
Police Community Relations Administrator	1.00	23
Senior Administrative Assistant	1.00	14
Administrative Assistant	2.00	12
Public Information Assistant (PIA)	1.00	12
Community Resource Officer	1.00	11
TOTAL	16.00	



# PATROL AND SPECIAL OPERATIONS DIVISION

## PRIMARY SERVICES

Patrol is responsible for responding to calls for police services, conducting the initial investigation of crimes, traffic accidents, and other major and minor incidents. Additionally, Patrol provides preventive patrol, crime prevention education and evaluation, and contact with at risk youth to prevent and deter deviant behavior. Patrol is also tasked with providing a significant law enforcement presence at well over 70 significant special events during an average year. Patrol also provides an increased presence in the entertainment district during peak times.

Special Operations consist of the following specialized units: Alcohol Beverage Control, Outside Employment, Mobile Field Force, SWAT, Aviation, Honor Guard, Bomb Squad, Hostage Negotiation Team, and the Dive Team.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To respond to calls for police services
- To identify and apprehend suspects
- To reduce Part I crimes
- To reduce crime utilizing crime prevention strategies and public education

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
<u>Service Calls:</u>				
Citizen initiated	164,315	155,000	169,737	169,500
Officer initiated	263,752	284,000	282,000	285,000
- Part I crimes	9,321	8,900	9,227	9,000
- Crime prevention events	499	1,200	1,250	1,250
- Juvenile officer contact	4,094	5,125	4,000	4,000
- Special events	104	73	109	114
<b>Efficiency Measures</b>				
- Average Priority I response time	7.4 minutes	6.7 minutes	7.5 minutes	7.0 minutes
- Cost per call for service	\$84.51	\$81.00	\$81.16	\$81.74
- Cost per officer fielded	\$109,960.00	\$105,764.00	\$111,432.00	\$112,899.00
- Average calls per shift/per officer	1.2	2.0	1.3	1.3

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Arrests	9,071	8,800	9,000	9,000
- Juvenile arrests	745	840	800	800
- Reduction in Part I crimes	1.3%	4.8%	1.0%	5.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 29,335,249	\$ 29,418,938	\$ 32,129,601	9.2
Outside Services	1,207,375	1,741,007	1,413,777	(18.8)
Commodities	1,494,655	1,449,638	1,345,875	(7.2)
Interfund Services	2,372,503	2,829,053	2,893,141	2.3
Other Expenses	1,126,571	1,998,894	1,752,897	(12.3)
<b>TOTAL</b>	<b>\$ 35,536,353</b>	<b>\$ 37,437,530</b>	<b>\$ 39,535,291</b>	<b>5.6</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Major	2.00	123
Police Captain	6.00	121
Police Lieutenant	17.00	119
Police Sergeant	57.00	117
Police Star Corporal	18.00	115
Police Corporal	61.00	114
Police Officer/APO	265.00	112
Administrative Assistant	3.00	12
Community Resource Officer	5.00	11
Administrative Secretary	6.00	10
<b>TOTAL</b>	<b>440.00</b>	



# INVESTIGATIONS DIVISION



## PRIMARY SERVICES

The Investigations Division is responsible for the investigation of major crimes and the identification, location, and apprehension of offenders, leading to successful prosecutions.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To investigate and clear major crimes which occur in the City of Savannah and unincorporated Chatham County
- To meet or exceed the national clearance rate of 64.8% for homicide
- To meet or exceed the national clearance rate of 41.2% for rape
- To meet or exceed the national clearance rate of 28.2% for robbery
- To meet or exceed the national clearance rate of 56.8% for aggravated assault

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Homicide/Death investigated cases assigned	75	-	100	100
- Other violent Part-1 cases assigned	936	-	1,035	1,130
- Other special victims cases assigned	993	-	1,015	1,025
- Financial crimes/pawn shop investigations assigned	474	-	550	650
- Forensics unit request for services	6,461	-	6,750	7,000
<b>Efficiency Measures</b>				
- Prosecution cases referred	1,320	-	1,350	1,380
- Value of stolen properties recovered by the pawn unit	\$33,770.00	\$300,000.00	\$60,000.00	\$85,000.00
- Total property received/disposed of by the property room	14,102/7,357	-	17,000/6,800	18,000/9,000
- Latent prints matched by the Forensics Unit	246	250	300	300

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
<b>Effectiveness Measures</b>				
- Clearance rate - homicide	64.0%	67.0%	67.0%	67.0%
- Clearance rate - rape	30.8%	42.0%	30.0%	30.0%
- Clearance rate - robbery	25.0%	29.0%	29.0%	29.0%
- Clearance rate - aggravated assault	28.0%	56.1%	57.0%	57.0%

#### EXPENDITURES BY TYPE

<b>Expenditure Area</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 6,477,946	\$ 6,192,568	\$ 6,381,885	3.1
Outside Services	139,525	138,548	142,256	2.7
Commodities	341,988	295,177	323,625	9.6
Interfund Services	434,754	504,223	507,344	0.6
Other Expenses	264,515	273,142	221,003	(19.1)
<b>TOTAL</b>	<b>\$ 7,658,728</b>	<b>\$ 7,403,658</b>	<b>\$ 7,576,113</b>	<b>2.3</b>

#### POSITIONS

<b>Class Title</b>	<b>2016 FTE</b>	<b>Grade</b>
Police Major	1.00	123
Police Captain	1.00	121
Police Lieutenant	3.00	119
Police Sergeant	10.00	117
Police Star Corporal	1.00	115
Police Corporal	16.00	114
Police Officer/APO	38.00	112
Police Forensic Technician	2.00	19
Police Property and Evidence Technician	5.00	13
Administrative Assistant	1.00	12
Community Resource Officer	2.00	11
Administrative Secretary	6.00	10
Administrative Clerk	1.00	9
Records Technician	2.00	9
<b>TOTAL</b>	<b>89.00</b>	



# SARIC (SAVANNAH AREA REGIONAL INTELLIGENCE CENTER)



## PRIMARY SERVICES

The Savannah Area Regional Intelligence Center (SARIC) performs the crime analysis function for SCMPD and is responsible for collecting, analyzing and disseminating intelligence. The investigative section of SARIC conducts specialized criminal investigations, supports other internal and external investigative efforts, provides specialized surveillance, prepares gun cases for presentation to the U.S. Attorney's Office and conducts gang related investigations.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To reduce violent and property crime by identifying crime patterns and trends through analysis
- To provide weekly crime analysis of current crimes
- To develop intelligence information to assist in solving crimes
- To identify and reduce or eradicate gang activity

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- CompStat reports created	52	52	52	52
- Intel webpages created	1,544	2,000	1,700	1,700
- Information requests processed	2,339	2,600	2,550	2,600
- Special investigations	15	20	25	20
- Intelligence reports created	95	100	85	90
<b>Efficiency Measures</b>				
- Complete information requests within 24 hours	97.0%	93.0%	97.0%	97.0%
- Create webpage within 60 minutes of receipt of information	91.0%	95.0%	92.0%	92.0%
- Complete gun investigation cases for special prosecution	85.0%	85.0%	85.0%	85.0%
- Complete gang investigations reports	85.0%	85.0%	80.0%	85.0%

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
- Complete human/source intelligence reports	75.0%	80.0%	80.0%	85.0%
<b>Effectiveness Measures</b>				
- Number of webpage hits	97,984	62,500	98,000	100,000
- Number of individuals presented under Project Ceasefire	52	70	50	50
- Successful prosecution of individuals associated with gang activity	13	40	30	30
- Successful prosecution from special investigations	13	20	30	40
- Number of collected, vetted, disseminated intelligence reports	60	100	80	85

#### EXPENDITURES BY TYPE

<b>Expenditure Area</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 919,446	\$ 896,071	\$ 1,141,484	27.4
Outside Services	52,721	59,800	58,404	(2.3)
Commodities	44,244	31,675	33,716	6.4
Interfund Services	95,098	104,525	89,498	(14.4)
Other Expenses	16,487	34,877	22,590	(35.2)
<b>TOTAL</b>	<b>\$ 1,127,996</b>	<b>\$ 1,126,948</b>	<b>\$ 1,345,692</b>	<b>19.4</b>

#### POSITIONS

<b>Class Title</b>	<b>2016 FTE</b>	<b>Grade</b>
Police Captain	1.00	121
Police Sergeant	1.00	117
Police Star Corporal	2.00	115
Police Officer/APO	4.00	112
Principal Crime Analyst	2.00	20
Planning and Research Coordinator	1.00	20
Planning and Research Analyst	1.00	17
Crime Analyst	3.00	17
Community Resource Officer	2.00	11
<b>TOTAL</b>	<b>17.00</b>	



# TRAFFIC UNIT



## PRIMARY SERVICES

The Traffic Unit is divided into an Investigative Section and an Enforcement Section. The Investigative Section is responsible for reviewing and following up on all workable hit & run cases. It also investigates and reconstructs serious injury and fatal vehicular crashes. The Enforcement Section is responsible for providing proactive enforcement throughout the City of Savannah and unincorporated Chatham County. This is done through the use of various speed detection devices. This section focuses on driving under the influence (DUI), aggressive driving enforcement, and compliance with state motor vehicle laws through methods such as collaborative campaigns, safety check-points (road blocks), and special operations. The Traffic Unit plans and/or conducts numerous other traffic related functions/events such as parades, foot races, marches, protests, dignitary escorts, funeral escorts, and static displays throughout the year requiring the use of motorcycles and other specialized equipment. The Traffic Unit also investigates all red light camera violations.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To investigate all major vehicular crashes and workable hit & run accidents
- To achieve voluntary compliance through the use of traffic enforcement methods
- To review red light camera violations for validity

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Fatal crash cases	24	25	30	30
- Hit & run cases	2,638	2,400	2,700	2,700
- Citizen contacts	6,760	11,500	9,000	9,000
- Red light camera violations	11,104	10,500	10,000	10,000
<b>Efficiency Measures</b>				
- Fatal crashes investigated	100.0%	100.0%	100.0%	100.0%
- Hit & run accidents investigated	25.0%	30.0%	25.0%	25.0%
- Red light camera violations investigated	99.5%	100.0%	97.0%	97.0%
- Other enforcement methods	30	30	30	30
- Contacts with citizens	6,760	-	9,000	9,000

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Fatal crashes closed through investigations	100.0%	100.0%	100.0%	100.0%
- Hit & run accidents closed through investigations	97.0%	95.0%	95.0%	95.0%
- Red light camera violations investigated found to be valid	100.0%	96.0%	100.0%	100.0%
- Vehicle crashes with injury investigated	1,993	2,450	1,900	1,875
- Total vehicle crashes investigated	13,667	14,500	14,500	14,500

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 1,381,200	\$ 1,405,425	\$ 1,577,877	12.3
Outside Services	79,182	78,755	82,555	4.8
Commodities	101,409	103,050	92,023	(10.7)
Interfund Services	127,249	124,490	117,166	(5.9)
Capital Outlay	0	0	31,478	100.0
Other Expenses	76,984	86,533	68,202	(21.2)
<b>TOTAL</b>	<b>\$ 1,766,024</b>	<b>\$ 1,798,253</b>	<b>\$ 1,969,301</b>	<b>9.5</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	119
Police Sergeant	3.00	117
Police Star Corporal	1.00	115
Police Corporal	10.00	114
Police Officer/APO	4.00	112
Administrative Secretary	1.00	10
<b>TOTAL</b>	<b>20.00</b>	



# MARINE PATROL



## PRIMARY SERVICES

The Marine Patrol Unit is responsible for patrolling over 630 square miles of waterways in Chatham County to ensure the safe and legal operation of vessels. The Unit enforces the Georgia Safe Boating Act and Boating Under the Influence laws, assists with the recovery of drowned persons, responds to missing/over-due boats or boaters in distress and recovers lost property. The Unit investigates boating related incidents including boating accidents, boat thefts and other crimes that occur on the water and along the shoreline and barrier islands. The Unit also provides security to the Port of Savannah due to the increasing number of ships entering the port. The Unit works closely with State and Federal agencies in conducting joint law enforcement operations and search and rescue incidents.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To ensure safe waterways throughout Chatham County
- To increase awareness to the general boating population on safe boating and state laws
- To enforce all laws and ordinances affecting the waterways

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Liquid natural gas/high risk escorts	11	12	12	12
- Boating safety checks	957	950	950	950
- Hours of patrol operation	4,214	4,000	4,000	4,000
<b>Efficiency Measures</b>				
- Boating safety classes	7	8	8	6
- Search and rescue missions	16	12	12	12
- Training hours	128	280	280	160
<b>Effectiveness Measures</b>				
- Boating citations issued	285	300	300	300
- Boating accidents investigated	3	10	10	10
- Static displays/demos	8	10	10	8

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	404,800	\$	485,433	\$	582,195	19.9
Outside Services		84,072		91,906		45,862	(50.1)
Commodities		98,288		91,766		48,375	(47.3)
Interfund Services		23,003		30,539		34,069	11.6
Capital Outlay		23,413		24,000		0	(100.0)
Other Expenses		38,423		33,050		6,139	(81.4)
<b>TOTAL</b>	\$	<b>671,999</b>	\$	<b>756,694</b>	\$	<b>716,640</b>	<b>(5.3)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	117
Police Star Corporal	1.00	115
Police Corporal	2.00	114
Police Officer/APO	4.00	112
<b>TOTAL</b>	<b>8.00</b>	



# MOUNTED PATROL



## PRIMARY SERVICES

The Mounted Patrol Unit provides preventive patrol services throughout the City of Savannah. A mounted patrol officer has the added advantage of an elevated platform giving him/her a better "field of view" when conducting searches, riding lanes and squares, working large events, or dealing with crowd issues. The Mounted Patrol Unit participates in special operations such as "Total Focus" and other crime prevention measures. Mounted Patrol also provides police services at parades, protests, and special events such as the St. Patrick's Day festival. The Mounted Patrol Unit trains with SCMPD Mobile Field Force Unit for events where there is the potential for unruly crowds. In addition, the Mounted Patrol Unit plays a huge role in SCMPD's efforts towards fostering a positive relationship with the community and visitors.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To provide preventive patrol service throughout Savannah
- To provide police services during special events
- To provide crowd control as needed

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Crime prevention hours utilized	10,000	10,000	10,000	10,000
- Special requests services provided	60	70	70	65
- Crowd control hours utilized	287	287	352	352
<b>Efficiency Measures</b>				
- Hours of training	136	136	136	136
- Number of citizen contacts	2,500	2,500	3,000	3,000
- Number of special events attended to facilitate crowd control	8	8	9	8
<b>Effectiveness Measures</b>				
- Scheduled patrol duties attained	100.0%	100.0%	100.0%	100.0%

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
- Scheduled events attended	100.0%	100.0%	100.0%	100.0%
- High crime area service request met	100.0%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<b><u>Expenditure Area</u></b>	<b>2014 <u>Actual</u></b>	<b>2015 <u>Projected</u></b>	<b>2016 <u>Adopted</u></b>	<b>% Change <u>2015-2016</u></b>
Personnel Services	\$ 458,205	\$ 498,184	\$ 500,688	0.5
Outside Services	31,386	38,713	38,713	0.0
Commodities	49,111	45,816	56,216	22.7
Interfund Services	20,048	30,609	32,523	6.3
Other Expenses	12,317	18,222	18,447	1.2
<b>TOTAL</b>	<b>\$ 571,067</b>	<b>\$ 631,544</b>	<b>\$ 646,587</b>	<b>2.4</b>

#### POSITIONS

<b><u>Class Title</u></b>	<b><u>2016 FTE</u></b>	<b><u>Grade</u></b>
Police Sergeant	1.00	117
Police Star Corporal	2.00	115
Police Corporal	1.00	114
Police Officer/APO	2.00	112
Groom	1.00	10
<b>TOTAL</b>	<b>7.00</b>	



# CANINE UNIT



## PRIMARY SERVICES

The Canine Unit provides support to officers in the field. The Canine Unit is a multi-purpose unit that is trained in performing narcotic searches, evidence searches, building and area searches, track lost person(s) or suspects, and physically apprehend suspects, as needed. As a result of the Canine Unit's versatility, they are often called upon to assist other local agencies, as well as state and federal agencies.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To locate suspects, evidence, and narcotics
- To assist local, state, and federal agencies
- To increase the ability of the K-9 and reduce the risk of injury to officers by suspects

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Suspect/rescue tracks	118	92	96	90
- Evidence searches	92	99	36	60
- Narcotic searches	273	305	148	260
- Building/area searches	104	100	108	200
- Other agencies assisted	88	50	64	95
<b>Efficiency Measures</b>				
- Other agency requests honored	99.0%	75.0%	90.0%	90.0%
- Other agency training requests honored	99.0%	90.0%	90.0%	90.0%
- Demo/public education requests honored	100.0%	90.0%	90.0%	90.0%
<b>Effectiveness Measures</b>				
- Total felony and misdemeanor arrests	299	120	176	150
- Physical apprehensions (recommended below 20.0%)	5.4%	20.0%	15.9%	20.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	411,165	\$	475,742	\$	452,384	(4.9)
Outside Services		13,447		11,250		11,450	1.8
Commodities		40,396		48,416		42,916	(11.4)
Interfund Services		25,567		28,368		34,652	22.2
Capital Outlay		7,000		0		8,500	100.0
Other Expenses		39,163		31,142		26,064	(16.3)
TOTAL	\$	536,738	\$	594,918	\$	575,966	(3.2)

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	117
Police Corporal	2.00	114
Police Officer/APO	3.00	112
TOTAL	6.00	



# ANIMAL CONTROL



## PRIMARY SERVICES

The Animal Control Unit provides services to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals are transported to a local veterinarian facility for care prior to being transported to the shelter. The Animal Control Unit also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Control works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To increase volunteers at the shelter through the use of local/social media and radio
- To reduce the percentage of animals euthanized through public education and adoption efforts
- To provide low cost rabies clinics

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Calls received	7,895	9,010	8,600	8,600
- Animals captured/impounded	5,106	5,400	5,300	5,300
- Animals euthanized	2,538	2,400	2,600	2,600
- Rabies clinics	3	3	3	3
<b>Efficiency Measures</b>				
- Calls handled per officer	1,973	1,760	2,000	2,000
- Animals picked up per officer	1,112	1,100	1,150	1,150
- Percent of cats euthanized	57.0%	-	65.0%	65.0%
- Percent of dogs euthanized	35.0%	-	30.0%	30.0%
<b>Effectiveness Measures</b>				
- Bite cases investigated	265	-	239	239
- Animals adopted/transferred	1,128	1,400	1,200	1,200
- Animals returned to owner	424	540	435	435
- Positive rabies results	15	8	17	17

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$ 703,019	\$ 732,180	\$ 743,945	1.6
Outside Services	159,734	203,578	93,734	(54.0)
Commodities	48,255	76,268	41,275	(45.9)
Interfund Services	40,038	42,339	46,501	9.8
Other Expenses	18,446	24,045	2,580	(89.3)
<b>TOTAL</b>	<b>\$ 969,492</b>	<b>\$ 1,078,410</b>	<b>\$ 928,035</b>	<b>(13.9)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	119
Animal Control Supervisor	2.00	16
Animal Control Officer	5.00	11
Administrative Secretary	1.00	10
Animal Caretaker	6.00	10
<b>TOTAL</b>	<b>15.00</b>	



# ADMINISTRATIVE SERVICES DIVISION



## PRIMARY SERVICES

The Administrative Services Division oversees the Police Bureau's Budget, Personnel, Police Records, Quartermaster and Vehicle Maintenance operations.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To undergird police and personnel in the provision of efficient budget, personnel, fleet, police records management, inventory and operations
- To research, implement and manage public safety grants
- To plan and coordinate special event support activities involving police personnel

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Cost center reports processed	468	444	468	468
- Vehicles maintained	663	687	711	730
- Grants monitored	9	12	10	12
- Inventory items maintained	644	1087	650	700
- Personnel payrolls processed biweekly	738	843	766	843
<b>Efficiency Measures</b>				
- Fleet availability	90.0%	100.0%	100.0%	100.0%
- Completed employee actions	100.0%	100.0%	100.0%	100.0%
- Grant funds utilized	85.0%	100.0%	60.0%	60.0%
<b>Effectiveness Measures</b>				
- Inventory accountability	100.0%	100.0%	100.0%	100.0%
- Grants closed on schedule	50.0%	30.0%	30.0%	30.0%
- Cost center reports recorded and distributed	100.0%	100.0%	100.0%	100.0%

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>%Change 2015-2016</u>
Personnel Services	\$ 816,636	\$ 828,164	\$ 839,025	1.3
Outside Services	1,025,797	1,162,006	1,035,060	(10.9)
Commodities	726,443	540,077	556,785	3.1
Interfund Services	148,413	149,251	145,575	(2.5)
Other Expenses	39,340	27,917	17,338	(37.9)
<b>TOTAL</b>	<b>\$ 2,756,629</b>	<b>\$ 2,707,415</b>	<b>\$ 2,593,783</b>	<b>(4.2)</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Administrative Svc Director	1.00	25
Police Budget Administrator	1.00	23
Human Resource Analyst	1.00	18
Inventory Coordinator	1.00	18
Police Property Coordinator	1.00	17
Vehicle Maintenance Coordinator	1.00	14
Administrative Assistant	1.00	12
Accounting Technician	1.00	12
Senior Accounting Clerk	1.00	11
Storekeeper	1.00	11
Fleet Management Resource Officer	1.00	11
Police Personnel Technician	2.00	10
Building Service Worker	1.00	6
<b>TOTAL</b>	<b>14.00</b>	



# TRAINING AND RECRUITMENT

## PRIMARY SERVICES

The (SCMPD) Savannah-Chatham Metropolitan Police Department’s training division coordinates and facilitates all mandated training requirements for all SCMPD personnel. The training division is responsible for overseeing career development, as well as in-house and external training classes.

The SCMPD training division’s mission is to provide the highest quality training available to each police officer. The training division’s goal is to ensure that each officer is well equipped to perform the duties required in meeting the community’s safety needs. The training division facilitates professional and personal excellence, enhance organizational effectiveness; as well as contribute to current and future success involved in fighting crime within the community.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To ensure that all officers are compliant with the Peace Officers Standards and Training Council’s mandated 20 hours of in-service training annually
- To ensure that all department personnel comply with the Commission on Accreditation for Law Enforcement Agencies and State of Georgia Training Standards
- To provide specific training that will promote supervisor and management development for front-line supervisors
- To ensure that specific training needs are identified and addressed in each precinct and division within SCMPD for sworn and civilian personnel

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of officers trained (firearms)	553	606	550	600
- Number of officers trained (driver training)	553	606	550	600
- Number of employees trained (C.A.L.E.A. and State Standards)	753	-	700	800
<b>Efficiency Measures</b>				
- Percent of officers training completed (firearms)	100.0%	100.0%	100.0%	100.0%
- Percent of officers training completed (driver training)	100.0%	100.0%	100.0%	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of employees training completed (C.A.L.E.A. and state standards)	100.0%	-	100.0%	100.0%
<b>Effectiveness Measures</b>				
- Number of officer involved shootings	1	0	0	0
- Number of at-fault collisions	59	70	96	75
- Percent of officers attendance in AMPD training	100.0%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	0	\$	847,169	\$	854,787	0.9
Outside Services		0		284,201		300,518	5.7
Commodities		0		131,000		147,500	12.6
Interfund Services		0		45,853		53,551	16.8
Other Expenses		0		20,771		12,587	(39.4)
TOTAL	\$	0	\$	1,328,994	\$	1,368,943	3.0

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Sergeant	2.00	117
Police Star Corporal	1.00	115
Police Corporal	4.00	114
Police Officer/APO	1.00	112
Police Training Coordinator	1.00	19
Community Resource Officer	1.00	11
Administrative Secretary	1.00	10
Administrative Clerk	1.00	9
TOTAL	12.00	



# INFORMATION MANAGEMENT DIVISION



## PRIMARY SERVICES

The Information Management Division is responsible for facilitating the use of all information for the department, and handles a high volume of information each year. Primary services are accomplished through the following divisions: the Data Entry Unit enters incident reports, accident reports, field interviews, ban forms, citations, and warrants into the records system; the Scanning Unit scans documents into the system; the Records Unit provides documents to the public; the Criminal History Unit completes records checks and expungements; the Warrant Unit removes warrants and completes validations for Georgia Crime Information Center (GCIC).

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To accurately enter information into the records system
- To process open records requests in a timely manner
- To complete all record checks

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Records entered	141,859	140,000	190,000	175,000
- Open records processed	31,925	40,000	21,500	30,000
- Record checks	29,571	30,000	30,620	31,000
- Records scanned	185,646	165,000	119,608	150,000
<b>Efficiency Measures</b>				
- Percent of files scanned	100.0%	100.0%	100.0%	100.0%
- Audit passed	90.0%	100.0%	100.0%	100.0%
- Funds collected	\$71,137.00	\$80,000.00	\$57,516.00	\$65,000.00
<b>Effectiveness Measures</b>				
- Reports processed within two days	99.0%	100.0%	100.0%	100.0%
- Records checks processed within three days	100.0%	100.0%	100.0%	100.0%
- Warrants removed next business day	100.0%	100.0%	100.0%	100.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$ 1,255,991	\$ 1,330,923	\$ 1,310,787	(1.5)
Outside Services	1,961	24,506	17,144	(30.0)
Commodities	24,558	19,341	22,500	16.3
Interfund Services	148,964	148,490	145,796	(1.8)
Other Expenses	17,503	19,617	18,942	(3.4)
<b>TOTAL</b>	<b>\$ 1,448,977</b>	<b>\$ 1,542,877</b>	<b>\$ 1,515,169</b>	<b>(1.8)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Sergeant	1.00	117
Records Supervisor	4.00	12
Community Resource Officer	6.00	11
Administrative Clerk	3.00	9
Records Technician	12.00	9
<b>TOTAL</b>	<b>26.00</b>	



# COUNTER NARCOTICS TEAM (CNT)



## PRIMARY SERVICES

The Counter Narcotics Team (CNT) is a multi-jurisdictional drug enforcement agency comprised of sworn officers and non-sworn personnel through an agreement by municipal and county governments. CNT enforces all local, State, and Federal drug statutes through detection, investigations, apprehension, and prosecution of all drug violators.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To assist municipalities in the investigation and suppression of drug related crime
- To co-investigate with State and Federal agencies drug trafficking organizations which impact our community
- To increase the number of drug distribution organizations (5 or more individuals) dismantled

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected*	2016 Adopted
<b>Workload Measures</b>				
- Drug complaints	467	525	187	-
- Investigations initiated	454	1,156	180	-
- Joint investigations	32	60	60	-
<b>Efficiency Measures</b>				
- Increase in drug/crime prevention meetings	10.0%	10.0%	10.0%	-
- Increase in citizen participation in drug hotline/CrimeStoppers	10.0%	10.0%	10.0%	-
- Increase in violent crime assistance responses	10.0%	10.0%	10.0%	-
<b>Effectiveness Measures</b>				
- Number of arrests	403	550	161	-
- Value of drugs seized	\$2,168,733.00	\$2,900,000.00	\$540,752.00	-
- Targeted drug distribution networks dismantled	-	10.0%	10.0%	-

\*Represents 6 months of 2015 projected data. Effective July 1, 2015, CNT transferred to Chatham County's Budget.

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$ 2,298,286	\$ 2,119,316	\$ 2,152,324	1.6
Outside Services	398,445	210,843	0	(100.0)
Commodities	192,340	92,949	0	(100.0)
Interfund Services	61,347	76,838	75,052	(2.3)
Other Expenses	229,130	269,767	0	(100.0)
<b>TOTAL</b>	<b>\$ 3,179,548</b>	<b>\$ 2,769,713</b>	<b>\$ 2,227,376</b>	<b>(19.6)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Captain	1.00	121
Police Lieutenant	1.00	119
Police Sergeant	3.00	117
Police Corporal	3.00	114
Police Officer/APO	22.00	112
Administrative Assistant	2.00	12
<b>TOTAL</b>	<b>32.00</b>	



# OFFICE OF PROFESSIONAL STANDARDS (OPS)



## PRIMARY SERVICES

The Office of Professional Standards (OPS) establishes guidelines for the investigation of complaints against employees of the Savannah-Chatham Metropolitan Police Department (SCMPD). All complaints are thoroughly investigated to determine the appropriate finding.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To process and coordinate the investigation of internal and external complaints of SCMPD employee misconduct
- To maintain the public's confidence and trust by performing thorough and impartial investigations
- To protect the citizens of Chatham County from police misconduct
- To protect the integrity and rights of all SCMPD employees involved in complaints

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Citizen-initiated complaints	119	102	64	77
- Internal affairs cases investigated	340	295	180	216
- Use of force cases investigated	257	225	250	255
<b>Efficiency Measures</b>				
- Internal affairs cases investigated and closed	306	250	163	195
- Average cases assigned per investigator	20	12	11	14
- Percent of complaints referred for precinct investigation	63.0%	66.0%	60.0%	62.0%
<b>Effectiveness Measures</b>				
- Internal affairs cases sustained/not sustained	145/123	95/79	78/66	94/80
- Internal affairs investigations closed	306	210	162	195

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of decided cases where outcome notifications attempted	100.0%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	744,280	\$	806,992	\$	780,005	(3.3)
Outside Services		50,425		27,540		47,390	72.1
Commodities		65,842		12,451		14,056	12.9
Interfund Services		48,499		39,314		38,955	(0.9)
Other Expenses		2,567		2,734		2,733	0.0
TOTAL	\$	911,613	\$	889,031	\$	883,139	(0.7)

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Captain	1.00	121
Police Lieutenant	1.00	119
Police Sergeant	5.00	117
Paralegal	1.00	17
Administrative Assistant	1.00	12
TOTAL	9.00	



# SAVANNAH IMPACT PROGRAM (SIP)



## PRIMARY SERVICES

The Savannah Impact Program (SIP) is a specialized unit of SCMPD, designed as a proactive community policing program. SIP provides structural educational skills, training, supportive services, intensive supervision and compliance checks, case management and offender re-entry services.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To provide comprehensive risk/needs assessments in developing individualized case plans
- To provide case management that includes cognitive skills training, educational preparedness, job readiness training and referral to community service providers
- To provide intensive supervision by means of night and weekend integrity checks, curfew compliance, random urinalysis screenings and court ordered GPS monitoring
- To provide structured activities and exposure through mentoring, community service and outreach and cultural enrichment initiative
- To provide supportive services, assistance and referrals in obtaining vital records, medical/dental, clothing, food, temporary shelter and transportation in the removal of barriers

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Participants served	650	650	650	650
- GPS monitoring referrals	70	70	70	70
- Cognitive-behavioral and education program referrals	350	350	350	350
- Drug screens administered	600	600	600	600
<b>Efficiency Measures</b>				
- Average daily cost per participant	\$7.51	\$7.51	\$7.51	\$7.51
- Annual cost per participant	\$51.00	\$51.00	\$51.00	\$51.00
- Participant drug-screen costs per person	\$3.95	\$3.95	\$3.95	\$3.95

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
<b>Effectiveness Measures</b>				
- Participants served with no new felony arrest	60.0%	60.0%	60.0%	60.0%
- GPS monitored participants successfully completing monitoring period	60.0%	70.0%	70.0%	70.0%
- Participants successfully completing cognitive/educational programs	30.0%	50.0%	50.0%	60.0%
- Participants testing negative on drug screen	50.0%	80.0%	60.0%	60.0%

#### EXPENDITURES BY TYPE

<b>Expenditure Area</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 1,008,890	\$ 936,031	\$ 1,016,658	8.6
Outside Services	100,367	105,895	79,600	(24.8)
Commodities	45,016	48,050	46,675	(2.9)
Interfund Services	79,834	103,397	105,635	2.2
Other Expenses	23,361	26,381	24,091	(8.7)
<b>TOTAL</b>	<b>\$ 1,257,468</b>	<b>\$ 1,219,754</b>	<b>\$ 1,272,659</b>	<b>4.3</b>

#### POSITIONS

<b>Class Title</b>	<b>2016 FTE</b>	<b>Grade</b>
Police Sergeant	1.00	117
Police Star Corporal	1.00	115
Police Corporal	5.00	114
Police Officer/APO	1.00	112
Savannah Impact Director	1.00	25
Senior Management Analyst	1.00	18
Program Coordinator	2.00	18
Administrative Assistant	2.00	12
<b>TOTAL</b>	<b>14.00</b>	



# CRIMESTOPPERS



## PRIMARY SERVICES

CrimeStoppers of Savannah/Chatham County allows citizens to call, web, or text a crime tip anonymously in an effort to solve and/or prevent crimes. CrimeStoppers is an effective community, media, and law enforcement tool that combines resources to solve and prevent crimes.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To expand the number of crime tips received and increase the number of CrimeStopper cases solved
- To expand the corporate sponsorship base
- To increase community awareness of the CrimeStoppers program via social media, civic organization outreach, television, print media, and "CrimeStoppers Focus" programming

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Crime tips received	1,304	1,575	1,440	1,500
- Corporate sponsors	36	35	37	40
- Media productions/web	270	85	300	320
<b>Efficiency Measures</b>				
- Tips provided to law enforcement within 24 hours	85.0%	85.0%	85.0%	85.0%
- Corporate in-kind advertising	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
- Number of external networking groups, e.g. neighborhood groups, business groups, professional associations	70	60	60	70
<b>Effectiveness Measures</b>				
- Cases solved	63	95	70	80
- Total arrests made	70	95	70	80
- Total reward payout	\$36,075.00	\$9,000.00	\$20,000.00	\$25,000.00

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	138,547	\$	153,366	\$	179,614	17.1
Outside Services		29,340		37,295		34,285	(8.1)
Commodities		9,275		4,500		4,500	0.0
Interfund Services		9,450		12,754		14,882	16.7
Other Expenses		2,737		0		0	0.0
<b>TOTAL</b>	<b>\$</b>	<b>189,349</b>	<b>\$</b>	<b>207,915</b>	<b>\$</b>	<b>233,281</b>	<b>12.2</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
CrimeStoppers Coordinator	1.00	20
Administrative Assistant	1.00	12
Police Information Assistant	1.00	12
<b>TOTAL</b>	<b>3.00</b>	



# SAVANNAH IMPACT WORK VENTURES

## PRIMARY SERVICES

Savannah Impact Work Ventures provides paid work experience and temporary on-the-job training services to "at risk" and "high risk" adults and juveniles. Work Ventures is primarily responsible for servicing work requests which are assigned by the Property Maintenance Department (PMD) and/or 311 Call Center. The service work requests involve derelict property maintenance, graffiti removal, vacant lot clearance, and emergency project events. In addition to PMD requests, Work Ventures provides monthly landscape maintenance of police owned properties and manages the police mobile car wash. Work Ventures also handles special assignments involving building maintenance, parade barricade set-up/removal, and other departmental service needs.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To provide job readiness training and on-the-job skills training to participants assigned to the Work Ventures Program
- To provide temporary paid employment opportunities for "at risk" and "high risk" participants in efforts of developing job skills for permanent employment
- To provide exemplary customer satisfaction results of completed service work requests as captured by 311 and quarterly departmental surveys

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Total on-the-job training/work experience participants	22	40	30	30
- Participants attending job readiness training	29	35	35	40
- Total service requests	2,467	5,000	2,500	2,500
<b>Efficiency Measures</b>				
- Average monthly car wash cost per unit	\$11.00	\$11.00	\$11.00	\$11.00
- Average cost per labor and materials building maintenance/graffiti work order request	\$187.00	\$187.00	\$187.00	\$187.00
- Service requests completed by scheduled date	-	350	350	350

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Participants completing on-the-job training/work experience	14	20	20	20
- Participants gaining permanent employment	75	75	75	75
- Monthly completed property – landscape/graffiti removal work orders	527	530	530	530
- Cars washed monthly	300	300	300	300

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	119,313	\$	103,582	\$	120,850	16.7
Outside Services		99,094		153,600		103,500	(32.6)
Commodities		24,053		24,500		26,050	6.3
Interfund Services		36,340		52,302		47,956	(8.3)
Other Expenses		13,246		11,150		10,534	(5.5)
<b>TOTAL</b>	<b>\$</b>	<b>292,046</b>	<b>\$</b>	<b>345,134</b>	<b>\$</b>	<b>308,890</b>	<b>(10.5)</b>

#### POSITIONS<sup>1</sup>

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
<b>TOTAL</b>	<b>2.00</b>	

<sup>1</sup>A total of 40 "At Risk and "High Risk" participants are estimated to participate in the Work Ventures Program.



# UNDERCOVER NARCOTICS INVESTIGATION TEAM (U.N.I.T)



## PRIMARY SERVICES

Resulting from a 2015 Pilot Program, the Undercover Narcotics Investigations Team has been created as a dedicated street level narcotics team that focuses on combating drug distribution in the City of Savannah and unincorporated areas of Chatham County. Working with various State and Federal Partners, our initiatives focus on drugs, guns, and offenders that are participating in violent crimes.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To assist the five (5) Savannah-Chatham Metropolitan Police Department precincts using various methods to reduce street level narcotics distribution and criminal activities associated with drug activities
- To work with Federal partners in targeting areas within Chatham County and the City of Savannah known to engage in high levels of narcotics distribution and violent crimes
- To respond diligently to the community's complaints regarding gun and drug related criminal activities

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Drug complaints assigned	-	-	78	100
- Drug investigations initiated by U.N.I.T	-	-	101	175
- Gun and violent crime investigations assigned and initiated by U.N.I.T	-	-	40	35
- Other assisted investigations initiated			30	5
<b>Efficiency Measures</b>				
- Increase in anti-drug prevention efforts within SCMPD	-	-	100%	100.0%
- Number of drug complaints and investigations closed	-	-	124	125
- Number of gun and violent crime investigations closed	-	-	40	25
<b>Effectiveness Measures</b>				
- Number of drug arrests	-	-	143	150
- Value of drugs seized	-	-	\$52,420.00	\$50,000.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Number of guns seized	-	-	140	75
- Number of violent crime /gun arrests	-	-	40	25

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 0	\$ 0	\$ 665,417	100.0
Outside Services	0	0	55,400	100.0
Commodities	0	0	85,253	100.0
Interfund Services	0	0	8,753	100.0
Capital Outlay	0	0	29,739	100.0
TOTAL	\$ 0	\$ 0	\$ 844,562	100.0

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	119
Police Sergeant	3.00	117
Police Officer/APO	10.00	112
Administrative Secretary	1.00	10
TOTAL	15.00	

# FIRE & EMERGENCY SERVICES



## DEPARTMENTS

FIRE LOGISTICS  
CITY-WIDE EMERGENCY PLANNING

FIRE OPERATIONS  
HAZARDOUS MATERIAL TEAM  
(SEE HAZARDOUS MATERIAL TEAM FUND)

## BUREAU MISSION

To protect the lives and property of the citizens and visitors of Savannah by providing the highest level of fire emergency services consistent with an Insurance Services Offices (ISO) Class 1 insurance rating that includes rapid fire emergency response, public education, fire prevention, and effective mitigation of natural and man-made disasters. We are truly "...committed to those we serve."

## BUREAU TRENDS AND ISSUES

In 2016, the Bureau will focus on the following:

Accreditation: Savannah Fire & Emergency Services (SFES) is working toward achieving accreditation in the 3<sup>rd</sup> quarter of 2016. This process requires that every member of our organization participate in a comprehensive self-assessment and evaluation that enables our organization to examine past, current, and future levels of service and internal performance. The Center for Public Safety Excellence (CPSE) promotes the continuous quality improvement of fire and emergency service agencies serving communities around the country. CPSE's Accreditation Program, administered by the Commission on Fire Accreditation International (CFAI) allows fire and emergency service agencies to compare their performance to industry best practices. SFES is committed to achieving organizational and professional excellence through this strategic self-assessment model and accreditation process that provides continuous quality improvement and enhancement of service delivery to the community.

Expansion: As Savannah has extended its city limits westward and to the south, additional new stations will need to be built and staffed appropriately to maintain the levels of service provided by our Standards of Cover. The Hutchinson Island Fire Station will enhance our abilities to respond to significant water emergencies occurring within and around the City of Savannah. The funding source for this project will be SPLOST VI funds included within the Capital Improvement Program (CIP) budget.

SFES is also the entity primarily responsible for initial rescue operations for all water emergencies occurring within and around the City of Savannah. SFES provides this service with qualified personnel to operate an adequate, effective, and efficient Marine Firefighting Program. The goal of this program is to provide an All Hazards approach for incidents occurring at or in the immediate area of the Savannah River. The All Hazards vessel will be docked at our current location on the south side of the river. When the Hutchinson Island Public Safety Station is complete, the All Hazards Marine Vessel will be relocated for response and docked at slip 3 on Hutchinson Island.

## FIRE & EMERGENCY SERVICES

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Infrastructure: The Fire Bureau will continue to address maintenance and replacement of older existing infrastructure. This includes upgrading and maintaining existing fire stations as well as maintaining an effective fire apparatus replacement schedule to include response and ready reserve fire apparatus. Based on apparatus availability, we are experiencing challenges that impact our ability to maintain our desired level of fire protection. SFES continues to implement our Records Management System, which allows for mapping of incident locations and other information for trend analysis and improving operational efficiency.

Self-Contained Breathing Apparatus: The National Fire Protection Association (NFPA) created a standard change that went into effect last year requiring Self Contained Breathing Apparatus (SCBA) to meet new standards. This national standard change affected the entire fire service. Savannah Fire & Emergency Services developed a plan to replace our harness packs, air cylinders, and face pieces over five budget years to reduce the budgetary impact. We have currently completed 33 percent of this plan and will continue to update this critical equipment throughout 2016.

### EXPENDITURES BY TYPE

The Savannah Fire & Emergency Services 2016 budget decreases \$1,855,672 or 6.0% below 2015 projected expenditures. Total Personnel Services expenses decline \$563,696 because of a reduction of \$2,046,645 related to grant funding for 35 firefighter positions. A new administrative secretary position for the department is included in the 2016 budget as a service improvement which is funded by a reduction in temporary labor expenditures.

Commodities increase \$108,749 for diesel fuel costs associated with the new all-hazards fire boat. Interfund Services increase \$100,926 primarily due to vehicle maintenance garage charges and radio support services. The decrease of \$1,250,000 in Interfund Transfers results from a fleet addition contribution in 2015 for a new fire truck. Other Expenses decline by \$286,091 due to a reduction in vehicle capital use charges.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 22,308,586	\$ 23,839,418	\$ 23,275,722	(2.4)
Outside Services	695,408	814,922	859,497	5.5
Commodities	824,249	1,017,058	1,125,807	10.7
Interfund Services	1,343,181	1,871,579	1,972,505	5.4
Capital Outlay	13,993	39,335	29,200	(25.8)
Interfund Transfers	0	1,250,000	0	(100.0)
Other Expenses	1,053,144	2,130,453	1,844,362	(13.4)
<b>TOTAL</b>	<b>\$ 26,238,561</b>	<b>\$ 30,962,765</b>	<b>\$ 29,107,093</b>	<b>(6.0)</b>

# FIRE & EMERGENCY SERVICES

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## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Fire Logistics	\$ 5,491,319	\$ 8,610,372	\$ 7,429,902	(13.7)
City-Wide Emergency Planning	167,432	215,483	188,012	(12.7)
Fire Operations	20,579,810	22,136,910	21,489,179	(2.9)
TOTAL	\$ 26,238,561	\$ 30,962,765	\$ 29,107,093	(6.0)



# FIRE LOGISTICS



## PRIMARY SERVICES

Fire Logistics is responsible for providing and maintaining adequate facilities and support for the Bureau. This department directs divisions and supervises personnel providing services for Fire Prevention, Inspections, Fire Investigations, Fleet Management, Supply, Human Resources, Budget, Finance, Training, Building Maintenance, Health & Wellness and Safety programs.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

### Objectives:

- To recruit a diverse workforce representative of our community as qualified firefighter applicants in order to obtain five highly competitive candidates for each available position
- To perform annual safety testing and inspections for all apparatus, tools and equipment
- To tailor the Fire Prevention Inspections program to utilize data derived from comparing the occurrence of commercial structure fires and the locations inspected on an annual basis
- To determine the origin and cause of fires in which the Investigations Division is called upon to investigate
- To provide Public Fire Safety Education (PFSE) to the citizens of Savannah through scheduled events and program services

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Annual firefighter applicants who passed written exam	250	250	294	250
- Safety testing and inspections for apparatus and equipment	32	33	33	36
- Commercial structures inspected annually	631	1,080	329	850
- Fire cause cases investigated	91	69	90	90
- Public Fire Safety Education events	-	-	420	435
<b>Efficiency Measures</b>				
- Applicants managed by each recruiter annually	14	12	17	12
- Equipment test and inspection hours per technician	10	8	8	8
- Cost to inspect a commercial business based on 1.5 hours per structure	\$27.15	\$27.15	\$27.15	\$29.42

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Average hours per case to determine fire cause	4	-	4	4
- Public Fire Safety Education staff contact hours	-	-	148,000	160,000
<b>Effectiveness Measures</b>				
- Qualified applicants available for hire (5-1 ratio)	100.0%	100.0%	100.0%	100.0%
- Annual apparatus tests and inspections completed	92.0%	95.0%	95.0%	95.0%
- Buildings inspected in which no fire incident occurred	99.0%	99.0%	99.0%	99.0%
- Fire cause determined	78.0%	75.0%	80.0%	77.0%
- Citizens reached for Public Fire Safety Education	-	-	18,500	20,000

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 1,712,646	\$ 1,691,799	\$ 1,777,400	5.1
Outside Services	685,277	747,014	811,297	8.6
Commodities	727,013	913,058	1,009,057	10.5
Interfund Services	1,297,721	1,840,216	1,959,747	6.5
Capital Outlay	13,993	39,335	29,200	(25.8)
Interfund Transfers	0	1,250,000	0	(100.0)
Other Expenses	1,054,669	2,128,950	1,843,201	(13.4)
<b>TOTAL</b>	<b>\$ 5,491,319</b>	<b>\$ 8,610,372</b>	<b>\$ 7,429,902</b>	<b>(13.7)</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Fire Chief	1.00	130
Assistant Fire Chief	1.00	123
Fire Battalion Chief	1.00	120
Fire Captain	4.00	117
Fire Marshal	1.00	22
Chief Fire Investigator	1.00	20
Public Information and Education Coordinator	1.00	20
Fire Construction Coordinator	1.00	20
Senior Management Analyst	1.00	18
Fire Investigator	1.00	18
Fire Prevention Inspector	5.00	17
Inventory Specialist	1.00	14
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
Administrative Secretary	3.00	10
<b>TOTAL</b>	<b>24.00</b>	



# CITY-WIDE EMERGENCY PLANNING



## PRIMARY SERVICES

City-wide Emergency Planning provides comprehensive all hazards emergency planning and activity coordination regarding the City's plans and responses to all natural, technological and human caused disasters.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

### Objectives:

- To develop and maintain a comprehensive Emergency Management Program that meets or exceeds the professionally accepted standards of National Fire Protection Association (NFPA) 1600 for Emergency Program Management and ensures compliance with the principals of the National Incident Management System
- To establish, train and exercise an All Hazards Incident Management Team for the City of Savannah to manage multi-agency responses to include City, County, State and Federal response elements
- To develop, implement, and maintain all necessary emergency operations, recovery and mitigation plans for the City of Savannah; to activate and provide coordination leadership in the Emergency Coordination Center (ECC) for all planned and unplanned events and emergencies
- To develop, implement, and exercise a thorough Continuity of Government Plan for the City of Savannah to ensure essential services remain available to internal and external customers during a disaster or emergency that impacts all or portions of City government
- To develop and maintain standardized processes and procedures to identify outside resources that may be requested based on the current threat hazard vulnerability assessment and to describe how those resources will be communicated and tracked for accountability and reimbursement purposes

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Employees to attend Incident Command System (ICS) training	60	60	72	80
- Host Incident Management Team (IMT) training courses	1	4	4	4
- ECC activated and staffed for planned events and emergencies	13	20	20	20

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Bureau chiefs and emergency coordinators participate in all essential meetings and workshops	90.0%	95.0%	97.0%	97.0%
<b>Efficiency Measures</b>				
- ICS courses delivered	4	6	6	6
- Conduct planning workshops for operational plans needed	4	4	5	4
- ECC staff identified and trained	27	-	20	54
- IMT training delivered	2	4	3	4
<b>Effectiveness Measures</b>				
- Percent of employees meeting ICS training standards	98.0%	98.0%	98.0%	100.0%
- Emergency operations annexes developed	4	-	4	6
- Plan and conduct full scale exercise	0	1	1	1

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 108,885	\$ 110,709	\$ 109,143	(1.4)
Outside Services	10,131	67,908	48,200	(29.0)
Commodities	3,102	4,000	16,750	318.8
Interfund Services	45,314	31,363	12,758	(59.3)
Other Expenses	0	1,503	1,161	(22.8)
<b>TOTAL</b>	<b>\$ 167,432</b>	<b>\$ 215,483</b>	<b>\$ 188,012</b>	<b>(12.7)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Emergency Management Director	1.00	25
<b>TOTAL</b>	<b>1.00</b>	



# FIRE OPERATIONS



## PRIMARY SERVICES

Fire Operations responsibilities include fire prevention and education, fire suppression, hazardous materials mitigation, water rescue, confined space rescue, trench rescue, health issues such as carbon monoxide detection and gas leak investigations, response to biohazard incidents, and acts of domestic terrorism. Operations include 9 Battalion Chiefs operating out of 15 stations. Emergency response throughout the entire incorporated area of Savannah is accomplished through 16 engine companies, 5 ladder companies, 2 heavy rescue companies, 1 hazmat response vehicle, 2 all-hazards response marine vessels, and assorted support vehicles. This emergency response service is provided by 321 personnel assigned to 23 Companies.

Special Operations (SO) is a division within Fire Operations and is responsible for managing the Hazardous Materials Team, the Technical Rescue Team, the regional Georgia Search and Rescue Team, and the Water Response Division. SO is responsible for the readiness of these teams, and directs the response of resources at emergency scenes. Other responsibilities include monitoring and enforcing all federal and local ordinances related to extremely hazardous substances that are manufactured, used, stored and transported in the City of Savannah and Chatham County. This includes the use of nuclear, biological, radiological and chemical substances, as well as the threat of weapons of mass destruction.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

### Objectives:

- To increase staffing thereby achieving National Fire Protection Association (NFPA) 1710 minimum staffing of 4 personnel on each apparatus
- To meet turnout times of eighty seconds for all Companies, 90.0% of the time, when responding to working structure fires within Savannah jurisdiction
- To meet travel times of four minutes for the first due engine and eight minutes for the effective response force, 90.0% of the time, for working structure fires within Savannah jurisdiction
- To put an effective firefighting force, consisting of 15 personnel, on scene at every working structure fire, within eight minutes, 90.0% of the time

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of companies meeting minimum staffing	14 of 22	-	15 of 23	16 of 23
- Number of working structure fires responded to	452	-	505	510
- Firefighter turnout time standard	80 seconds	-	80 seconds	80 seconds
- 1 <sup>st</sup> due engine response standard	4:00	-	4:00	4:00

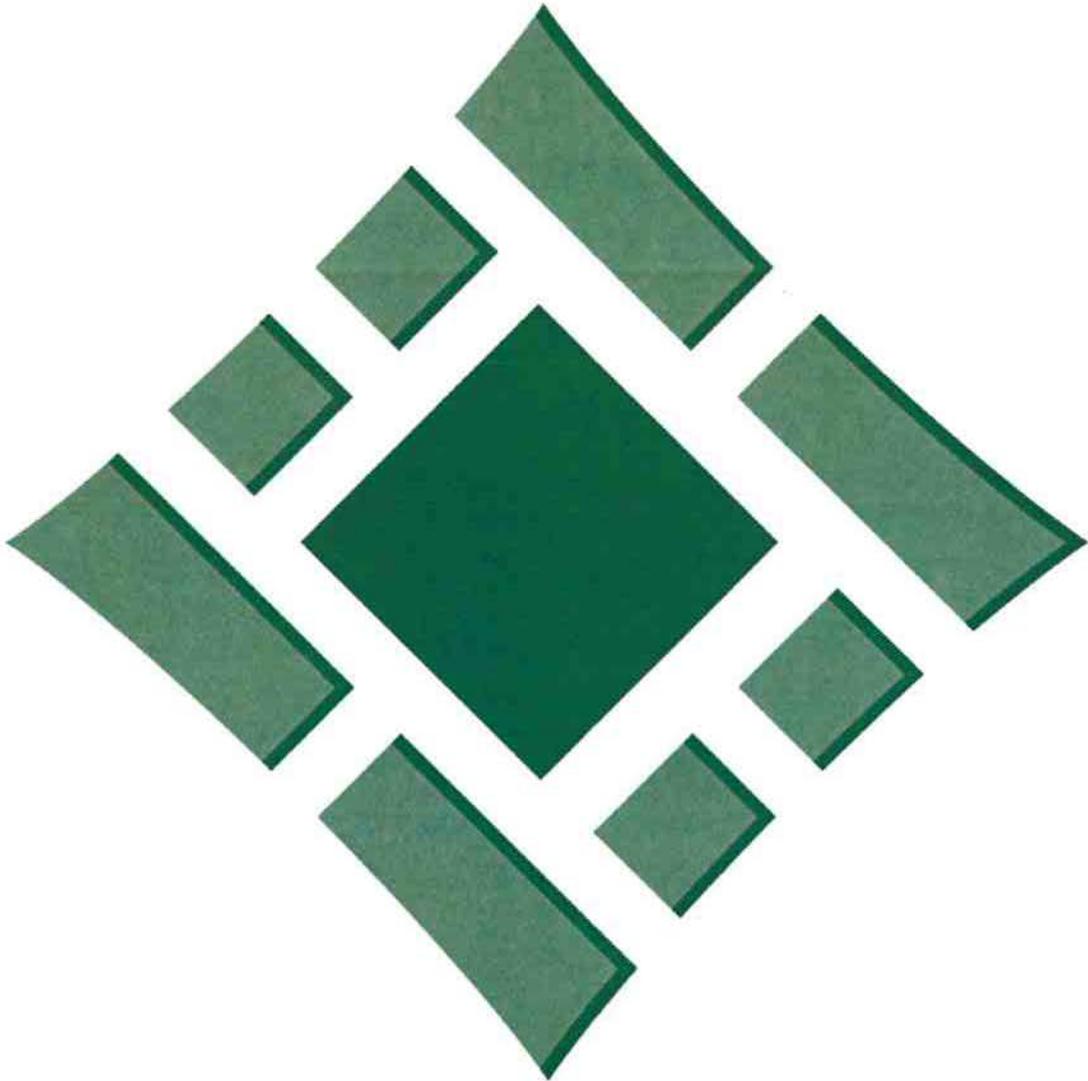
	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Efficiency Measures</b>				
- Staff needed to meet standard	28	-	42	16
- Average turnout time for all responding companies	34 seconds	80 seconds	<80 seconds	<80 seconds
- Response times for first engine to arrive	2:48 minutes	4:00 minutes	<4:00 minutes	<4:00 minutes
- Number of working structure fires where an effective response force of 15 firefighters were on scene within 8 minutes	393	320	454	459
<b>Effectiveness Measures</b>				
- Percentage of companies meeting minimum staffing	64.0%	-	66.0%	80.0%
- Percentage of working structure fire responses where companies met the standard turnout time of 80 seconds	95.0%	90.0%	90.0%	90.0%
- Percentage of working structure fire responses where the first arriving engine met the standard of 4 minutes	93.0%	90.0%	92.0%	90.0%
- Percentage of working structure fire responses where an effective force of 15 firefighters was on scene within 8 minutes	85.5%	90.0%	85.5%	90.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 20,487,055	\$ 22,036,910	\$ 21,389,179	(2.9)
Commodities	94,134	100,000	100,000	0.0
Interfund Services	146	0	0	0.0
Other Expenses	(1,525)	0	0	0.0
<b>TOTAL</b>	<b>\$ 20,579,810</b>	<b>\$ 22,136,910</b>	<b>\$ 21,489,179</b>	<b>(2.9)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Assistant Fire Chief	1.00	123
Fire Battalion Chief	9.00	120
Fire Captain	66.00	117
Master Firefighter	79.00	114
Advanced Firefighter	175.00	112
Administrative Assistant	1.00	12
<b>TOTAL</b>	<b>331.00</b>	



# ASSISTANT CITY MANAGER ADMINISTRATIVE AND COMMUNITY SERVICES

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## MISSION

The mission of the Assistant City Manager (ACM) office is to provide oversight and support to all of the departments under its control and ensure that each department provides quality services to their internal and external customers by being transparent and accountable.

## TRENDS AND ISSUES

The Assistant City Manager (ACM) for Administrative and Community Services reports directly to the City Manager. This office directs the administrative core functions, as well as community and economic development efforts of the City. The ACM office works to ensure the City's fiscal health is maintained. It also works to ensure that the City is responsive to the needs of its citizens.

While the City of Savannah continues to recover financially from the global economic recession, it continues to face revenue challenges. Even in challenging times, the City has striven to provide excellent customer service.

In an effort to increase customer service to all of Savannah's residents and visitors, a Customer Service Division was launched in conjunction with implementation of recommendations from the Mayor's Business Roundtable. At the direction of the City Manager, this division has launched a series of initiatives across the organization to solicit feedback from customers and recommend changes to improve customer service, including the installation of customer kiosks to solicit immediate customer feedback at high traffic customer service facilities. An extensive customer service training program has also been initiated throughout the City, leading to the first City-wide celebration of Customer Service Week which took place in October 2015.

In 2016, the Community & Economic Development Bureau will continue substantial efforts in revamping the City's Minority and Woman-Owned Business Enterprise program, including the completion of an updated Disparity Study. The Bureau will also continue the process of implementing strategies to improve business services, increase customer service feedback, and market Savannah as the best City in which to do business.

The Management Services arm will continue its focus of enhancing customer service while providing critical support services to frontline departments as well as the public. Key initiatives in 2016 include implementations of a new utility billing system that will allow for online payments, phased-in implementation of new parking & mobility initiatives resulting from the "Parking Matters Study" and continued alignment of city-wide revenues and expenditures to retain the city's strong financial foundation.

# ACM, ADMINISTRATIVE AND COMMUNITY SERVICES

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## EXPENDITURES BY TYPE

The ACM, Administrative & Community Services Department's 2016 budget experienced an overall increase of \$173,268 or 98.4% above 2015 projected expenditures. The increase is primarily due to increases in Personnel Services related to cost savings realized in 2015 from vacant positions within the department. Increases in Outside Services above 2015 projected expenses are also anticipated for 2016.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 358,477	\$ 144,822	\$ 305,672	111.1
Outside Services	6,406	8,662	20,262	133.9
Commodities	4,486	4,900	8,000	63.3
Interfund Services	13,569	15,053	13,439	(10.7)
Other Expenses	4,971	2,587	1,919	(25.8)
<b>TOTAL</b>	<b>\$ 387,909</b>	<b>\$ 176,024</b>	<b>\$ 349,292</b>	<b>98.4</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Assistant City Manager - Administrative and Community Services	1.00	--
Operation Clean Sweep Coordinator	1.00	18
Executive Assistant	1.00	16
<b>TOTAL</b>	<b>3.00</b>	

# MANAGEMENT SERVICES

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## DEPARTMENTS

BUREAU CHIEF'S OFFICE	MOBILITY AND PARKING ENFORCEMENT AND ADMINISTRATION (SEE MOBILITY AND PARKING SERVICES FUND)
RESEARCH AND BUDGET	
HUMAN RESOURCES	PARKING GARAGES AND LOTS (SEE MOBILITY AND PARKING SERVICES FUND)
RISK MANAGEMENT	TOURISM MANAGEMENT & AMBASSADORSHIP (SEE MOBILITY AND PARKING SERVICES FUND)
PURCHASING	
REVENUE	VEHICLE MAINTENANCE (SEE INTERNAL SERVICES FUND)
RECORDER'S COURT OF CHATHAM COUNTY	FLEET MANAGEMENT (SEE INTERNAL SERVICES FUND)
RESEARCH LIBRARY AND MUNICIPAL ARCHIVES	INFORMATION TECHNOLOGY (SEE INTERNAL SERVICES FUND)
INVENTORY MANAGEMENT	
MAIL AND MUNICIPAL BUILDING SERVICES	

## BUREAU MISSION

The Management Services Bureau seeks to provide excellent and efficient customer service to both its external customers and internal customers while providing well researched analysis for policy decisions for the City of Savannah while ensuring that the City's history is properly documented and maintained.

## BUREAU TRENDS AND ISSUES

The Management Services Bureau provides critical support services to front-line departments as well as key direct services to the public. The bureau manages internal services that include personnel, technology, fleet management and research and budgeting functions. In addition, the bureau provides services for external customers for utility billing, parking, and court services.

A trend that continues to challenge the bureau is the realignment of revenues versus expenditures. Previous stable revenue centers like property taxes and sale taxes have been altered due either to economic conditions (in the case of property taxes) or changes to state law (in the case of the sales tax). These changes have made forecasting more challenging especially in light of possible new expenditures coming from future debt payments and changes to our health plan due to the Affordable Care Act.

Trends that are expected to continue into 2016 include:

- Continued pressure on our Risk Management funds due to an increasingly litigious society
- Continued pressure on the core parking system from increased demand
- New requirements on the City health plan due to the Affordable Care Act
- Increased mobile services and devices used in city services

Major projects the bureau faces in 2016 include:

- Implementation of the classification and compensation study city wide
- Planning for new parking facilities
- Introduction of mobile services for parking
- Improving customers' ability to pay for parking through smartphones and at their parking meter
- Development of new customer service center at Liberty and Broad for Utility/Tax payments
- Cataloguing the WW Law Collection

The Research and Archive department will continue its work archiving the recently acquired WW Law collection. The collection consists of more than 1,000 boxes of materials that include photographs, music, periodicals, books, correspondence, and art. Using funds from a previous Special Purpose Local Option Sales Tax (SPLOST), much of the collection will be digitized or made available to the public at the archive offices in City Hall.

In an effort to increase customer service, Revenue has been working diligently toward the implementation of a new utility billing system that will allow payments online and will expand the method of payments for utility bills. This system will be operational in 2016 and will supplement an eventual move of Utility Billing to the recently acquired office building at the corner of Liberty and Broad Street. The location allows for better customer access, parking, and will take some pressure off of core parking garages during the work day.

In 2015, results of the Parking Matters Study were received and implementation will begin in 2016. The study provided several recommendations with respect to the management of current metered/unmetered spaces in addition to recommendations about increasing parking supply through space management and possible new garage/lots. Mobility and Parking will also be taking steps to enhance the customer experience by increasing the number of credit card accessible spaces, renovation of their office, and mobile services for payment and space information.

# MANAGEMENT SERVICES

## EXPENDITURES BY TYPE

The 2016 budget increases \$348,369 or 3.8% above 2015 projected expenditures. Of this increase, \$237,176 is in Personnel Services and is primarily due to wage and benefit adjustments as well as the filling of vacant positions. The decline in Outside Services results from the comp and pay study in 2015 within the Human Resources Department. The Commodities decrease is due to the projected purchase of new furniture for Recorder's Court in 2015 related to the planned move within the Chatham County Courthouse.

Interfund Services increase \$138,586 for the provision of computer services by IT, primarily to Recorder's Court, and insurance by Risk Management. The Capital Outlay increase of \$102,000 is tied to an allocation provided for the movement of offices to the City's Liberty Street building in 2016.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 6,029,870	\$ 6,082,950	\$ 6,320,126	3.9
Outside Services	1,744,653	2,068,947	1,993,041	(3.7)
Commodities	173,365	283,377	231,373	(18.4)
Interfund Services	820,867	737,743	876,329	18.8
Capital Outlay	16,450	9,000	111,000	1,133.3
Other Expenses	5,936	13,773	12,290	(10.8)
<b>TOTAL</b>	<b>\$ 8,791,141</b>	<b>\$ 9,195,790</b>	<b>\$ 9,544,159</b>	<b>3.8</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Bureau Chief's Office	\$ 246,865	\$ 275,825	\$ 376,187	36.4
Research and Budget	617,962	721,888	679,161	(5.9)
Human Resources	1,536,795	1,804,328	1,814,202	0.5
Risk Management	742,336	815,556	838,273	2.8
Purchasing	474,568	440,059	477,413	8.5
Revenue	1,553,184	1,557,681	1,596,845	2.5
Recorder's Court of Chatham County	2,311,096	2,243,439	2,393,428	6.7
Research Library and Municipal Archives	215,120	228,343	234,103	2.5
Inventory Management	349,451	354,108	352,505	(0.5)
Mail and Municipal Building Services	743,764	754,563	782,042	3.6
<b>TOTAL</b>	<b>\$ 8,791,141</b>	<b>\$ 9,195,790</b>	<b>\$ 9,544,159</b>	<b>3.8</b>



# MANAGEMENT SERVICES BUREAU CHIEF



## PRIMARY SERVICES

The Management Services Bureau Chief office is the administrative arm for all departments housed within the Management Service Bureau. The Bureau and its departments deliver front-line services to citizens as well as provide essential tools and guidance to City Departments to manage effectively and employees to work efficiently. The Bureau of Management Services accomplishes its role by providing administrative direction and services to the City including human resources, purchasing, municipal, technological and financial management. The Bureau oversees the collaboration efforts between the City and Social Service agencies awarded monies to provide resources to businesses, residents and visitors.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To provide quality administrative oversight and support services of the sixteen departments housed within the Bureau
- To present sound management decisions that will strengthen the internal and external viability of the Bureau and the City as a whole
- To develop effective management policies and procedures in order to predict potential issues and prevent recurring operating deficits and financial insolvency
- To efficiently manage City resources

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 219,933	\$ 223,862	\$ 221,056	(1.3)
Outside Services	20,124	24,955	20,658	(17.2)
Commodities	1,243	18,225	18,450	1.2
Interfund Services	5,565	7,782	14,023	80.2
Capital Outlay	0	0	102,000	100.0
Other Services	0	1,001	0	(100.0)
<b>TOTAL</b>	<b>\$ 246,865</b>	<b>\$ 275,825</b>	<b>\$ 376,187</b>	<b>36.4</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Management Services Bureau Chief	1.00	-
Senior Administrative Assistant	1.00	14
<b>TOTAL</b>	<b>2.00</b>	



# RESEARCH AND BUDGET



## PRIMARY SERVICES

Research and Budget's primary responsibilities include: preparing a fiscal plan that provides the resources needed to support Council's strategic priorities and the service delivery needs of citizens, businesses, and visitors; providing a diversified revenue base that includes securing grant funds to leverage the financing of governmental services; updating the five-year capital plan to support a program of regular maintenance, replacement and growth of the City's infrastructure; and participating in various research projects.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objective:

- To effectively manage and monitor City of Savannah fiscal resources within proper operating and capital budgetary guidelines

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Conservative, balanced budget prepared	1	1	1	1
- Quarterly financial reports prepared	4	4	4	4
- Timely analysis of bi-weekly City Council agendas	26	26	26	26
<b>Efficiency Measures</b>				
- GFOA Budget Rating received	Distinguished	Distinguished	Distinguished	Distinguished
- Days to prepare financial reports	30	15	15	15
- Average turnaround for bi-weekly City Council agenda analysis in days	2	2	2	2
<b>Effectiveness Measures</b>				
- Budget adopted by annual December 31 deadline	100.0%	100.0%	100.0%	100.0%
- Financial reports prepared by deadline	100.0%	100.0%	100.0%	100.0%
- Auditing abnormalities explained/resolved	100.0%	100.0%	100.0%	100.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 550,461	\$ 590,542	\$ 588,208	(0.4)
Outside Services	27,580	90,484	50,615	(44.1)
Commodities	8,002	7,780	7,250	(6.8)
Interfund Services	31,919	33,082	33,088	0.0
TOTAL	\$ 617,962	\$ 721,888	\$ 679,161	(5.9)

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Research and Budget Director	1.00	26
Assistant Research and Budget Director	1.00	23
Principal Research and Budget Analyst	1.00	20
Research and Budget Program Management Coordinator	1.00	20
Senior Research and Budget Analyst	2.00	18
Research and Budget Analyst	1.00	17
Research and Budget Technician	1.00	14
TOTAL	8.00	



# HUMAN RESOURCES



## PRIMARY SERVICES

The Human Resources (HR) Department is responsible for filling all City positions with qualified and capable individuals; providing cost effective and competitive pay and benefit programs to all employees; providing high quality training to provide employees with technical, managerial, and customer service skills to serve the citizens of Savannah; and helping to develop a positive work place for all employees. In addition, the Human Resources Department works to provide leadership, advocacy, professional development, and superior service to internal and external customers.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To administer open and competitive recruitment for attracting a workforce of exceptionally well qualified, motivated, and diverse individuals to work and represent the City of Savannah
- To train employees by enhancing their knowledge, skills, and abilities in order to serve customers effectively, efficiently, and courteously
- To provide services and programs that benefit the physical, mental, and social well-being of the individual employee, department, and the overall organization

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Applicants processed	23,899	18,000	20,500	20,500
- Positions filled	494	500	600	625
- Hours of training delivered	750	800	1,400	1,450
- Employees participating in training programs	1,400	1,600	2,000	2,100
- Employees/retirees enrolled in health plan	2,900	2,900	2,900	3,050
<b>Efficiency Measures</b>				
- Average number of days to certify external applicants	30	25	25	25
- Percent of available spaces filled in a training class	90.0%	90.0%	93.0%	93.0%
- Average monthly medical claims cost per employee/retiree	\$750.00	\$825.00	\$887.00	\$950.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of employees completing probation	84.0%	83.0%	82.0%	82.0%
- Citywide turnover rate	12.7%	9.0%	13.0%	11.0%
- Training evaluations survey result out of 5.0	4.8	4.8	4.9	4.9
- Average number of training hours per employee	-	15	15	15
- Lower medical cost per employee versus national average	11.0% below	10.0% below	11.0% below	12.0% below

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 1,186,255	\$ 1,213,447	\$ 1,270,445	4.7
Outside Services	214,770	455,401	400,834	(12.0)
Commodities	24,471	28,100	36,100	28.5
Interfund Services	111,299	106,378	105,828	(0.5)
Other Expenses	0	1,002	995	(0.7)
<b>TOTAL</b>	<b>\$ 1,536,795</b>	<b>\$ 1,804,328</b>	<b>\$ 1,814,202</b>	<b>0.5</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Human Resources Director	1.00	26
Human Resources Administrator	2.00	23
Senior Human Resources Analyst	1.00	20
Employee Relations Coordinator	1.00	18
Human Resources Analyst	4.00	18
Employee Health Coordinator	1.00	18
Employee Assistant Coordinator	1.00	18
Employee Development Coordinator	2.00	17
Employee Health Coordinator Assistant	1.00	16
Human Resources Technician	4.00	14
Human Resources Assistant	1.00	10
<b>TOTAL</b>	<b>19.00</b>	



# RISK MANAGEMENT

## PRIMARY SERVICES

Risk Management is responsible for protecting the City's assets and properly managing all risks encountered in doing business as a municipality. Risk Management strives to achieve a work environment that is 100% collision and injury free. Preventing losses eliminates the flow of funds from the City caused by chargeable vehicular collisions, work related injuries, petition claims, and excessive commercial insurance premiums.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To provide financial stability by mitigating losses and to monitor and report losses/expenses
- To encourage health and safety of employees and citizens
- To purchase commercial insurance as appropriate or required by law

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Open and new claims administered	1,100	1,100	1,000	1,000
- Alcohol and drug tests conducted	1,120	1,120	1,120	1,120
- Employee participants in safety and driver training	3,100	3,200	3,200	3,200
- Motor vehicle record reviews	150	150	200	250
<b>Efficiency Measures</b>				
- Hours to contact citizens after initial complaint	48	48	48	48
- Hours to contact injured employees after receiving initial report	24	24	24	24
- Meeting of Incident Review and Prevention Board	12	12	10	10
- Risk Management Fund update to Research & Budget and Bureau Chief by the 15 <sup>th</sup> of the month	6	6	6	6

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent satisfaction with services delivered to injured employees	90.0%	90.0%	90.0%	90.0%
- Audit score of Third Party Administrator for Worker's Compensation and Auto Liability	92.0%	92.0%	92.0%	92.0%
- Loss reports provided to bureaus by the 15 <sup>th</sup> of month	12	12	12	12

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	374,986	\$	407,258	\$	402,126	(1.3)
Outside Services		323,480		370,202		393,302	6.2
Commodities		11,732		10,075		9,650	(4.2)
Interfund Services		29,557		25,106		29,618	18.0
Other Expenses		2,581		2,915		3,577	22.7
TOTAL	\$	742,336	\$	815,556	\$	838,273	2.8

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Risk Management Administrator	1.00	23
Risk Management Analyst	1.00	18
Risk Management Coordinator	1.00	17
Risk Management Technician	3.00	14
TOTAL	6.00	



# PURCHASING



## PRIMARY SERVICES

Purchasing is responsible for procuring required materials, supplies, equipment and services in a timely, cost effective manner in support of all City activities and priorities within the guidelines of the City's procurement code and policies. Purchasing is also committed to providing the maximum services to increase the number of suppliers who participate in the City's bidding process, including Minority/Women Business Enterprises (M/WBE) and local businesses in Savannah, assisting them with growing and sustaining successful businesses, and increasing all vendors' participation in the City of Savannah's procurement process.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To maintain a procurement system of the highest integrity which maximizes the value of tax dollars spent by the City
- To process requisitions into purchase orders (PO) within ten days of requisition through the use of bids, annual contracts, and telephone quotes, and maintain open requisitions at a level of 70 or less
- To provide training to City personnel on purchasing policies and procedures
- To maintain and re-bid annual contracts in a timely fashion so that contracts do not lapse or expire
- To increase awareness of and participation in the City's bidding process by offering networking events to all contractors, suppliers, vendors, and consultants; promote contract opportunities throughout the community; and provide technical assistance and support to firms wishing to secure City contracts

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Bids posted on City website	185	250	250	250
- Annual contracts executed	134	180	180	190
- Agency Purchase Orders (APO) processed	18,117	16,000	16,000	18,000
- PO's processed	6,542	6,000	6,000	6,500
<b>Efficiency Measures</b>				
- Average number of days to process a requisition	10	10	10	10
- Average number of open requisitions per week	60	70	70	70
- Average cost per PO and APO	\$19.25	-	\$22.20	\$19.94

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of annual contracts in expired state	41.0%	20.0%	20.0%	10.0%
- Workshops and training conducted by purchasing staff	4	5	5	6
<b>Effectiveness Measures</b>				
- Supplier outreach and workshops sessions attended by purchasing staff	6	5	15	15
- Number of certified purchasing staff	1	-	0	2
- Value added savings compared to non-competitive average	22.0%	-	22.0%	22.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	379,509	\$	354,867	\$	391,791	10.4
Outside Services		15,831		20,629		22,560	9.4
Commodities		3,983		6,502		4,900	(24.6)
Interfund Services		76,570		58,061		58,162	0.2
Other Expenses		(1,325)		0		0	0.0
TOTAL	\$	474,568	\$	440,059	\$	477,413	8.5

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Purchasing Director	1.00	25
Assistant Purchasing Director	1.00	23
Buyer	3.00	16
Purchasing Technician	1.00	13
TOTAL	6.00	



# REVENUE



## PRIMARY SERVICES

The Revenue Department administers the revenue programs for the City of Savannah by operating four separate units: Central Cashiering, Business and Alcohol Tax, Property Tax, and Utility Services. Their responsibilities include the timely billing, collection, and deposit of revenue from the City's various revenue sources as defined in the City's annual Revenue Ordinance.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To bill and collect 90.0% of the City's accounts receivables within time frames consistent with state and local revenue code
- To receive and timely deposit 100.0% of all revenues to the appropriate accounts and general ledger funds
- To ensure compliance with state and local regulatory codes for businesses involved with dispensing alcohol

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Property tax accounts managed	63,526	63,300	63,600	63,600
- Tax bills issued annually	77,735	85,000	78,000	78,000
- Business tax accounts managed	6,799	7,300	6,850	6,850
- Alcohol licenses managed	532	520	535	550
- Cashier transactions	506,315	700,000	510,000	515,000
<b>Efficiency Measures</b>				
- Cost per property tax account	\$6.13	\$6.00	\$6.15	\$6.15
- Cost per business tax account/alcohol license	\$92.78	\$76.00	\$93.00	\$95.00
- Cost per cashier transaction	\$0.68	\$0.75	\$0.65	\$0.65
- Overall overhead	1.3%	1.5%	1.5%	1.5%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent tax collected vs. billed (current year)	91.0%	90.0%	90.0%	90.0%
- Percent tax collected versus billed (prior years)	99.0%	99.0%	99.0%	99.0%
- Percent of alcohol licenses renewed by January 31 each year	86.0%	100.0%	95.0%	95.0%
- Percent of business tax accounts renewed by July 1 each year	92.0%	95.0%	95.0%	95.0%
- Percent of transactions posted to appropriate accounts	99.0%	100.0%	99.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 1,137,144	\$ 1,160,083	\$ 1,157,838	(0.2)
Outside Services	163,302	142,054	142,704	0.5
Commodities	38,674	58,334	57,666	(1.1)
Interfund Services	214,064	185,038	225,158	21.7
Capital Outlay	0	9,000	9,000	0.0
Other Expenses	0	3,172	4,479	41.2
<b>TOTAL</b>	<b>\$ 1,553,184</b>	<b>\$ 1,557,681</b>	<b>\$ 1,596,845</b>	<b>2.5</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Revenue Director	1.00	25
Revenue Administrator	1.00	23
Assistant Revenue Director	1.00	23
Revenue Compliance Analyst	1.00	17
Revenue Supervisor - Property	1.00	16
Revenue Supervisor	1.00	15
Revenue Specialist	5.00	12
Revenue Investigator	2.00	12
Administrative Assistant	1.00	12
Senior Accounting Clerk	1.00	11
Accounting Clerk	1.00	10
Customer Service Representative	1.00	10
Cashier	4.00	9
<b>TOTAL</b>	<b>21.00</b>	



# RECORDER'S COURT OF CHATHAM COUNTY

## PRIMARY SERVICES

Recorder's Court of Chatham County plays a major role in the local justice system. The court's main functions include providing hearings for individuals cited with violating Georgia traffic laws and local ordinances, accepting guilty pleas from persons charged with misdemeanors, and conducting probable cause hearings for individuals charged with a misdemeanor or felony offense. The judges of Recorder's Court also issue search warrants and criminal warrants to the law enforcement officers with jurisdiction in the City of Savannah and in the unincorporated areas of Chatham County, Georgia.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

### Objectives:

- To give the judiciary and staff the opportunity to process all cases filed with the Court and to achieve an average disposition rate of 28 days from the assignment of all criminal accusations filed with the Court, either by sentencing or committal to a higher court, and to dispose of traffic citations within 35 days of filing with the Court
- To provide a first appearance advisement hearing within 24 hours after arrest for 100.0% of persons arrested and detained in the Chatham County Detention Center/Jail
- To operate a Livability Court docket to respond to local ordinance violations in the City of Savannah and in the unincorporated areas of Chatham County, in support of efforts to improve the livability of neighborhoods, reduce incidents of blight, and promote healthy communities and good citizenship
- To utilize the assistance of a professional collection agency to actively pursue and collect outstanding fines and fees assessed by the Recorder's Court of Chatham County
- To implement a new case management system and electronic case filing system in an effort to convert court records to a paperless system, improve efficiencies, and reduce costs

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Criminal and traffic cases filed	46,000	54,000	50,000	52,000
- Delinquent notices issued	4,860	6,000	6,500	6,000
- Payment plans established	4,828	5,000	4,900	4,950
<b>Efficiency Measures</b>				
- Cost per charge	\$41.41	\$41.41	\$41.41	\$41.00
- Cases entered with no errors	-	-	-	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of inmates presented for appearance hearing within 24 hours of arrest	100.0%	100.0%	100.0%	100.0%
- Average number of days from criminal or traffic case filing to first appearance	28	28	28	28
- Percent of delinquent offenders sent court notices	100.0%	100.0%	100.0%	100.0%
- Issues resolved during first customer/employee interaction	-	-	-	95.0%
- Validated customer service related complaints	-	-	-	<2.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 1,734,563	\$ 1,667,899	\$ 1,805,727	8.3
Outside Services	344,800	301,336	300,870	(0.2)
Commodities	62,235	126,377	69,287	(45.2)
Interfund Services	153,048	146,825	216,550	47.5
Capital Outlay	16,450	0	0	0.0
Other Expenses	0	1,002	994	(0.8)
<b>TOTAL</b>	<b>\$ 2,311,096</b>	<b>\$ 2,243,439</b>	<b>\$ 2,393,428</b>	<b>6.7</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Recorder's Court Judge	3.00	--
Clerk of Recorder's Court	1.00	25
Recorder's Court-Chief Deputy Clerk	1.00	23
Deputy Clerk Supervisor	1.00	17
Recorder's Court Judge Data Quality Analyst	1.00	16
Court Services Specialist	1.00	14
Judicial Secretary	2.00	14
Senior Judicial Secretary	1.00	15
Senior Deputy Clerk	1.00	13
Administrative Assistant	1.00	12
Deputy Clerk	5.00	11
Customer Service Representative	2.00	10
Cashier	3.00	9
Case Disposition Clerk	3.00	9
Court Services Technician	2.00	9
Records Technician	1.00	9
<b>TOTAL</b>	<b>29.00</b>	



# RESEARCH LIBRARY AND MUNICIPAL ARCHIVES

## PRIMARY SERVICES

The Research Library and Municipal Archives collects, manages, preserves and makes accessible records documenting the City of Savannah's history; administers the records management program and the City Records Center to increase the efficiency of City agencies; and shares the City's history with City employees, citizens and visitors through outreach activities.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To administer annual records transfers and dispositions in compliance with State regulations and established retention schedules
- To manage and preserve permanent retention records according to accepted archival standards
- To provide timely and effective response to employee and public reference and retrieval requests
- To provide engaging and educational opportunities to experience the City of Savannah's history

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Records transfers (cu.ft.)	644	875	765	800
- Records dispositions (cu.ft.)	812	825	595	750
- Reference/retrieval requests	5,298	4,750	6,675	6,700
<b>Efficiency Measures</b>				
- Cost of annual transfers (cu.ft.)	\$3.29	\$3.30	\$3.41	\$3.45
- Cost of annual dispositions (cu.ft.)	\$8.43	\$10.50	\$8.33	\$9.00
- Average cost of reference/retrieval response	\$15.62	\$18.00	\$15.75	\$16.00
<b>Effectiveness Measures</b>				
- Percent of annual records actions completed	100.0%	100.0%	100.0%	100.0%
- Percent of annual records documentation completed	100.0%	100.0%	100.0%	100.0%
- Percent of reference/retrieval requests responded to within 3 days or less	100.0%	100.0%	100.0%	100.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 142,747	\$ 148,756	\$ 154,915	4.1
Outside Services	58,534	62,802	60,935	(3.0)
Commodities	6,844	8,914	9,000	1.0
Interfund Services	6,995	7,871	9,253	17.6
TOTAL	\$ 215,120	\$ 228,343	\$ 234,103	2.5

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Library and Archives Director	1.00	25
Library Archivist	1.00	18
TOTAL	2.00	



# INVENTORY MANAGEMENT



## PRIMARY SERVICES

Inventory Management is responsible for providing administrative control of receiving, stocking, and disbursement of commodities to all City departments. The division purchases goods, administers contracts, promotes the use of sustainable goods, and administers the sales of surplus property. Meeting this requirement demands sound procedures and control systems that seek to minimize stock-outs and to provide accurate and timely information on inventory status.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To maintain a City inventory turnover rate that will be consistent with the industry standard of 3.0 times
- To limit warehouse losses to 1.5% of inventory value
- To achieve 96.0% records accuracy
- To provide requester training to City personnel on the City's ERP software system

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Cost of goods sold	\$967,710	\$990,000	\$980,000	\$985,000
- Value of inventory	\$449,302	\$475,000	\$470,000	\$465,000
- Records within standards	963	940	945	945
- Training classes conducted	6	-	6	6
- Employees trained	18	-	37	20
<b>Efficiency Measures</b>				
- Cost per item maintained in inventory	\$0.52	\$0.55	\$0.55	\$0.55
- Losses not to exceed standard 1.5% of inventory value	\$268	\$400	\$400	\$400
- Percent records with no difference	99.0%	96.0%	96.0%	96.0%
- Employees scoring over 90% on training assessment	-	-	30	16
<b>Effectiveness Measures</b>				
- City inventory turnover rate	3.0	3.0	3.0	3.0

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- City deviation percentage (includes standard at 0.5%)	0.1%	0.2%	0.2%	0.2%
- Limit percent records within standard to less than 2%	0.1%	1.0%	1.0%	1.0%
- Training evaluations survey results out of 5	4.9	-	4.5	4.5

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$	284,169	\$ 294,465	\$ 292,948	(0.5)
Outside Services		4,836	5,642	5,642	0.0
Commodities		3,753	4,795	4,795	0.0
Interfund Services		52,014	44,526	46,874	5.3
Other Expenses		4,679	4,680	2,246	(52.0)
TOTAL	\$	349,451	\$ 354,108	\$ 352,505	(0.5)

#### POSITIONS

<u>Class Title</u>	2016 FTE	Grade
Central Services Administrator	1.00	23
Surplus Inventory Technician	1.00	13
Storekeeper	2.00	11
Administrative Clerk	1.00	9
TOTAL	5.00	



# MAIL AND MUNICIPAL BUILDING SERVICES



## PRIMARY SERVICES

Mail and Municipal Building Services provides administrative control of the contracted mail and courier services to all City departments and selected outside agencies. The service directs and monitors the activities of contractors and service providers to address building maintenance and janitorial services for the downtown and mid-town municipal centers. The service also provides administrative controls over the many contractual services for the municipal centers.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To ensure inter-office mail deliveries are met 100.0% of the time
- To ensure special deliveries are met 100.0% of the time
- To ensure that municipal facilities are clean and environmentally pleasing

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Inter-office deliveries completed	28,614	28,614	28,614	28,614
- Special deliveries completed	378	350	355	360
- Custodial service request completed	105	100	100	100
<b>Efficiency Measures</b>				
- Cost per inter-office delivery	\$2.51	\$2.52	\$2.52	\$2.52
- Cost per special delivery	\$8.00	\$8.00	\$8.00	\$8.00
- Custodial cost per square foot	\$0.78	\$0.90	\$0.80	\$0.93
<b>Effectiveness Measures</b>				
- Percent time inter-office mail deliveries are met	100.0%	100.0%	100.0%	100.0%
- Percent time special deliveries are met	100.0%	100.0%	100.0%	100.0%
- Satisfaction rate for custodial services	-	60.0%	60.0%	60.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 20,103	\$ 21,770	\$ 35,072	61.1
Outside Services	571,398	595,443	594,921	(0.1)
Commodities	12,427	14,275	14,275	0.0
Interfund Services	139,836	123,075	137,774	11.9
<b>TOTAL</b>	<b>\$ 743,764</b>	<b>\$ 754,563</b>	<b>\$ 782,042</b>	<b>3.6</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Administrative Clerk	0.60	9
<b>TOTAL</b>	<b>0.60</b>	

# COMMUNITY AND ECONOMIC DEVELOPMENT

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## DEPARTMENTS

BUREAU CHIEF'S OFFICE	HOUSING (SEE COMMUNITY DEVELOPMENT FUND)
COMMUNITY SERVICES	COMMUNITY PLANNING AND DEVELOPMENT (SEE COMMUNITY DEVELOPMENT FUND)
LAND BANK ADMINISTRATION	ADVANCEMENT CENTER AT MOSES JACKSON (SEE COMMUNITY DEVELOPMENT FUND)
CITIZEN OFFICE	COASTAL WORKFORCE SERVICES (SEE GRANT FUND)
RIVER STREET HOSPITALITY CENTER	YOUTH BUILD (SEE GRANT FUND)
311 CALL SERVICE CENTER	SAVANNAH DEVELOPMENT AND RENEWAL AUTHORITY (OUTSIDE AGENCY, SEE APPENDICES)
REAL PROPERTY SERVICES	NEIGHBORHOOD IMPROVEMENT ASSOCIATION (OUTSIDE AGENCY, SEE APPENDICES)
STEP UP PROGRAM (OUTSIDE AGENCY, SEE APPENDICES)	
ECONOMIC DEVELOPMENT	
ENTREPRENEURIAL CENTER	

## BUREAU MISSION

To develop and support partnerships that help build and sustain safe and physically attractive neighborhoods, a socially healthy community, and an economically prosperous city.

## BUREAU TRENDS AND ISSUES

The City of Savannah is entering a period of unprecedented growth and expansion, and the Bureau of Community and Economic Development is actively involved in initiatives designed to support and stimulate impactful community and economic development projects.

In City-owned real estate, efforts are underway to reposition the City's real property portfolio to maximize value and improve service delivery to citizens. Major projects include: sale of the former 7 Martin Luther King, Jr. Blvd. fire station for reuse and redevelopment as first floor restaurant and retail with upper level residential units; acquisition of the Central Police Precinct site which will serve as a catalyst to enhance public safety and stimulate redevelopment along the emerging MLK corridor; acquisition of 601 E. Liberty Street Building to relocate staff and increase citizen access to government services. The Bureau's goal is to work with the City Manager and bureau chiefs to strategically identify, market, and sell latent City-owned real property, returning these properties to contributing uses on the tax roll, thereby producing revenue for reinvestment in other projects.

As private development and tourism expands in downtown Savannah, the Bureau is experiencing increased pressure on downtown facilities and personnel including the River Street Visitor Center, public elevator, and maintenance and enforcement staff. Ongoing maintenance and upkeep of the facility and downtown public and private property must continue to be a priority in order to ensure a

## COMMUNITY AND ECONOMIC DEVELOPMENT

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positive resident and visitor experience. Use of public sidewalks has become highly sought-after real estate for commercial sales by private businesses. Monitoring these areas for violations and ensuring the primary use of the right-of-way is maintained for pedestrians has become a priority for downtown enforcement officials.

Housing development trends regarding federal funding continue to be mixed, with the most serious reductions in recent years occurring in HOME Investment Partnership funds. To respond to reductions in traditional federal funding, staff has been successful in developing new partnerships and funding sources. In 2014, these partnerships provided an additional \$531,000 in new grant funds to Savannah. Annual contributions to the City's Savannah Affordable Housing Fund continue to play an important role in replacing lost federal money and attracting new investment. The City's volunteer-based home repair program continues to assist low income homeowners with home improvement needs; and the City's DreamMaker down payment assistance program continues to attract substantial private investment in financing home purchases.

The Land Bank Authority is an important partner in the City's efforts to return properties to contributing uses on the tax rolls. Over the past three years, the real estate market has been improving, and sales of residential homes have steadily increased along with prices. The amount of tax liens offered at municipal tax lien sales have decreased, but tax liens that merit acquisition are still available. The increase in the sale of residential homes is a favorable trend and provides a market for property that has been cleared by the Land Bank Authority. However, increases in the real estate market have stimulated more competition for property with development potential.

Regarding human services programs, the City has seen an \$80,000 increase over the last five years in its Emergency Solutions Grant, which benefits the homeless; and this trend is expected to continue. While funding has increased, the number of qualified agencies applying for funds has decreased, from 8 to 3 agencies or 63% during the same period. The reduction in participating agencies is the result of more stringent federal requirements.

An exciting growth trend in the area of community development is the re-emergence of interest in asset-based initiatives that address neighborhood leadership capacity building, youth development and civic engagement. In response, the bureau has expanded the Neighborhood Leadership Institute which supports community groups, neighborhood leaders, and youth. In follow-up to the 2014 pilot Neighborhood Youth Ambassadors program; the Bureau served more youths through an expanded Savannah Youth Ambassadors program.

Effective July 1, 2015, the Workforce Investment Act (WIA) transitioned to the Workforce Innovation and Opportunity Act (WIOA) of 2014. WIOA focuses on improving the connections between training and employment of workers. These changes create an opportunity to address systemic issues across the currently disconnected education, training and employment systems. Primarily, it will strengthen the existing workforce development and adult education programs to benefit adults and youth with barriers to economic success throughout the ten-county region (Bryan, Bulloch, Camden, Chatham, Effingham, Glynn, Liberty, Long, McIntosh and Screven Counties). To capitalize on these changes, a major focus will be developing and expanding On-the-Job Training (OJT) initiatives by partnering with local business industries.

# COMMUNITY AND ECONOMIC DEVELOPMENT

## EXPENDITURES BY TYPE

The 2016 budget decreases \$177,498 or 3.8% below 2015 projected expenditures. The most significant decline is within Outside Services, which falls \$262,504 primarily because of the disparity study conducted in 2015. Reduced allocations are also budgeted for Commodities, Interfund Services, and Other Expenses.

Personnel Services increase \$170,144 for wage and benefit adjustments as well as vacancies in 2015. A service improvement allocation of \$8,500 is budgeted within Commodities for the purchase of an off road utility vehicle for the Citizen Office.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 3,211,432	\$ 3,339,329	\$ 3,509,473	5.1
Outside Services	400,454	773,527	511,023	(33.9)
Commodities	122,885	172,396	117,046	(32.1)
Interfund Services	270,149	326,573	321,526	(1.5)
Other Expenses	38,776	64,477	39,736	(38.4)
<b>TOTAL</b>	<b>\$ 4,043,696</b>	<b>\$ 4,676,302</b>	<b>\$ 4,498,804</b>	<b>(3.8)</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Bureau Chief's Office	\$ 331,884	\$ 358,232	\$ 385,801	7.7
Community Services	340,422	353,113	345,826	(2.1)
Citizen Office	1,258,141	1,333,102	1,382,546	3.7
River Street Hospitality Center	137,561	138,935	142,499	2.6
311 Call Service Center	211,389	206,370	207,686	0.6
Real Property Services	470,668	505,226	497,407	(1.5)
Step Up Program <sup>1</sup>	221,260	257,160	290,123	12.8
Economic Development Savannah Development and Renewal Authority <sup>1</sup>	0	268,587	275,000	2.4
Entrepreneurial Center	354,266	430,582	432,980	0.6
<b>TOTAL</b>	<b>\$ 4,043,696</b>	<b>\$ 4,676,302</b>	<b>\$ 4,498,804</b>	<b>(3.8)</b>

<sup>1</sup>Step Up Program and SDRA can be viewed in the Appendix within Outside Agencies.



# COMMUNITY AND ECONOMIC DEVELOPMENT BUREAU CHIEF



## PRIMARY SERVICES

The Community and Economic Development Bureau Chief's Office administratively assists all the departments within the bureau by formulating policies and goals that guide the management of federal and state funded programs, working with citizens to increase communication and participation in city projects, increasing access to quality services, and coordinating the planning and implementation of revitalization activities. The Bureau of Community and Economic Development collaborates with multiple federal, state, and local agencies to ensure all grants are administered, ordinances are enforced, and citizens are engaged and provided the opportunity to access the Bureau's services. The Bureau provides citizens with programs that enhance financial stability, improve neighborhood quality of life, assist with new business development and retention, and support local community development.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objective:

- To provide administrative oversight of bureau departments and agencies of the Bureau of Community and Economic Development

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 299,953	\$ 313,063	\$ 344,730	10.1
Outside Services	15,383	22,939	24,026	4.7
Commodities	5,815	5,600	6,100	8.9
Interfund Services	10,733	13,422	10,945	(18.5)
Other Expenses	0	3,208	0	(100.0)
<b>TOTAL</b>	<b>\$ 331,884</b>	<b>\$ 358,232</b>	<b>\$ 385,801</b>	<b>7.7</b>

**POSITIONS**

<b><u>Class Title</u></b>	<b><u>2016 FTE</u></b>	<b><u>Grade</u></b>
Community and Economic Development Bureau Chief	1.00	--
Management Services Coordinator	1.00	22
Program Coordinator	1.00	18
Senior Administrative Assistant	1.00	14
 TOTAL	 4.00	



# COMMUNITY SERVICES



## PRIMARY SERVICES

Community Services provides the management, facilities and administrative support functions of the Community Planning and Development Department, housed within the Community Development Fund. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourages a sense of community

### Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service, micro-business, and family assistance activities that collectively assist low and moderate income individuals and/or families
- To assist neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

*Note: Performance Measures for Community Services are combined with those for the Community Planning and Development Department in the Community Development Fund.*

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 239,866	\$ 244,015	\$ 242,170	(0.8)
Outside Services	46,160	48,906	46,006	(5.9)
Commodities	5,665	8,750	9,570	9.4
Interfund Services	36,050	41,713	40,556	(2.8)
Other Expenses	12,681	9,729	7,524	(22.7)
<b>TOTAL</b>	<b>\$ 340,422</b>	<b>\$ 353,113</b>	<b>\$ 345,826</b>	<b>(2.1)</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Community Planning and Development Director	1.00	25
Program Analyst	1.00	18
Community Projects Technician	1.00	12
<b>TOTAL</b>	<b>3.00</b>	



# LAND BANK ADMINISTRATION

## PRIMARY SERVICES

Land Bank Administration manages the conversion of delinquent real property to a state of tax revenue producing property.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

### Objectives:

- To acquire tax delinquent and distressed real property
- To foster real property development
- To support affordable housing

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Percent distressed real property evaluated for possible purchase	100.0%	100.0%	100.0%	100.0%
- Tax liens acquired to selective property	12	12	12	12
- Delinquent property taxes abated	1	3	2	0
<b>Efficiency Measures</b>				
- Market inventory for development	8	9	9	9
- Clouded titles cleared	3	4	6	4
<b>Effectiveness Measures</b>				
- Transactions closed	5*	9	7	7
- Profit margin achieved, with a goal of 10.0% or greater	80.0%	100.0%	100.0%	100.0%

\*Five transactions closed in 2014. Four transactions closed with profit margins of 10% of greater.

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 133,441	\$ 132,648	\$ 132,371	(0.2)
Outside Services	(133,441)	(132,648)	(132,371)	(0.2)
TOTAL	\$ 0	\$ 0	\$ 0	0.0



# CITIZEN OFFICE



## PRIMARY SERVICES

The Citizen Office proactively works with the community and City staff to ensure that public participation is a key component of City-led projects. The department administers the operation of the 311 service request call center. The Citizen Office oversees cleaning and maintenance of downtown area right of ways, squares, sidewalks and medians. The department also enforces property maintenance, sanitation and zoning codes in the downtown area to promote a safe, clean and healthy environment.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

### Objectives:

- To develop and implement citizen involvement plans on behalf of departments
- To enforce the Zoning, Sanitation and Property Maintenance Codes for downtown
- To ensure optimum cleanliness and maintenance from Liberty Street to the River and from East Broad Street to Martin Luther King, Jr. Boulevard (134 blocks)

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Litter removal in squares, parks, public spaces, and sidewalks	134 blocks	134 blocks	134 blocks	134 blocks
– Blocks of sidewalks scrubbed or pressure washed (weekly)	51 blocks	51 blocks	51 blocks	51 blocks
– Number of public participation plans developed and implemented	28	20	18	20
– Number of permit applications reviewed and processed	419	326	440	400
<b>Efficiency Measures</b>				
– Percent of parks and medians on scheduled mowing cycle	100.0%	100.0%	100.0%	100.0%
– Completion of scheduled litter routes	100.0%	100.0%	100.0%	100.0%
– Percent of planning initiative phases complete	100.0%	100.0%	100.0%	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Average number of container and litter compliances per month	57	30	45	45
- Percent of public spaces serviced for litter, scrubbed, pressure washed, and litter vacuumed on schedule	100.0%	100.0%	100.0%	100.0%
- Average participation in public meetings per month	268	340	250	250
- Average number of community/committee meetings held per month	35	45	30	30
- Percent of compliance achieved on valid citations	80.0%	80.0%	85.0%	80.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 992,492	\$ 1,060,334	\$ 1,084,402	2.3
Outside Services	89,198	61,142	59,992	(1.9)
Commodities	60,595	61,188	67,452	10.2
Interfund Services	90,095	111,738	140,326	25.6
Other Expenses	25,761	38,700	30,374	(21.5)
<b>TOTAL</b>	<b>\$ 1,258,141</b>	<b>\$ 1,333,102</b>	<b>\$ 1,382,546</b>	<b>3.7</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Citizen Office Director	1.00	25
Maintenance Superintendent	1.00	20
Zoning Inspector	1.00	17
Sanitation Supervisor	1.00	17
Downtown Programs Technician	1.00	16
Citizen's Liaison Technician	2.00	16
Maintenance Crew Chief	1.00	14
Senior Property Maintenance Inspector	1.00	14
Administrative Assistant	1.00	12
Medium Equipment Operator	2.00	11
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
<b>TOTAL</b>	<b>20.00</b>	



# RIVER STREET HOSPITALITY CENTER



## PRIMARY SERVICES

The River Street Hospitality Center provides custodial and maintenance services to the Hospitality Center, City Hall, and River Street. The division provides information and services through an operating agreement between Visit Savannah and the City of Savannah.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

### Objective:

- To maintain an average cleanliness rating for the River Street Visitor Center restrooms, elevator, ramp and surrounding complex at 3.5 on a 4.0 scale

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of citizens and visitors served	358,846	375,000	375,000	375,000
- Number of cleanliness inspections conducted	24	24	24	24
<b>Efficiency Measures</b>				
- Supply/maintenance cost per visitor	\$0.40	\$0.38	\$0.40	\$0.40
- Custodial cost per square foot	\$80.00	\$81.00	\$80.00	\$80.00
<b>Effectiveness Measures</b>				
- Visitor satisfaction rating on 1-4 scale	3.5	4.0	3.5	3.5
- Cleanliness rating on 1-4 scale from visitors surveyed	4.0	4.0	4.0	4.0

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	98,766	\$	95,305	\$	88,805	(6.8)
Outside Services		17,633		22,302		22,152	(0.7)
Commodities		13,938		11,400		14,920	30.9
Interfund Services		7,224		9,928		16,622	67.4
<b>TOTAL</b>	\$	137,561	\$	138,935	\$	142,499	2.6

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Building Service Worker	2.25	6
<b>TOTAL</b>	2.25	



# 311 CALL SERVICE CENTER



## PRIMARY SERVICES

The 311 Call Service Center administers the operation of the service request call center. Calls are received and entered into a tracking system for follow-up by the appropriate department. The division seeks to ensure timely and accurate response to all callers.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To increase community awareness of 311 through marketing and promotion activities at least once per month
- To receive an internal and external customer satisfaction rating of 90.0% or better on a 100.0% scale
- To provide prompt response to customer inquiries by maintaining average "wait time" of 4.5 seconds

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Number of citizens and visitors served	63,544	100,000	70,000	70,000
– Number of work orders processed	126,440	150,000	130,000	130,000
<b>Efficiency Measures</b>				
– Average wait time in seconds	4.4	4.5	4.5	4.5
– Average call completion in minutes	2.3	3.0	3.0	3.0
<b>Effectiveness Measures</b>				
– Number of work orders closed within standard	100,694	115,000	110,000	110,000
– Percent of individuals surveyed giving a 4 out of 5, or better, response for customer satisfaction	-	-	-	90.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 149,987	\$ 151,279	\$ 149,847	(0.9)
Outside Services	3,396	3,608	5,007	38.8
Commodities	797	1,100	1,313	19.4
Interfund Services	57,209	50,383	51,519	2.3
TOTAL	\$ 211,389	\$ 206,370	\$ 207,686	0.6

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Customer Service Supervisor	1.00	16
Customer Service Representative	2.00	10
TOTAL	3.00	



# REAL PROPERTY SERVICES



## PRIMARY SERVICES

Real Property Services provides research and support for city staff and citizens regarding city-owned property. Acquisition of property for public use, acquisition of property for redevelopment and infill housing, administration of FEMA flood mitigation grants, and processing citizen petitions for purchase or use of city properties are the primary services provided by Real Property Services.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

### Objective:

- To acquire properties in a cost-effective and timely manner utilizing best professional practices; sell surplus properties; administer leases involving city departments and manage lease obligations; and provide excellent customer service (both internally and externally) in administering grants, processing petitions, and providing information involving City-owned real property

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of petitions processed	62	50	50	50
- Number of leases administered	13	4	6	5
- Number of properties declared surplus	9	6	6	5
- Number of properties acquired, sold or transferred	7	6	5	5
<b>Efficiency Measures</b>				
- Percent of petitions processed within 120 days	95.0%	80.0%	90.0%	80.0%
- Percent of targeted properties owners contacted	100.0%	100.0%	100.0%	100.0%
- Percent of surplus property sold or disposed	60.0%	40.0%	60.0%	40.0%
<b>Effectiveness Measures</b>				
- Number of FEMA properties acquired	0	12	8	2

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Number of properties acquired for City use	0	2	3	3
- Number of easements and/or ROW's acquired	3	4	3	3
- Number of internal requests for services managed	56	30	25	25
- Percent FEMA programs reporting compliance	100.0%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 418,660	\$ 397,567	\$ 418,340	5.2
Outside Services	30,163	71,115	54,359	(23.6)
Commodities	6,628	6,940	7,311	5.3
Interfund Services	14,886	18,603	17,397	(6.5)
Other Expenses	331	11,001	0	(100.0)
TOTAL	\$ 470,668	\$ 505,226	\$ 497,407	(1.5)

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Real Property Director	1.00	25
Real Property Coordinator	4.00	18
Real Property Technician	1.00	14
TOTAL	6.00	



# ECONOMIC DEVELOPMENT



## PRIMARY SERVICES

The mission of the Economic Development Department is to facilitate economic development activities that foster a strong local economy, spur business and job growth and provide for a better quality of life in Savannah. The department focuses on programs and activities that are geared toward improving economic opportunities and increasing financial well-being for individuals, families, and small businesses of Savannah. These programs and activities consist of:

- Developing and administering small business incentives to encourage business development and retention;
- Providing business outreach, support and assistance; corridor revitalization activities; asset/wealth building services for Savannah residents; and
- Supporting international outreach activities to foster commerce through business development, tourism, and workforce development partnerships.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

### Objectives:

- Business Development and Retention: To provide relevant and meaningful incentives to the business community which encourage business and job growth
- Business Support and Assistance: To provide supportive services and technical assistance to new and existing businesses and entrepreneurs, business associations, and coalitions
- Corridor Revitalization: To work with city planning and service departments, businesses, residents, and other community partners to address and improve physical and economic conditions along distressed commercial corridors
- Asset and Wealth Building Program: To encourage wealth creation among Savannah residents by providing volunteer income tax preparation and financial education services

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of business outreach, education, & awareness activities	19	12	21	16
- Number of entrepreneurs, businesses and/or groups receiving business assistance (planning, location, technical services, incentives, etc.)	26	25	27	25

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Number of tax clients assisted at city sites	864	900	780	850
- Number of international visits to/from the city	7	6	6	6
<b>Efficiency Measures</b>				
- Percent of business inquiries or requests responded to within 48 hours	100.0%	100.0%	100.0%	100.0%
- Percent of service recipients rating services received as satisfactory or better	100.0%	75.0%	100.0%	75.0%
- Percent of tax clients qualifying for EITC	38.0%	50.0%	44.0%	45.0%
<b>Effectiveness Measures</b>				
- Number of prospective and existing businesses reached through outreach, education, and awareness activities	448	400	435	400
- Percent of clients achieving business assistance targets (location, planning, financing, incentives, creation/expansion)	75.0%	50.0%	75.0%	50.0%
- Number of corridor planning or improvement activities completed	3	3	1	-
- Federal tax dollars refunded at city sites	\$1,402,016.00	\$1,200,000.00	\$1,150,000.00	\$1,175,000.00
- Percent of international visits resulting in new business, tourism, or workforce development agreements/partnerships with the City or local Savannah entities	28.0%	15.0%	15.0%	15.0%

#### EXPENDITURES BY TYPE<sup>1</sup>

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 371,898	\$ 206,568	\$ 260,474	26.1
Outside Services	274,964	543,292	244,040	(55.1)
Commodities	22,840	4,880	4,880	0.0
Interfund Services	48,403	68,416	27,703	(59.5)
Other	0	1,839	1,839	0.0
<b>TOTAL</b>	<b>\$ 718,105</b>	<b>\$ 824,995</b>	<b>\$ 538,936</b>	<b>(34.7)</b>

**POSITIONS<sup>1</sup>**

<b><u>Class Title</u></b>	<b><u>2016 FTE</u></b>	<b><u>Grade</u></b>
Economic Development Director	1.00	25
Program Coordinator	1.00	18
Community Projects Technician	1.00	12
Administrative Clerk	1.00	9
 TOTAL	 4.00	

<sup>1</sup>Economic Development's budget includes funding for the Small Business Assistance Corporation (SBAC), Creative Coast and Chatham-Savannah Asset Development Corporation (CSADC) / Neighborhood Improvement Association (NIA) expenditures.



# ENTREPRENEURIAL CENTER



## PRIMARY SERVICES

The Savannah Entrepreneurial Center (SEC) supports small business development by providing training and support to prospective and existing entrepreneurs interested in increasing their business acumen and skills, developing business plans, and creating or expanding small businesses. The center also provides assistance in researching and preparing for micro-business ownership. Through comprehensive training, mentoring, technical assistance, and referrals to financial resources, the Center helps to increase local business growth and the economic empowerment of individuals and the community.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

### Objectives:

- To provide an educational resource center for existing and prospective entrepreneurs
- To increase business skills and business opportunities for persons interested in owning and operating a business as well as creating jobs and hiring in Savannah
- To assist entrepreneurs in developing business plans and accessing business capital

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Number of training classes and/or workshops offered	128	80	130	85
– Number of unduplicated clients participating in the business training program	1,724	850	1,750	1,500
– Number of unduplicated clients SEC assistance/services	268	500	350	300
<b>Efficiency Measures</b>				
– Percent of SEC clients rating services received as satisfactory or better	100.0%	75.0%	75.0%	75.0%
<b>Effectiveness Measures</b>				
– Percent of business training clients achieving training plan goals	92.5%	55.0%	75.0%	75.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of SEC clients achieving business development targets (business plans, loan applications, etc.)	62.5%	50.0%	50.0%	50.0%
- Number of new business start-ups resulting from SEC efforts	7	8	5	5

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$	285,130	\$ 352,994	\$ 352,472	(0.1)
Outside Services		56,977	59,718	59,718	0.0
Commodities		6,608	5,500	5,500	0.0
Interfund Services		5,551	12,370	15,290	23.6
<b>TOTAL</b>	\$	354,266	\$ 430,582	\$ 432,980	0.6

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Entrepreneurial Center Administrator	1.00	23
Program Coordinator	1.00	18
Small & Micro Business Development Instructor	2.00	17
Contract Compliance Coordinator	1.00	16
Customer Service Representative	1.00	10
<b>TOTAL</b>	6.00	

# PUBLIC WORKS AND WATER RESOURCES

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## DEPARTMENTS

BUREAU CHIEF'S OFFICE	WATER DISTRIBUTION ( <i>SEE WATER FUND</i> )
TRAFFIC ENGINEERING	SEWER MAINTENANCE ( <i>SEE SEWER FUND</i> )
STORMWATER MANAGEMENT	LIFT STATIONS MAINTENANCE ( <i>SEE SEWER FUND</i> )
STREETS MAINTENANCE	PRESIDENT STREET PLANT ( <i>SEE SEWER FUND</i> )
WATER AND SEWER DIRECTOR ( <i>SEE WATER FUND</i> )	REGIONAL PLANTS ( <i>SEE SEWER FUND</i> )
UTILITY SERVICES ( <i>SEE WATER FUND</i> )	I&D WATER PLANT ( <i>SEE INDUSTRIAL &amp; DOMESTIC WATER FUND</i> )
WATER AND SEWER PLANNING AND ENGINEERING ( <i>SEE WATER FUND</i> )	DEVELOPMENT SERVICES
WATER SUPPLY AND TREATMENT ( <i>SEE WATER FUND</i> )	ENVIRONMENTAL SERVICES & SUSTAINABILITY DIVISION

## BUREAU MISSION

The Bureau of Public Works and Water Resources promotes the safety and health of our public by designing, building, and maintaining infrastructure that produces, treats, and conveys safe drinking water and waste water; minimizes the potential for flooding while protecting our natural environment; maintains the City's streets, lanes, sidewalks, and other public rights of way; and safely and efficiently moves vehicular, pedestrian, and bicycle traffic throughout the City.

## BUREAU TRENDS AND ISSUES

The City of Savannah has been engaged for the past 25 years in discussions with the Georgia Environmental Protection Division (GAEPD) regarding reductions of groundwater withdrawals. Over the past five years, the GAEPD has been in very close discussion with the South Carolina Department of Health and Environmental Control (SCDHEC) regarding saltwater intrusion into the Floridian Aquifer. In 2014, the EPD commissioned a discussion among all of the groundwater permit holders for the purpose of determining how a reduction throughout Chatham and southern Effingham counties of 10 million gallons per day (MGD) can be achieved by the year 2020 and how an additional 5 MGD can be achieved by the year 2025. Such reductions will require additional purchases of surface water from the Industrial and Domestic (I&D) water plant to meet demand.

In 2016, work also continues on completion of regulation of the Total Maximum Daily Load (TMDL) with regard to the wastewater discharge loading from all municipal and industrial dischargers including Savannah's President Street and regional wastewater plants. Improvements to Savannah's facilities may be required. However, the extent and/or specifics of these improvements cannot be determined until the TMDL regulation nears completion.

# PUBLIC WORKS AND WATER RESOURCES

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For nearly 20 years, SPLOST has funded many of the City's improvements in drainage, sidewalks, roadways, and traffic control. Operating budgets have historically funded the day-to-day repairs of the City's stormwater, streets, and traffic infrastructures with larger capital improvements and new facilities being funded via SPLOST. Should SPLOST funds be reduced in upcoming years, the volume of large improvements and new facilities will be greatly reduced unless additional funding sources can be developed.

Work will continue on the following large and critical facilities:

- Construction of the President Street/General McIntosh corridor, and the design of the Casey South Phase 2 drainage project;
- Provision for up to 1 million gallons per day of reuse water to the Bacon Park Golf Course for irrigation and potential reduced groundwater withdrawals; and
- Begin construction of 100 million gallon reservoir by the Corps of Engineers.

## EXPENDITURES BY TYPE

The 2016 budget for the Public Works & Water Resources Bureau increases by \$1,072,023 or 4.7% over 2015 projected expenditures. Personnel Services increase \$279,641 and reflect costs for wages and benefits, as well as a service improvement allocation for a new traffic planner position for the Traffic Engineering Department.

Outside Services increase \$577,800 due to higher electricity costs for Traffic Engineering, and increases in other contractual services such as additional mowing contracts for the Stormwater Management and Streets Maintenance Departments as well as more funding for contracted street and sidewalk repairs.

Interfund Transfers in 2016 reflect a service improvement allocation of \$256,005 for the purchase of a spray patcher for pothole repair for the Streets Maintenance Department. Other Expenses decrease \$166,107 due to lower vehicle capital use charges.

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$ 11,534,498	\$ 11,857,180	\$ 12,136,821	2.4
Outside Services	6,434,566	6,683,671	7,261,471	8.6
Commodities	1,277,398	1,419,830	1,480,506	4.3
Interfund Services	1,774,143	1,823,353	1,868,458	2.5
Capital Outlay	59,827	79,097	98,000	23.9
Interfund Transfers	0	0	256,005	100.0
Other Expenses	937,279	996,868	830,761	(16.7)
<b>TOTAL</b>	<b>\$ 22,017,711</b>	<b>\$ 22,859,999</b>	<b>\$ 23,932,022</b>	<b>4.7</b>

# PUBLIC WORKS AND WATER RESOURCES

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## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Bureau Chief's Office <sup>1</sup>	\$ 661,754	\$ 643,418	\$ 718,467	11.7
Traffic Engineering	6,449,018	6,720,951	7,008,750	4.3
Stormwater Management	5,418,783	5,801,964	5,991,535	3.3
Streets Maintenance	4,903,246	4,931,516	5,404,305	9.6
Development Services	4,269,664	4,426,804	4,411,669	(0.3)
Environmental Services & Sustainability Division	315,246	335,346	397,296	18.5
<b>TOTAL</b>	<b>\$ 22,017,711</b>	<b>\$ 22,859,999</b>	<b>\$ 23,932,022</b>	<b>4.7</b>

<sup>1</sup>Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



# PUBLIC WORKS AND WATER RESOURCES BUREAU CHIEF



## PRIMARY SERVICES

The Public Works and Water Resources Bureau Chief is responsible for ensuring the City's infrastructure is efficiently maintained while providing the citizens of Savannah with systems that are fully functional, hazard-free, aesthetically pleasing, meet present requirements, and identify future needs.

## GOALS AND OBJECTIVES

**Priority Goal:**

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

**Objective:**

- To ensure proper growth and upkeep of the City's streets, sidewalks, drainage, street lighting, traffic control, and water and sanitary sewer systems through efficient management of the Public Works and Water Resources Bureau

## EXPENDITURES BY TYPE<sup>1</sup>

<u>Expenditure Area</u>	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 352,392	\$ 321,472	\$ 367,102	14.2
Outside Services	278,940	289,169	290,117	0.3
Commodities	8,842	10,350	12,550	21.3
Interfund Services	21,213	21,059	47,337	124.8
Other Expenses	367	1,368	1,361	(0.5)
<b>TOTAL</b>	<b>\$ 661,754</b>	<b>\$ 643,418</b>	<b>\$ 718,467</b>	<b>11.7</b>

<sup>1</sup>Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Public Works and Water Resources Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Contract Analyst	1.00	18
Grounds Equipment Maintenance Specialist	1.00	14
TOTAL	4.00	



# TRAFFIC ENGINEERING



## PRIMARY SERVICES

Traffic Engineering is responsible for the overall management of the City's traffic system that includes vehicular and pedestrian safety; maintenance of traffic signals, traffic signs, pavement markings, and street lighting systems along all streets; as well as maintenance of prior named systems along Interstate 16, the Talmadge Bridge, major arterials, and parks/squares in the Historic District. The department also plans for traffic related capital improvements, and works to ensure that any private development impacts are mitigated by developers.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To provide the City with efficiently maintained infrastructure and systems that are fully functional, hazard-free, and aesthetically pleasing; while meeting current requirements and identifying future needs
- To provide well lit streets that meet the City's minimum lighting standards
- To design streets that prevent vehicular and pedestrian accidents through effective traffic control
- To maintain public infrastructure which is critical in preventing personal injury and property loss from vehicular accidents and other hazards

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Traffic signal repairs	679	800	794	800
- Traffic sign repairs	6,729	7,300	7,210	7,300
- Traffic studies	1,477	800	1,000	1,000
- Existing city-owned street lights maintained & repaired	463	500	471	500
- Repair of outages coordinated for street lights leased through Georgia Power	917	700	860	700
- Permits processed & reviewed	2,481	2,200	2,323	2,300
<b>Efficiency Measures</b>				
- Percent of citizen complaints responded to within 24 hours	97.8%	90.0%	96.0%	90.0%
- Percent of signal malfunctions addressed within 24-hours	94.1%	95.0%	93.0%	90.0%
- Percent of down/missing stop or yield signs addressed within 24-hours	99.0%	95.0%	96.0%	95.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of city-owned light outages reported through 311 that are responded to within 3 days	96.0%	90.0%	93.0%	90.0%
- Ensured that the GA Power average to repair street lights is within 3 to 5 business days	2.4	3.0	2.5	3.0
<b>Effectiveness Measures</b>				
- Percent of major corridors that operate at Level C (15-19mph) or better	100.0%	95.0%	100.0%	95.0%
- Rate reduction at Top 20 accident locations	34.0%	5.0%	10.0%	5.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 1,720,512	\$ 1,740,805	\$ 1,835,508	5.4
Outside Services	3,995,886	4,123,300	4,280,400	3.8
Commodities	436,313	516,400	517,981	0.3
Interfund Services	149,571	174,443	176,971	1.4
Capital Outlay	48,276	60,000	80,000	33.3
Other Expenses	98,460	106,003	117,890	11.2
<b>TOTAL</b>	<b>\$ 6,449,018</b>	<b>\$ 6,720,951</b>	<b>\$ 7,008,750</b>	<b>4.3</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Street and Traffic Engineering Director	1.00	26
Traffic Engineering Administrator	1.00	24
Civil Engineer	1.00	21
Traffic Engineering Superintendent	1.00	20
Traffic Systems Coordinator	1.00	20
Traffic Engineering Coordinator	1.00	19
Planner	1.00	18
Construction Inspector	1.00	17
Maintenance Supervisor	1.00	17
Traffic Engineering Technician	7.00	16
Engineering Technician	1.00	15
Electrician	2.00	14
Traffic Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Sign Specialist	1.00	11
Construction Site Safety Monitor	2.00	10
Administrative Clerk	1.00	9
Senior Maintenance Worker	5.00	9
Maintenance Worker	1.00	8
<b>TOTAL</b>	<b>31.00</b>	



# STORMWATER MANAGEMENT

## PRIMARY SERVICES

Stormwater Management is responsible for the maintenance/repair of the open and closed drainage system, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit, reviewing private development plans to ensure compliance with pertinent City ordinances, and managing the flood reduction capital improvement program.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To achieve 100.0% compliance with the City's NPDES MS-4 permit
- To operate the stormwater system at its peak practicable capacity
- To operate the stormwater system with zero excursions to the environment due to equipment or personnel

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Open miles cleaned	42	115	60	115
- Open miles mowed & treated	344	158	400	158
- Closed system repairs	75	390	225	390
- Closed miles cleaned	39	30	51	80
- Inlets cleaned	5,711	2,500	4,500	2,500
<b>Efficiency Measures</b>				
- Development reviews completed within 10 days of department receipt	100.0%	96.0%	96.0%	96.0%
- Percent compliance NPDES permit	100.0%	100.0%	100.0%	100.0%
- Industrial inspections	9	11	9	9
- Pumps on-line ready at all times	89.0%	95.0%	92.0%	95.0%
<b>Effectiveness Measures</b>				
- Amount of structural flooding due to 10-year 24 hr level or less rain events (7" in 24 hrs)	1	0	0	0
- Priority 1 Valid Requests (flow restriction) responded to within standard	71.4%	70.0%	70.0%	70.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Priority 2 Valid Requests (flow inhibitor or passive defect) responded to within standard	81.4%	72.0%	72.0%	72.0%
- Priority 3 Valid Requests (long term repair or personnel use) responded to within standard	91.0%	75.0%	75.0%	75.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 3,301,808	\$ 3,352,220	\$ 3,417,174	1.9
Outside Services	913,171	1,054,735	1,223,518	16.0
Commodities	355,708	375,300	416,935	11.1
Interfund Services	354,294	491,528	478,160	(2.7)
Capital Outlay	0	18,000	18,000	0.0
Other Expenses	493,802	510,181	437,748	(14.2)
<b>TOTAL</b>	<b>\$ 5,418,783</b>	<b>\$ 5,801,964</b>	<b>\$ 5,991,535</b>	<b>3.3</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Stormwater Director	1.00	25
Senior Civil Engineer	3.00	23
Stormwater Environmental Administrator	1.00	23
Stormwater Management Administrator	1.00	23
Civil Engineer	1.00	21
GIS Analyst	1.00	18
Construction Inspector	4.00	17
Electronic Control Technician	1.00	17
Maintenance Supervisor	3.00	17
Engineering Technician	1.00	15
Electrician	1.00	14
Maintenance Crew Chief	5.00	14
Stormwater Maintenance Mechanic	1.00	14
Heavy Construction Equipment Operator	6.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	7.00	12
Medium Equipment Operator	6.00	11
Administrative Secretary	1.00	10
Senior Maintenance Worker	6.00	9
Maintenance Worker	9.00	8
<b>TOTAL</b>	<b>60.00</b>	



# STREETS MAINTENANCE

## PRIMARY SERVICES

Streets Maintenance is responsible for preserving and maintaining streets, sidewalks (to include ADA accessibility where applicable), rights-of-way, and lanes by repairing utility street cuts and other defects in 765 miles of paved and unpaved streets and/or lanes; and for performing preventive maintenance, including shoulder maintenance and resurfacing, vegetation maintenance, grading 2.54 miles of unpaved streets, and mowing, servicing and maintaining 1,154 miles of rights-of-way, 85 miles of open/unopened lanes, and 537 city-owned parcels.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objective:

- To ensure that pedestrians and motorists have safe mobility access within the rights-of-way traversing the sidewalks and street network in the City of Savannah

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Miles of asphalt placed	11	11	11	11
- Miles of concrete placed	3.5	3	3	3
- Miles of lanes/shoulders maintained	155	155	155	155
- Miles of vegetation maintained	3,435	3,435	3,435	3,435
<b>Efficiency Measures</b>				
- Cost per foot of asphalt placement	\$24.00	\$24.00	\$25.00	\$25.00
- Cost per foot of concrete placement	\$24.00	\$24.00	\$25.00	\$25.00
- Cost per foot of lane/shoulder maintenance	\$1.10	\$1.10	\$1.12	\$1.14
- Cost per foot of vegetation maintenance	\$0.19	\$0.19	\$0.21	\$0.23
<b>Effectiveness Measures</b>				
- Percent of footage of asphalt placed within standard proctor (potholes-3 days, utility cuts and/or pavement defect-14 days, asphalt roadway-50 days)	97.0%	95.0%	95.0%	95.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of footage of concrete placed within the 150 day proctor (sidewalk repair and curb & gutter repair)	92.0%	92.0%	92.0%	92.0%
- Percent of lanes/shoulders serviced/maintained within the 14 day proctor	96.0%	95.0%	95.0%	95.0%
- Percent of vegetation mowed/serviced/maintained within the 14 day proctor	96.0%	95.0%	95.0%	95.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 Actual	2015 Projected	2016 Adopted	% Change 2015-2016
Personnel Services	\$ 2,256,556	\$ 2,367,412	\$ 2,447,826	3.4
Outside Services	943,976	922,830	1,168,930	26.7
Commodities	388,314	415,471	421,781	1.5
Interfund Services	1,012,006	883,252	879,873	(0.4)
Interfund Transfers	0	0	256,005	100.0
Other Expenses	302,394	342,551	229,890	(32.9)
<b>TOTAL</b>	<b>\$ 4,903,246</b>	<b>\$ 4,931,516</b>	<b>\$ 5,404,305</b>	<b>9.6</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Street Maintenance Administrator	1.00	23
Construction Inspector	2.00	17
Maintenance Supervisor	4.00	17
Maintenance Crew Chief	9.00	14
Heavy Construction Equipment Operator	1.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	3.00	12
Medium Equipment Operator	11.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	9.00	9
Maintenance Worker	6.00	8
<b>TOTAL</b>	<b>48.00</b>	



# DEVELOPMENT SERVICES



## PRIMARY SERVICES

Development Services serves the public by ensuring the safety of the built environment through effective code enforcement and by providing guidance and oversight for all private development within the City of Savannah. The department is responsible for interpreting and enforcing the codes, laws and ordinances that affect the safety and welfare of the public and its property. This includes all aspects of building construction, life safety, electrical, plumbing, and mechanical systems, as well as enforcing the Flood Damage Prevention and Zoning Ordinances, including sign and historic preservation standards.

Development Services also provides business approvals to new businesses and to businesses that have relocated. Business Approval (BA) is required for all businesses that are located within City limits, and is an opportunity to confirm that a proposed business use is permitted in the property's zoning district and that the structure meets applicable building and fire code requirements.

Development Services also coordinates the private development site plan review process among the City infrastructure departments (Park and Tree, Traffic Engineering & Streets Maintenance, Stormwater, and Water and Sewer Planning and Engineering), Police and Fire departments as well as the Metropolitan Planning Commission.

Development Services also manages the design and construction of the City's Capital Improvement Projects (CIPs) for six City Bureaus to ensure they are completed on time and within budget. The department provides engineering services, surveying services, Geographic Information Systems (GIS) and graphics support services to other City departments upon request.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

### Objectives:

- To provide permitting and inspection services for building and site development projects
- To offer assistance and advice to developers, consultants, business owners, and builders of commercial, industrial, and residential projects in the city
- To interpret and enforce codes, laws and ordinances that affect the safety and welfare of the public and its property
- To provide Business Approvals to businesses within City limits in order to ensure the proposed business use is permitted in the property's zoning district and that the structure meets applicable building and fire code requirements
- To oversee the design and construction of the City's Capital Improvement Projects (CIPs)
- To provide surveying and Geographic Information Systems (GIS) mapping support to other City departments
- To maintain or lower the City's Class 4 rating of the Insurance Services Office (ISO) Building Code Effectiveness Grading Schedule through staffing, certification and training
- To maintain or lower the City's Class 6 rating of the National Flood Insurance Program's (NFIP) Community Rating System (CRS) program

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Plan Reviews	1,883	2,000	2,000	2,000
– Residential Permits Issued	916	1,000	1,000	1,000
– Commercial Permits Issued	912	500	1,000	500
– Trade Permits Issued	4,451	5,000	6,000	5,000
– Building and Trade Inspections	26,635	22,500	29,000	22,500
– Zoning Enforcement Cases	261	300	330	300
– Zoning Information Request	570	750	500	750
– Zoning Confirmation Letters	111	100	100	100
– Number of New Business Approvals	1,322	1,500	1,500	1,500
– Private Development Inspections	2,019	2,400	2,600	2,400
– Full Site Development Permits Approved	95	100	100	100
– Petitions	80	50	80	50
– Technical Reviews and Quality Assurance Analyses	-	1,000	400	400
– Construction Documents and Bid Evaluations Prepared	-	500	80	80
– Project Coordination and Feasibility Reviews	-	500	60	60
– Number of Plats Review	67	30	85	30
– Number of Surveyed Trees, ROW, Elevation Certificates	333	274	350	274
– GIS Mapping, Data Analysis, AutoCAD, and Graphic requests by City departments completed	1,071	1,180	1,200	1,180
<b>Efficiency Measures</b>				
– Average Business days to Approve a New Commercial Building	51	30	40	30
– Average Business Days to Approve a New Residential Permit	20	14	14	14
– Average Business Days to Approve a Full Site Development Permit	68	60	60	60
– Average Number of Building Inspections per day	8	9	8	8
– Average Number of Trade Inspections by Inspector per day	8	9	8	8
<b>Effectiveness Measures</b>				
– Percent of Building and Trade Inspections conducted within 24 Hours of customer request	97.0%	95.0%	95.0%	95.0%
– Percent of New Commercial Building Permits Approved within 30 Days of completed documents	33.0%	75.0%	50.0%	75.0%
– Percent of new Residential Permits Approved within 14 Days of receipt of completed documents	37.0%	75.0%	75.0%	75.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of Commercial Renovation Permits Approved within 14 Days of completed documents	40.0%	75.0%	75.0%	75.0%
- Percent of Full Site development permits Approved within 60 Days of receipt of completed documents	58.0%	75.0%	75.0%	75.0%
- Percent of Survey Requests completed within 10 Days	93.0%	100.0%	85.0%	100.0%
- % of GIS Mapping, Data Analysis, AutoCAD, and Graphic requests completed within 10 working days	100%	100%	100%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personal Services	\$ 3,599,603	\$ 3,771,988	\$ 3,741,510	(0.8)
Outside Services	300,069	278,937	248,576	(10.9)
Commodities	86,662	91,659	99,244	8.3
Interfund Services	237,059	246,357	278,469	13.0
Capital Outlay	4,018	1,097	0	(100.0)
Other Expenses	42,253	36,766	43,870	19.3
<b>TOTAL</b>	<b>\$ 4,269,664</b>	<b>\$ 4,426,804</b>	<b>\$ 4,411,669</b>	<b>(0.3)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Development Services Director/City Engineer	1.00	26
Assistant City Engineer	1.00	23
Development Liaison Administrator	1.00	23
Building Inspections Administrator	1.00	23
Permit Services Administrator	1.00	23
Permitting/Flood Plane Administrator	1.00	23
Senior Civil Engineer	1.00	23
Zoning Administrator	1.00	23
Civil Engineer	1.00	21
Senior Systems Analyst	1.00	20
Senior Plans Examiner	1.00	20
Architectural Coordinator	1.00	20
Plans Examiner	2.00	19
Principal Electrical Inspector	1.00	19
Principal Mechanical Inspector	1.00	19
Principal Plumbing Inspector	1.00	19
Principal Zoning Inspector	1.00	19
City Surveyor	1.00	19
Private Development Coordinator	1.00	18
GIS Analyst	2.00	18

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Zoning Inspector	3.00	17
Electrical Inspector	3.00	17
Plumbing Inspector	3.00	17
Mechanical Inspector	3.00	17
Architectural Technician	1.00	17
Building Inspector	4.00	17
Construction Inspector	3.00	17
Permit Services Technician	1.00	15
Private Development Technician	1.00	15
Permit Center Supervisor	1.00	13
Survey Technician	1.00	13
Community Projects Technician	1.00	12
Administrative Assistant	2.00	12
Permit Specialist	4.00	10
Customer Service Representative	1.00	10
Business Approval Coordinator	1.00	18
TOTAL	55.00	



# ENVIRONMENTAL SERVICES AND SUSTAINABILITY DIVISION



## PRIMARY SERVICES

Under the direction of the Assistant City Manager, the Environment and Sustainability Office provides services to create and maintain a healthy environment for citizens, provide operational cost savings through environmental compliance support, and promotes resource-reduction policy and community engagement.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To assist with environmental compliance efforts in regulated activities of City operations
- To provide technical assistance on strategies to achieve cost-savings through resource conservation and efficiency
- To develop and maintain a City Sustainability Plan to guide compliance with City energy and emissions reduction commitments
- To develop and implement community education, outreach, and forums for stakeholder engagement
- To develop external funding and partnerships to support City sustainability goals

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of regulated City activities with contributed environmental compliance support or analysis	26	10	20	20
- Number of studies, reports or cost-benefit analysis performed on cost-saving or resource reduction strategies	4	12	12	10
- Phase development of City Sustainability Plan	1	1	1	1
- Number of community engagement events	54	50	30	30
- Number of grant applications and proposals	3	4	4	4
<b>Efficiency Measures</b>				
- Average identified cost savings from completed studies, reports and cost-benefit analyses	\$19,781.00	\$8,333.00	\$8,333.00	\$10,000.00

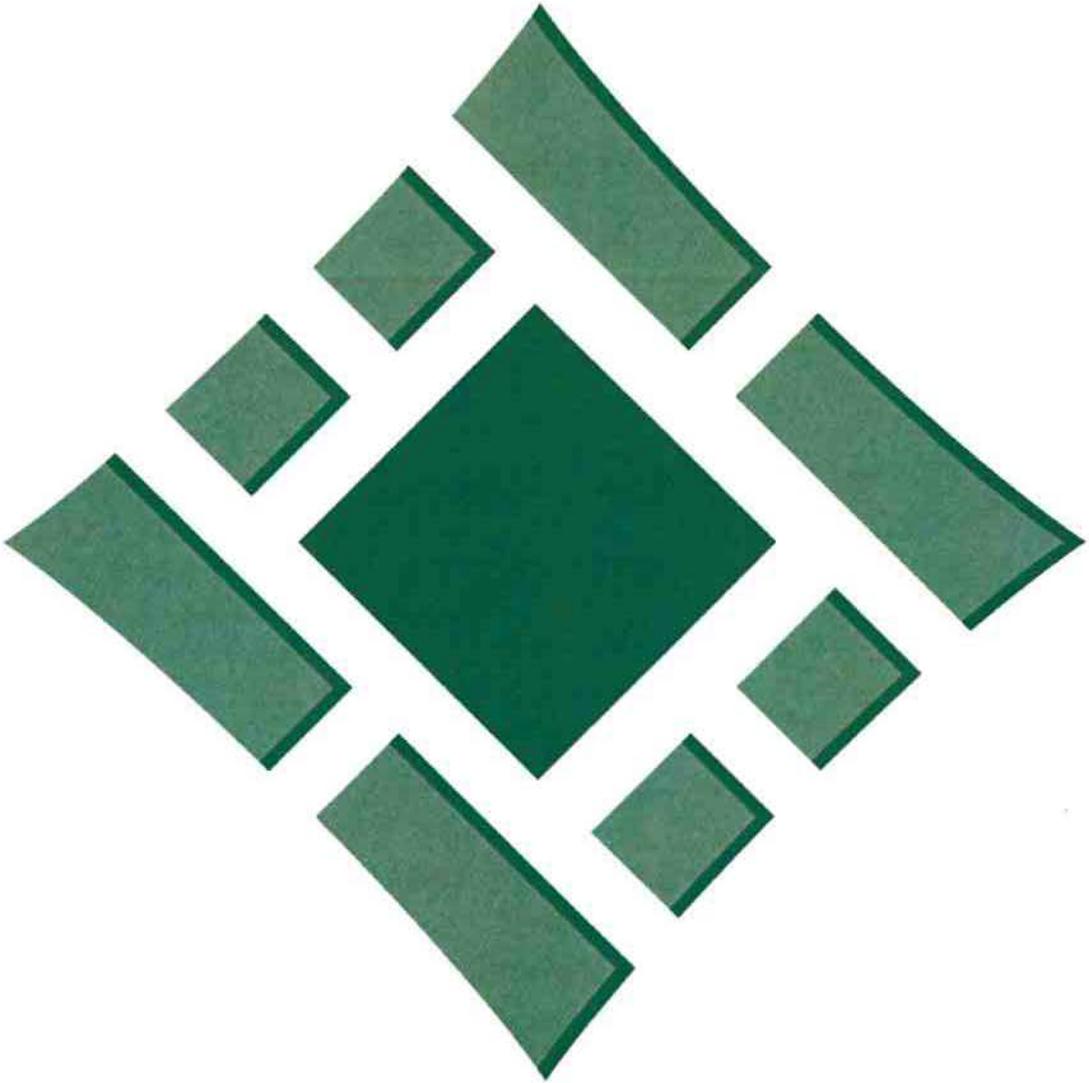
	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Average number of people reached per community engagement event	228	200	200	200
- Number of grant applications funded	1	1	1	1
- Ensure internal and external customer inquires receive response within 2 business days	-	-	-	100.0%
<b>Effectiveness Measures</b>				
- Regulatory compliance of City operations where support and analyses were contributed	100.0%	100.0%	100.0%	100.0%
- Identified annual cost savings from completed studies, reports and cost-benefit analyses	\$79,123.00	\$100,000.00	\$100,000.00	\$100,000.00
- Roll out of City Sustainability Plan phase	1	1	3	2
- Number of people reached through community engagement events	12,331	10,000	10,000	10,000
- External funding from grants and partnerships	\$23,711.00	\$50,000.00	\$430,000.00	\$50,000.00

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014		2015		2016	<u>%Change 2015-2016</u>
	<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	
Personnel Services	\$ 303,628	\$	303,283	\$	327,702	8.1
Outside Services	2,525		14,700		49,930	239.7
Commodities	1,559		10,650		12,015	12.8
Interfund Services	0		6,713		7,649	13.9
Capital Outlay	7,534		0		0	0.0
<b>TOTAL</b>	<b>\$ 315,246</b>	<b>\$</b>	<b>335,346</b>	<b>\$</b>	<b>397,296</b>	<b>18.5</b>

#### POSITIONS

<u>Class Title</u>	<u>2015 FTE</u>	<u>Grade</u>
Environmental Services & Sustainability Director	1.00	25
Environmental Administrator	1.00	23
Environmental Affairs Administrator	1.00	23
Environmental Services Coordinator	1.00	21
<b>TOTAL</b>	<b>4.00</b>	



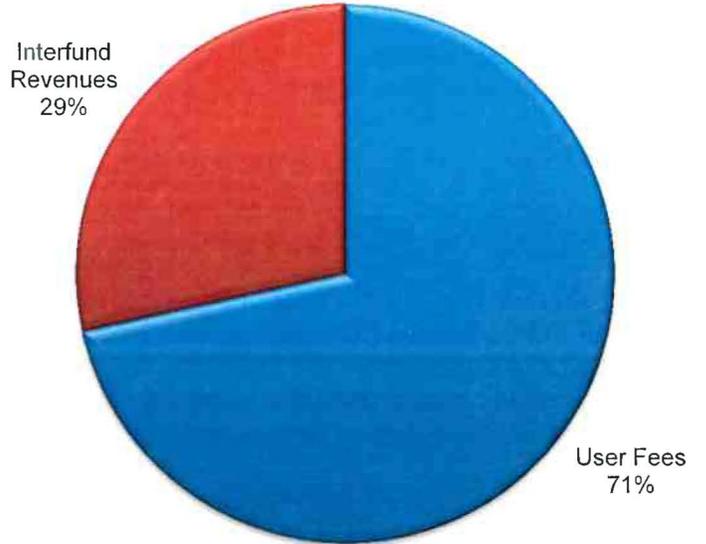


# PUBLIC SAFETY COMMUNICATIONS FUND



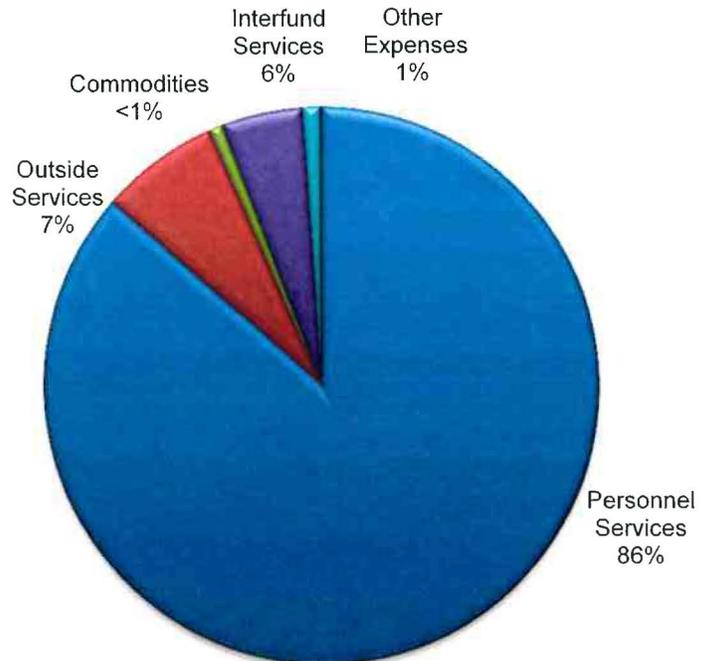
## WHERE THE MONEY COMES FROM

User Fees	\$	4,940,000
Interfund Revenues		1,963,098
<b>Total</b>	<b>\$</b>	<b>6,903,098</b>



## WHERE THE MONEY GOES

Personnel Services	\$	5,940,799
Outside Services		476,837
Commodities		41,000
Interfund Services		395,274
Other Expenses		49,188
<b>Total</b>	<b>\$</b>	<b>6,903,098</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
9-1-1 Telephone Fee	\$ 1,637,859	\$ 1,605,000	\$ 1,575,000	(1.9)
9-1-1 Wireless Telephone Fee	3,331,644	3,340,000	3,365,000	0.7
Subtotal	\$ 4,969,503	\$ 4,945,000	\$ 4,940,000	(0.1)
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 1,416,676	\$ 1,728,332	\$ 1,963,098	13.6
<b>TOTAL</b>	<b>\$ 6,386,179</b>	<b>\$ 6,673,332</b>	<b>\$ 6,903,098</b>	<b>3.4</b>

## EXPENDITURES BY TYPE

The Public Safety Communications Fund 2016 budget increased \$229,766 or 3.4 % above 2015 projected expenditures primarily due to increases in Personnel Services which is comprised of wage updates for sworn personnel and communication officers, anticipated increases in Communication expenses, increases in 2015 Insurance by Risk Management and Radio Services expenses.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 5,568,203	\$ 5,765,696	\$ 5,940,799	3.0
Outside Services	455,368	454,788	476,837	4.8
Commodities	38,286	45,000	41,000	(8.9)
Interfund Services	302,806	377,599	395,274	4.7
Capital Outlay	21,516	0	0	0.0
Other Expenses	0	30,249	49,188	62.6
<b>TOTAL</b>	<b>\$ 6,386,179</b>	<b>\$ 6,673,332</b>	<b>\$ 6,903,098</b>	<b>3.4</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Police Lieutenant	1.00	119
Senior System Analyst	1.00	20
Communications Center Coordinator	2.00	114
Senior Communications Officer	12.00	111
Communications Training Officer	9.00	110
Communications Officer	73.00	108
Community Resource Officer	1.00	11
Administrative Secretary	1.00	10
Records Technician	4.00	9
<b>TOTAL</b>	<b>104.00</b>	



# COMMUNICATIONS CENTER



## PRIMARY SERVICES

The Communications Center is the primary Public Safety Answering Point (PSAP) for both emergency and non-emergency calls. The SCMPD 9-1-1 Communications Center provides emergency medical dispatch services for all of Chatham County and provides police, fire, and first responder services for 99.0% of the County. Additionally, the Center provides Criminal Justice Information System (CJIS) support for twelve police agencies in Chatham County that participate in the Georgia Crime Information Center (GCIC) network which is a statewide information sharing initiative.

The Center operates continuously 24 hours a day, 365 days a year, to provide all communications needs for the department. It is the primary point of contact for citizens, as well as an essential line of communication for officers on the street.

## GOALS AND OBJECTIVES

### Priority Goal:

Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

### Objectives:

- To provide public safety dispatch services within the City of Savannah and Chatham County by processing emergency and non-emergency calls efficiently
- To coordinate assignment and dispatch of public safety personnel to ensure that the appropriate personnel is rapidly dispatched in response to emergency calls
- To expeditiously process and analyze information received in order to determine SCMPD's initial response in accordance with departmental policies and procedures

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- 9-1-1 calls received	305,681	339,670	336,249	353,061
- Non-emergency calls received	333,939	381,669	367,333	385,700
- Teletype inquires received	224,208	12,713	246,629	258,960
- Abandoned Calls	47,369	52,212	52,106	54,711
<b>Efficiency Measures</b>				
- Percent of budget expended on overtime	6.0%	4.0%	7.0%	7.0%
- Overtime expenditures in dollars	\$348,783.00	\$279,881.00	\$282,000.00	\$282,000.00
- Actual budget expended	\$6,361,414.00	\$6,912,044.00	\$6,997,555.00	\$6,997,555.00
<b>Effectiveness Measures</b>				
- Percent of 9-1-1 calls answered within three rings (15 sec's)	85.7%	100.0%	94.2%	100.0%

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
- Percent of 9-1-1 calls processed within two minutes (priority one)	64.3%	98.0%	70.7%	100.0%
- Percent of 9-1-1 calls processed within two minutes (priority two)	28.5%	98.2%	31.3%	100.0%
- Percent of non-emergency calls processed within five minutes	75.0%	64.7%	82.5%	100.0%

Hazardous Material  
Team Fund

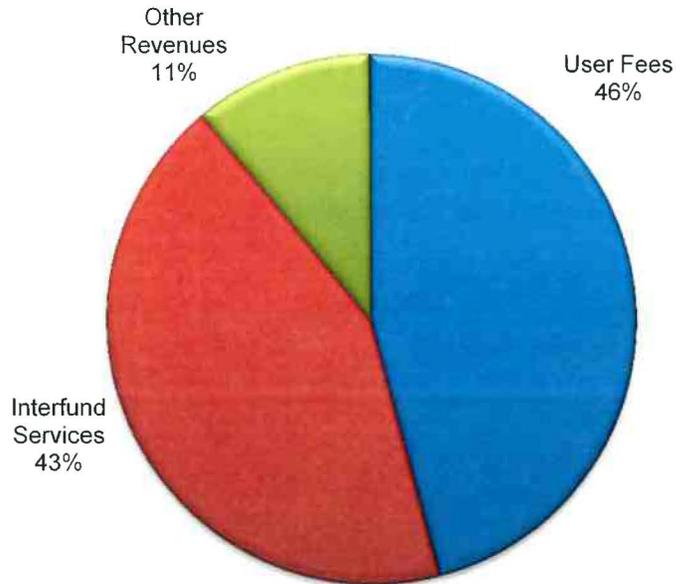
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# HAZARDOUS MATERIAL TEAM FUND



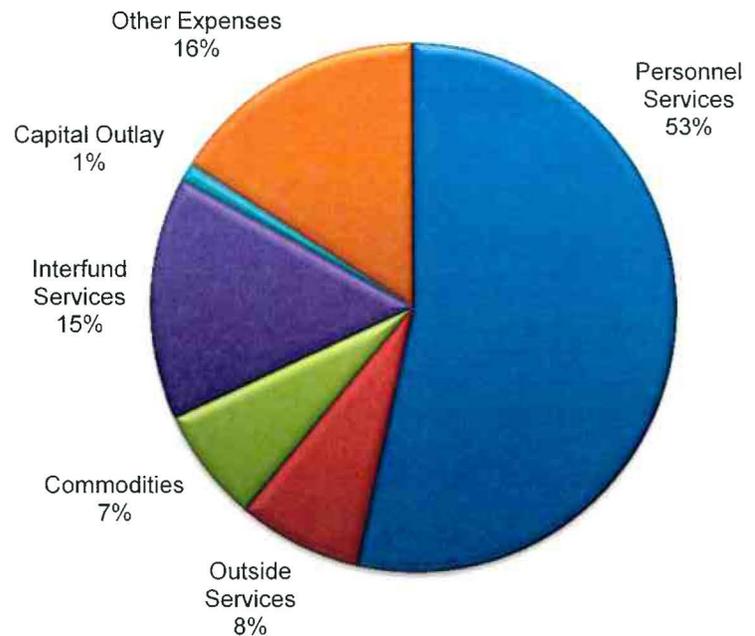
## WHERE THE MONEY COMES FROM

User Fees	\$	250,000
Interfund Revenues		235,142
Other Revenues		60,000
<b>Total</b>	<b>\$</b>	<b>545,142</b>



## WHERE THE MONEY GOES

Personnel Services	\$	291,728
Outside Services		41,541
Commodities		38,175
Interfund Services		80,940
Interfund Transfers		6,000
Other Expenses		86,758
<b>Total</b>	<b>\$</b>	<b>545,142</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
Hazardous Material Industry Fees	\$ 245,275	\$ 256,900	\$ 250,000	(2.7)
Fire Equipment User Fee	168,154	0	0	0.0
Subtotal	\$ 413,429	\$ 256,900	\$ 250,000	(2.7)
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 216,521	\$ 241,045	\$ 235,142	(2.4)
<u>Other Revenues</u>				
Chatham County Haz-Mat Reimbursement	\$ 53,221	\$ 64,888	\$ 60,000	(7.5)
TOTAL	\$ 683,171	\$ 562,833	\$ 545,142	(3.1)

## EXPENDITURES BY TYPE

Haz-Mat Fund expenses for 2016 decrease 3.1% below 2015 projections. The decrease is primarily due to funds encumbered in 2014 within the 2015 Commodities projection. Outside Services expenditures increase in 2016 for equipment maintenance. The increase in Interfund Services is mainly related to vehicle maintenance charges.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 286,658	\$ 293,658	\$ 291,728	(0.7)
Outside Services	19,414	14,108	41,541	194.4
Commodities	223,993	105,000	38,175	(63.6)
Interfund Services	60,345	62,776	80,940	28.9
Capital Outlay	0	0	6,000	100.0
Other Expenses	92,761	87,291	86,758	(0.6)
TOTAL	\$ 683,171	\$ 562,833	\$ 545,142	(3.1)

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Master Firefighter	3.00	114
Special Operations Chief	1.00	22
TOTAL	4.00	

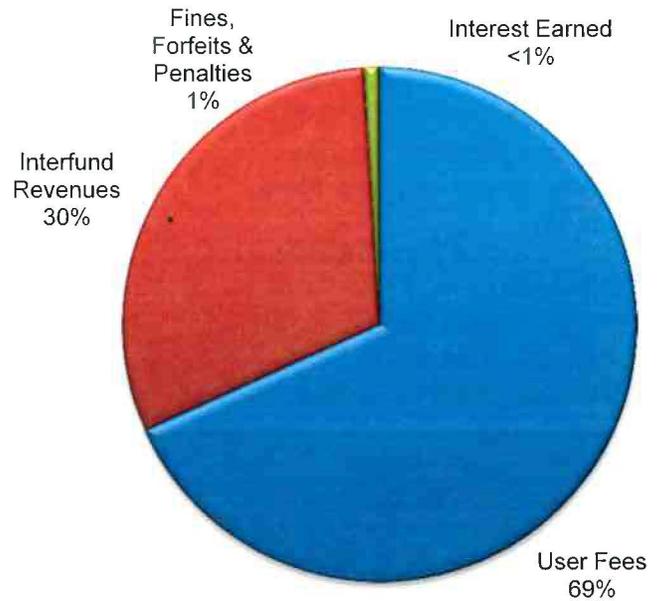


# SANITATION FUND



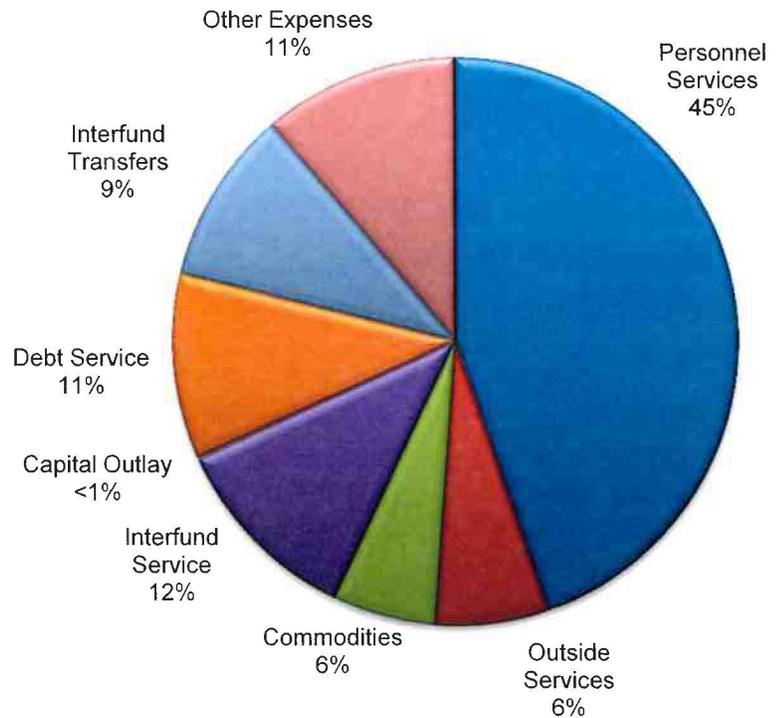
## WHERE THE MONEY COMES FROM

User Fees	\$ 19,673,000
Interfund Revenues	8,518,087
Fines, Forfeits, & Penalties	440,000
Interest Earned	1,500
<b>Total</b>	<b>\$ 28,632,587</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 12,807,524
Outside Services	1,851,169
Commodities	1,691,219
Interfund Services	3,404,763
Capital Outlay	20,000
Debt Service	3,020,220
Interfund Transfers	2,631,094
Other Expenses	3,206,598
<b>Total</b>	<b>\$ 28,632,587</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
Residential Refuse Fees	\$ 15,135,083	\$ 15,907,065	\$ 16,512,000	3.8
Commercial Refuse Fees	1,123,756	1,112,648	1,190,000	7.0
Refuse Disposal Tip Fees	54,567	46,000	15,000	(67.4)
Commercial Disposal Fees (City)	1,105,014	1,126,217	1,167,000	3.6
Commercial Disposal Fees (Private)	(8,688)	0	0	0.0
C & D Waste Fees	375,428	350,000	350,000	0.0
Recycling Recovery	253,834	200,000	200,000	0.0
Special Trash Collection Fee	234,557	250,000	250,000	0.0
Refuse Cart Sales	7,350	8,000	8,000	0.0
Senior Citizens Discount	(15,444)	(19,000)	(19,000)	0.0
Subtotal	\$ 18,265,457	\$ 18,980,930	\$ 19,673,000	3.6
<u>Interfund Revenues</u>				
Interfund Disposal Fees	\$ 1,031,508	\$ 1,008,000	\$ 945,000	(6.3)
Interfund Commercial Fees	322,817	322,564	338,720	5.0
Services to General Fund	7,182,299	7,434,367	7,234,367	(2.7)
Contribution from Cart Replacement Fund	275,554	0	0	0.0
Subtotal	\$ 8,812,178	\$ 8,764,931	\$ 8,518,087	(2.8)
<u>Fines, Forfeits &amp; Penalties</u>				
Sweeper Parking Citations	\$ 269,079	\$ 309,000	\$ 440,000	42.4
<u>Interest Earned</u>				
Interest / Dividends	\$ 1,757	\$ 1,300	\$ 1,500	15.4
<u>Other Revenues</u>				
Miscellaneous Revenue	0	10,000	1,000	(90.0)
Miscellaneous Uncollected	(291)	(1,000)	(1,000)	0.0
Subtotal	\$ (291)	\$ 9,000	\$ 0	(100.0)
<b>TOTAL</b>	<b>\$ 27,348,180</b>	<b>\$ 28,065,161</b>	<b>\$ 28,632,587</b>	<b>2.0</b>

## EXPENDITURES BY TYPE

Expenses in the Sanitation fund for 2016 increase by a modest 2.0% above 2015 projected expenditures. This increase is impacted by higher Debt Service obligations and increases in Commodities expenditures. These increases are offset by reduced Capital funding requirements due to the implementation of the Dean Forest Road Landfill expansion in 2015 yielding a lower Interfund Transfer to Contingency.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 11,825,605	\$ 12,170,440	\$ 12,807,524	5.2
Outside Services	1,565,496	1,803,299	1,851,169	2.7
Commodities	1,671,787	1,534,726	1,691,219	10.2
Interfund Services	3,110,077	3,236,224	3,404,763	5.2
Capital Outlay	10,410	21,000	20,000	(4.8)
Debt Service	2,971,330	2,802,174	3,020,220	7.8
Interfund Transfers	3,420,425	3,130,621	2,631,094	(16.0)
Other Expenses	2,670,012	3,366,677	3,206,598	(4.8)
<b>TOTAL</b>	<b>\$ 27,245,142</b>	<b>\$ 28,065,161</b>	<b>\$ 28,632,587</b>	<b>2.0</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Bureau Chief's Office	\$ 673,128	\$ 721,358	\$ 651,754	(9.6)
Residential Refuse	7,958,180	7,965,223	8,066,375	1.3
Refuse Disposal	5,497,159	5,745,050	6,207,779	8.1
Street Cleaning	2,377,019	2,375,834	2,905,195	22.3
Commercial Refuse	1,605,660	1,687,735	1,725,189	2.2
Recycling and Litter Services	2,554,590	2,772,796	2,690,141	(3.0)
Property Maintenance Enforcement	2,250,690	2,388,181	2,280,278	(4.5)
Sanitation	4,328,716	4,408,984	4,105,876	(6.9)
Interdepartmental	4,328,716	4,408,984	4,105,876	(6.9)
<b>TOTAL</b>	<b>\$ 27,245,142</b>	<b>\$ 28,065,161</b>	<b>\$ 28,632,587</b>	<b>2.0</b>

# SANITATION



## DEPARTMENTS

BUREAU CHIEF'S OFFICE

RESIDENTIAL REFUSE

REFUSE DISPOSAL

STREET CLEANING

COMMERCIAL REFUSE

RECYCLING AND LITTER SERVICES

PROPERTY MAINTENANCE ENFORCEMENT

## BUREAU MISSION

To provide solid waste management and property maintenance code enforcement services to promote community and environmental health and neighborhood vitality with excellent customer service through effective work programs that meet or exceed mandated standards; ensure compliance with applicable ordinances to address blighting conditions and other sanitation issues; ensure timely cleanliness of streets, lanes and right-of-ways; and provide for the efficient management of collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste generated within the City of Savannah.

## BUREAU TRENDS AND ISSUES

The Sanitation Bureau continues its focus on maintaining strong environmental health in the community and addressing neighborhood blight issues through integration of the solid waste management system with property maintenance enforcement. While tighter resource constraints and higher service expectations have led to service efficiency improvements and enhancement of overall program effectiveness, significant challenges remain. First, the Property Maintenance Department is currently understaffed to meet its mission requirements addressing the strategic priority of neighborhood vitality. Therefore, additional resources to provide staffing resources to improve administrative and customer service support and overall enforcement effectiveness have been requested. Second, incremental increases in service demand from new development within previously annexed areas cannot be readily absorbed by our collection departments (Residential Refuse Collection, Recycling and Litter Abatement, Commercial Refuse Collection, and Street Cleaning). Therefore service improvements for additional resources to address increased service delivery demand and provide limited reserve capacity have been requested.

Citizen participation remains critical to promoting neighborhood vitality, sustaining a clean and healthy environment, and maximizing efficacy of the service delivery system in our community. Programs and initiatives, such as, litter abatement, yard waste management, recycling, and blight eradication rely heavily on citizen cooperation to optimize effectiveness and minimize overall costs, ultimately to the benefit of all. Public education efforts will continue to focus on collection procedures, resident and property owner responsibilities, and resource conservation. These efforts will be conducted through community outreach to encourage citizens to commit and partner with the City to maintain properties and keep our neighborhoods clean.



# SANITATION BUREAU CHIEF



## PRIMARY SERVICES

The Sanitation Bureau Chief's department oversees Sanitation services which promote an environmentally safe and healthy community. These services are accomplished through excellent customer service and efficient work programs that comply with environmental standards and mandates which ensure timely cleanliness of City streets, lanes and rights-of-way; and provide efficient management, collection and disposal of residential and commercial solid waste generated within the City of Savannah.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To provide environmental compliance monitoring and support for solid waste collection and disposal operations
- To ensure sanitation services are planned and executed on schedule
- To provide education and outreach services and other activities to the community that is specific to Sanitation

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$	485,626	\$	503,725	\$	468,068	(7.1)
Outside Services		149,596		175,217		137,370	(21.6)
Commodities		9,764		7,744		10,500	35.6
Interfund Services		24,341		27,662		28,146	1.7
Other Expenses		3,801		7,010		7,670	9.4
<b>TOTAL</b>	\$	<b>673,128</b>	\$	<b>721,358</b>	\$	<b>651,754</b>	<b>(9.6)</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Sanitation Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Senior Administrative Assistant	1.00	14
Vehicle Maintenance Coordinator	1.00	14
Personnel Technician	1.00	10
Administrative Secretary	1.00	10
TOTAL	6.00	



# RESIDENTIAL REFUSE

## PRIMARY SERVICES

Residential Refuse is responsible for the collection of residential refuse, yard waste and bulk items throughout the City.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To ensure all residential refuse is collected on schedule
- To ensure all yard waste is collected on schedule
- To ensure all bulk items are collected on schedule

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Residential units serviced weekly for residential refuse and yard waste collection	46,682	48,000	47,000	48,000
– Residential units serviced weekly for bulk item collection	46,682	48,000	47,000	48,000
– Residential units serviced for special collections	46,682	48,000	47,000	48,000
<b>Efficiency Measures</b>				
– Cost per resident serviced for residential waste collections	\$63.00	\$109.38	\$115.40	\$115.25
– Cost per resident serviced for yard waste collection	\$10.00	\$47.34	\$49.95	\$49.89
– Cost per resident for special collection service	-	\$6.53	\$6.89	\$6.88
<b>Effectiveness Measures</b>				
– Percent of residential refuse collections completed on schedule	99.0%	99.0%	99.0%	99.0%
– Percent of yard waste collections completed on schedule	99.0%	95.0%	99.0%	95.0%
– Percent of special collections completed on schedule	99.0%	99.0%	99.0%	99.0%

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
	<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$ 5,244,883	\$	5,222,129	\$	5,231,788	0.2
Outside Services	106,973		106,920		117,081	9.5
Commodities	616,900		538,793		592,630	10.0
Interfund Services	831,730		813,508		871,102	7.1
Capital Outlay	0		0		20,000	100.0
Interfund Transfers	150,000		150,000		200,000	33.3
Other Expenses	1,007,694		1,133,873		1,033,774	(8.8)
<b>TOTAL</b>	<b>\$ 7,958,180</b>	<b>\$</b>	<b>7,965,223</b>	<b>\$</b>	<b>8,066,375</b>	<b>1.3</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Residential Refuse Collection Director	1.00	25
Residential Refuse Collection Administrator	1.00	23
Sanitation Supervisor	5.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	31.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	25.00	9
Sanitation Worker	32.00	8
<b>TOTAL</b>	<b>101.00</b>	



# REFUSE DISPOSAL



## PRIMARY SERVICES

Refuse Disposal is responsible for handling and disposing of non-hazardous solid waste collected within the City in accordance with all applicable State and Federal environmental standards. This is accomplished through the operation of the Dean Forest Road Landfill (DFRL), the Bacon Park Transfer Station (BPTS), and ancillary programs such as yard waste processing and scrap tire and metal recycling.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To conduct daily operations in compliance with applicable environmental standards as demonstrated by evaluations of the landfill by the Environmental Protection Division (EPD)
- Proper waste placement and exterior slope design
- Overtime management through continuous efficiency improvements
- Operational cost reductions through time management and proper fill sequencing
- Improve facility aesthetics through vegetative screening and installation of landscapes
- Manage storm-water runoff control measures

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Tons of refuse received	104,447	100,000	100,000	104,000
- Tons of refuse diverted	15,920	20,000	17,000	17,000
- Customers served at Bacon Park Facility	25,202	24,000	27,000	28,000
- Customers served at Dean Forest Road Facility	13,259	12,000	12,500	13,000
<b>Efficiency Measures</b>				
- Cost per ton received	\$43.00	\$43.00	\$43.00	\$43.00
- Cost per ton transferred	\$65.00	\$65.00	\$65.00	\$65.00
- Yard waste separated from main waste stream	100.0%	100.0%	100.0%	100.0%
<b>Effectiveness Measures</b>				
- Compliance with EPD Standards	100.0%	100.0%	100.0%	100.0%
- Percent waste received at DFRL transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%
- Percent waste received at BPTS transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 738,771	\$ 777,221	\$ 881,572	13.4
Outside Services	915,836	1,023,962	1,175,847	14.8
Commodities	276,466	275,020	317,504	15.4
Interfund Services	164,668	188,215	173,286	(7.9)
Capital Outlay	10,410	21,000	0	(100.0)
Debt Service	3,074,802	2,942,250	3,148,750	7.0
Interfund Transfers	50,000	50,000	50,000	0.0
Other Expenses	266,206	467,382	460,820	(1.4)
<b>TOTAL</b>	<b>\$ 5,497,159</b>	<b>\$ 5,745,050</b>	<b>\$ 6,207,779</b>	<b>8.1</b>

## POSITIONS

<u>Class Title</u>	<u>2015 FTE</u>	<u>Grade</u>
Refuse Disposal Director	1.00	25
Landfill Administrator	1.00	23
Sanitation Supervisor	1.00	17
Heavy Construction Equipment Operator	3.00	13
Heavy Equipment Operator	2.00	12
Administrative Secretary	1.00	10
Senior Maintenance Worker	1.00	9
Transfer Station Attendant	1.00	9
Maintenance Worker	3.00	8
<b>TOTAL</b>	<b>14.00</b>	



# STREET CLEANING

## PRIMARY SERVICES

Street Cleaning is responsible for maintaining an acceptable level of cleanliness on all curbed and paved streets throughout the City of Savannah. The department has two full programs which include street sweeping and citation writing. The front-end loader operation (cleaning areas that are inaccessible to street sweepers) and sign maintenance will be accomplished on an as-needed basis.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To sweep 7,400 daytime miles and 25,200 nighttime street miles (clean littered areas, remove debris that is inaccessible to street sweepers along lane ends, medians, catch basin corners)
- To maintain an annual midpoint point rating of service units (curbed/paved streets) at acceptable standard of 3.0
- To complete all service requests within standard response time
- To enforce parking regulations by issuing citations to vehicles parked on paved/curbed streets during scheduled sweeping hours
- To replace, repair and/or install new "NO PARKING" signs in all scheduled sweeping zones as needed

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Daytime street miles swept	7,507	7,400	7,665	7,400
- Nighttime street miles swept	24,547	25,200	24,700	25,200
- Citations written	10,215	30,000	28,500	30,000
- Median ends, catch basins, lane ends, corners cleaned	As Needed	As Needed	780	As Needed
- Signs maintained	8,755	8,900	2,661	2,700
<b>Efficiency Measures</b>				
- Daytime cost per mile	\$88.65	\$88.65	\$83.16	\$88.65
- Nighttime cost per mile	\$41.01	\$41.01	\$40.33	\$41.01
- Cost per citation written	\$25.95	\$25.95	\$26.56	\$25.95
- Percent of budget spent	100.0%	100.0%	100.0%	100.0%
<b>Effectiveness Measures</b>				
- Percent of scheduled routes swept	100.0%	100.0%	100.0%	100.0%

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
- Percent of service requests not completed within the standard response time	0.0%	0.0%	0.0%	0.0%
- % of total citations voided due to administrative error	<1.0%	<1.0%	<1.0%	<1.0%

#### EXPENDITURES BY TYPE

<b><u>Expenditure Area</u></b>	<b>2014 <u>Actual</u></b>	<b>2015 <u>Projected</u></b>	<b>2016 <u>Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
Personnel Services	\$ 1,034,293	\$ 1,169,503	\$ 1,293,441	10.6
Outside Services	2,200	7,100	15,125	113.0
Commodities	309,236	256,285	277,298	8.2
Interfund Services	646,019	575,762	667,137	15.9
Interfund Transfer	0	0	260,000	100.0
Other Expenses	385,271	367,184	392,194	6.8
<b>TOTAL</b>	<b>\$ 2,377,019</b>	<b>\$ 2,375,834</b>	<b>\$ 2,905,195</b>	<b>22.3</b>

#### POSITIONS

<b><u>Class Title</u></b>	<b><u>2016 FTE</u></b>	<b><u>Grade</u></b>
Street Cleaning Administrator	1.00	23
Sanitation Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
Heavy Equipment Operator	13.00	12
Refuse Truck Operator	6.00	11
<b>TOTAL</b>	<b>22.00</b>	



# COMMERCIAL REFUSE

## PRIMARY SERVICES

The Commercial Refuse Department is responsible for collecting refuse from commercial and institutional establishments, collecting and disposing of construction and demolition waste, and maintaining a container repair facility that ensures all containers meet environmental standards for cleanliness, safety and health regulations. Commercial Refuse services 550 containers and 25 self-contained roll-off compactors from some 852 commercial establishments collecting over 13,000 tons of refuse annually. Commercial Refuse Collection continues to be the only City department in direct competition with private industry. The department's main emphases are City cleanliness and customer satisfaction.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To empty all containers daily as scheduled
- To identify all damaged containers daily for scheduled repairs
- To conduct daily vehicle maintenance/inspection for trucks

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Cubic yards collected/month	28,145	28,200	28,200	28,200
- C&D container pulls per month	129	115	119	119
- Containers repaired	260	200	240	240
<b>Efficiency Measures</b>				
- Cost per cubic yard	\$5.38	\$6.14	\$6.17	\$6.17
- Cost per container pulled	\$192.00	\$226.00	\$222.00	\$222.00
- Cost per container repaired	\$434.00	\$677.00	\$500.00	\$500.00
<b>Effectiveness Measures</b>				
- Average number of containers missed per month	0	0	0	0
- Percent of containers in condition 1 or 2	85.0%	88.0%	88.0%	88.0%
- Percent of Priority 1 requests for container responded to within standard	100.0%	100.0%	100.0%	100.0%

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	754,499	\$	776,922	\$	770,119	(0.9)
Outside Services		34,870		48,972		45,207	(7.7)
Commodities		181,198		189,887		199,237	4.9
Interfund Services		194,425		209,376		220,268	5.2
Interfund Transfers		141,000		141,000		141,000	0.0
Other Expenses		299,668		321,578		349,358	8.6
<b>TOTAL</b>	\$	1,605,660	\$	1,687,735	\$	1,725,189	2.2

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Commercial Refuse and Recycling Services		
Administrator	1.00	23
Sanitation Supervisor	1.00	17
Welder	1.00	14
Heavy Equipment Operator	9.00	12
Maintenance Worker	1.00	8
<b>TOTAL</b>	<b>13.00</b>	



# RECYCLING AND LITTER SERVICES

## PRIMARY SERVICES

The Recycling and Litter Services Department is responsible for residential curbside recycling, community and commercial drop-off recycling, special event recycling, public outreach and education and litter control throughout the City via litter employees and community service workers.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To ensure all curbside recycling carts are emptied as scheduled
- To ensure all drop-off sites are conveniently located, accessible and meet the recycling needs of the community
- To ensure all major arterials and rights-of-way are provided litter control at least once weekly
- To ensure all citizens are well informed of proper recycling techniques and blight caused by littering

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Curbside recycling collected	21,474	21,474	22,403	22,403
- Litter control (blocks per year)	163,487	176,952	147,138	147,000
- Litter baskets serviced (per month)	1,624	1,836	1,462	1,460
- Community service litter control (blocks)	53,922	63,280	48,530	48,500
- Outreach and education sessions	5,640	6,000	6,000	6,000
<b>Efficiency Measures</b>				
- Cost per recycling unit	\$64.27	\$66.85	\$65.80	\$68.80
- Cost per block (litter)	\$5.94	\$5.71	\$7.37	\$7.37
- Cost per basket (litter)	\$49.84	\$45.86	\$62.00	\$62.00
- Cost per block (community service)	\$2.37	\$2.10	\$2.94	\$2.94
- Cost per outreach and education session	\$13.60	\$13.30	\$14.27	\$14.27

	<b>2014 Actual</b>	<b>2015 Adopted</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
<b>Effectiveness Measures</b>				
- Percent of recycling collected on schedule	80.0%	80.0%	80.0%	80.0%
- Percent of city blocks provided litter control at least once per week	90.0%	85.0%	85.0%	85.0%
- Percent of city blocks provided litter control by community service	98.0%	100.0%	90.0%	100.0%
- Percent of service requests completed within standard	80.0%	100.0%	75.0%	80.0%
- Percent of outreach and education sessions completed	100.0%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<b>Expenditure Area</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$ 1,734,612	\$ 1,796,247	\$ 1,829,158	1.8
Outside Services	76,376	128,992	74,639	(42.1)
Commodities	187,171	197,597	213,050	7.8
Interfund Services	224,985	256,846	299,520	16.6
Other Expenses	331,446	393,114	273,774	(30.4)
<b>TOTAL</b>	<b>\$ 2,554,590</b>	<b>\$ 2,772,796</b>	<b>\$ 2,690,141</b>	<b>(3.0)</b>

#### POSITIONS

<b>Class Title</b>	<b>2016 FTE</b>	<b>Grade</b>
Recycling Services/Litter Abatement Director	1.00	25
Sanitation Supervisor	2.00	17
Sanitation Education Coordinator	1.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	7.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	9.00	9
Sanitation Worker	8.00	8
<b>TOTAL</b>	<b>34.00</b>	



# PROPERTY MAINTENANCE ENFORCEMENT

## PRIMARY SERVICES

Property Maintenance Enforcement enforces property maintenance codes to promote a safe, clean, and healthy environment by preventing or requiring correction of code violations. This includes, but is not limited to, open or structurally unsound vacant structures, overgrown lots with litter and debris, derelict or abandoned vehicles and unsafe occupied residential dwellings. It utilizes the Recorder's Court of Chatham County in the code enforcement process as required and contracts for the elimination of unsafe and unsanitary conditions resulting from code violations. The Department also educates the public on property maintenance requirements.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

### Objectives:

- To identify code violations and bring them to compliance in a timely manner
- To respond to reports of code violations in a timely and efficient manner
- To effectively employ the use of private contractors to abate code violations
- To educate citizens of their responsibilities pertaining to the Property Maintenance Code of Ordinances
- To aggressively approach issues of blight in the community

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of derelict vehicles towed by City	250	200	300	300
- Number of lots cut by City	725	800	800	850
- Number of properties secured by City	200	175	200	200
- Number of properties demolished by City	4	60	30	30
<b>Efficiency Measures</b>				
- Amount received by City per vehicle towed	\$83.00	\$83.00	\$83.00	\$83.00
- Average cost per vacant lot cut/cleaned by City	\$200.00	\$200.00	\$200.00	\$200.00
- Average cost per boarding of structure by City	\$600.00	\$600.00	\$600.00	\$600.00
- Average cost per demolition by City	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of overgrown vacant lots cut by owner	35.0%	35.0%	40.0%	40.0%
- Percent of open structures secured by owner	29.0%	75.0%	75.0%	75.0%
- Percent of unsafe buildings demolished by owner	0.0%	45.0%	40.0%	40.0%
- Percent of compliances achieved on valid citations	98.0%	98.0%	98.0%	98.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 Actual	2015 Projected	2016 Adopted	% Change 2015-2016
Personnel Services	\$ 1,684,151	\$ 1,823,692	\$ 1,741,074	(4.5)
Outside Services	279,646	312,136	285,900	(8.4)
Commodities	91,051	69,400	81,000	16.7
Interfund Services	163,162	156,417	152,797	(2.3)
Other Expenses	32,680	26,536	19,507	(26.5)
<b>TOTAL</b>	<b>\$ 2,250,690</b>	<b>\$ 2,388,181</b>	<b>\$ 2,280,278</b>	<b>(4.5)</b>

#### POSITIONS

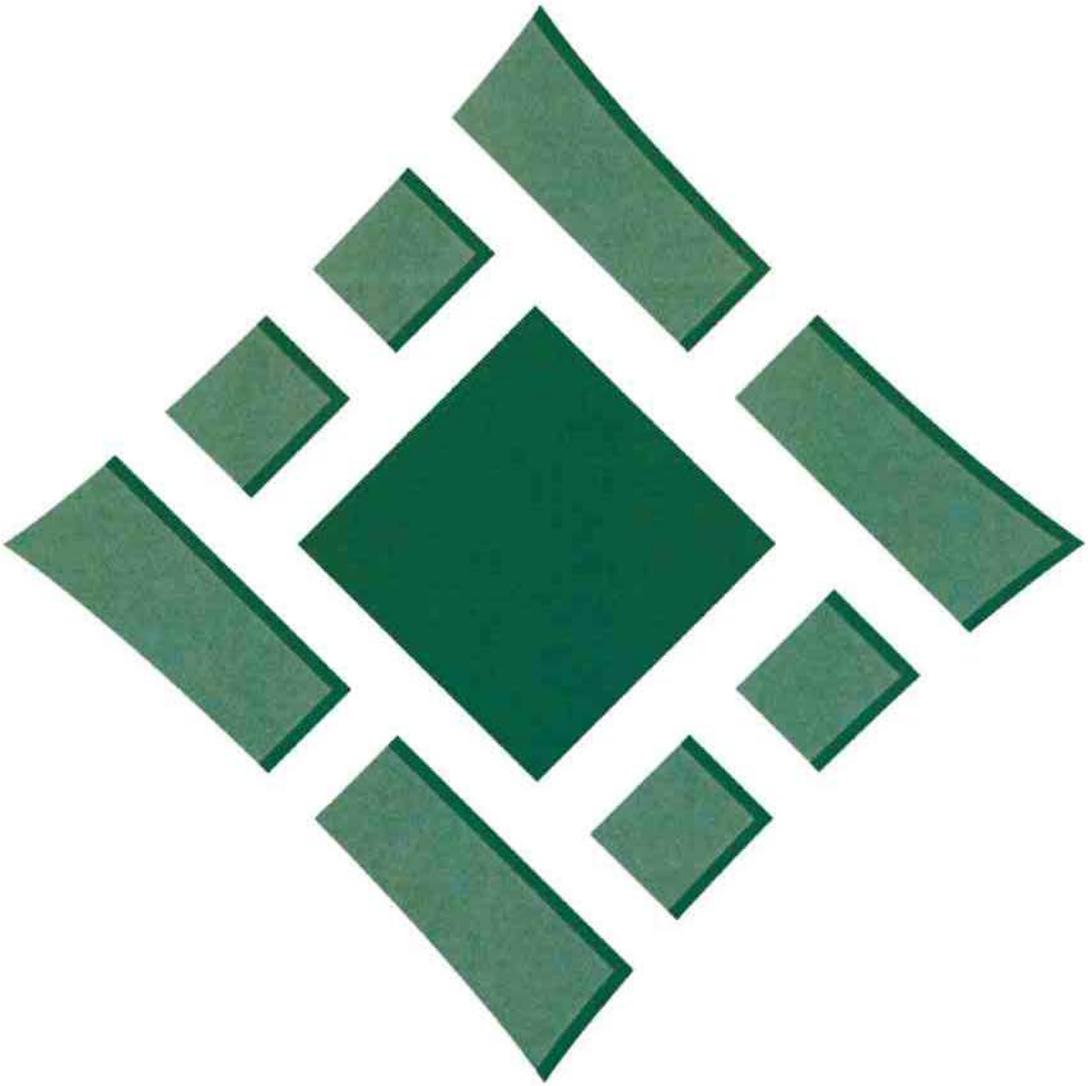
<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Property Maintenance Director	1.00	25
Principal Property Maintenance Inspector	5.00	19
Paralegal	1.00	17
Senior Property Maintenance Inspector	11.00	15
Property Maintenance Inspector	8.00	14
Property Maintenance Technician	1.00	13
Administrative Assistant	1.00	12
Customer Service Specialist	1.00	11
Customer Service Representative	1.00	10
<b>TOTAL</b>	<b>30.00</b>	

# SANITATION INTERDEPARTMENTAL



## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b><u>2015-2016</u></b>
Personnel Services	\$ 148,771	\$ 101,000	\$ 592,307	486.4
Interfund Services	860,748	1,008,439	992,505	(1.6)
Debt Service	(103,472)	(140,076)	(128,530)	(8.2)
Interfund Transfers	3,079,425	2,789,621	1,980,094	(29.0)
Other Expenses	343,244	650,000	669,500	3.0
<b>TOTAL</b>	<b>\$ 4,328,716</b>	<b>\$ 4,408,984</b>	<b>\$ 4,105,876</b>	<b>(6.9)</b>



## Civic Center Fund

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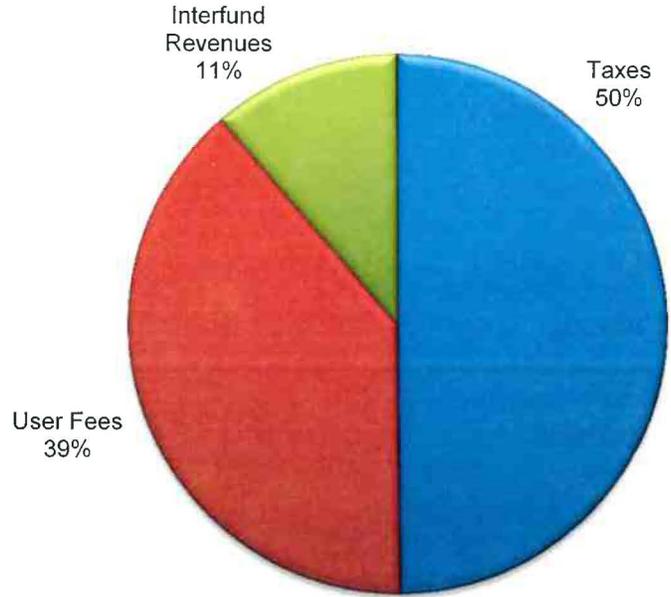
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# CIVIC CENTER FUND



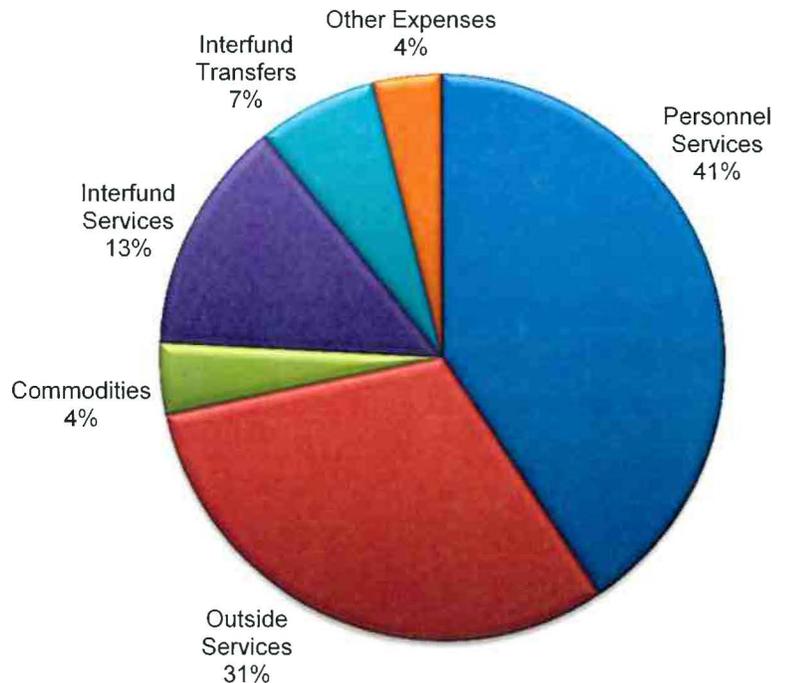
## WHERE THE MONEY COMES FROM

Taxes	\$ 1,817,657
User Fees	1,413,400
Interfund Revenues	413,078
<b>Total</b>	<b>\$ 3,644,135</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 1,481,824
Outside Services	1,130,915
Commodities	149,590
Interfund Services	489,099
Interfund Transfers	250,000
Other Expenses	142,707
<b>Total</b>	<b>\$ 3,644,135</b>



**REVENUES BY SOURCE**

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Taxes</u>				
Auto Rental Tax	\$ 1,216,683	\$ 1,230,000	\$ 1,230,000	0.0
Hotel/Motel Tax	487,049	550,150	587,657	6.8
Subtotal	\$ 1,703,732	\$ 1,780,150	\$ 1,817,657	2.1
<u>User Fees</u>				
Building/Rental	\$ 535,347	\$ 505,700	\$ 522,400	3.3
Box Office	437,018	435,000	410,000	(5.7)
Equipment	18,727	15,000	18,000	20.0
Parking	43,580	60,000	55,000	(8.3)
Concessions				
Food/Beverage	374,657	410,000	355,000	(13.4)
Catering	16,946	20,000	18,000	(10.0)
Reimbursed Labor	34,115	35,000	20,000	(42.9)
Novelty Sales	13,486	28,000	15,000	(46.4)
Subtotal	\$ 1,473,876	\$ 1,508,700	\$ 1,413,400	(6.3)
<u>Interfund Revenues</u>				
Services To General Fund	\$ 135,000	\$ 135,000	\$ 135,000	0.0
General Fund Contribution	696,305	474,279	278,078	(41.4)
Subtotal	\$ 831,305	\$ 609,279	\$ 413,078	(32.2)
<b>TOTAL</b>	<b>\$ 4,008,913</b>	<b>\$ 3,898,129</b>	<b>\$ 3,644,135</b>	<b>(6.5)</b>

## EXPENDITURES BY TYPE

Total expenditures for the Civic Center Fund decreased in 2016 by 6.5% below 2015 projections. The primary drivers of this decrease are salary wages, pension and benefit costs in personnel services, various support services charges, and in debt service for bond principal and interest payments.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 1,742,091	\$ 1,650,652	\$ 1,481,824	(10.2)
Outside Services	1,132,529	1,066,690	1,130,915	6.0
Commodities	179,488	161,000	149,590	(7.1)
Interfund Services	384,479	388,470	489,099	25.9
Debt Service	480,125	482,008	0	(100.0)
Interfund Transfers	0	0	250,000	100.0
Other Expenses	105,390	149,309	142,707	(4.4)
<b>TOTAL</b>	<b>\$ 4,024,102</b>	<b>\$ 3,898,129</b>	<b>\$ 3,644,135</b>	<b>(6.5)</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Civic Center Operations	\$ 3,689,125	\$ 3,512,757	\$ 3,264,480	(7.1)
Civic Center Concessions	334,977	385,372	379,655	(1.5)
<b>TOTAL</b>	<b>\$ 4,024,102</b>	<b>\$ 3,898,129</b>	<b>\$ 3,644,135</b>	<b>(6.5)</b>



# CIVIC CENTER OPERATIONS

## PRIMARY SERVICES

The Civic Center enhances the cultural and economic development of the region by providing a facility which includes a theater, arena, meeting space and ballroom. As host to concerts, family entertainment, meetings, receptions and a variety of other events throughout the year, the venue is a popular site for visitors and citizens alike.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

### Objectives:

- To ensure the amount of citizens served is increased by 3.0%
- To increase the number of tickets sold by 3.0%
- To increase the number of new clients/promoters by 10.0%
- To increase our social media database (Facebook likes, Twitter followers, Elix database) by 15.0%

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Ticketed recreational & cultural events	206	150	215	220
- Non-ticketed recreational & cultural events	337	400	410	450
- Social media database	47,229	38,500	60,500	64,000
<b>Efficiency Measures</b>				
- Tickets Sold	92,792	183,600	102,633	110,000
- Attendance @ non-ticketed events	38,436	580,000	40,000	42,000
- New clients/promoters	22	44	28	30
<b>Effectiveness Measures</b>				
- Percentage of new clients/promoters becoming repeat clients	8.0%	15.0%	8.0%	10.0%
- Citizens served	131,228	596,000	142,633	152,000
- Amount of sold out ticketed events	5	5	10	12

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 1,511,096	\$ 1,405,018	\$ 1,248,994	(11.1)
Outside Services	1,130,330	1,066,180	1,130,915	6.1
Commodities	179,131	160,500	148,570	(7.4)
Interfund Services	381,692	384,742	482,294	25.4
Debt Service	480,125	482,008	0	(100.0)
Interfund Transfers	0	0	250,000	100.0
Other Expenses	6,751	14,309	3,707	(74.1)
<b>TOTAL</b>	<b>\$ 3,689,125</b>	<b>\$ 3,512,757</b>	<b>\$ 3,264,480</b>	<b>(7.1)</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Civic Center Director	1.00	25
Assistant Civic Center Director	1.00	23
Event Planner	2.00	18
Box office Supervisor	1.00	17
Maintenance Supervisor	2.00	17
Building Maintenance Technician	3.00	14
Maintenance Crew Chief	2.00	14
Administrative Assistant	1.00	12
Box office Clerk	1.00	10
Box office Cashier	1.00	9
Maintenance Worker	5.00	8
<b>TOTAL</b>	<b>20.00</b>	



# CIVIC CENTER CONCESSIONS

## PRIMARY SERVICES

The purpose of Civic Center Concessions is to provide food/beverage service for events held at the Civic Center.

## GOALS AND OBJECTIVES

### Priority Goal:

Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

### Objectives:

- To provide food and beverages during large concerts, meetings, and conventions
- To increase the revenue of catering events by 10.0%
- To increase the revenue of food/beverage events by 10.0%
- To ensure all equipment is held to regulated safety standards by receiving "Grade A" ratings on health inspections

## PERFORMANCE MEASURES

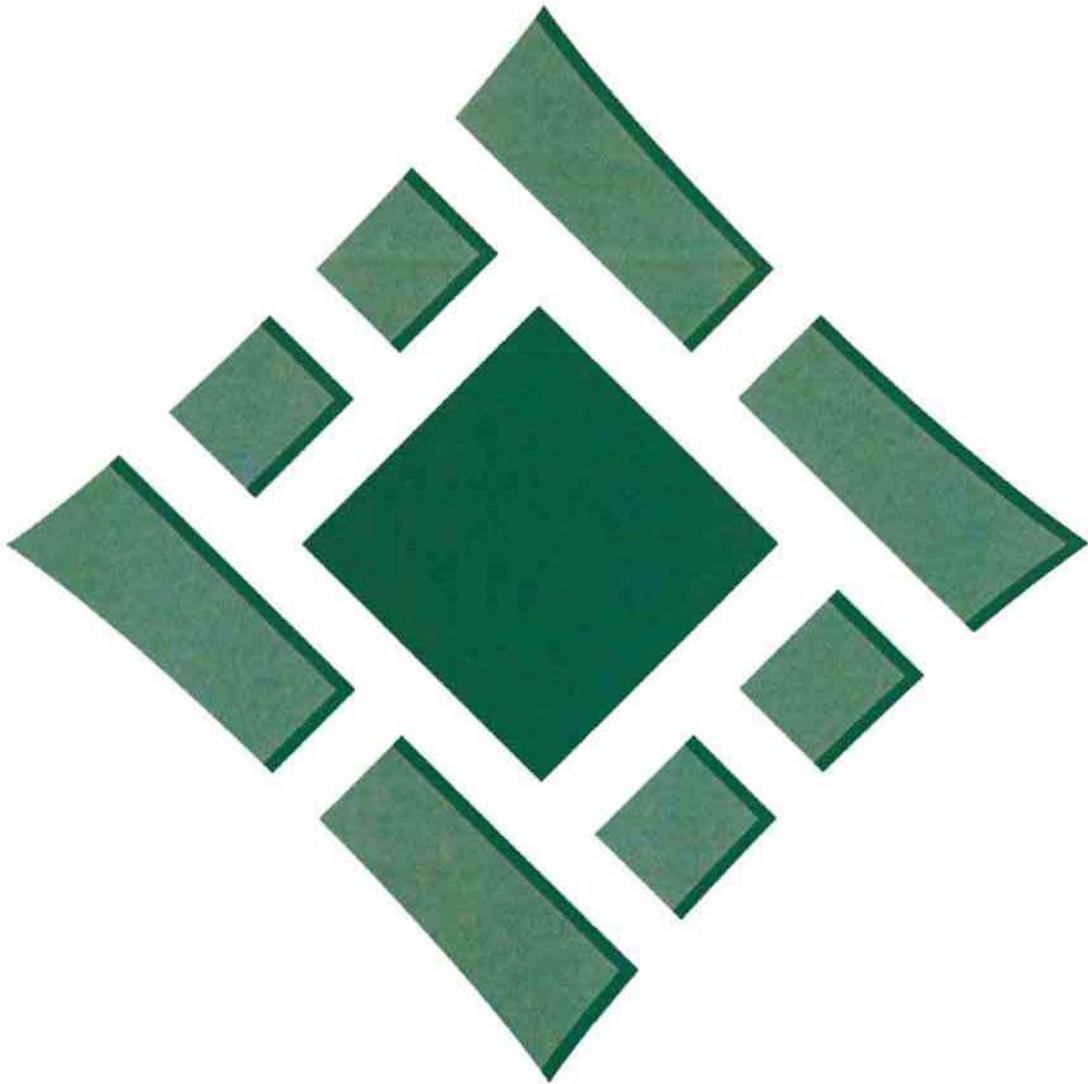
	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of health inspections	6	6	6	6
- Catering Events	26	60	33	45
- Food/Beverage	206	100	215	230
<b>Efficiency Measures</b>				
- Revenue per catering event	\$16,945.56	-	\$20,000.00	\$22,000.00
- Revenue per food/beverage event	\$374,657.47	-	\$450,000.00	\$495,000.00
<b>Effectiveness Measures</b>				
- Health Inspections with rating of 98 or higher A grade	6 of 6	6 of 6	6 of 6	6 of 6
- Revenue increase in catering events	11.5%	-	16.5%	10.0%
- Revenue increase in food and beverage events	-	-	20.0%	10.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014</b>		<b>2015</b>		<b>2016</b>	<b>% Change</b>
		<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$	230,995	\$	245,634	\$	232,830	(5.2)
Outside Services		2,198		510		0	(100.0)
Commodities		356		500		1,020	104.0
Interfund Services		2,787		3,728		6,805	82.5
Other Expenses		98,641		135,000		139,000	3.0
<b>TOTAL</b>	\$	<b>334,977</b>	\$	<b>385,372</b>	\$	<b>379,655</b>	<b>(1.5)</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Concessions Supervisor	1.00	16
Concessions Clerk	1.00	10
<b>TOTAL</b>	<b>2.00</b>	



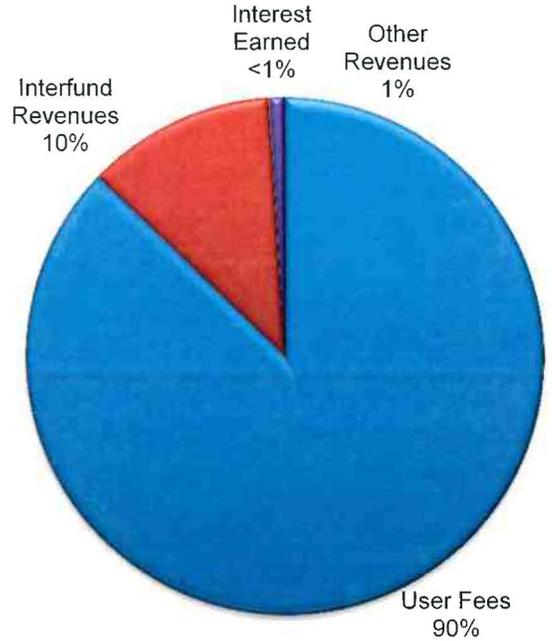


# WATER FUND



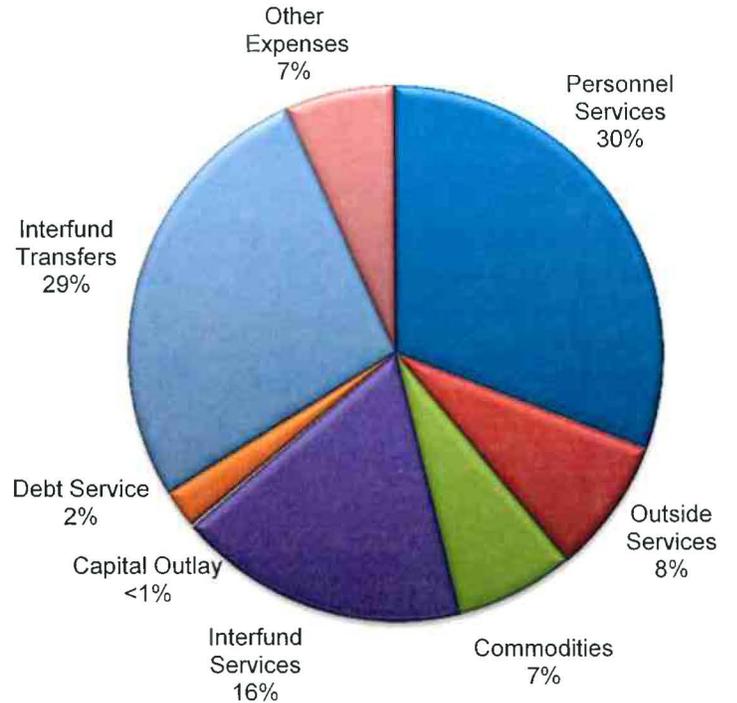
## WHERE THE MONEY COMES FROM

User Fees	\$ 23,931,376
Interfund Revenues	2,498,489
Interest Earned	120,000
Other Revenues	315,000
<b>Total</b>	<b>\$ 26,864,865</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 8,059,734
Outside Services	2,144,019
Commodities	1,794,061
Interfund Services	4,421,581
Capital Outlay	90,000
Debt Service	573,750
Interfund Transfers	7,903,610
Other Expenses	1,878,110
<b>Total</b>	<b>\$ 26,864,865</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
Water Sales-Inside	\$ 11,699,021	\$ 12,215,575	\$ 12,748,554	4.4
Water Sales-Outside	5,628,912	5,845,849	6,248,387	6.9
Wholesale Water Sales	2,160,191	2,328,000	2,800,000	20.3
Water Tap-In	609,249	585,000	555,000	(5.1)
Senior Citizens Discount	(16,635)	(20,000)	(50,000)	150.0
Water Meter Installation	384,700	306,340	378,500	23.6
Additional Water Connection	1,370,493	851,335	810,935	(4.7)
Water Cut-On	371,445	414,000	440,000	6.3
Subtotal	\$ 22,207,376	\$ 22,526,099	\$ 23,931,376	6.2
<u>Interfund Revenues</u>				
Reimbursement from I & D Water Fund	\$ 170,148	\$ 158,821	\$ 174,927	10.1
Reimbursement from Sanitation Fund	142,124	147,768	151,623	2.6
Reimbursement from Sewer Fund	1,737,296	1,754,828	1,787,234	1.8
Water Purchased/Other Funds	507,801	384,705	384,705	0.0
Capital Contributions	1,475,000	0	0	0.0
Subtotal	\$ 4,032,369	\$ 2,446,122	\$ 2,498,489	2.1
<u>Interest Earned</u>				
Interest from Sinking Fund	\$ 0	\$ 0	\$ 100,000	100.0
Interest from the Sinking Fund	0	0	20,000	100.0
Subtotal	\$ 0	\$ 0	\$ 120,000	100.0
<u>Other Revenues</u>				
Fire Sprinkler Reimbursement	\$ 30,054	\$ 57,000	\$ 30,000	(47.4)
Transmitter Tower Rent	\$ 290,764	\$ 260,000	\$ 260,000	0.0
Miscellaneous Water Revenue	3,309	5,000	25,000	400.0
Subtotal	\$ 324,127	\$ 322,000	\$ 315,000	(2.2)
<b>TOTAL</b>	<b>\$ 26,563,872</b>	<b>\$ 25,294,221</b>	<b>\$ 26,864,865</b>	<b>6.2</b>

## EXPENDITURES BY TYPE

Water Fund expenses for 2016 increase by 6.2% over 2015 projected expenses. The largest areas of increase are in Personnel Services for employee pay and benefits; Interfund Transfers due to contributions to the capital improvement plan; Other Expenses and Capital Outlay.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 7,509,846	\$ 7,575,415	\$ 8,059,734	6.4
Outside Services	2,038,358	2,070,527	2,144,019	3.5
Commodities	1,829,420	1,752,326	1,794,061	2.4
Interfund Services	3,828,878	3,906,531	4,421,582	13.2
Capital Outlay	9,011	25,684	90,000	250.4
Debt Service	569,876	573,750	573,750	0.0
Interfund Transfers	19,975,000	7,576,286	7,903,609	4.3
Other Expenses	1,424,112	1,813,702	1,878,110	3.6
<b>TOTAL</b>	<b>\$ 37,184,501</b>	<b>\$ 25,294,221</b>	<b>\$ 26,864,865</b>	<b>6.2</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
ACM Development and Environmental Services	\$ 330,933	\$ 301,941	\$ 338,739	12.2
Water and Sewer Director	492,655	476,511	524,834	10.1
Utility Services	1,787,551	1,802,054	1,849,064	2.6
Water and Sewer Planning and Engineering	1,413,717	1,411,019	1,400,466	(0.7)
Water Supply and Treatment	5,436,872	5,654,712	6,332,429	12.0
Water Distribution	4,356,411	4,557,850	4,623,068	1.4
Water Interdepartmental	23,366,362	11,090,134	11,796,265	6.4
<b>TOTAL</b>	<b>\$ 37,184,501</b>	<b>\$ 25,294,221</b>	<b>\$ 26,864,865</b>	<b>6.2</b>

# ASSISTANT CITY MANAGER DEVELOPMENT & ENVIRONMENTAL SERVICES

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## MISSION

To assist the City Manager in the administration and execution of adopted Council priorities and to provide leadership and supervision of the utilities, development, and construction services provided by various City departments.

## TRENDS AND ISSUES

Under the direction of the Assistant City Manager, an array of municipal services are provided to residents and business owners of Savannah, including but not limited to: planning, zoning, building, and code enforcement; the collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste; and the design, construction, and maintenance of City infrastructure. These services are essential in promoting a clean, safe, healthy environment for residents, business owners, and investors in the Savannah area.

In 2016, the City of Savannah must prepare financially for the Landfill Capacity Expansion which is estimated to cost \$17 million, as well as meet the challenge of compliance with more stringent water and sewer rules and regulations. Our objective is to meet these obligations without creating major or unpredictable rate impacts for our customers. Issues to be addressed in 2016 by the respective bureaus/departments directed by the Assistant City Manager of Development & Environmental Services include:

- Reduction of the City's reliance on the Floridian aquifer as the main source of drinking water for residents;
- Promotion of the benefits of resource conservation through public education and outreach efforts;
- Continued engagement with Development Services Advisory Board;
- Implementation of consistent project management protocols for capital improvement plan projects through the use of program management consultants;
- Engagement of citizens to participate in resolving traffic congestion problems;
- Exploration of alternative modes of transportation including increasing the number of bike lanes and developing pedestrian-friendly streetscapes;
- Blight eradication through implementation of a tax incentive ordinance; and
- Development of a long-term sustainability plan for the City.

# ACM, DEVELOPMENT & ENVIRONMENTAL SERVICES

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## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 298,966	\$ 273,874	\$ 305,951	11.7
Outside Services	13,707	14,200	16,850	18.7
Commodities	6,490	2,725	3,275	20.2
Interfund Services	9,203	8,575	10,096	17.7
Other Expenses	2,567	2,567	2,567	0.0
<b>TOTAL</b>	<b>\$ 330,933</b>	<b>\$ 301,941</b>	<b>\$ 338,739</b>	<b>12.2</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Assistant City Manager - Development and Environmental Services	1.00	--
Management Services Coordinator	1.00	22
Executive Assistant	1.00	16
<b>TOTAL</b>	<b>3.00</b>	



# WATER AND SEWER DIRECTOR



## PRIMARY SERVICES

The Water and Sewer Director provides managerial oversight of the City of Savannah's potable water, sanitary sewer, and environmental monitoring and educational services.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To ensure that water and sewer facilities perform at maximum efficiency in order to meet demand
- To comply with regulatory requirements
- To pursue environmental sustainability through water conservation and resource protection programs
- To utilize an engineering project management system that ensures all project payments are accurately calculated, paid and prepared in accordance with applicable city, state, and federal standards and regulations

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Number of low flow toilets distributed	225	200	220	200
– Number of indoor/outdoor water kits distributed	150	150	100	150
– Number of water conservation consultations completed	10	10	36	10
– Annual water audits completed for all systems	-	-	8	8
– Number of citizens reached through outreach programs	9,000	10,000	8,000	10,000
– Development of Water Loss and Leak Reduction Plan	-	-	-	1
<b>Efficiency Measures</b>				
– Percent of Priority 1 service requests completed within standard by Water Distribution	95.0%	95.0%	95.0%	95.0%
– Percent of Priority 1 service requests completed within standard by Sewer Maintenance	98.0%	100.0%	99.0%	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
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**Effectiveness Measures**

- Percentage of customers accessing/reading annual water quality report	-	-	-	60.0%
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**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	357,554	\$	350,299	\$	347,120	(0.9)
Outside Services		85,385		90,745		118,095	30.1
Commodities		28,924		10,350		29,850	188.4
Interfund Services		16,372		18,026		19,708	9.3
Other Expenses		4,420		7,091		10,061	41.9
<b>TOTAL</b>	<b>\$</b>	<b>492,655</b>	<b>\$</b>	<b>476,511</b>	<b>\$</b>	<b>524,834</b>	<b>10.1</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water and Sewer Director	1.00	26
Water and Sewer Project Coordinator	1.00	21
Contract Analyst	1.00	18
Senior Administrative Assistant	1.00	14
<b>TOTAL</b>	<b>4.00</b>	



# UTILITY SERVICES



## PRIMARY SERVICES

Utility Services is responsible for billing and collecting water, sewer, and refuse user fees for utility services provided by the City of Savannah, for the purpose of funding Water, Sewer and Sanitation enterprise funds. In addition, the division manages customer service support for residential, commercial and industrial accounts.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To ensure timely and readily accessible water resource data
- To actively monitor and improve response time to customer inquiries
- To initiate and enforce collection efforts following City policy
- To increase consumers' understanding of the resources and demands on them

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of accounts managed	81,813	81,626	82,013	82,213
- Number of meter readings	436,380	437,103	470,800	471,000
- Number of regular cycle bills mailed	507,786	400,000	504,720	630,900
- Number of delinquent bills mailed	166,038	132,412	137,547	171,934
- Number of calls handled	112,073	100,300	114,448	125,893
<b>Efficiency Measures</b>				
- Cost per account managed	\$9.38	\$9.90	\$10.59	\$10.77
- Cost per meter reading	\$0.66	\$0.70	\$0.70	\$0.71
- Cost per regular cycle billing	\$5,078.00	\$4,018.00	\$5,378.00	\$6,719.00
- Cost per delinquent cycle billing	\$1,660.00	\$1,397.00	\$1,477.00	\$1,842.00
<b>Effectiveness Measures</b>				
- % Meter read within 2 days of schedule	81.0%	98.0%	90.0%	96.0%
- % Regular cycle bills mailed within 2 days of schedule	83.0%	98.0%	90.0%	96.0%
- % Delinquent billings within 2 days of schedule	83.0%	98.0%	90.0%	96.0%

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 1,154,965	\$ 1,232,836	\$ 1,248,527	1.3
Outside Services	98,225	73,450	64,750	(11.8)
Commodities	256,387	248,500	251,050	1.0
Interfund Services	273,761	233,808	270,968	15.9
Other Expenses	4,213	13,460	13,769	2.3
<b>TOTAL</b>	<b>\$ 1,787,551</b>	<b>\$ 1,802,054</b>	<b>\$ 1,849,064</b>	<b>2.6</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Utility Services Administrator	1.00	23
Revenue Systems Coordinator	1.00	20
Revenue Supervisor	3.00	15
Senior Accounting Clerk	4.00	11
Customer Service Representative	8.00	10
Water Service Representative	6.00	9
Maintenance Worker	1.00	8
<b>TOTAL</b>	<b>24.00</b>	



# WATER AND SEWER PLANNING AND ENGINEERING



## PRIMARY SERVICES

Water and Sewer Planning and Engineering is the enforcement agency for the Georgia Environmental Protection Division (EPD Delegation Authority). The department reviews and approves all water and sewer construction plans and specifications to ensure compliance with federal, state and local rules, regulations, and ordinances.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To review all water and sewer utility plans and as-built documents within 10 working days
- To process all water-meter applications, water-line tap and water-meter release requests received within two working days
- To update water and sewer lines in linear feet in AutoCAD/GIS based on submitted as-built plans
- To ensure all construction projects are in accordance with the city, state, and federal standards and regulations

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Private development and capital improvement projects, plans, specifications and as-built documents reviewed	658	600	700	700
- Meter applications and tap requests processed	801	650	800	800
- AutoCAD/GIS 1"-600' scale water and sewer maps updated	91,295	60,000	90,000	90,000
- Inspections of ongoing construction projects	2,587	1,900	2,000	2,000
<b>Efficiency Measures</b>				
- Cost per plan review, specifications and as-built	\$747.00	\$830.00	\$811.00	\$770.00
- Cost per application and tap request	\$88.00	\$119.00	\$109.00	\$89.00
- Cost per linear feet of water and sewer maps updated	\$0.47	\$0.73	\$0.27	\$0.48
- Cost per Inspection	\$140.00	\$185.00	\$186.00	\$195.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of plans and as-builts reviewed within 10 working days	100.0%	100.0%	100.0%	100.0%
- Percent of applications and tap requests processed within 2 working days	100.0%	100.0%	100.0%	100.0%
- Percent of utility maps updated	100.0%	100.0%	100.0%	100.0%
- Percent of projects inspected	100.0%	100.0%	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 1,220,202	\$ 1,230,364	\$ 1,221,922	(0.7)
Outside Services	42,705	30,798	41,015	33.2
Commodities	31,803	31,311	34,111	8.9
Interfund Services	97,053	82,207	78,201	(4.9)
Other Expenses	21,954	36,339	25,217	(30.6)
<b>TOTAL</b>	<b>\$ 1,413,717</b>	<b>\$ 1,411,019</b>	<b>\$ 1,400,466</b>	<b>(0.7)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water and Sewer Planning Director	1.00	25
Senior Civil Engineer	4.00	23
Water and Sewer Administrator	1.00	23
Water and Sewer Modeling Technician	1.00	19
GIS Analyst	1.00	18
Construction Inspector	3.00	17
Water and Sewer Building Maintenance Supervisor	1.00	17
Engineering Technician	1.00	15
GIS Technician	1.00	15
Senior Carpenter	1.00	14
Carpenter	1.00	13
Administrative Assistant	1.00	12
Permit Specialist	1.00	10
<b>TOTAL</b>	<b>18.00</b>	



# WATER SUPPLY AND TREATMENT



## PRIMARY SERVICES

Water Supply and Treatment Service provides an adequate supply of safe drinking water for citizens while meeting compliance with all local, state and federal drinking water regulations.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objective:

- To provide reliable drinking water to citizens of communities that use ground water as the source for drinking water

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Water pumped (million gallons/day)	21.71	23.53	23.53	23.53
– Well sites monitored for pressure each day	49	49	49	49
<b>Efficiency Measures</b>				
– Cost per million gallons pumped	\$455.00	\$457.00	\$457.00	\$461.00
– Cost per well site monitored	\$18,135.00	\$21,907.00	\$21,907.00	\$22,104.00
– Cost per site to maintain	\$7,616.00	\$8,493.00	\$8,493.00	\$8,569.00
<b>Effectiveness Measures</b>				
– Violations of Safe Drinking Water Act	0	0	0	0
– Valid water quality complaints	14	25	25	25
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 1,662,727	\$ 1,619,364	\$ 1,688,507	4.3
Outside Services	1,623,146	1,670,975	1,753,700	5.0
Commodities	459,266	384,400	433,500	12.8
Interfund Services	1,640,611	1,903,509	2,343,137	23.1
Capital Outlay	0	5,684	0	(100.0)
Interfund Transfers	0	0	49,000	100.0
Other Expenses	51,122	70,780	64,585	(8.8)
<b>TOTAL</b>	<b>\$ 5,436,872</b>	<b>\$ 5,654,712</b>	<b>\$ 6,332,429</b>	<b>12.0</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
SCADA Administrator	1.00	23
SCADA Analyst	1.00	20
Water and Sewer Superintendent	1.00	20
Maintenance Supervisor	1.00	17
SCADA Technician	1.00	17
Electronic Control Technician	2.00	17
Water and Sewer Supervisor	2.00	17
Principal Plant Operator	2.00	15
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	2.00	14
Plant Operator	10.00	13
Administrative Clerk	1.00	9
<b>TOTAL</b>	<b>26.00</b>	



# WATER DISTRIBUTION

## PRIMARY SERVICES

A service where the Water Distribution System is free of water leaks and line breaks and all fire hydrants have sufficient pressure and are available to all establishments. To ensure that water customers are served by accurate and well maintained water meters thereby making sure the water supply is free of contamination from back flow to toxic or obnoxious chemicals from public or private establishments This is to comply with the State Drinking Water Act and with the State Georgia Underground Facilities Protection Act GUFPA.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To have the water distribution system free of water leaks and main breaks
- To comply with the GA Safe Drinking Water Act & the GA Underground Facilities Protection Act
- To maintain and install all water meters to assure accuracy and operational units
- To ensure there are no unreported dry fire hydrants at a fire scene and that the fire hydrants meet the American Water Works Association (AWWA) standards and Insurance Service Office requirements

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Leaks repaired	714	600	714	690
- Hydrants Program (Repair, replace & inspect)	3,507	4,650	5,000	5,000
- Meter Program (Install, service, AMR and testing)	61,869	78,200	65,000	65,000
- Cross Connection Inspections	4,593	4,600	4,200	4,600
- Water & Sewer lines located	16,794	18,000	15,950	18,000
<b>Efficiency Measures</b>				
- Cost per leak repair	\$2,920.00	\$2,999.00	\$2,775.00	\$3,000.00
- Cost per hydrant repair	\$319.00	\$314.00	\$314.00	\$318.00
- Cost per residential meter serviced	\$10.00	\$10.00	\$12.00	\$12.00
- Cost per cross connection inspection	\$48.00	\$48.00	\$47.00	\$46.00
- Cost per locate	\$15.00	\$15.00	\$15.00	\$15.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Average leak rate per mile	0.70	0.70	0.70	0.70
- % non-functioning hydrants repaired within 14 days	90.0%	90.0%	98.0%	90.0%
- Priority 1 requests for water meter service completed within the standard	98.2%	95.0%	96.0%	95.0%
- % of meters 2" and larger accurately registering flow	99.0%	99.0%	99.0%	99.0%
- Incident of contamination due to backflow	0	0	0	0

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 2,736,388	\$ 2,811,667	\$ 2,900,946	3.2
Outside Services	175,091	190,359	149,609	(21.4)
Commodities	1,046,550	1,075,040	1,042,275	(3.0)
Interfund Services	260,549	296,319	268,327	(9.4)
Capital Outlay	9,011	20,000	90,000	350.0
Other Expenses	128,822	164,465	171,911	4.5
<b>TOTAL</b>	<b>\$ 4,356,411</b>	<b>\$ 4,557,850</b>	<b>\$ 4,623,068</b>	<b>1.4</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water and Sewer Conveyance and Distribution Director	1.00	25
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Construction Inspector	3.00	17
Maintenance Supervisor	3.00	17
Water and Sewer Meter Shop Supervisor	1.00	17
Maintenance Crew Chief	7.00	14
Water and Sewer Locator Technician	3.00	14
Administrative Assistant	1.00	12
Revenue Investigator	1.00	12
Medium Equipment Operator	4.00	11
Administrative Secretary	1.00	10
Customer Service Representative	2.00	10
Meter Technician	5.00	10
Administrative Clerk	1.00	9
Senior Maintenance Worker	9.00	9
Water Service Representative	4.00	9
Maintenance Worker	6.00	8
<b>TOTAL</b>	<b>54.00</b>	

# WATER INTERDEPARTMENTAL



## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <u>2015-2016</u>
Personnel Services	\$ 79,044	\$ 57,011	\$ 346,761	508.2
Outside Services	99	0	0	0.0
Interfund Services	1,531,329	1,364,087	1,431,145	4.9
Debt Service	569,876	573,750	573,750	0.0
Interfund Transfers	19,975,000	7,576,286	7,854,609	3.7
Other Expenses	1,211,014	1,519,000	1,590,000	4.7
<b>TOTAL</b>	<b>\$ 23,366,362</b>	<b>\$ 11,090,134</b>	<b>\$ 11,796,265</b>	<b>6.4</b>

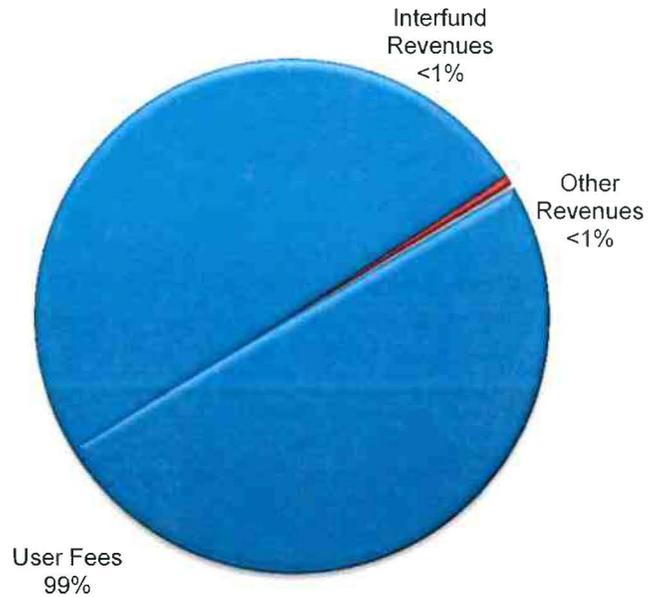


# SEWER FUND



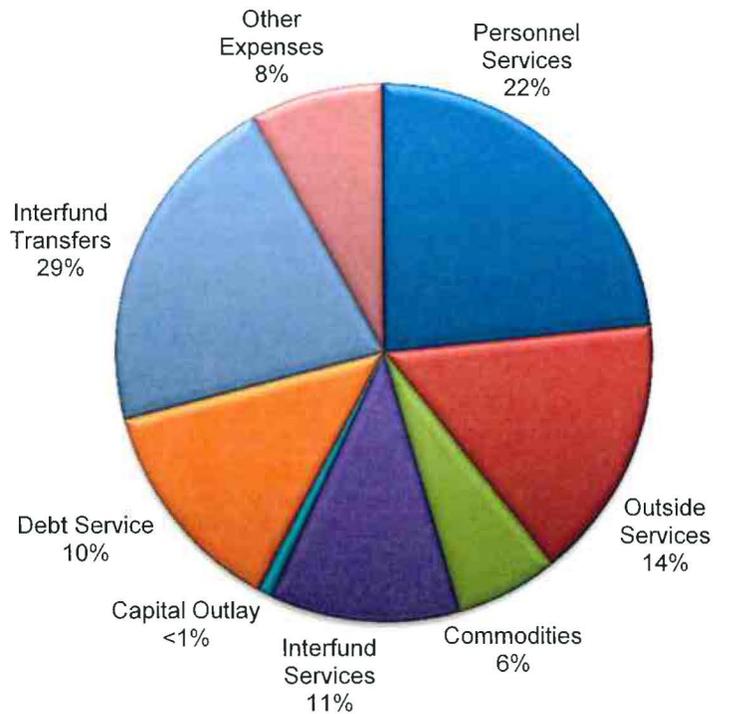
## WHERE THE MONEY COMES FROM

User Fees	\$ 39,555,136
Interfund Revenues	144,229
Other Revenues	60,000
<b>Total</b>	<b>\$ 39,759,365</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 8,620,095
Outside Services	5,427,677
Commodities	2,237,331
Interfund Services	4,378,153
Capital Outlay	187,500
Debt Service	3,816,812
Interfund Transfers	11,715,171
Other Expenses	3,376,626
<b>Total</b>	<b>\$ 39,759,365</b>



**REVENUES BY SOURCE**

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
Sewer Service - Inside City	\$ 22,620,074	\$ 23,476,795	\$ 25,256,405	7.6
Sewer Service - Outside City	9,232,892	9,382,165	10,473,798	11.6
Septic Tank Disposal	246,722	100,000	100,000	0.0
Reclaimed Water Sales	112,785	122,000	130,000	6.6
Senior Citizens Discount	(16,167)	(20,000)	(55,000)	175.0
Sewer Tap-In	381,702	500,000	365,000	(27.0)
Line Televising	30,111	70,000	30,000	(57.1)
Additional Sewer Connection	2,151,697	1,042,883	1,195,833	14.7
Sewer Cut-On	325,049	340,000	350,000	2.9
Wholesale Sewer Service	878,286	923,000	1,134,100	22.9
Purple Pipe	596,855	612,000	540,000	(11.8)
Grease Abatement Permit	50,840	45,000	35,000	(22.2)
Subtotal	\$ 36,610,846	\$ 36,593,843	\$ 39,555,136	8.1
<u>Interfund Revenues</u>				
Services Purchased by Other Funds	\$ 198,000	\$ 144,229	\$ 144,229	0.0
<u>Other Revenues</u>				
Miscellaneous Sewer Revenue	\$ 13,319	\$ 35,000	\$ 60,000	71.4
<b>TOTAL</b>	<b>\$ 36,822,165</b>	<b>\$ 36,773,072</b>	<b>\$ 39,759,365</b>	<b>8.1</b>

## EXPENDITURES BY TYPE

Sewer Fund expenses for 2016 increase by 8.1% above 2015 projections. The largest areas of increase are in Personnel Services for employee pay and benefits, Commodities for repair parts and chemicals and Interfund Transfers. A 40.5% decrease in Capital Outlay offset the overall increase in expenditures for 2016.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 7,924,604	\$ 8,049,057	\$ 8,620,095	7.1
Outside Services	5,113,718	5,337,885	5,427,677	1.7
Commodities	2,254,156	2,029,463	2,237,331	10.2
Interfund Services	4,118,997	4,350,562	4,378,153	0.6
Capital Outlay	150,222	315,112	187,500	(40.5)
Debt Service	3,990,940	3,948,869	3,816,812	(3.3)
Interfund Transfers	0	9,445,570	11,715,171	24.0
Other Expenses	2,849,253	3,296,554	3,376,626	2.4
<b>TOTAL</b>	<b>\$ 26,401,890</b>	<b>\$ 36,773,072</b>	<b>\$ 39,759,365</b>	<b>8.1</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Sewer Maintenance	\$ 3,627,561	\$ 3,669,584	\$ 3,676,325	0.2
Lift Stations Maintenance	4,587,205	4,929,565	4,799,528	(2.6)
President Street Plant	6,740,743	6,932,867	7,277,336	5.0
Regional Plants	2,155,069	2,247,248	2,384,929	6.1
Sewer Interdepartmental	9,291,312	18,993,808	21,621,247	13.8
<b>TOTAL</b>	<b>\$ 26,401,890</b>	<b>\$ 36,773,072</b>	<b>\$ 39,759,365</b>	<b>8.1</b>



# SEWER MAINTENANCE



## PRIMARY SERVICES

This department assures that continuous wastewater service is effectively maintained in the City of Savannah sanitary sewer service area by operating and maintaining approximately 836 miles of gravity and sanitary sewer force mains (i.e., 714 miles of gravity lines and 122 miles of force main) and approximately 16,008 manholes. The system conveys sewage from over 75,000 private service laterals. Maintenance and operation of the City sanitary sewer collection system as required by the Sewer Use Ordinance is in compliance with the State Clean Water Act and State Underground Facilities Protection Act. Sewer Maintenance personnel are responsible for cleaning, repairing, installing and replacing sewer pipelines, manholes and appurtenances as required.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To comply with the State Clean Water Act and State Underground Facilities Protection Act
- To reduce the number of sewer line breaks/cave-ins in the City sanitary sewer system by 5.0% annually
- To reduce the number of gravity line stoppages by 5.0% annually
- To increase the total gravity line footage cleaned by 5.0% annually
- To separate all Infiltration and Inflow (I & I) from illicit sanitary and storm water connections in the City systems

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Breaks/Cave-ins repaired	82	78	120	100
- Feet of line repaired / extended	1,480	1,500	2,100	1,800
- Stoppages cleared	423	425	375	400
- Feet of line cleaned	410,367	450,000	375,000	400,000
<b>Efficiency Measures</b>				
- Cost per break repaired	\$18,638.00	\$19,650.00	\$18,750.00	\$19,880.00
- Cost per stoppage cleared	\$742.00	\$765.00	\$795.00	\$810.00
- Cost per foot line cleaned	\$1.39	\$1.45	\$1.55	\$1.50
- Percentage of budget spent	97.9%	100.0%	100.0%	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of homes which have not experienced problems with sewer stoppages or slow sewage flow based on customer survey	-	85.0%	-	85.0%
- Percent of Priority 1 serve requests completed with standard	93.5%	95.0%	95.0%	95.0%
- Sewer line breaks/overflows resulting in minor spills reaching the waters of the State	18	0	7	0

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 1,838,149	\$ 1,810,104	\$ 1,933,295	6.8
Outside Services	767,026	705,878	680,691	(3.6)
Commodities	410,922	383,400	372,051	(3.0)
Interfund Services	331,085	380,522	344,679	(9.4)
Other Expenses	280,379	389,680	345,609	(11.3)
<b>TOTAL</b>	<b>\$ 3,627,561</b>	<b>\$ 3,669,584</b>	<b>\$ 3,676,325</b>	<b>0.2</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water and Sewer Superintendent	1.00	20
Construction Inspector	1.00	17
Maintenance Supervisor	2.00	17
Maintenance Crew Chief	3.00	14
Heavy Construction Equipment Operator	2.00	13
Heavy Equipment Operator	10.00	12
Medium Equipment Operator	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	7.00	9
Maintenance Worker	3.00	8
<b>TOTAL</b>	<b>31.00</b>	



# LIFT STATIONS MAINTENANCE

## PRIMARY SERVICES

Lift Stations Maintenance is responsible for conveying a continuous flow of wastewater to the four treatment plant facilities through a series of sewage pumping stations. This is accomplished by operating and maintaining over 194 lift stations throughout the City of Savannah service area. These lift stations are operated and maintained in order to prevent station failures which could cause wastewater spills onto both public and private properties in the City and into the environment. Lift Stations Maintenance staff perform timely inspections, preventative maintenance and repairs of equipment contained at these lift station sites.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objectives:

- To comply with the State Clean Water Act, State Underground Facilities Protection Act, and specific codes (i.e., electric)
- To eliminate all sanitary sewer spills reaching the waters of the State from lift station failures
- To ensure no lift station failures due to preventable mechanical or electrical breakdowns
- To schedule all lift station maintenance "checks" and ensure they are completed (these checks are done daily or at scheduled times to assure station operation)

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Lift stations maintained	194	196	196	196
- Operate odor control units and perform station head/capacity test	123	123	123	125
- Air Release Valve Program (Rehab, Replacement, Inspection, and Maintenance)	438	435	300	400
- Lift Station Checker Inspections	20,715	22,500	22,500	22,500
- Maintenance tasks at lift stations (Electric, Mechanical & Grounds)	317,259	324,500	324,500	324,500
<b>Efficiency Measures</b>				
- Cost to operate station	\$8,350.00	\$8,560.00	\$8,560.00	\$8,560.00
- Cost per air release valve replacement	\$6,546.00	\$6,595.00	\$6,595.00	\$6,595.00
- Cost per maintenance task	\$7.60	\$7.60	\$7.65	\$7.68
- Cost per head/capacity analysis	\$181.30	\$181.30	\$185.00	\$186.50
- Percentage of budget spent	97.5%	100.0%	100.0%	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Mission manhole monitor installed	98	46	46	46

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 1,759,104	\$ 1,904,780	\$ 1,850,309	(2.9)
Outside Services	1,839,027	1,919,257	1,786,539	(6.9)
Commodities	569,128	523,450	590,100	12.7
Interfund Services	207,663	296,594	286,163	(3.5)
Capital Outlay	150,222	173,445	172,500	(0.5)
Other Expenses	62,061	112,039	113,917	1.7
<b>TOTAL</b>	<b>\$ 4,587,205</b>	<b>\$ 4,929,565</b>	<b>\$ 4,799,528</b>	<b>(2.6)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water and Sewer Administrator	1.00	23
Civil Engineer	1.00	21
Maintenance Superintendent	1.00	20
Asset Management Coordinator	1.00	17
Electronic Control Technician	3.00	17
Maintenance Supervisor	2.00	17
Senior Water and Sewer Maintenance Mechanic	10.00	15
Water and Sewer Maintenance Mechanic	3.00	14
Administrative Assistant	1.00	12
Storekeeper	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	2.00	9
Maintenance Worker	1.00	8
<b>TOTAL</b>	<b>28.00</b>	



# PRESIDENT STREET PLANT

## PRIMARY SERVICES

President Street Plant is the major facility providing continuous wastewater treatment services to the main part of the City of Savannah and eastern Chatham County.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objective:

- To provide premium, cost effective, permit compliant wastewater treatment and reuse water for irrigation sales

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Gallons of treated wastewater (Millions)	7,199	7,500	7,500	7,500
- Pretreatment permits managed	24	26	24	24
- Miles of existing sewer lines televised	30	25	25	25
<b>Efficiency Measures</b>				
- Sanitary sewer revenue cost recovery	100.0%	100.0%	100.0%	100.0%
- Pretreatment permit renewals	92.3%	100.0%	100.0%	100.0%
- Televising revenue recovery	80.0%	95.0%	85.0%	95.0%
<b>Effectiveness Measures</b>				
- Monthly NPDES permits achieved	12	12	12	12

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 3,413,286	\$ 3,469,429	\$ 3,664,950	5.6
Outside Services	1,767,458	1,863,050	1,989,286	6.8
Commodities	914,007	754,312	896,130	18.8
Interfund Services	559,266	451,546	435,824	(3.5)
Capital Outlay	0	141,667	15,000	(89.4)
Interfund Transfers	0	0	21,000	100.0
Other Expenses	86,726	252,863	255,146	0.9
<b>TOTAL</b>	<b>\$ 6,740,743</b>	<b>\$ 6,932,867</b>	<b>\$ 7,277,336</b>	<b>5.0</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water Reclamation Director	1.00	25
Water and Sewer Administrator	1.00	23
Chemist	1.00	21
Water and Sewer Superintendent	3.00	20
Industrial Pretreatment Coordinator	1.00	18
Construction Inspector	3.00	17
Electronic Control Technician	3.00	17
Lab Supervisor	1.00	17
Maintenance Supervisor	1.00	17
Televising Inspection Supervisor	2.00	17
Water and Sewer Supervisor	4.00	17
Industrial Pretreatment Technician	1.00	15
Senior Laboratory Technician	2.00	15
Senior Water and Sewer Maintenance Mechanic	3.00	15
Maintenance Crew Chief	2.00	14
Senior Plant Operator	3.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Lab Technician	4.00	13
Plant Operator	8.00	13
Administrative Assistant	2.00	12
Heavy Equipment Operator	4.00	12
Television Inspection Technician	2.00	12
Painter	1.00	11
Storekeeper	1.00	11
Senior Maintenance Worker	2.00	9
Maintenance Worker	5.00	8
<b>TOTAL</b>	<b>64.00</b>	



# REGIONAL PLANTS



## PRIMARY SERVICES

Regional Plants operates the Crossroads, Georgetown, and Wilshire Plants to provide continuous wastewater treatment services to customers in those areas.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objective:

- To provide premium, cost effective, permit compliant wastewater treatment through the professional operation and maintenance of the three regional wastewater treatment plants

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Gallons of wastewater treated (Millions)	2,496	2,000	2,400	2,000
- Monitoring reports completed	36	36	36	36
<b>Efficiency Measures</b>				
- Treated influent	100.0%	100.0%	100.0%	100.0%
- Treated effluent	100.0%	100.0%	100.0%	100.0%
<b>Effectiveness Measures</b>				
- Quality wastewater standards achieved	100.0%	100.0%	100.0%	100.0%
- Compliance standards	100.0%	100.0%	100.0%	100.0%
- Monthly NPDES permits achieved	36	36	35	36

## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 830,043	\$ 802,755	\$ 853,911	6.4
Outside Services	738,913	849,700	971,160	14.3
Commodities	360,099	368,300	379,050	2.9
Interfund Services	173,788	173,521	161,853	(6.7)
Other Expenses	52,226	52,972	18,955	(64.2)
<b>TOTAL</b>	<b>\$ 2,155,069</b>	<b>\$ 2,247,248</b>	<b>\$ 2,384,929</b>	<b>6.1</b>

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Water and Sewer Supervisor	3.00	17
Principal Plant Operator	1.00	15
Senior Water and Sewer Maintenance Mechanic	1.00	15
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	1.00	14
Plant Operator	4.00	13
<b>TOTAL</b>	<b>14.00</b>	

# SEWER INTERDEPARTMENTAL



## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 84,022	\$ 61,989	\$ 317,628	412.4
Outside Services	1,294	0	0	0.0
Interfund Services	2,847,195	3,048,380	3,149,634	3.3
Debt Service	3,990,940	3,948,869	3,816,812	(3.3)
Interfund Transfers	0	9,445,570	11,694,173	23.8
Other Expenses	2,367,861	2,489,000	2,643,000	6.2
TOTAL	\$ 9,291,312	\$ 18,993,808	\$ 21,621,247	13.8

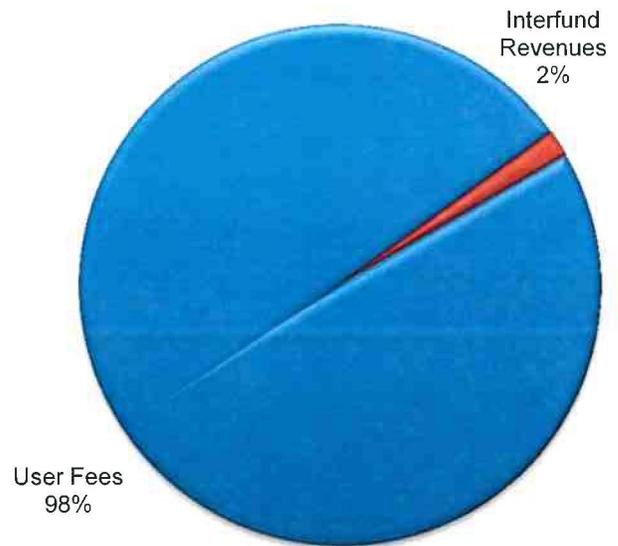


# INDUSTRIAL AND DOMESTIC WATER FUND



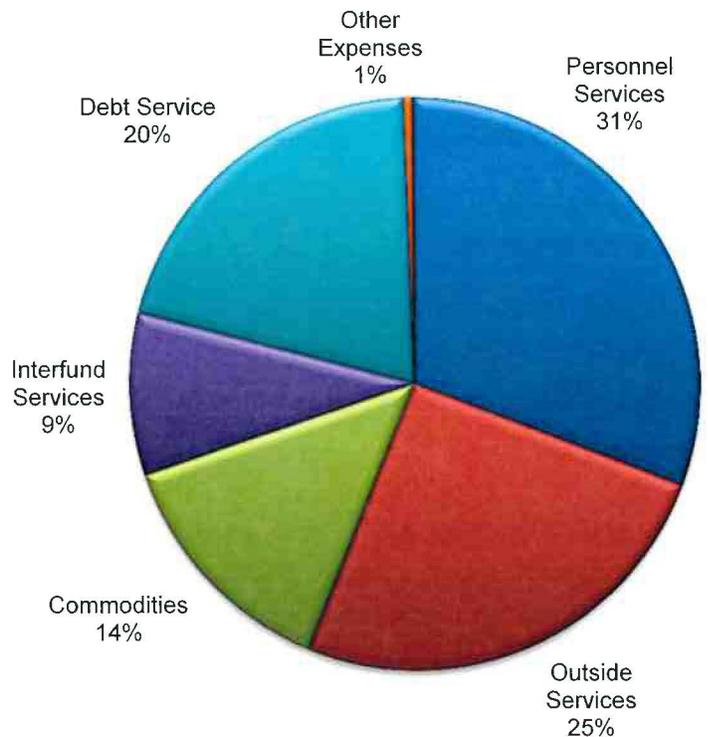
## WHERE THE MONEY COMES FROM

User Fees	\$	8,355,062
Interfund Revenues		152,624
<b>Total</b>	<b>\$</b>	<b>8,507,686</b>



## WHERE THE MONEY GOES

Personnel Services	\$	2,620,795
Outside Services		2,155,425
Commodities		1,164,750
Interfund Services		782,298
Debt Service		1,738,840
Other Expenses		45,578
<b>Total</b>	<b>\$</b>	<b>8,507,686</b>



### REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
Water Sales - Contract	\$ 6,763,045	\$ 6,294,196	\$ 6,240,062	(0.9)
Water Sales - City	1,444,759	1,721,000	2,115,000	22.9
Subtotal	\$ 8,207,804	\$ 8,015,196	\$ 8,355,062	4.2
<u>Interfund Revenues</u>				
Admin. Services to Water Fund	\$ 146,041	\$ 154,406	\$ 152,624	(1.2)
<u>Grant Revenue</u>				
Tritium Grant	\$ 53,811	\$ 55,000	\$ 0	(100.0)
<u>Interest Earned</u>				
Interest Earned	\$ 4,441	\$ 0	\$ 0	0.0
TOTAL	\$ 8,412,097	\$ 8,224,602	\$ 8,507,686	3.4

### EXPENDITURES BY TYPE

Expenses for the I & D Water Fund show a modest increase in 2016 of 3.4% above 2015 projections. Several expense categories are slightly higher; however, the major change is a 20.2% decrease in debt service due to a much lower scheduled sinking fund payment in 2016.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 2,054,561	\$ 2,198,780	\$ 2,620,795	19.2
Outside Services	1,892,533	1,947,120	2,155,425	10.7
Commodities	995,934	1,053,200	1,164,750	10.6
Interfund Services	829,366	806,041	782,298	(2.9)
Capital Outlay	12,574	0	0	0.0
Debt Service	2,415,564	2,177,859	1,738,840	(20.2)
Other Expenses	74,962	41,602	45,578	9.6
TOTAL	\$ 8,275,494	\$ 8,224,602	\$ 8,507,686	3.4

## POSITIONS

<b><u>Class Title</u></b>	<b><u>2016 FTE</u></b>	<b><u>Grade</u></b>
Water Supply and Treatment Director	1.00	25
Water and Sewer Administrator	1.00	23
Water Supply Process Engineer	1.00	22
Chemist	1.00	21
Maintenance Superintendent	1.00	20
Water and Sewer Superintendent	1.00	20
Electronic Control Technician	2.00	17
Lab Supervisor	1.00	17
Maintenance Supervisor	1.00	17
Water and Sewer Supervisor	4.00	17
Senior Laboratory Technician	1.00	15
Senior Water and Sewer Maintenance Mechanic	2.00	15
Maintenance Crew Chief	1.00	14
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Lab Technician	2.00	13
Plant Operator	5.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	1.00	12
Painter	1.00	11
Maintenance Worker	5.00	8
 TOTAL	 38.00	



# I & D WATER PLANT



## PRIMARY SERVICES

This service is for the provision of an adequate supply of potable water to citizens that use surface water as the source for drinking water as well as meeting the demand of industrial customers.

## GOALS AND OBJECTIVES

### Priority Goal:

Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

### Objective:

- To provide an adequate supply of safe drinking water that complies with all local, state and federal drinking water regulations

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Gallons of water pumped and treated	10,910	10,950	10,950	10,950
– Chemical and bacteriological tests performed	137,166	135,000	136,257	137,000
– Number of instrument calibrations performed	3,376	3,400	3,312	3,400
<b>Efficiency Measures</b>				
– Average unit cost	\$765.00	\$835.00	\$835.00	\$847.00
– Cost per laboratory test	\$10.00	\$11.00	\$11.00	\$13.00
– Cost per calibration	\$24.00	\$24.00	\$25.00	\$25.00
<b>Effectiveness Measures</b>				
– Number of EPD Violations	0	0	0	0
– Valid water quality complaints	3	0	2	0
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

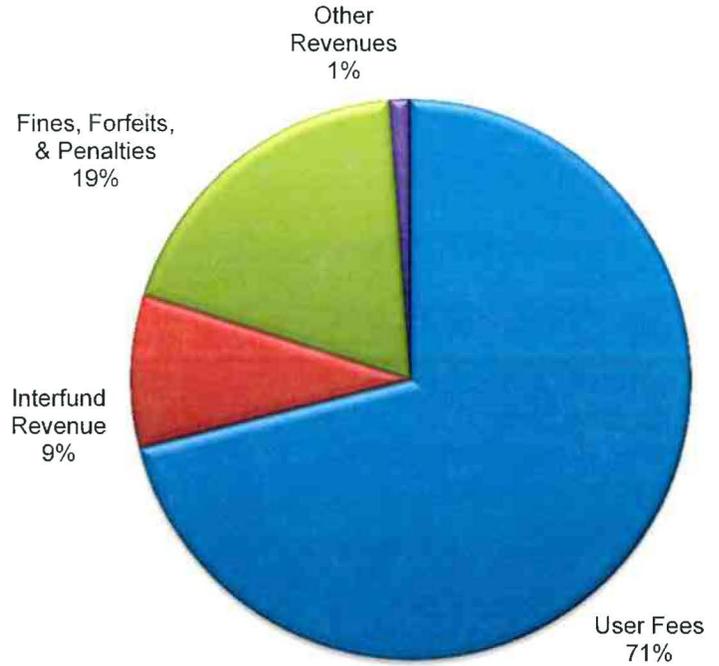
Mobility & Parking  
Services Fund

# MOBILITY AND PARKING SERVICES FUND



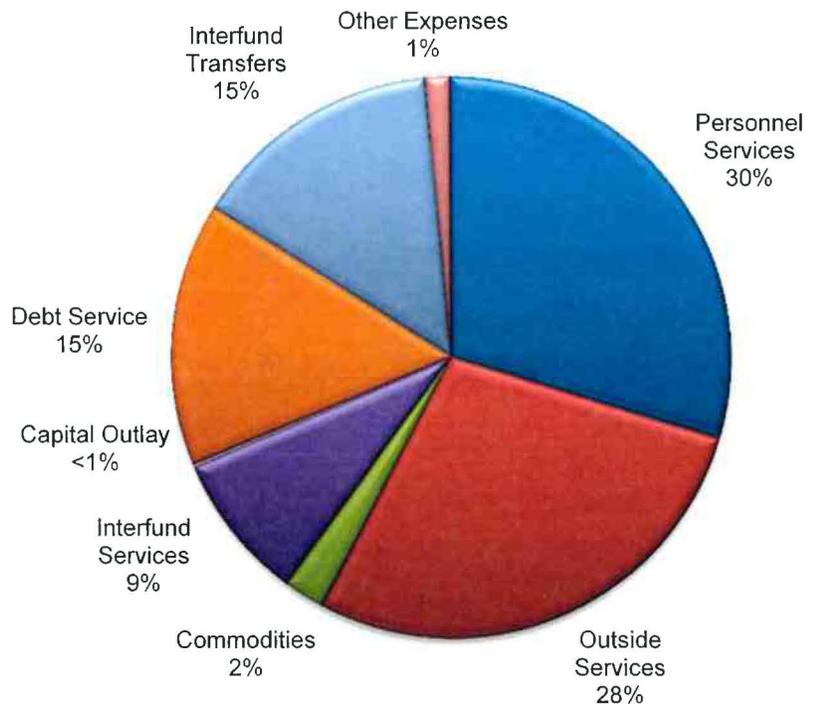
## WHERE THE MONEY COMES FROM

User Fees	\$ 9,465,703
Interfund Revenues	1,180,274
Fines, Forfeits, & Penalties	2,520,000
Other Revenues	157,245
<b>Total</b>	<b>\$ 13,323,222</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 3,958,434
Outside Services	3,733,988
Commodities	313,500
Interfund Services	1,134,990
Capital Outlay	15,000
Debt Service	2,027,232
Interfund Transfers	1,947,052
Other Expenses	193,026
<b>Total</b>	<b>\$ 13,323,222</b>



**REVENUES BY SOURCE**

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>User Fees</u>				
Parking Meters	\$ 2,041,515	\$ 1,850,000	\$ 1,850,000	0.0
Visitors Center Lot	158,567	225,000	225,000	0.0
State Street Parking				
Garage	726,070	735,000	787,336	7.1
Robinson Parking Garage	1,106,404	1,100,000	1,265,053	15.0
Bryan Street Parking				
Garage	1,182,531	1,300,000	1,367,332	5.2
Liberty Street Parking				
Garage	405,781	455,000	457,955	0.6
Whitaker Street Parking				
Garage	3,132,557	2,865,000	2,865,000	0.0
Commercial Vehicle				
Decals	311,520	300,000	234,920	(21.7)
Leased Parking Spaces	97,705	96,060	96,060	0.0
Docking Fees	15,603	15,000	15,000	0.0
MPC Rents - State Street	134,282	132,047	132,047	0.0
Visitor Day Pass	166,380	170,000	170,000	0.0
Subtotal	\$ 9,478,915	\$ 9,243,107	\$ 9,465,703	2.4
<u>Interfund Revenues</u>				
Services to Sanitation				
Fund	\$ 127,000	\$ 154,500	\$ 220,000	42.4
Services to General Fund	271,142	273,234	280,473	2.6
General Fund Contribution	0	0	679,801	100.0
Subtotal	\$ 398,142	\$ 427,734	\$ 1,180,274	175.9
<u>Fines, Forfeits &amp; Penalties</u>				
Parking Citations	\$ 2,388,441	\$ 2,500,000	\$ 2,500,000	0.0
Taxi Citations	10,937	10,000	0	(100.0)
Boot Fees	11,963	20,000	20,000	0.0
Subtotal	\$ 2,411,341	\$ 2,530,000	\$ 2,520,000	(0.4)
<u>Other Revenues</u>				
Miscellaneous Revenue	\$ 146,637	\$ 154,500	\$ 157,245	1.8
Draw (Contribution)				
on Reserves	\$ 0	\$ 3,028,959	\$ 0	(100.0)
<b>TOTAL</b>	<b>\$ 12,435,035</b>	<b>\$ 15,384,300</b>	<b>\$ 13,323,222</b>	<b>(13.4)</b>

## EXPENDITURES BY TYPE

Primary expenditure changes within the Mobility and Parking Services Fund 2016 budget include a decrease of \$2,061,078, or 13.4% below the 2015 projected budget. This decrease is primarily due to the Parking Fund incurring higher than budgeted expenditures in 2015 for capital infrastructure repairs and improvements. In 2016, utilization of Outside services will increase by 14.1% in support of a downtown project.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 3,579,726	\$ 3,890,618	\$ 3,958,434	1.7
Outside Services	3,015,316	3,272,987	3,733,988	14.1
Commodities	255,611	405,523	313,500	(22.7)
Interfund Services	724,492	903,245	1,134,990	25.7
Capital Outlay	0	19,000	15,000	(21.1)
Debt Service	1,182,194	2,322,131	2,027,232	(12.7)
Interfund Transfers	137,129	4,410,000	1,947,052	(55.8)
Other Expenses	1,880,838	160,796	193,026	20.0
<b>TOTAL</b>	<b>\$ 10,775,306</b>	<b>\$ 15,384,300</b>	<b>\$ 13,323,222</b>	<b>(13.4)</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Mobility and Parking Administration and Enforcement	\$ 3,878,566	\$ 3,860,187	\$ 3,709,500	(3.9)
Parking Garages and Lots	5,400,480	5,339,805	5,070,087	(5.1)
Parking Interdepartmental	1,063,265	5,390,398	3,243,843	(39.8)
Tourism Management & Ambassadorship	432,995	793,910	1,299,792	63.7
<b>TOTAL</b>	<b>\$ 10,775,306</b>	<b>\$ 15,384,300</b>	<b>\$ 13,323,222</b>	<b>(13.4)</b>



# MOBILITY AND PARKING ADMINISTRATION & ENFORCEMENT



## PRIMARY SERVICES

Mobility & Parking Administration and Enforcement is responsible for on-street parking, parking meters, citation collection, red light camera citation processing & collection, and regulated transportation service companies. The department is also responsible for the downtown mobility network, which includes the water ferries, streetcars, shuttle buses, recreational docks, bicycles, and way finding signage.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a city that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

### Objectives:

- To regulate parking, collect fees, and to maintain a consistently high level of parking meter functionality
- Issue permits and enforce taxicab, pedicab, shuttle, & wrecker ordinances
- Help build infrastructure, which offers alternative forms of mobility within the downtown area creating multiple options of transportation for residents, tourists, and businesses

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Parking citations issued	135,000	118,000	126,000	126,000
– Meters repaired	3,200	3,800	3,550	3,500
– Permits issued to taxis, pedicabs and wreckers <sup>1</sup>	1,200	750	1,135	885
– Red light citations issued	9,200	7,500	10,300	10,000
– Average number of customers using the alternative form of land transportation within the downtown area per month	15,000	9,000	13,000	16,000
<b>Efficiency Measures</b>				
– Cost per parking citation issued	\$10.00	\$8.00	\$8.00	\$8.00
– Cost per single head meter repaired	\$65.00	\$54.00	\$40.00	\$40.00
– Cost per multi-space meter repaired	\$216.00	\$250.00	\$247.00	\$247.00
– Cost per transportation permit issued	\$20.00	\$20.00	\$10.00	\$10.00
– Cost per red light citation issued	\$40.00	\$25.00	\$28.00	\$28.00

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percentage of parking citations collected	65.0%	65.0%	66.0%	66.0%
- Percentage of reported meter malfunctions which are repaired by meter technicians	100.0%	100.0%	100.0%	100.0%
- Percentage of transportation permit holders in compliance at inspection	95.0%	95.0%	95.0%	95.0%
- Percentage of red light citations collected	91.0%	85.0%	86.0%	86.0%
- Percentage of customers using the alternative form of land transportation	56.0%	56.0%	56.0%	56.0%

<sup>1</sup>Reduced the number of permits issued, Taxicabs might be regulated by the State.

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 1,665,080	\$ 1,729,399	\$ 1,701,751	(1.6)
Outside Services	1,411,586	1,593,855	1,582,445	(0.7)
Commodities	203,271	341,437	249,700	(26.9)
Interfund Services	108,782	128,557	115,952	(9.8)
Capital Outlay	0	19,000	15,000	(21.1)
Debt Services	(1,287,177)	0	0	0.0
Other Expenses	1,777,024	47,939	44,652	(6.9)
<b>TOTAL</b>	<b>\$ 3,878,566</b>	<b>\$ 3,860,187</b>	<b>\$ 3,709,500</b>	<b>(3.9)</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Mobility and Parking Services Director	1.00	25
Assistant Mobility and Parking Director	1.00	23
Mobility & Parking Service Analyst	1.00	18
Mobility and Parking Services Coordinator	1.00	16
Parking Facilities Supervisor	3.00	16
Administrative Assistant	1.00	12
Revenue Investigator	6.00	12
Senior Parking Meter Technician	1.00	11
Customer Service Representative	1.00	10
Parking Meter Technician	2.00	10
Senior Parking Services Officer	1.00	10
Administrative Clerk	1.00	9
Cashier	3.00	9
Parking Services Officer	9.00	9
<b>TOTAL</b>	<b>32.00</b>	



# PARKING GARAGES AND LOTS



## PRIMARY SERVICES

Mobility & Parking Services is responsible for the management & operation of the City's parking garages and surface lots that provide additional off-street public parking spaces on a daily & monthly basis.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a city that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

### Objectives:

- To maintain occupancy rates of 90.0% or above in all city garages
- To provide serviceable, functioning gate equipment with less downtime that impacts customers
- Increase daily parking in all city garages

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Total number of parking garages	5	5	5	5
- Total number of garage spaces	3,420	3,413	3,413	3,413
- Total number of surface lot spaces	683	683	683	683
<b>Efficiency Measures</b>				
- Average number of monthly customers	3,614	3,614	3,615	3,615
- Operating cost per garage/lot space	\$700.00	\$842.00	\$1,300.00	\$1,300.00
- Cost per gate equipment repair by contractor	\$400.00	\$207.00	\$328.00	\$350.00
<b>Effectiveness Measures</b>				
- Bryan St. occupancy rate for monthly customers	138.0%	135.0%	134.0%	134.0%
- Liberty St. occupancy rate for monthly customers	110.0%	105.0%	104.0%	104.0%
- Robinson St. occupancy rate for monthly customers	90.0%	100.0%	103.0%	103.0%
- State St. occupancy rate for monthly customers	115.0%	115.0%	104.0%	104.0%
- Whitaker St. occupancy rate for monthly customers	90.0%	100.0%	108.0%	108.0%

### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 1,499,582	\$ 1,602,969	\$ 1,599,932	(0.2)
Outside Services	1,054,263	1,056,574	1,082,294	2.4
Commodities	34,813	47,786	47,200	(1.2)
Interfund Services	340,716	310,345	313,429	1.0
Debt Service	2,469,372	2,322,131	2,027,232	(12.7)
Other Expenses	1,734	0	0	0.0
<b>TOTAL</b>	<b>\$ 5,400,480</b>	<b>\$ 5,339,805</b>	<b>\$ 5,070,087</b>	<b>(5.1)</b>

### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Parking Services Supervisor	1.00	16
Parking Facilities Shift Supervisor	2.00	12
Senior Maintenance Worker	1.00	9
Maintenance Worker	5.50	8
Parking Facility Attendant	23.20	8
<b>TOTAL</b>	<b>32.70</b>	

# PARKING INTERDEPARTMENTAL



## EXPENDITURES BY TYPE

<u>Expenditure Area</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b><u>2015-2016</u></b>
Personnel Services	\$ 35,275	\$ 29,000	\$ 134,203	362.8
Outside Services	513,791	400,548	341,470	(14.7)
Interfund Services	274,994	445,086	680,354	52.9
Interfund Transfers	137,129	1,381,041	1,947,052	41.0
Other Expenses	102,076	105,764	140,764	33.1
<b>TOTAL</b>	<b>\$ 1,063,265</b>	<b>\$ 2,361,439</b>	<b>\$ 3,243,843</b>	<b>37.4</b>



# TOURISM MANAGEMENT AND AMBASSADORSHIP

## PRIMARY SERVICES

The Tourism Management and Ambassadorship Office will embrace Savannah's vibrant future while maintaining its historic integrity and cultural assets, sustaining positive economic impacts of the tourism industry, enhancing the visitor experience, and preserving the unique quality of life its residents have come to expect.

## GOALS AND OBJECTIVES

### Priority Goal:

Ambassadorship – To promote the mystique of Savannah by highlighting its history, ambiance and cultural events

### Objectives:

- To revise tourism-related city codes and policies to better regulate and improve compliance within the industry
- To commence the development of a tourism management plan which will protect the quality of life, preserve the Historic District, improve the visitor experience, and sustain the tourism industry
- To coordinate visitor enhancement initiatives which will improve economic growth while enhancing the Historic District
- To facilitate the creation of an ambassador program to enhance the visitor experience

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Number of tour permits issued	3,636	3,600	3,675	3,700
– Number of visitor enhancement initiatives underway	-	5	5	5
– Number of companies audited for preservation fee compliance	31	50	20	20
– Number of short term residential certificates issued	-	-	400	400
<b>Efficiency Measures</b>				
– Cost per tour permit issued	\$15.00	\$20.00	\$20.00	\$20.00
– Percent satisfaction with visitor services	90.0%	90.0%	90.0%	95.0%
– Cost per citation issued	-	\$8.00	\$8.00	\$8.00
– Fee amount brought in by short-term rentals	-	\$54,000.00	\$54,000.00	\$59,400.00
<b>Effectiveness Measures</b>				
– Percent of citations collected	90.0%	90.0%	90.0%	99.0%
– Percent of tour companies in compliance with tour service regulations	90.0%	90.0%	90.0%	90.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent of tour companies in compliance with preservation fee requirements	95.0%	95.0%	95.0%	99.0%
- Percent of short-term rentals in compliance	-	90.0%	90.0%	90.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 379,790	\$ 529,251	\$ 522,548	(1.3)
Outside Services <sup>1</sup>	35,677	222,010	727,779	227.8
Commodities	17,528	16,300	16,600	1.8
Interfund Services	0	19,257	25,255	31.1
Other Services	0	7,092	7,610	7.3
<b>TOTAL</b>	<b>\$ 432,995</b>	<b>\$ 793,910</b>	<b>\$ 1,299,792</b>	<b>63.7</b>

<sup>1</sup>Includes funding for Savannah Serves public-private partnership.

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Tourism and Ambassadorship Director	1.00	25
Tourism Management Coordinator	1.00	18
Parking Facilities Supervisor	2.00	16
Tourism and Ambassadorship Technician	1.00	14
Revenue Investigator	1.00	12
Customer Service Representative	1.00	10
City Assistance Provider	2.75	9
<b>TOTAL</b>	<b>9.75</b>	

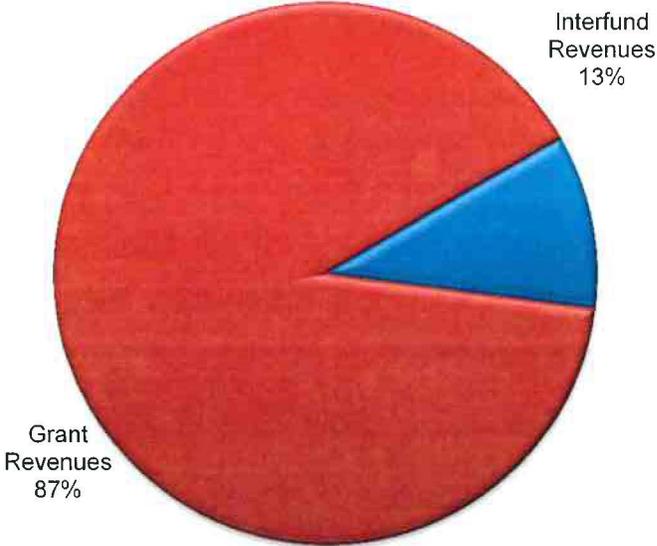
Community  
Development Fund

# COMMUNITY DEVELOPMENT FUND



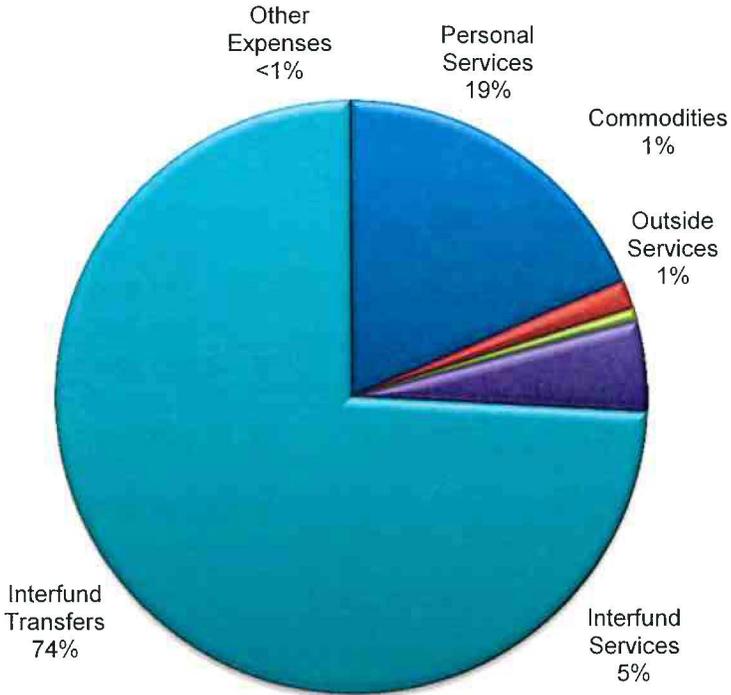
## WHERE THE MONEY COMES FROM

Interfund Revenues	\$ 1,270,442
Grant Revenues	8,814,961
<b>Total</b>	<b>\$ 10,085,403</b>



## WHERE THE MONEY GOES

Personnel Services	\$ 1,877,659
Outside Services	158,918
Commodities	67,828
Interfund Services	499,521
Interfund Transfers	7,481,442
Other Expenses	35
<b>Total</b>	<b>\$ 10,085,403</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 954,662	\$ 1,269,963	\$ 1,270,442	0.0
<u>Grant Revenues</u>				
CDBG Grants:				
Carryforward	\$ 2,330,924	\$ 2,032,313	\$ 1,796,975	(11.6)
CDBG Entitlement Grant	1,792,063	2,106,723	2,106,723	0.0
Emergency Shelter Grant	281,296	174,789	188,457	7.8
CDBG Program Income	0	351,543	329,260	(6.3)
Other Income	457,745	0	0	0.0
Subtotal	\$ 4,862,028	\$ 4,665,368	\$ 4,421,415	(5.2)
Other Federal Grants:				
Carryforward-Other				
Federal	\$ 1,710,176	\$ 649,562	\$ 652,279	0.4
EDA Revolving Loan Fund	176,798	154,648	122,877	(20.5)
HOPWA Program Income	345,744	330,823	303,343	(8.3)
Lead Based Hazard Grants	57,121	0	0	0.0
Shelter Plus Care - Renewal	440,805	318,739	512,023	60.6
Other Grants	4,950	83,596	32,775	(60.8)
Rental Rehab Program Income	917,332	151,250	206,500	36.5
Subtotal	\$ 3,652,926	\$ 1,688,618	\$ 1,829,797	8.4
NSP Program Grant	\$ 676,061	\$ 300,000	\$ 300,000	0.0
Carryforward-NSP	548,267	0	0	0.0
Subtotal	\$ 1,224,328	\$ 300,000	\$ 300,000	0.0
HOME Grant:				
Carryforward-HOME	\$ 1,930,493	\$ 1,100,000	\$ 1,100,000	0.0
HOME Entitlement	609,748	640,899	591,749	(7.7)
HOME Program Income	381,529	572,000	572,000	0.0
HOME Other	515,784	0	0	0.0
Subtotal	\$ 3,437,554	\$ 2,312,899	\$ 2,263,749	(2.1)
Grant Revenues Subtotal	\$ 13,176,836	\$ 8,966,885	\$ 8,814,961	(1.7)
TOTAL	\$ 14,131,498	\$ 10,236,848	\$ 10,085,403	(1.5)

## EXPENDITURES BY TYPE

The administrative departments in the Community Development Fund manage the Community Development Block Grant (CDBG), HOME Investment Partnerships Program, and other federal and state grants. The 2016 budget is \$151,445 or 1.5% below 2015 projected expenditures. The 2016 budget includes the following service improvements: 1) \$16,900 to support the Savannah Youth Ambassador Program; 2) \$8,900 to support Neighborhood Leadership Institute events; and 3) funding of two full-time interim construction specialist positions for Housing Project Delivery.

<u>Expenditure Area</u>	<u>2014</u>		<u>2015</u>		<u>2016</u>	<u>% Change</u>
	<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Personnel Services	\$ 1,711,278	\$	1,802,179	\$	1,877,659	4.2
Outside Services	94,438		153,718		158,918	3.4
Commodities	43,688		61,328		67,828	10.6
Interfund Services	335,559		435,848		499,521	14.6
Interfund Transfers	12,493,049		7,783,775		7,481,442	(3.9)
Other Expenses	7,506		0		35	100.0
<b>TOTAL</b>	<b>\$ 14,685,518</b>	<b>\$</b>	<b>10,236,848</b>	<b>\$</b>	<b>10,085,403</b>	<b>(1.5)</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014</u>		<u>2015</u>		<u>2016</u>	<u>% Change</u>
	<u>Actual</u>		<u>Projected</u>		<u>Adopted</u>	<u>2015-2016</u>
Community Planning and Development	\$ 590,569	\$	731,185	\$	826,823	13.1
Housing and Housing Project Delivery	1,321,636		1,408,528		1,453,585	3.2
Advancement Center at Moses Jackson Program	280,264		313,360		323,553	3.3
Costs/Carryforward	12,493,049		7,783,775		7,481,442	(3.9)
<b>TOTAL</b>	<b>\$ 14,685,518</b>	<b>\$</b>	<b>10,236,848</b>	<b>\$</b>	<b>10,085,403</b>	<b>(1.5)</b>



# COMMUNITY PLANNING AND DEVELOPMENT



## PRIMARY SERVICES

Community Planning and Development develops plans, funds activities and implement programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improves the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

### Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service and family assistance activities that collectively assist low and moderate income individuals and/or families
- To assist neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of grants administered to assist low-income families and neighborhoods	17	15	16	15
- Compliance monitoring and technical assistance reviews completed	50	60	61	60
- Groups implementing neighborhood grants	10	-	-	-
- Resident assistance/service coordination cases handled	334	250	60 <sup>1</sup>	50
- Number of leadership training activities/sessions	-	-	24 <sup>2</sup>	24

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Efficiency Measures</b>				
– Percent of grant payment submissions processed within 2 weeks of receipt	100.0%	100.0%	100.0%	100.0%
– Number of participants completing leadership training sessions	-	-	330 <sup>2</sup>	330
– Percent of resident assistance cases initiated within 24-48 hours of receipt	100.0%	100.0%	100.0%	100.0%
<b>Effectiveness Measures</b>				
– Satisfactory performance rating received from HUD on City's Annual Performance Report	Satisfactory	Satisfactory	Satisfactory	Satisfactory
– Number of low-and-moderate income persons assisted by federally supported human service programs	2,897	4,500	2,200 <sup>3</sup>	2,200
– Number of neighborhood and interagency planning activities completed	11	5	10	10
– Percent resident service cases successfully assisted and/or resolved	75.0%	75.0%	75.0%	75.0%
– Number of participants rating services as satisfactory	-	-	75.0% <sup>2</sup>	75.0%

<sup>1</sup>Transition of Neighborhood Services Coordinators out of individual resident assistance cases and into capacity building and neighborhood engagement roles.

<sup>2</sup>Expansion of Savannah Youth Ambassadors and Neighborhood Leadership Institute programs.

<sup>3</sup>The Chatham Savannah Authority for the Homeless declined its federal Emergency Solutions Grant award thereby lowering the projected outcomes for the number of low-and-moderate income persons assisted by federally supported human service programs.

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 431,060	\$ 490,284	\$ 529,525	8.0
Outside Services	9,678	42,119	60,019	42.5
Commodities	3,291	6,105	14,005	129.4
Interfund Services	146,540	192,677	223,274	15.9
TOTAL	\$ 590,569	\$ 731,185	\$ 826,823	13.1

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Management Services Coordinator	1.00	22
Senior Planner	1.00	19
Senior Program Analyst	1.00	19
Planner	1.00	18
Program Analyst	1.00	18
Neighborhood Services Coordinator	3.00	17
TOTAL	8.00	



# HOUSING



## PRIMARY SERVICES

The Department of Housing (DOH) supports four major affordable housing activities: acquiring and/or developing vacant property with affordable housing, creating homeownership opportunities, providing homeowners with home repair assistance, and encouraging the retention and creation of affordable rental housing. It also has Sustainable Development Programs including healthy homes, lead paint, energy efficiency, and green building components to applicable programs. It uses limited public resources to leverage substantial private investment to accomplish these activities. These affordable housing activities also support neighborhood revitalization, increasing private investment, reducing gentrification, reducing crime and blight, and reducing the cost of City services associated with crime and blight.

## GOALS AND OBJECTIVES

### Priority Goal:

Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourages a sense of community

### Objectives:

- To acquire and/or facilitate the acquisition and development of vacant properties into units of affordable housing
- To assist qualified home buyers with purchasing houses
- To provide home improvement assistance to existing low-income homeowners
- To retain and/or develop units of high quality that are affordable rental housing

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Number of housing units repaired for low-and-moderate income households	169	150	125 <sup>1</sup>	150
– Number of houses purchased by low-to-moderate income home buyers	70	75	60 <sup>2</sup>	70
– Number of housing units developed for low-to-moderate income households	98	110	165 <sup>3</sup>	115
<b>Efficiency Measures</b>				
– Percent of low-and-moderate income households satisfied with service delivered	94.0%	90.0%	90.0%	90.0%
– Percent of program participants satisfied with services delivered	100.0%	90.0%	90.0%	90.0%
– Percent of housing units that meet Energy Star or EarthCraft standards	100.0%	90.0%	100.0%	100.0%

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of home improvement goals attained	116.0%	90.0%	83.0%	90.0%
- Percent of homeownership goals attained	93.0%	90.0%	80.0%	90.0%
- Percent of development goals attained	76.0%	90.0%	150.0%	90.0%

<sup>1</sup> Home improvements were down because Rebuilding Together, Savannah, folded and both the World Changers and Mission Serve volunteer non-profits experienced about a 50% reduction in volunteer participation. Group Cares, formerly Group Work Camps, is scheduled to return to Savannah in 2016 and should help make up for the losses experienced in 2015 production.

<sup>2</sup> Movement of private mortgage loan officers from one lender to another has resulted in having to re-educate new loan officers at formerly productive banks, and former loan officers having to educate their new banks and get them to agree to participate in City home purchase programs. The same education and recruitment of new realtors and competing with expanded buyer/realtor options outside the City limits as the housing market rebounds. The net effect has been a slowdown in activity and/or an increased time in processing loans applications.

<sup>3</sup> Number of new housing units developed exceeded expectations in 2015 because two low income housing tax credit projects containing 150 units, Hitch-I and Sister's Court, were approved by DCA in 2014 with construction starting in 2015.

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 1,054,726	\$ 1,066,515	\$ 1,096,555	2.8
Outside Services	52,915	76,031	62,731	(17.5)
Commodities	22,166	29,733	28,934	(2.7)
Interfund Services	184,324	236,249	265,330	12.3
Other	7,505	0	35	100.0
<b>TOTAL</b>	<b>\$ 1,321,636</b>	<b>\$ 1,408,528</b>	<b>\$ 1,453,585</b>	<b>3.2</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Housing Director	1.00	25
Housing Administrator	3.00	23
Senior Program Analyst	1.00	18
Housing Development Coordinator	1.00	18
Construction Specialist	2.00	17
Loan Officer	3.00	14
Loan Specialist	3.00	12
<b>TOTAL</b>	<b>14.00</b>	



# ADVANCEMENT CENTER AT MOSES JACKSON

## PRIMARY SERVICES

The Advancement Center at Moses Jackson provides training programs and support services which assist residents of low-and-moderate income neighborhoods in gaining the skills needed to advance both personally and economically. Services are delivered through onsite trainers and community partners and include business, financial and career development, group and one-on-one academic tutoring, computer training, life skills development, job readiness training, and health and wellness.

## GOALS AND OBJECTIVES

### Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

### Objectives:

- To engage youths and adults in academic, business, financial, career and/or personal development training and support activities which further their knowledge and skills
- To engage community agencies and civic organizations annually in the delivery of training and services to low-and-moderate income persons through the Advancement Center

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
– Total number of persons served	653	350	500	500
– Number of youths and adults participating in Advancement Program	110	80	80	80
– Number of community partners (agencies/groups) delivering services	28	20	25	25
<b>Efficiency Measures</b>				
– Annual cost of instruction per participant served	\$46.19	\$30.00	\$45.00	\$50.00
– Percent of budget expended	100.0%	100.0%	100.0%	100.0%
<b>Effectiveness Measures</b>				
– Percent of participants rating quality of programs/services as satisfactory or beneficial	100.0%	85.0%	85.0%	85.0%
– Percent of youths and adults demonstrating advancement along plan indicators	92.0%	75.0%	80.0%	80.0%

**EXPENDITURES BY TYPE**

<u>Expenditure Area</u>		<b>2014 Actual</b>		<b>2015 Projected</b>		<b>2016 Adopted</b>	<b>% Change 2015-2016</b>
Personnel Services	\$	225,492	\$	245,380	\$	251,579	2.5
Outside Services		31,845		35,568		36,168	1.7
Commodities		18,232		25,490		24,890	(2.4)
Interfund Services		4,695		6,922		10,916	57.7
<b>TOTAL</b>	\$	<b>280,264</b>	\$	<b>313,360</b>	\$	<b>323,553</b>	<b>3.3</b>

**POSITIONS**

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Advancement Center Coordinator	1.00	23
Educational Specialist	1.00	18
Educational Trainer	1.00	17
Community Projects Technician	1.00	12
<b>TOTAL</b>	<b>4.00</b>	

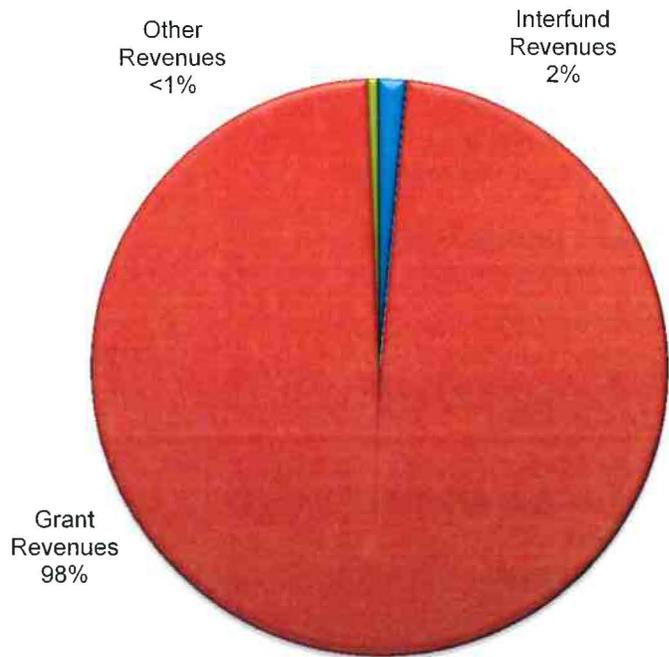


# GRANT FUND



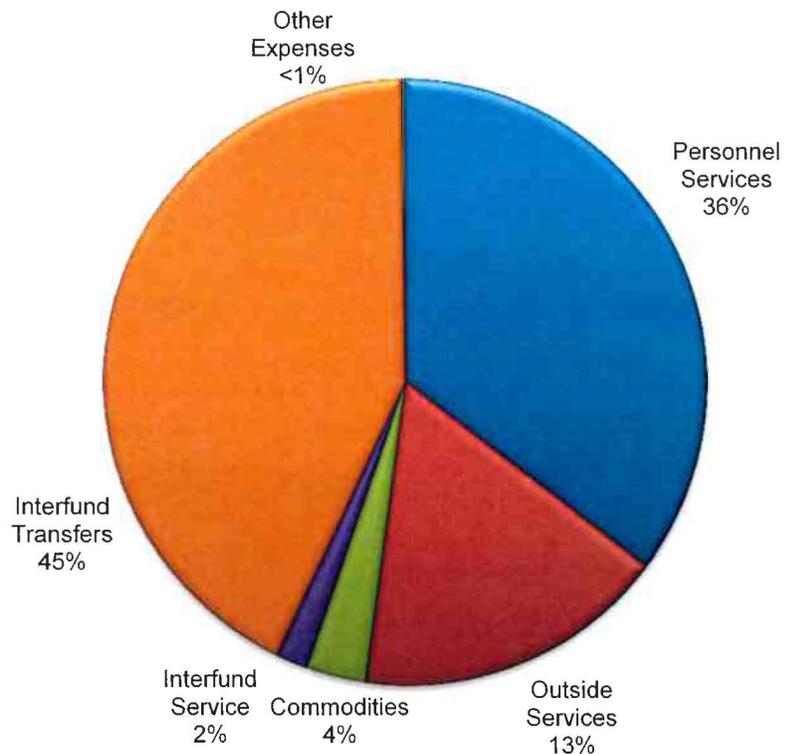
## WHERE THE MONEY COMES FROM

Interfund Revenues	\$	131,089
Grant Revenues		8,207,683
Other Revenues		48,000
<b>Total</b>	<b>\$</b>	<b>8,386,772</b>



## WHERE THE MONEY GOES

Personal Services	\$	3,053,017
Outside Services		1,103,989
Commodities		324,505
Interfund Services		145,146
Interfund Transfers		3,750,365
Other Expenses		9,750
<b>Total</b>	<b>\$</b>	<b>8,386,772</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
<u>Interfund Revenues</u>				
General Fund Contribution	\$ 113,811	\$ 223,341	\$ 131,089	(41.3)
<u>Grant Revenues</u>				
Private Donations	\$ 121,848	\$ 240,288	\$ 0	(100.0)
Workforce Investment Act (WIA)	3,066,930	3,532,355	5,077,608	43.7
WIA Reimbursement for Savannah Impact	373,085	368,946	374,450	1.5
Youthbuild-DOL	461,618	463,593	357,611	(22.9)
Summer Lunch	381,329	371,847	0	(100.0)
Chatham County Health Department	0	1,025	0	(100.0)
Other Grant	0	(17,032)	0	(100.0)
DCA Local Assistance Grants	0	25,000	0	(100.0)
Federal Grants	13,974	25,219	0	(100.0)
State of Georgia	14,000	76,605	60,928	(20.5)
Homeland Security	913,074	750,107	243,878	(67.5)
SAFER Grant	0	0	2,046,645	100.0
Caring Communities Grant	5,692	21,895	0	(100.0)
Keep America Beautiful	0	2,105	0	(100.0)
Dept of Justice	75,984	11,800	0	(100.0)
Grant Matching Funds	139,129	24,365	46,563	91.1
GTA Wireless	10,323	(6,089)	0	(100.0)
Holiday Decorating Grant	0	4,365	0	(100.0)
US Conference of Mayors	0	732	0	(100.0)
Subtotal	\$ 5,576,986	\$ 5,897,126	\$ 8,207,683	39.2
<u>Other Revenues</u>				
Miscellaneous	\$ 0	\$ 0	\$ 48,000	100.0
TOTAL	\$ 5,690,797	\$ 6,120,467	\$ 8,386,772	37.0

## EXPENDITURES BY TYPE

Budgeted expenditures in the Grant Fund increase by 37% from 2015 projected to 2016. This change can primarily be attributed to a 232.2% increase in Personnel Services. Savannah Fire and Emergency Services were awarded a Staffing for Adequate Fire & Emergency Response (SAFER) Grant in late FY15. More than \$2 million in SAFER funding will be used to fund personnel costs related to 35 firefighter positions in 2016.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 831,403	\$ 918,914	\$ 3,053,017	232.2
Outside Services	1,431,223	1,563,515	1,103,989	(29.4)
Commodities	302,032	280,632	324,505	15.6
Interfund Services	138,604	143,614	145,146	1.1
Capital Outlay	1,055,147	640,000	0	(100.0)
Interfund Transfers	136,510	2,563,042	3,750,365	46.3
Other Expenses	1,918,387	10,750	9,750	(9.3)
<b>TOTAL</b>	<b>\$ 5,813,306</b>	<b>\$ 6,120,467</b>	<b>\$ 8,386,772</b>	<b>37.0</b>

## EXPENDITURES BY PROGRAM

<u>Program</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Federal</u>				
Coastal Workforce Services	\$ 3,066,866	\$ 3,532,355	\$ 5,077,608	43.7
Youth Build-DOL	461,654	463,593	357,611	(22.9)
Youth Build-General Fund	113,840	131,838	131,089	(0.6)
Summer Lunch	381,329	368,243	0	(100.0)
Justice Assistance-Police	105,386	71,230	44,283	(37.8)
Homeland Security - Fire	1,050,627	814,459	77,647	(90.5)
Other - Fire	38,683	120,500	2,168,593	1699.7
Other Federal	179,666	108,673	94,563	(13.0)
Subtotal	\$ 5,398,051	\$ 5,610,891	\$ 7,951,394	41.7
<u>State</u>				
Cities of Services	\$ 0	\$ 1,942	\$ 0	(100.0)
SIP WIA Youth Program	373,085	368,946	374,450	1.5
Other State	42,170	138,688	60,928	(56.1)
Subtotal	\$ 415,255	\$ 509,576	\$ 435,378	(14.6)
<b>TOTAL</b>	<b>\$ 5,813,306</b>	<b>\$ 6,120,467</b>	<b>\$ 8,386,772</b>	<b>37.0</b>



# COASTAL WORKFORCE SERVICES



## PRIMARY SERVICES

To provide grants management services for the federal Workforce Investment Act (WIA) funds allocated to the ten county coastal areas and to provide administrative support to the 42 member Coastal Workforce Investment Board (CWIB) comprised of appointed members from the counties served.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

### Objectives:

- To have no questioned costs as defined by the City's single audit
- To meet necessary and appropriate levels of grant expenditures in a timely manner
- To increase the number of training opportunities for board members

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of onsite reviews/monitoring	16	10	12	10
- Number of training opportunities made available to CWIB members	3	3	5	3
- Number of technical assistance/ training sessions provided to contractors and service providers	10	8	10	8
<b>Efficiency Measures</b>				
- Number of days between site visit and issuance of final report to contractor	29	30	30	30
- Number of days to process contractor invoices	30	30	30	30
- Number of days to complete monitoring process	90	90	90	90

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of financial reports submitted to the State by deadline	100.0%	100.0%	100.0%	100.0%
- Percent of board members attending training who indicate the training was helpful	100.0%	50.0%	50.0%	50.0%
- Percent of grant funds expended within first year of availability (minimum)	35.0%	70.0%	70.0%	70.0%
- Percent of satisfied attendees with technical assistance provided by fiscal or programmatic staff	-	-	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 500,448	\$ 593,386	\$ 740,901	24.9
Outside Services	464,602	364,469	424,631	16.5
Commodities	73,089	75,750	64,520	(14.8)
Interfund Services	134,937	141,179	143,754	1.8
Interfund Transfers	0	2,357,571	3,703,802	57.1
Other Expenses	1,893,790	0	0	0.0
<b>TOTAL</b>	<b>\$ 3,066,866</b>	<b>\$ 3,532,355</b>	<b>\$ 5,077,608</b>	<b>43.7</b>



# YOUTHBUILD



## PRIMARY SERVICES

YouthBuild Savannah is a federal grant funded youth and community development program which provides: GED Instruction, Construction Training, Leadership Training, and Workforce Development and Counseling Services to youth ages 16-24 years old. Federal dollars awarded to support this program require an annual contribution from the general operating funds.

## GOALS AND OBJECTIVES

### Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient.

### Objectives:

- To provide a second chance opportunity to youth ages 16-24 who desire to obtain a GED
- To assist youth with identifying gainful employment and/or enrolling in post-secondary education
- To complete one newly constructed home for a deserving low-to-moderate income family

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Participants served	35	26	31	26
- GED/HS diploma attainment	28	13	20	13
- Post-secondary enrollment and/or job attainment	19	13	15	13
<b>Efficiency Measures</b>				
- Percent of YouthBuild trainees to exit before program completion	20.0%	-	40.0%	40.0%
- Percent of YouthBuild trainees to receive a credential: GED/HS diploma and/or occupational skills certification	80.0%	75.0%	75.0%	75.0%
- Percent of graduates to obtain employment in the building trades/construction related industry	31.5%	40.0%	40.0%	40.0%

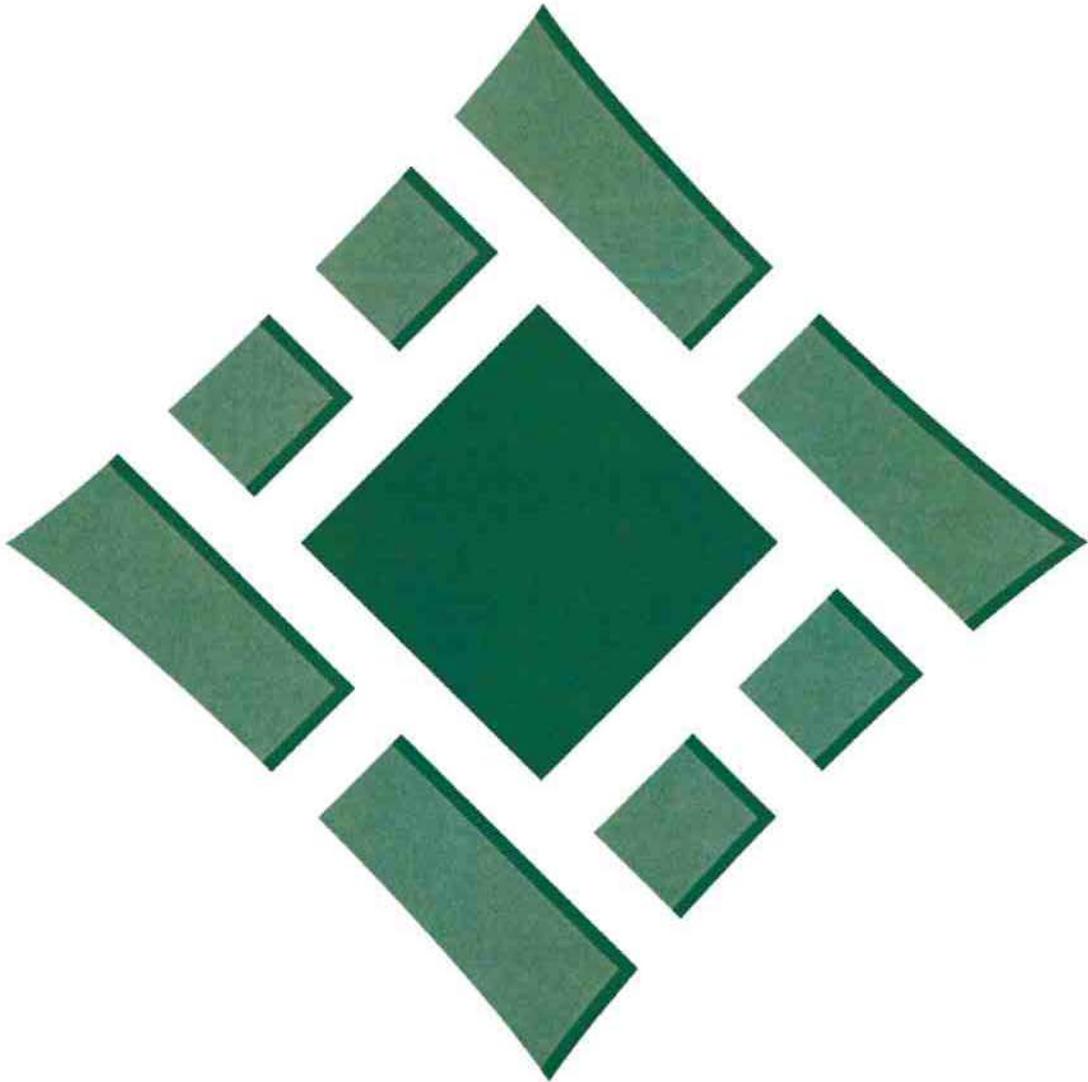
	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Effectiveness Measures</b>				
- Percent of YouthBuild trainees to complete the program	80.0%	60.0%	60.0%	60.0%
- Percent of YouthBuild graduates to enroll in post-secondary education and/or employed	67.8%	45.0%	50.0%	50.0%
- Percent of employed YouthBuild graduates who remain enrolled in post-secondary education and/or employed for 6 months or longer	60.7%	50.0%	50.0%	50.0%
- Percent of general contractors satisfied with construction skills provided by YouthBuild trainees at the completion of construction project	-	-	100.0%	100.0%

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>		2014 <u>Actual</u>		2015 <u>Projected</u>		2016 <u>Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$	109,564	\$	128,025	\$	126,663	(1.1)
Outside Services		0		2,634		2,634	0.0
Commodities		465		0		400	100.0
Interfund Services		1,861		1,179		1,392	18.1
Other Expenses		1,950		0		0	0.0
<b>TOTAL</b>	<b>\$</b>	<b>113,840</b>	<b>\$</b>	<b>131,838</b>	<b>\$</b>	<b>131,089</b>	<b>(0.6)</b>

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Neighborhood Services Coordinator	1.00	17
<b>TOTAL</b>	<b>1.00</b>	





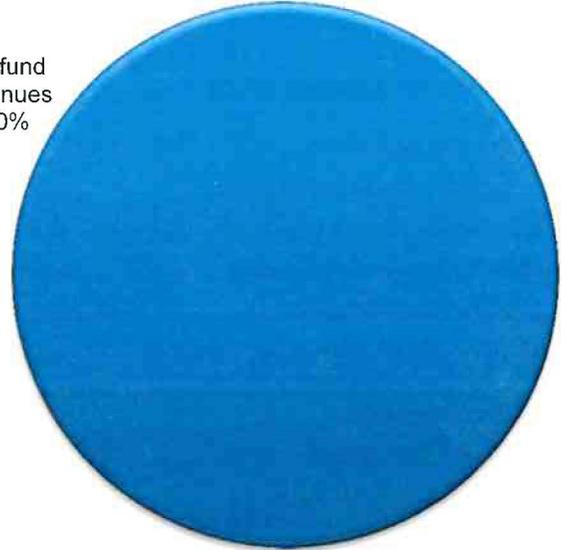
# INTERNAL SERVICES FUND



## WHERE THE MONEY COMES FROM

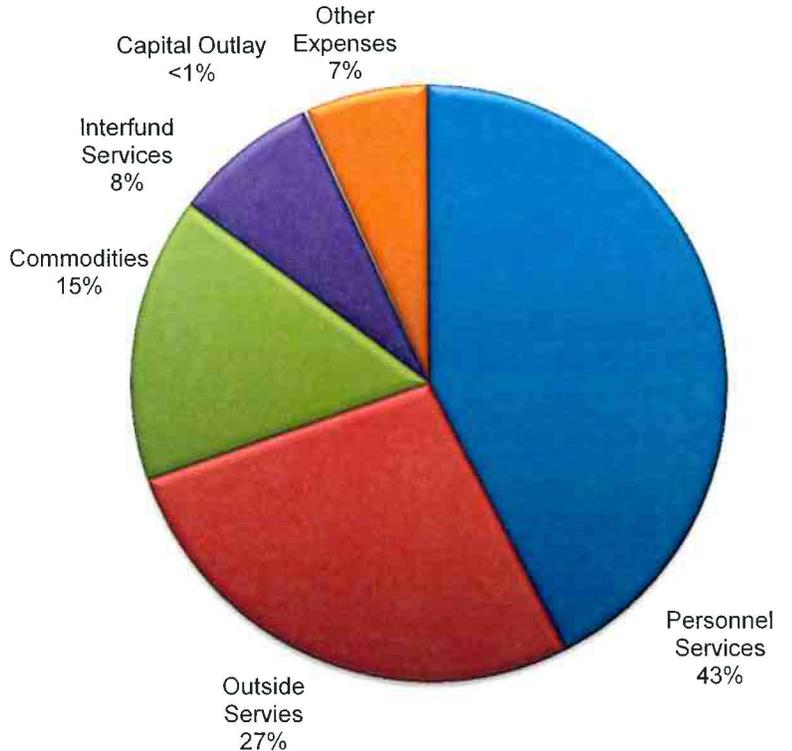
Interfund Revenues	\$ 12,179,472
<b>Total</b>	<b>\$ 12,179,472</b>

Interfund Revenues  
100%



## WHERE THE MONEY GOES

Personnel Services	\$ 5,177,567
Outside Services	3,317,632
Commodities	1,885,132
Interfund Services	963,927
Capital Outlay	20,000
Other Expenses	815,214
<b>Total</b>	<b>\$ 12,179,472</b>



## REVENUES BY SOURCE

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Interfund Revenues</u>				
General Fund	\$ 6,813,241	\$ 7,886,422	\$ 8,034,192	1.9
Hazardous Material Team Fund	35,774	41,732	54,331	30.2
Grant Fund	25,550	27,178	29,410	8.2
Community Development Fund	65,413	75,773	76,756	1.3
Public Safety Communications Fund	278,758	336,880	333,420	(1.0)
Sanitation Fund	1,778,264	1,832,983	1,961,501	7.0
Water and Sewer Funds	1,068,505	1,135,945	1,167,747	2.8
I & D Water Fund	75,074	92,769	80,872	(12.8)
Civic Center Fund	38,673	47,497	48,076	1.2
Mobility and Parking Services Fund	137,872	177,684	176,281	(0.8)
Internal Services Fund	213,013	210,775	212,128	0.6
Land Bank Authority	2,289	4,916	4,758	(3.2)
Subtotal	\$ 10,532,426	\$ 11,870,554	\$ 12,179,472	2.6
<u>Other Revenues</u>				
Miscellaneous	\$ 60,698	\$ 0	\$ 0	0.0
TOTAL	\$ 10,593,124	\$ 11,870,554	\$ 12,179,472	2.6

## EXPENDITURES BY TYPE

The 2016 budget for the Internal Services Fund increases \$308,913 or 2.6% above 2015 projected expenditures. Personnel Services increase \$255,729 or 5.2% primarily due to wage and benefit adjustments as well as vacant positions in 2015. An allocation of \$36,725 for an additional principal equipment mechanic position is also included as a 2016 service improvement.

The increase in Outside Services is offset by a decline in Commodities due to a transfer of funds for data processing equipment maintenance. Interfund Services increase \$98,990 primarily for services provided by the General Fund. Capital Outlay funding declines \$43,415 due to upgrading vehicle maintenance software in 2015.

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Personnel Services	\$ 4,547,233	\$ 4,921,838	\$ 5,177,567	5.2
Outside Services	2,176,108	2,857,508	3,317,632	16.1
Commodities	2,211,797	2,342,270	1,885,132	(19.5)
Interfund Services	754,037	864,937	963,927	11.4
Capital Outlay	51,090	63,415	20,000	(68.5)
Other Expenses	710,420	820,586	815,214	(0.7)
<b>TOTAL</b>	<b>\$ 10,450,685</b>	<b>\$ 11,870,554</b>	<b>\$ 12,179,472</b>	<b>2.6</b>

## EXPENDITURES BY DEPARTMENT

<u>Department</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Vehicle Maintenance <sup>1</sup>	\$ 5,102,264	\$ 5,611,527	\$ 5,616,046	0.1
Information Technology	5,348,421	6,259,027	6,563,426	4.9
<b>TOTAL</b>	<b>\$ 10,450,685</b>	<b>\$ 11,870,554</b>	<b>\$ 12,179,472</b>	<b>2.6</b>

<sup>1</sup>Vehicle Maintenance totals include Fleet Management.



# VEHICLE MAINTENANCE

## PRIMARY SERVICES

Vehicle Maintenance is a full service facility that provides reliable and cost effective services to user departments that include preventive maintenance (PM), major and minor repairs, tire repair/replacement, service calls, welding/fabrication, fueling, warranty recalls, new vehicle preparation, and vehicle disposal preparation. In addition, the department is responsible for the acquisition of new vehicles/equipment, preparing specifications, and ensuring compliance with local, state, and federally mandated regulations.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To provide City departments with safe, reliable, and well-maintained vehicles/equipment that will facilitate the delivery of services to citizens
- To maximize the amount of time vehicles and equipment are available to customers
- To perform all maintenance services in accordance with manufacturer's specification and requirements
- To increase awareness of the need to support the preventive maintenance service programs

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Number of PM's performed	3,395	3,590	3,360	3,690
- Number of repair work orders	8,928	8,500	7,782	8,400
- Number of scheduled services	7,019	7,300	6,200	6,800
<b>Efficiency Measures</b>				
- Percent of PM's completed in 24 hours or less	85.0%	87.0%	83.0%	87.0%
- Average light vehicle PM service cost	\$75.72	\$125.00	\$86.95	\$95.00
- Percent of scheduled vs. non-scheduled work orders	57.0%	65.0%	57.0%	70.0%
<b>Effectiveness Measures</b>				
- PM compliance	49.0%	50.0%	40.0%	60.0%
- Percent of vehicle availability	96.0%	96.0%	96.0%	96.0%
- Percent of PM services performed	106.0%	95.0%	94.0%	95.0%

## EXPENDITURES BY TYPE

<u>Expenditure Area</u> <sup>1</sup>	<u>2014</u> <u>Actual</u>	<u>2015</u> <u>Projected</u>	<u>2016</u> <u>Adopted</u>	<u>% Change</u> <u>2015-2016</u>
Personnel Services	\$ 2,385,022	\$ 2,549,657	\$ 2,533,114	(0.6)
Outside Services	674,906	723,510	730,393	1.0
Commodities	1,630,309	1,731,064	1,723,968	(0.4)
Interfund Services	354,744	479,742	550,440	14.7
Capital Outlay	10,220	63,415	20,000	(68.5)
Other Expenses	47,063	64,139	58,131	(9.4)
<b>TOTAL</b>	<b>\$ 5,102,264</b>	<b>\$ 5,611,527</b>	<b>\$ 5,616,046</b>	<b>0.1</b>

<sup>1</sup> Vehicle Maintenance totals include Fleet Management.

## POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
<b>Vehicle Maintenance</b>		
Vehicle Maintenance Superintendent	1.00	20
Inventory Coordinator	1.00	18
Lead Equipment Mechanic	3.00	17
Master Equipment Mechanic	5.00	16
Auto Parts Buyer	1.00	15
Equipment Specialist	1.00	15
Principal Equipment Mechanic	6.00	15
Senior Equipment Mechanic	7.00	14
Equipment Mechanic	9.00	13
Storekeeper	2.00	11
<b>TOTAL</b>	<b>36.00</b>	
<b>Fleet Management</b>		
Vehicle Maintenance Director	1.00	25
Assistant Vehicle Maintenance Director	1.00	23
Vehicle Maintenance Projects Coordinator	1.00	18
Management Analyst	1.00	17
Accounting Technician	1.00	12
<b>TOTAL</b>	<b>5.00</b>	



# INFORMATION TECHNOLOGY

## PRIMARY SERVICES

Information Technology (IT) provides high-quality, high-availability radio and network (data and voice) resources to support and enhance the delivery of City services across the organization. This includes planning, implementation, maintenance and support of all the infrastructure components of the radio, data and voice networks. IT also conducts business analyses with user departments to develop solutions to meet business needs. IT also manages vendor contracts and provides services to order all technology related hardware and software.

## GOALS AND OBJECTIVES

### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

### Objectives:

- To make improvements to existing services and provide new services which provide productivity improvements, better service delivery or support mandates
- To make improvements which increase functionality of services or reduce costs
- To achieve average customer satisfaction ratings of 90.0%

## PERFORMANCE MEASURES

	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
<b>Workload Measures</b>				
- Applications supported	195	195	194	194
- Buildings supported	137	143	143	143
- Logins supported	2,360	2,360	2,395	2,395
- Moves, add, changes	800	800	800	800
<b>Efficiency Measures</b>				
- Percent availability of critical services	99.9%	99.9%	99.9%	99.9%
- Percent of critical mobile and application repairs completed within 24 hours	100.0%	100.0%	100.0%	100.0%
- Percent of desktop repair calls completed within 24 hours	80.0%	80.0%	70.0%	80.0%
- Percent of calls completed by the Help Desk	60.0%	60.0%	60.0%	60.0%

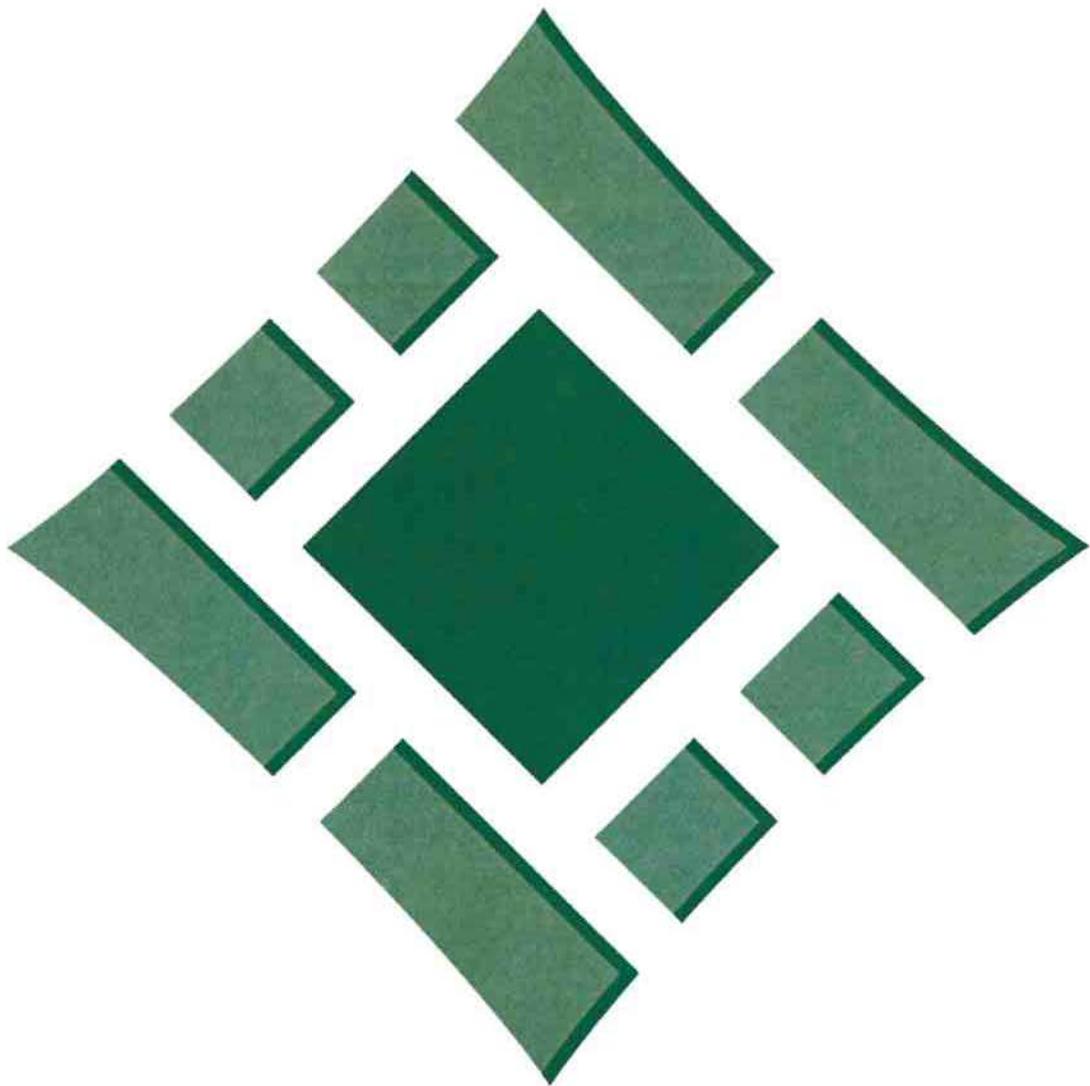
	2014 Actual	2015 Adopted	2015 Projected	2016 Adopted
- Percent availability to receive/send premise phone calls	99.9%	99.9%	99.9%	99.9%
<b>Effectiveness Measures</b>				
- Customer survey - overall services satisfaction	82.0%	90.0%	85.0%	87.0%
- Customer survey - quality and timeliness	85.0%	90.0%	87.0%	89.0%
- Service improvements	5	5	5	5

#### EXPENDITURES BY TYPE

<u>Expenditure Area</u>	2014 <u>Actual</u>	2015 <u>Projected</u>	2016 <u>Adopted</u>	% Change <u>2015-2016</u>
Personnel Services	\$ 2,162,211	\$ 2,372,180	\$ 2,644,453	11.5
Outside Services	1,501,202	2,133,998	2,587,239	21.2
Commodities	581,488	611,206	161,163	(73.6)
Interfund Services	399,294	385,195	413,486	7.3
Capital Outlay	40,870	0	0	0.0
Other Expenses	663,356	756,448	757,085	0.1
TOTAL	\$ 5,348,421	\$ 6,259,027	\$ 6,563,426	4.9

#### POSITIONS

<u>Class Title</u>	<u>2016 FTE</u>	<u>Grade</u>
Information Technology Director	1.00	26
Information Technology Administrator	5.00	23
Network Engineer	1.00	21
Radio Systems Engineer	1.00	21
Systems Engineer	3.00	21
Network Supervisor	1.00	21
Senior Network Technician	3.00	20
Senior Systems Analyst	6.00	20
Network Technician	5.00	19
Systems Analyst	3.00	19
Radio Systems Technician II	2.00	19
Radio Systems Technician I	1.00	16
Help Desk Technician	2.00	14
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	36.00	





# CAPITAL IMPROVEMENT PROGRAM FUND



## CAPITAL BUDGET OVERVIEW

### PREPARATION

The five-year Capital Improvement Program (CIP) is updated annually and accounts for the acquisition, renovation, or construction of new or existing capital facilities and infrastructure. Anticipated funding sources are identified to support the program. The capital program is usually funded using a combination of current revenues, special taxes, bonds, and contractual payments. Development of the five-year capital plan is coordinated with development of the annual operating budget. Projects included in the first year of the plan are adopted as a part of the annual operating budget. The remaining years of the capital program serve as a guide for future planning and are reviewed and modified in subsequent years where applicable. Before the plan is updated, a review of current capital projects' progress and accomplishments is completed to gain insight that is used in future planning.

### STRATEGIES

Budget strategies for development of the 2016-2020 Capital Improvement Program includes:

- Focusing the City's limited resources on legally mandated projects
- Maintaining infrastructure and capital assets to protect the public and avoid future financial liabilities
- Preparing to meet stricter environmental regulations that are on the horizon for Water/Sewer and Sanitation infrastructure

Future capital planning actions will include:

- Continuing to focus on maintenance and Council priorities
- Updating the five-year plan annually to strategically fund infrastructure needs
- Continuing to review funding sources to support critical infrastructure needs

### PROCESS

The capital budget process began in May 2016 with the distribution of the capital budget preparation manual to departments. The manual provided instructions to departments on how and when project requests should be submitted. Requests were submitted by departments in June. From mid-June to September, requests were reviewed by the Research and Budget Department and members of the CIP Review Committee.

Evaluation criteria, along with specific Council priorities and goals and objectives, guide the Review Committee when allocating resources for capital project requests. Evaluation criteria include the following:

- Legal Mandate
- Public Health or Safety
- Maintenance of a Public Asset
- Economic Vitality Impact
- Operating Budget Impact
- Geographic Equity
- Resiliency

The Research and Budget Department, in conjunction with the CIP Review Committee, developed and submitted a preliminary five-year capital plan recommendation to the City Manager in October. The City Manager's final recommendation for the updated plan to the Mayor and Council was made in November. During the ensuing year, sources of funding will be confirmed and funds appropriated for approved projects in the first year of the capital plan.

### **CAPITAL BUDGET PROCESS SCHEDULE**

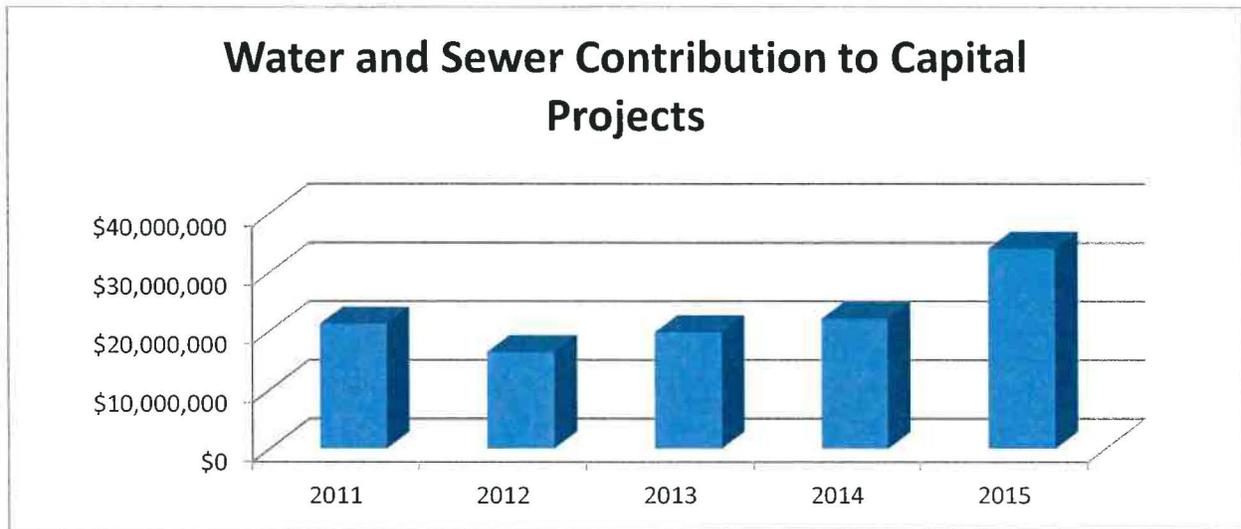
<u>ACTIVITY</u>	<u>DATE</u>
Budget Kick-Off materials provided to Bureau contacts	May 4, 2015
Capital Plan Review Committee work sessions	July 8 - 28, 2015
Capital Plan recommendations made to City Manager	October 2015
Discussions with Department/Bureau representatives	September – November 2015
2016 Preliminary Budget and 2016-2020 CIP available	November 16, 2015
Council Budget Retreat	November 18, 19, 20, 2015
First Reading and Public Hearing	November 24, 2015
Budget Adopted	December 10, 2015

## HISTORICAL CAPITAL FUNDING

In the last five years, the City has invested over \$300 million in capital projects in the community. Historical contributions to capital projects from several key funding sources are highlighted as well as various capital projects. The graphs that follow show historical contributions from the Water and Sewer Fund, and the General Fund.

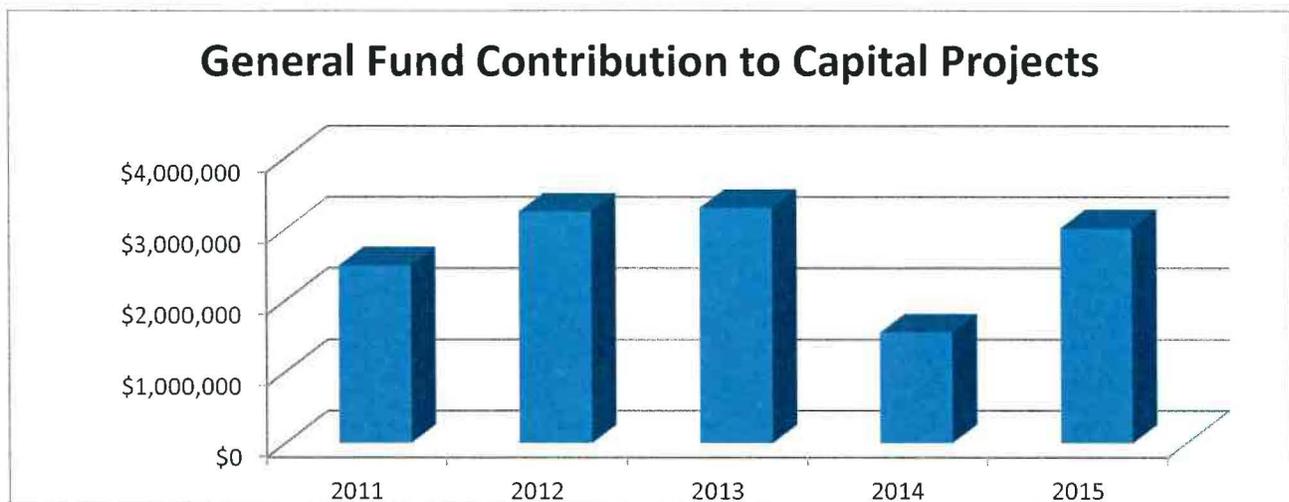
### WATER AND SEWER FUND

Water and Sewer rates are projected five years into the future in order to anticipate needs for operation and maintenance of the system and to fund the capital improvement/maintenance plan. The graph below shows budgeted historical contributions to capital projects from this funding source, including Industrial & Domestic Water Fund contributions.

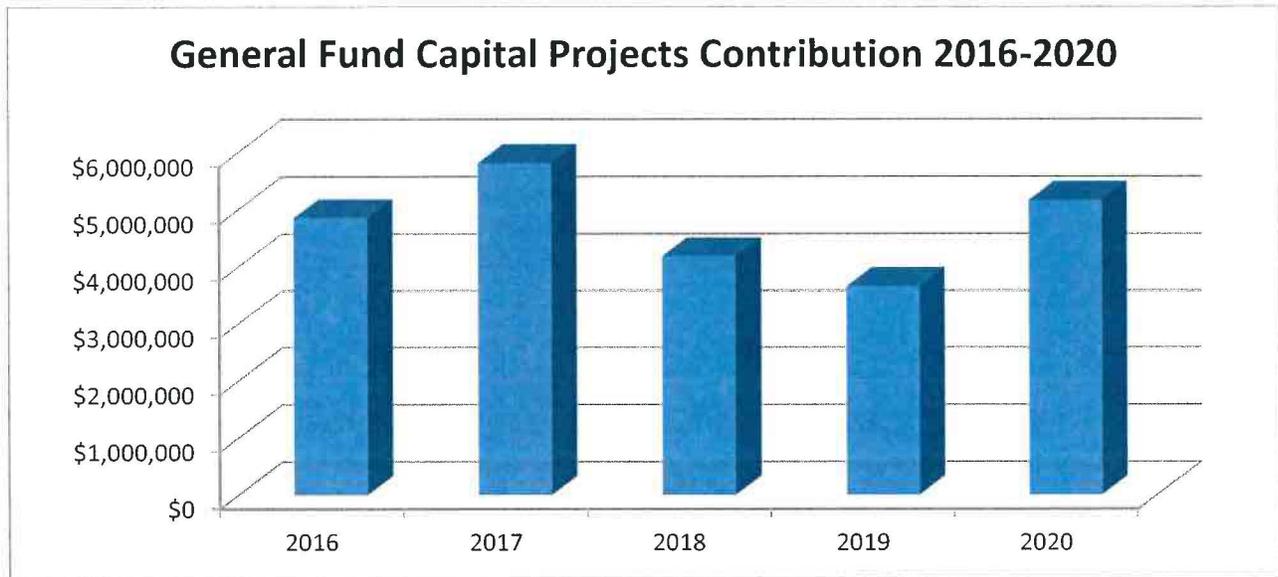


### GENERAL FUND

General Fund revenue supports general government projects. This source of funding can be used for any lawful project. For 2011 through 2015, the General Fund CIP contribution has been lower than needed due to uncertain economic conditions. The graph below shows budgeted contributions from the General Fund for various capital projects during the period 2011–2015.



The 2016 General Fund contribution is about \$4.9 million and rises to \$5.8 million in 2017. This plan will account for infrastructure maintenance and compliance with legal mandates, but does not provide for all recorded City needs.



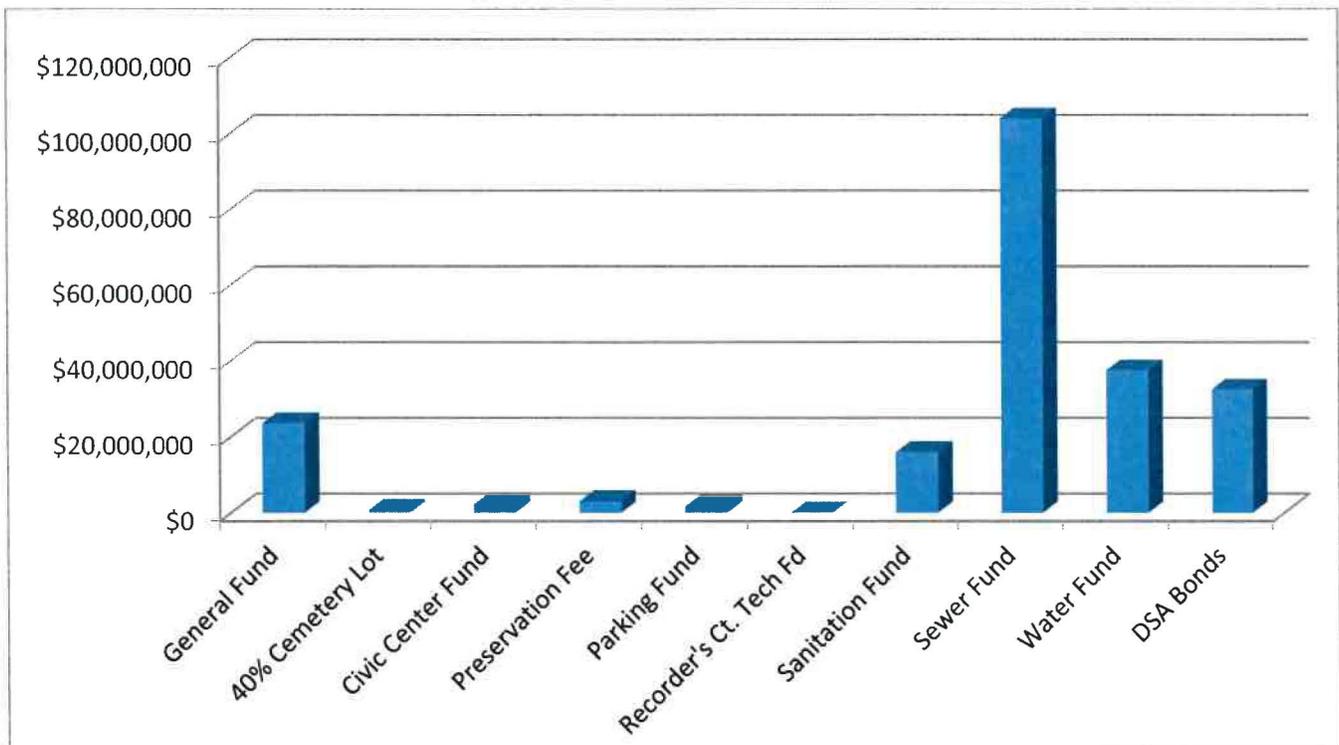
## 2016 – 2020 CAPITAL PLAN OVERVIEW

The five year Capital Improvement Program revenue sources are projected to total \$221,767,600. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute slightly less than \$24 million, nearly equal to the amount in last year's plan
- Water and Sewer Funds together account for nearly \$142 million during the five year plan, a decrease of about \$20 million from the 2015-2019 plan
- 2016 includes a DSA Bond Issuance. This funding source will contribute \$32.5 million to the plan over the next two funding years

### FIVE YEAR REVENUES BY SOURCE

Funding Source	2016	2017	2018	2019	2020	2016-2020 Total
40% Cemetery Lot	\$ 120,000	\$ 120,000	\$ 150,000	\$ 180,000	\$ 180,000	\$ 750,000
Civic Center Fund	250,000	625,000	600,000	500,000	325,000	2,300,000
DSA Bonds	27,500,000	5,000,000	0	0	0	32,500,000
General Fund	4,857,000	5,820,000	4,186,600	3,655,000	5,170,000	23,688,600
General Fund (Preservation Fee)	600,000	600,000	600,000	600,000	635,000	3,035,000
Parking Fund	350,000	350,000	350,000	350,000	350,000	1,750,000
Recorder's Court Tech Fund	100,000	0	0	0	0	100,000
Sanitation Fund	8,000,000	8,000,000	0	0	0	16,000,000
Sewer Fund	31,544,000	17,946,000	14,633,000	19,304,000	20,656,000	104,083,000
Water Fund	8,633,000	9,487,000	6,327,000	6,381,000	6,733,000	37,561,000
<b>Totals</b>	<b>\$ 81,954,000</b>	<b>\$ 47,948,000</b>	<b>\$ 26,846,600</b>	<b>\$ 30,970,000</b>	<b>\$ 34,049,000</b>	<b>\$ 221,767,600</b>



## FIVE YEAR EXPENDITURE SUMMARY

Capital Improvement Program expenditures for the five-year period are projected to total \$221,767,600.

**Water and Sewer Improvements** account for \$141,644,000 or 63.9% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

**Sanitation Improvements** account for \$16,000,000 or 7.2% of the plan. This amount is planned for funding of a new landfill cell beginning in 2016.

**Street and Traffic Improvements** which together account for 19.9% of planned capital spending at \$44,179,500, include traffic calming efforts, signal installation and streetscape projects in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance. The streetscape projects are designed to encourage economic growth, and are focused on the Broughton, River, and Bay Street areas.

Major **Public Building Improvements** include funding for renovations and improvements to existing buildings, including the Tompkins and Delaware Regional Centers, and construction funds for new fire stations. Improvements in this category will account for \$6,909,600 or 3.1% of planned capital spending.

**Park and Recreation Improvements, Cemetery Improvements, and Square and Monument Improvements**, account for \$4,387,500 or 2.0% of capital spending. These improvements are primarily to provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City.

**Civic Center Improvements** account for \$2,868,000 or 1.3% of total planned expenditures and are primarily dedicated to replacement and renovation projects at the Civic Center.

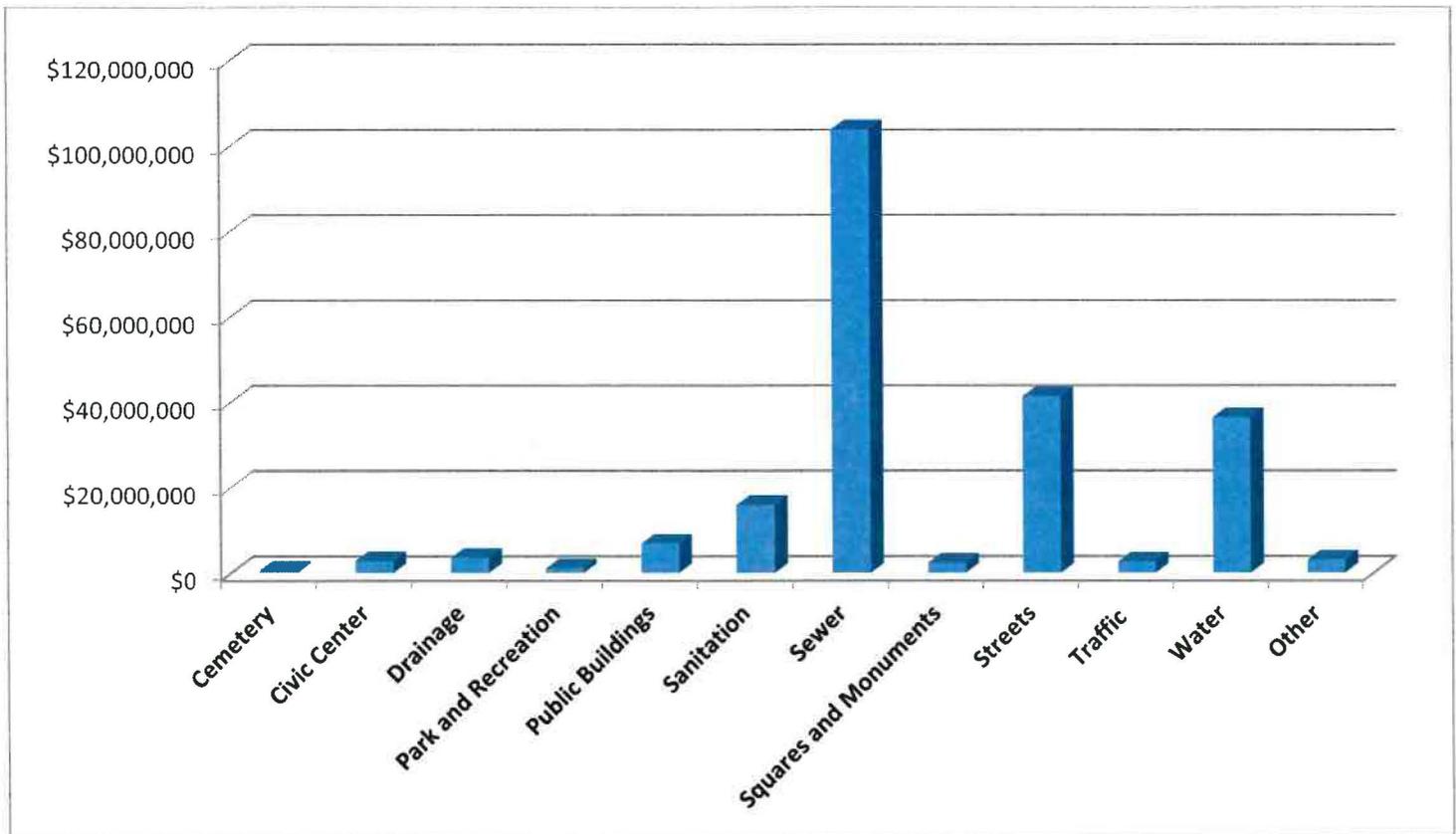
New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five-year period. These improvements account for \$3,650,000 or 1.6% of planned capital spending.

The **Other Projects** category accounts for \$3,129,000 or 1.4% and includes items such as wayfinding signage to assist visitors and residents and funds to be used towards the future construction of a new Critical Workforce Shelter.

The table on the following page provides a breakdown by category of planned spending during the five-year period.

## FIVE YEAR EXPENDITURES BY CATEGORY

Improvement Category	2016	2017	2018	2019	2020	2016-2020 Total
Cemetery	\$ 120,000	\$ 120,000	\$ 150,000	\$ 180,000	\$ 180,000	\$ 750,000
Civic Center	818,000	625,000	600,000	500,000	325,000	2,868,000
Drainage	600,000	650,000	800,000	800,000	800,000	3,650,000
Park and Recreation	50,000	485,000	575,000	50,000	50,000	1,210,000
Public Buildings	770,000	1,550,000	1,179,600	850,000	2,560,000	6,909,600
Sanitation	8,000,000	8,000,000	0	0	0	16,000,000
Sewer	31,544,000	17,946,000	14,633,000	19,304,000	20,656,000	104,083,000
Squares and Monuments	347,500	425,000	420,000	600,000	635,000	2,427,500
Streets	29,267,500	6,950,000	1,987,000	1,680,000	1,585,000	41,469,500
Traffic	801,000	1,034,000	25,000	525,000	325,000	2,710,000
Water	7,633,000	9,487,000	6,327,000	6,381,000	6,733,000	36,561,000
Other	2,003,000	676,000	150,000	100,000	200,000	3,129,000
<b>Totals</b>	<b>\$ 81,954,000</b>	<b>\$ 47,948,000</b>	<b>\$ 26,846,600</b>	<b>\$ 30,970,000</b>	<b>\$ 34,049,000</b>	<b>\$ 221,767,600</b>



## 2016 CAPITAL IMPROVEMENT PROJECT SUMMARIES

Projects funded in 2016 are listed below by Category with a brief description. An "R" or "N" is shown by each project to indicate, respectively, whether the cost is recurring or non-recurring. A recurring project is included in almost every budget and/or will have no significant impact on the operating budget. Each description includes the 2016 cost, five-year cost, funding source(s), operating budget and service impacts where applicable. For more details, including a breakdown of the five-year plan funding, funding allocations to date, expenditures to date, and project manager contact information, please refer to the full 2016-2020 Capital Improvement Program.

### CEMETERY IMPROVEMENTS

**\$120,000**

<b>Cemetery Kiosk System</b>		<b>N</b>
Install kiosks at several popular destination cemeteries.		
<b>2016 Cost:</b>	\$60,000	
<b>Total 5 Year Cost:</b>	\$120,000	
<b>Funding Source:</b>	Cemetery Lot Sales	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Reliable public access to accurate public records will improve the visitor experience at public cemeteries.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Colonial Cemetery Conservation</b>		<b>R</b>
Continued repair and cleaning of cemetery stones and tombs, repair of vandalism, conservation and repair of antique ironwork.		
<b>2016 Cost:</b>	\$60,000	
<b>Total 5 Year Cost:</b>	\$80,000	
<b>Funding Source:</b>	Cemetery Lot Sales	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Culturally and historically significant monuments and memorials provide educational opportunities and a venue for heritage tourism.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

### CIVIC CENTER IMPROVEMENTS

**\$818,000**

<b>Ballroom Renovations</b>		<b>R</b>
Make renovations to the Civic Center Ballroom.		
<b>2016 Cost:</b>	\$57,625	
<b>Total 5 Year Cost:</b>	\$300,000	
<b>Funding Source:</b>	Civic Center Fund	
<b>Operating Budget Impact:</b>	Positive, TBD, increased rental revenues	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Renovations will ensure that the Civic Center continues to be a desired rental facility that generates revenue.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Civic Center Window Replacement</b>		<b>N</b>
Replace ballroom and lobby windows and glass doors.		
<b>2016 Cost:</b>	\$192,375	
<b>Total 5 Year Cost:</b>	\$192,375	
<b>Funding Source:</b>	Civic Center Fund	
<b>Operating Budget Impact:</b>	Decrease electricity costs.	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Improve aesthetics and energy efficiency in the lobby and ballroom.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Civic Center Switch Gear Replacement</b>		<b>N</b>
Install new chiller to protect data center.		
<b>2016 Cost:</b>	\$568,000	
<b>Total 5 Year Cost:</b>	\$568,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	High Performing Government	
<b>Service Impact:</b>	Ensure dedicated cooling to the City's network servers housed in the basement of the Civic Center.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>DRAINAGE IMPROVEMENTS</b>	<b>\$600,000</b>
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<b>Storm Sewer Rehabilitation</b>		<b>R</b>
Rehabilitate structural defects in storm water lines.		
<b>2016 Cost:</b>	\$600,000	
<b>Total 5 Year Cost:</b>	\$3,450,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Public Safety	
<b>Service Impact:</b>	Provide more efficient drainage operating capacity.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>PARK AND RECREATION IMPROVEMENTS</b>	<b>\$50,000</b>
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<b>Playground Equipment Reserve</b>		<b>R</b>
Replace playground equipment.		
<b>2016 Cost:</b>	\$50,000	
<b>Total 5 Year Cost:</b>	\$200,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Playground equipment will be replaced as needed due to aging and deterioration.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

**PUBLIC BUILDING IMPROVEMENTS****\$770,000****Gamble Building Capital Maintenance****R**

Maintain the integrity of the aging building.

**2016 Cost:** \$60,000**Total 5 Year Cost:** \$110,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected.**Council Priority:** High Performing Government**Service Impact:** Maintain safety and aesthetics of the building which houses many City functions.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****HVAC Replacements****R**

Replace aging and deteriorating HVAC systems in City facilities.

**2016 Cost:** \$50,000**Total 5 Year Cost:** \$250,000**Funding Source:** General Fund**Operating Budget Impact:** Decrease unbudgeted maintenance and repair costs by \$50,000/yr.**Council Priority:** High Performing Government**Service Impact:** Save energy, increase comfort, and decrease maintenance costs for those who work in City facilities.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Emergency Operations Center Maintenance****R**

Repair and maintain the City's Emergency Operations Center.

**2016 Cost:** \$10,000**Total 5 Year Cost:** \$30,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Public Safety**Service Impact:** Provide a safe sheltering place and control center for emergency operations.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Replace City Hall Chiller****N**

Replace the HVAC system in City Hall with a more efficient model that is more easily maintained.

**2016 Cost:** \$100,000**Total 5 Year Cost:** \$100,000**Funding Source:** General Fund**Operating Budget Impact:** \$8,000, Contractual Expense - Decreased electricity cost, Decreased maintenance and repair expense**Council Priority:** High Performing Government**Service Impact:** Save energy and increase comfort for those who work in City Hall.**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

<b>Tompkins Center Renovation and Expansion</b>		<b>N</b>
Renovate and expand the Tompkins Regional Center.		
<b>2016 Cost:</b>	\$250,000	
<b>Total 5 Year Cost:</b>	\$450,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	\$25,000, Minimal addition to staff, minimal addition to upkeep costs.	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Larger, modern space for youth and adult programs.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Parking Garages Repair and Restoration</b>		<b>N</b>
Restoration and repairs to the interior of each parking garage.		
<b>2016 Cost:</b>	\$300,000	
<b>Total 5 Year Cost:</b>	\$1,500,000	
<b>Funding Source:</b>	Parking Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Economic Growth	
<b>Service Impact:</b>	Maintain the life expectancy of garages for daily and monthly customers.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>SANITATION IMPROVEMENTS</b>	<b>\$8,000,000</b>
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<b>Dean Forest Road Landfill Expansion</b>		<b>N</b>
Construction of a new cell at the landfill.		
<b>2016 Cost:</b>	\$8,000,000	
<b>Total 5 Year Cost:</b>	\$16,000,000	
<b>Funding Source:</b>	Sanitation Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Greatly expands capacity of the landfill, allowing many more years of operation at the site.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>SEWER IMPROVEMENTS</b>	<b>\$31,544,000</b>
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<b>Bacon Park Re-Use Water System</b>		<b>N</b>
Re-use water side stream system.		
<b>2016 Cost:</b>	\$750,000	
<b>Total 5 Year Cost:</b>	\$3,000,000	
<b>Funding Source:</b>	Sewer Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Construct a mid-size re-use water system for irrigation of the golf courses and ball fields.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

**Developer Oversizing for Sewer Lines****R**

Enlarge or upgrade the sewer system or lift stations to meet future system demands.

**2016 Cost:** \$117,000**Total 5 Year Cost:** \$617,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Ensure future capacity in areas of potential growth.**Full details of this project can be found in 2016-2020 Capital Improvement Program****Georgetown Nutrient Removal****R**

Modify plant and/or processes in order to meet future limitations on nutrient loadings.

**2016 Cost:** \$500,000**Total 5 Year Cost:** \$3,500,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Compliance with future federal regulations.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Large Tract Infrastructure Extension (Sewer)****R**

Extend existing infrastructure to newly annexed areas.

**2016 Cost:** \$100,000**Total 5 Year Cost:** \$523,000**Funding Source:** Sewer Fund**Operating Budget Impact:** To be determined.**Council Priority:** Economic Growth**Service Impact:** Support economic development of newly annexed areas that will increase the tax base and water revenue.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Lift Station Rehabilitation****R**

Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.

**2016 Cost:** \$1,000,000**Total 5 Year Cost:** \$7,025,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Create more reliable pump stations with the capacity to serve future customers.**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

**Lift Station/Small Plants Monitoring****R**

Place remote terminal units at lift stations for the SCADA system.

<b>2016 Cost:</b>	\$94,000
<b>Total 5 Year Cost:</b>	\$491,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Serve as an additional safety mechanism to monitor lift stations to avoid system failures.

Full details of this project can be found in 2016-2020 Capital Improvement Program

**President Street Biosolids Handling Facilities****N**

Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.

<b>2016 Cost:</b>	\$11,000,000
<b>Total 5 Year Cost:</b>	\$11,000,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Ensure compliance with permit conditions.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**SCADA Upgrade (Sewer)****R**

Provide SCADA system hardware and software upgrades.

<b>2016 Cost:</b>	\$29,000
<b>Total 5 Year Cost:</b>	\$151,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Allow for prompt response to potential problems through remote monitoring and control.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Sewer Extensions****R**

Install sanitary sewers in areas where the City will provide future service.

<b>2016 Cost:</b>	\$125,000
<b>Total 5 Year Cost:</b>	\$645,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	To be determined
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Support economic development in new service areas.

Full details of this project can be in he 2016-2020 Capital Improvement Program

**Sewer Line Rehabilitation****R**

Rehabilitate and/or replace deteriorated or damaged sewer lines.

<b>2016 Cost:</b>	\$2,212,000
<b>Total 5 Year Cost:</b>	\$11,112,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Reduce sewer stoppages and cave-ins.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Sewer Share of Paving****R**

Replace damaged or deteriorated sewer lines prior to street paving projects.

<b>2016 Cost:</b>	\$92,000
<b>Total 5 Year Cost:</b>	\$474,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected
<b>Council Priority:</b>	Neighborhood Vitality
<b>Service Impact:</b>	Replace deteriorated lines prior to paving to prevent damaging newly paved streets.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Sewer Stormwater Separation****R**

Direct stormwater out of the sanitary sewer system.

<b>2016 Cost:</b>	\$125,000
<b>Total 5 Year Cost:</b>	\$645,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Remove stormwater that could create additional wastewater flows and stoppages.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Treatment Plant Capital Expansion****R**

Make treatment capacity increases as needed at the City's wastewater treatment plants.

<b>2016 Cost:</b>	\$200,000
<b>Total 5 Year Cost:</b>	\$1,600,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Enhance public health and safety, provide for economic stimulus, and further ensure compliance with the law.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Treatment Plant Capital Improvements****R**

Make various improvements to the wastewater treatment plants.

**2016 Cost:** \$500,000

**Total 5 Year Cost:** \$2,500,000

**Funding Source:** Sewer Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Allow the City to continue to meet its discharge requirements under the NPDES permit.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Treatment Plant Capital Maintenance****R**

Replace equipment, correct design deficiencies, and achieve other goals to meet discharge permit limits.

**2016 Cost:** \$350,000

**Total 5 Year Cost:** \$1,750,000

**Funding Source:** Sewer Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Allow the City to continue to meet its discharge requirements as required under the NPDES permit.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Wilshire Nutrient Removal****N**

Modifications to plant and/or processes in order to meet future limitations on nutrient loadings.

**2016 Cost:** \$1,000,000

**Total 5 Year Cost:** \$3,500,000

**Funding Source:** Sewer Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Allow the City to continue to meet its discharge requirements under the NPDES permit.

Full details of this project can be in the 2016-2020 Capital Improvement Program

**Turblex Blower Replacement****N**

Replace blowers used for air circulation during the biological waste treatment process.

**2016 Cost:** \$500,000

**Total 5 Year Cost:** \$2,500,000

**Funding Source:** Sewer Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** New blowers will be safer, more energy efficient, and easier to maintain.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**SCADA Remote Terminal Replacements**

N

Replacement of existing Lift Station SCADA unit RTUs controlling lift station operations.

**2016 Cost:** \$200,000**Total 5 Year Cost:** \$200,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Allows more efficient use of personnel and more efficient monitoring of station operations.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Crossroads Plant Expansion**

N

Expand capacity at the Crossroads Plant.

**2016 Cost:** \$10,000,000**Total 5 Year Cost:** \$14,000,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Increase available service to those areas of the City where development is increasing.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Wilshire Apron Construction**

N

EPD required improvements at the plant.

**2016 Cost:** \$750,000**Total 5 Year Cost:** \$750,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Compliance with EPD recommendations and requirements**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Little Neck Road Extension**

N

Sanitary sewer trunk main installation.

**2016 Cost:** \$500,000**Total 5 Year Cost:** \$2,000,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Installation of sanitary sewer main in areas to be determined.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****204 Sewer Extension**

N

Sanitary sewer trunk main installation along Highway 204.

**2016 Cost:** \$200,000**Total 5 Year Cost:** \$600,000**Funding Source:** Sewer Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Installation of sanitary sewer main in areas to be determined.**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

<b>Gravity Sewer Improvements 516 and Augusta Road</b>		<b>N</b>
Gravity sewer improvement at 516 and Augusta Road.		
<b>2016 Cost:</b>	\$750,000	
<b>Total 5 Year Cost:</b>	\$750,000	
<b>Funding Source:</b>	Sewer Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Prevention of sanitary sewer spills.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Hercules Force Main Rehabilitation</b>		<b>R</b>
Rehabilitation of force main serving Hercules.		
<b>2016 Cost:</b>	\$450,000	
<b>Total 5 Year Cost:</b>	\$450,000	
<b>Funding Source:</b>	Sewer Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Prevention of sanitary sewer spills	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>STREET IMPROVEMENTS</b>	<b>\$29,267,500</b>
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<b>Sidewalk Repairs</b>		<b>R</b>
Remove and replace hazardous sidewalk segments.		
<b>2016 Cost:</b>	\$100,000	
<b>Total 5 Year Cost:</b>	\$906,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Neighborhood Vitality	
<b>Service Impact:</b>	Ensure pedestrian safety.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Street Paving</b>		<b>R</b>
Pave the remaining .9 miles of unpaved streets.		
<b>2016 Cost:</b>	\$150,000	
<b>Total 5 Year Cost:</b>	\$1,107,500	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Neighborhood Vitality	
<b>Service Impact:</b>	Eliminate grading and dust to improve quality of life for residents.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

**Wheelchair Access Ramps****R**

Install wheelchair access ramps at locations currently without ramps.

<b>2016 Cost:</b>	\$200,000
<b>Total 5 Year Cost:</b>	\$1,000,000
<b>Funding Source:</b>	General Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Public Safety
<b>Service Impact:</b>	Ensure residents and visitors have unrestricted access to the public rights-of-way and that the City remains compliant with ADA regulations.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Bridge Maintenance****R**

Repair City maintained bridges.

<b>2016 Cost:</b>	\$150,000
<b>Total 5 Year Cost:</b>	\$1,159,000
<b>Funding Source:</b>	General Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Public Safety
<b>Service Impact:</b>	Ensure that bridges within the City are safe for vehicular travel.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**LMIG Resurfacing****R**

Adjust manhole covers and frames in conjunction with resurfacing by GA DOT (LMIG).

<b>2016 Cost:</b>	\$315,000
<b>Total 5 Year Cost:</b>	\$1,635,000
<b>Funding Source:</b>	General Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Public Safety
<b>Service Impact:</b>	Provide safe riding surfaces for the public and longer life span of the road.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Repair/Install Curbs****R**

Remove and replace broken curbing by tree roots or normal wear and tear.

<b>2016 Cost:</b>	\$100,000
<b>Total 5 Year Cost:</b>	\$654,500
<b>Funding Source:</b>	General Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Neighborhood Vitality
<b>Service Impact:</b>	Repair defective infrastructure, improve drainage, and eliminate public hazards.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

<b>Resurfacing</b>		<b>R</b>
Resurface City streets.		
<b>2016 Cost:</b>	\$150,000	
<b>Total 5 Year Cost:</b>	\$750,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Public Safety	
<b>Service Impact:</b>	Provide safe riding surfaces for the public and longer life span of the road.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Montgomery Street Ramp</b>		<b>N</b>
Build a pedestrian walkway on existing public right-of-way between Williamson and West River.		
<b>2016 Cost:</b>	\$102,500	
<b>Total 5 Year Cost:</b>	\$102,500	
<b>Funding Source:</b>	General Fund – Preservation Fee	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Economic Growth	
<b>Service Impact:</b>	Increase pedestrian safety and increase traffic between City Market and River Street.	
<b>Full details of this project can be found in of the 2016-2020 Capital Improvement Program</b>		

<b>Factor’s Walk Lighting Improvements</b>		<b>N</b>
Improve lighting of Factor’s Walk.		
<b>2016 Cost:</b>	\$25,000	
<b>Total 5 Year Cost:</b>	\$25,000	
<b>Funding Source:</b>	General Fund – Preservation Fee	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Culture and Recreation	
<b>Service Impact:</b>	Provide aesthetically pleasing lighting for and improve safety of Factor’s Walk area consistent with area lighting upgrades.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>River Street Ramps Reconstruction</b>		<b>R</b>
Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.		
<b>2016 Cost:</b>	\$125,000	
<b>Total 5 Year Cost:</b>	\$480,000	
<b>Funding Source:</b>	General Fund—Preservation Fee	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Public Safety	
<b>Service Impact:</b>	Maintain area appearance and prevent damage to vehicles while allowing access to River Street.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

**New Sidewalk Install****R**

Install new sidewalks in areas where needed.

<b>2016 Cost:</b>	\$350,000
<b>Total 5 Year Cost:</b>	\$1,150,000
<b>Funding Source:</b>	General Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Neighborhood Vitality
<b>Service Impact:</b>	Increase safety and allow pedestrians greater access to areas needing sidewalks.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Broughton Street Streetscape Project****N**

Design and construct a streetscape plan to be initiated on the Broughton Street corridor.

<b>2016 Cost:</b>	\$8,500,000
<b>Total 5 Year Cost:</b>	\$8,500,000
<b>Funding Source:</b>	DSA Bond
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Economic Growth
<b>Service Impact:</b>	Improved pedestrian safety and aesthetics, enhancing potential for increased commercial development.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**River Street Streetscape Project****N**

Design and construct a streetscape plan to be initiated in the River Street area.

<b>2016 Cost:</b>	\$2,500,000
<b>Total 5 Year Cost:</b>	\$2,500,000
<b>Funding Source:</b>	DSA Bond
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Economic Growth
<b>Service Impact:</b>	Improved pedestrian safety and aesthetics, enhancing potential for increased commercial development.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Bay Street Streetscape Project****N**

Design and construct a streetscape plan to be initiated in the Bay Street area.

<b>2016 Cost:</b>	\$3,000,000
<b>Total 5 Year Cost:</b>	\$3,000,000
<b>Funding Source:</b>	DSA Bond
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Economic Growth
<b>Service Impact:</b>	Improved pedestrian safety and aesthetics, enhancing potential for increased commercial development.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**West River Street/Riverwalk/Staircase Improvements****N**

Improve streetscape and business environment in the West River Street area.

<b>2016 Cost:</b>	\$13,500,000
<b>Total 5 Year Cost:</b>	\$13,500,000
<b>Funding Source:</b>	DSA Bond
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Economic Growth
<b>Service Impact:</b>	Improved pedestrian safety and aesthetics, enhancing potential for increased commercial development.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**SQUARE AND MONUMENT IMPROVEMENTS****\$347,500****Fountain Conservation****R**

Maintain appearance and operation of public fountains.

<b>2016 Cost:</b>	\$20,000
<b>Total 5 Year Cost:</b>	\$150,000
<b>Funding Source:</b>	General Fund – Preservation Fee
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Neighborhood Vitality
<b>Service Impact:</b>	Ensure that these popular sites continue to provide enjoyment to visitors and residents.

Full details of this project can be in the 2016-2020 Capital Improvement Program

**Monument Conservation****R**

Repair, restore, and improve monuments in various locations.

<b>2016 Cost:</b>	\$50,000
<b>Total 5 Year Cost:</b>	\$195,000
<b>Funding Source:</b>	General Fund – Preservation Fee
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Culture and Recreation
<b>Service Impact:</b>	Preserve and improve the condition of monuments.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Park, Square, and Median Improvements****R**

Make improvements to parks, squares and medians.

<b>2016 Cost:</b>	\$50,000
<b>Total 5 Year Cost:</b>	\$135,000
<b>Funding Source:</b>	General Fund – Preservation Fee
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Neighborhood Vitality
<b>Service Impact:</b>	Improve aesthetics of parks, squares, and medians.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Rousakis Plaza and Riverfront Repairs****R**

Maintain the plaza and associated riverfront areas.

**2016 Cost:** \$50,000**Total 5 Year Cost:** \$100,000**Funding Source:** General Fund – Preservation Fee**Operating Budget Impact:** No impact expected.**Council Priority:** Culture and Recreation**Service Impact:** Ensure that this highly traveled area remains safe and inviting for visitors and residents.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Square Renovation****R**

Make improvements to the lighting, paving, landscaping and furnishing in squares.

**2016 Cost:** \$60,000**Total 5 Year Cost:** \$270,000**Funding Source:** General Fund – Preservation Fee**Operating Budget Impact:** No impact expected.**Council Priority:** Culture and Recreation**Service Impact:** Improve aesthetics of the historic squares.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Factor's Walk Wall Stabilization****N**

Stabilize the historic wall along Factor's Walk.

**2016 Cost:** \$117,500**Total 5 Year Cost:** \$367,500**Funding Source:** General Fund – Preservation Fee**Operating Budget Impact:** No impact expected.**Council Priority:** Culture and Recreation**Service Impact:** Improve aesthetics of the historic squares.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**TRAFFIC IMPROVEMENTS****\$801,000****Jimmy DeLoach Pkwy. @ I-95 Signal Installation****N**

Install a traffic signal at I-95 and the Jimmy DeLoach Parkway.

**2016 Cost:** \$276,000**Total 5 Year Cost:** \$395,000**Funding Source:** General Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Public Safety**Service Impact:** Increase safety and traffic flow at the I-95/Jimmy DeLoach Parkway Intersection.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

<b>Traffic Calming</b>		<b>R</b>
Install devices and/or signage to decrease speed on selected streets.		
<b>2016 Cost:</b>	\$25,000	
<b>Total 5 Year Cost:</b>	\$125,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Public Safety	
<b>Service Impact:</b>	Increase safety in neighborhoods where traffic moves too quickly.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Highlands/Benton Turn Lane</b>		<b>R</b>
Construct a turn lane at Highlands and Benton.		
<b>2016 Cost:</b>	\$500,000	
<b>Total 5 Year Cost:</b>	\$500,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Public Safety	
<b>Service Impact:</b>	Increase safety and improve traffic flow in the area of the Highlands/Benton intersection.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>WATER IMPROVEMENTS</b>	<b>\$7,633,000</b>
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<b>16" Extension West River Street</b>		<b>N</b>
Install a 16" water main in the West River Street area.		
<b>2016 Cost:</b>	\$250,000	
<b>Total 5 Year Cost:</b>	\$500,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Provide necessary water flow into the West River Street area.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Crossroads Booster Station Upgrade</b>		<b>N</b>
Upgrade/replace electrical gear at the Crossroads Booster Station at the I&D Plant.		
<b>2016 Cost:</b>	\$250,000	
<b>Total 5 Year Cost:</b>	\$1,500,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Increase water capacity for Crossroads.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Dean Forest 24" to New Hampstead</b>		<b>N</b>
Installation of 24" waterline from Dean Forest Road into New Hampstead		
<b>2016 Cost:</b>	\$250,000	
<b>Total 5 Year Cost:</b>	\$1,250,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Provide necessary water flow into the New Hampstead area.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Dean Forest 24" to SPA</b>		<b>N</b>
Installation of 24" waterline from Dean Forest Road into SPA.		
<b>2016 Cost:</b>	\$250,000	
<b>Total 5 Year Cost:</b>	\$1,250,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Improve water service and fire flows within SPA.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Developer Oversizing for Water Lines</b>		<b>R</b>
Enlarge or upgrade the sewer system or lift stations to meet future system demands.		
<b>2016 Cost:</b>	\$181,000	
<b>Total 5 Year Cost:</b>	\$1,117,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Ensure future capacity in areas of potential growth.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Expansion of the I&amp;D Plant</b>		<b>N</b>
Expand the I&D Plant to 75 M.G.D. capacity.		
<b>2016 Cost:</b>	\$500,000	
<b>Total 5 Year Cost:</b>	\$2,500,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Provide system with capacity to meet needs from future growth.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Extension to Unserved Areas (Water)</b>		<b>R</b>
Extend water mains to sparsely populated areas within the distribution system that are presently served by private well or are potential growth areas.		
<b>2016 Cost:</b>	\$185,000	
<b>Total 5 Year Cost:</b>	\$996,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	To be determined.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Provide increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

**Fire Hydrant Replacement Program****R**

Replacement of fire hydrants throughout the City.

**2016 Cost:** \$100,000**Total 5 Year Cost:** \$500,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Economic Growth**Service Impact:** Increased public safety due to replacement of non-functioning and/or obsolete fire hydrants.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Groundwater Reductions****R**

Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.

**2016 Cost:** \$1,500,000**Total 5 Year Cost:** \$6,500,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Gain compliance with future groundwater withdrawal regulations.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Gulfstream 16" Water Relocation****N**

Relocation of water supply and infrastructure as needed for Gulfstream.

**2016 Cost:** \$200,000**Total 5 Year Cost:** \$200,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Provide necessary infrastructure as needed for the large construction of new Gulfstream facilities.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Improvements for Paving Projects (Water)****R**

Replace damaged or deteriorated water lines prior to street paving projects.

**2016 Cost:** \$100,000**Total 5 Year Cost:** \$512,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Health and Environment**Service Impact:** Deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

**Large Tract Infrastructure Extension (Water)****R**

Extend existing infrastructure to newly annexed areas.

**2016 Cost:** \$384,000**Total 5 Year Cost:** \$2,027,000**Funding Source:** Water Fund**Operating Budget Impact:** To be determined.**Council Priority:** Health and Environment**Service Impact:** Support economic development of newly annexed areas.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Large Tract Water Supply****R**

Initial construction costs of water and sewer infrastructure within large land tracts.

**2016 Cost:** \$300,000**Total 5 Year Cost:** \$2,300,000**Funding Source:** Water Fund**Operating Budget Impact:** To be determined.**Council Priority:** Economic Growth**Service Impact:** Provide necessary infrastructure to large commercial and industrial development.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Lathrop Avenue Pump Upgrade****R**

Increase the pumping capacity of Lathrop Avenue Boost Station.

**2016 Cost:** \$250,000**Total 5 Year Cost:** \$1,500,000**Funding Source:** Water Fund**Operating Budget Impact:** To be determined.**Council Priority:** Economic Growth**Service Impact:** Prevent the department from exceeding groundwater withdrawal permits due to anticipated groundwater reduction mandates.**Full details of this project can be found in the 2016-2020 Capital Improvement Program****Megasite-New Hampstead 24" Main****N**

Build a 24" water main to connect the Megasite to New Hampstead.

**2016 Cost:** \$600,000**Total 5 Year Cost:** \$2,400,000**Funding Source:** Water Fund**Operating Budget Impact:** No impact expected.**Council Priority:** Economic Growth**Service Impact:** Provide necessary infrastructure to accommodate growth in the area.**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

**Miscellaneous Water Line Improvements****R**

Replace certain deteriorated and/or undersized water lines.

<b>2016 Cost:</b>	\$720,000
<b>Total 5 Year Cost:</b>	\$3,792,000
<b>Funding Source:</b>	Water Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Reduce water leaks in the system.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Overhead Water Storage Tank Repair and Repainting****R**

Repaint the overhead storage tanks at Wilmington Island, Travis Field, and Savannah State University.

<b>2016 Cost:</b>	\$50,000
<b>Total 5 Year Cost:</b>	\$250,000
<b>Funding Source:</b>	Water Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Ensure the physical integrity of the infrastructure.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Reclaimed Water Phase I****N**

Install new reclaimed water mains to serve specific areas with reclaimed water.

<b>2016 Cost:</b>	\$250,000
<b>Total 5 Year Cost:</b>	\$1,250,000
<b>Funding Source:</b>	Sewer Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Compliance with the new State Water Plan requirement for reclaimed water use.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Replacement of Hydro-Pneumatic Tanks****R**

Replace hydro-pneumatic tanks at various well sites throughout the supply system.

<b>2016 Cost:</b>	\$50,000
<b>Total 5 Year Cost:</b>	\$250,000
<b>Funding Source:</b>	Water Fund
<b>Operating Budget Impact:</b>	No impact expected.
<b>Council Priority:</b>	Health and Environment
<b>Service Impact:</b>	Ensure that wells continue to perform at design capacity 24-hours per day.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Savannah Ports Authority****N**

Connection of SPA Park to City's surface water system.

**2016 Cost:** \$500,000

**Total 5 Year Cost:** \$500,000

**Funding Source:** Water Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located within the SPA Park.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Supervisory Control and Data Acquisition (SCADA) Upgrade (Water)****R**

Upgrade SCADA system hardware and software.

**2016 Cost:** \$35,000

**Total 5 Year Cost:** \$191,000

**Funding Source:** Water Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Provide remote monitoring and control to allow for prompt response to potential problems.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Valve Replacement Program****R**

Replace or repair aging or inaccurate valves.

**2016 Cost:** \$78,000

**Total 5 Year Cost:** \$426,000

**Funding Source:** Water Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Lowers possibility of leaks, provides more accurate billing information.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

**Well Electrical Preventive Maintenance****R**

Periodically clean, repair, and/or replace electrical power and control systems of 44 wells.

**2016 Cost:** \$50,000

**Total 5 Year Cost:** \$250,000

**Funding Source:** Water Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** Health and Environment

**Service Impact:** Ensure that wells continue to perform as needed.

Full details of this project can be found in the 2016-2020 Capital Improvement Program

<b>Well Preventive Maintenance Program</b>		<b>R</b>
Perform preventive maintenance of 5 wells to ensure reliable operation 24 hours a day, 7 days a week.		
<b>2016 Cost:</b>	\$100,000	
<b>Total 5 Year Cost:</b>	\$500,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Provide wells that perform at 100% design capacity.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>City Lot Relocation Water Improvements</b>		<b>N</b>
Design and install water mains to serve the new City Lot location at Interchange Court		
<b>2016 Cost:</b>	\$500,000	
<b>Total 5 Year Cost:</b>	\$1,500,000	
<b>Funding Source:</b>	Water Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Health and Environment	
<b>Service Impact:</b>	Prepare City Lot site for new office location.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

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<b>OTHER IMPROVEMENTS</b>	<b>\$2,003,000</b>
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<b>Comcast Building Buyback</b>		<b>N</b>
Purchase of Comcast Building from Chatham County to meet terms of previous agreement.		
<b>2016 Cost:</b>	\$653,000	
<b>Total 5 Year Cost:</b>	\$1,279,000	
<b>Funding Source:</b>	General Fund	
<b>Operating Budget Impact:</b>	\$469,963	
<b>Council Priority:</b>	High Performing Government	
<b>Service Impact:</b>	Provides more efficient, effective fire coverage in the Southwest part of the City.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

<b>Visitor Wayfinding Signage</b>		<b>N</b>
Design, purchase, and installation of wayfinding signage for visitors.		
<b>2016 Cost:</b>	\$50,000	
<b>Total 5 Year Cost:</b>	\$250,000	
<b>Funding Source:</b>	Parking Fund	
<b>Operating Budget Impact:</b>	No impact expected.	
<b>Council Priority:</b>	Economic Growth	
<b>Service Impact:</b>	Coordinated, user-friendly, visible navigation system and maps encourage visitors and residents to use parking facilities and engage in a pedestrian experience.	
<b>Full details of this project can be found in the 2016-2020 Capital Improvement Program</b>		

**Criminal Justice Info System****N**

Upgrade and replace the case management system within Recorder's Court.

**2016 Cost:** \$100,000

**Total 5 Year Cost:** \$100,000

**Funding Source:** Recorder's Court Technology Fund

**Operating Budget Impact:** No impact expected.

**Council Priority:** High Performing Government

**Service Impact:** Increased communication between various courts and the DA's office leading to increased efficiencies within Recorder's Court

**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

**Critical Workforce Shelter****N**

Plan, design, and construct a new Critical Workforce Shelter.

**2016 Cost:** \$1,200,000

**Total 5 Year Cost:** \$1,200,000

**Funding Source:** Water Fund, General Fund

**Operating Budget Impact:** TBD, Increased Contractual and Commodity expenditures

**Council Priority:** Public Safety

**Service Impact:** Provide a safe sheltering place for critical workforce and emergency operations.

**Full details of this project can be found in the 2016-2020 Capital Improvement Program**

Other Funds

# RISK MANAGEMENT FUND



## RISK MANAGEMENT FUND

Risk Management focuses on providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. This Fund also provides for benefits offered to City of Savannah employees. Employee benefits include three basic categories: Social Security, Pension, and Insurance. Contributions to these categories include employer contributions and/or employee contributions. In 2016, employer contributions to employee benefits total \$44,091,957 while employee contributions total \$21,504,422.

**Social Security:** The City will contribute \$8,840,992 to Social Security in 2016. This represents an increase of \$455,763 over 2015 projected expenditures. City employees will contribute an equal amount for a total Social Security contribution of \$17,681,984.

**Pension:** In 2016, the City's contribution to the Pension Fund is \$9,454,605. This annual employer contribution is based on the most recent recommendations of the independent Actuarial Report prepared for the City of Savannah Employee's Retirement Plan. City employees are required to contribute 6.65% of their earnings on a pre-tax basis.

**Insurance:** In order to appropriately manage the health plan and maintain fund reserves while addressing increasing costs, contribution increases are planned. City contributions for health, life, disability, unemployment, and worker's compensation total \$25,796,360 in 2016. Total contributions for insurance protection include interest earned and other revenue sources.

## EMPLOYER CONTRIBUTIONS

<u>Contributions</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Social Security	\$ 7,550,535	\$ 8,385,229	\$ 8,840,992	5.4
Pension	10,890,393	10,292,739	9,454,605	(8.1)
Group Medical Insurance	19,722,197	18,464,616	19,639,295	6.4
Group Life Insurance	278,002	391,610	349,960	(10.6)
Disability Insurance	192,635	117,000	154,980	32.5
Unemployment Compensation	(83)	0	78,025	100.0
Worker's Compensation	5,584,287	5,712,000	5,574,100	(2.4)
<b>TOTAL</b>	<b>\$ 44,217,966</b>	<b>\$ 43,363,194</b>	<b>\$ 44,091,957</b>	<b>1.7</b>

**EMPLOYEE CONTRIBUTIONS**

<u>Contributions</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b>2015-2016</b>
Social Security Pension	\$ 7,550,535	\$ 8,385,229	\$ 8,840,992	5.4
Group Medical Insurance	6,656,241	7,280,402	7,624,555	4.7
Group Life Insurance	4,504,467	4,338,159	4,682,329	7.9
	300,615	337,766	356,546	5.6
<b>TOTAL</b>	<b>\$ 19,011,858</b>	<b>\$ 20,341,556</b>	<b>\$ 21,504,422</b>	<b>5.7</b>

**PENSION**

<u>Contributions</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b>2015-2016</b>
City	\$ 10,890,393	\$ 10,292,739	\$ 9,454,605	(8.1)
Airport Commission	872,641	871,998	922,399	5.8
Metropolitan Planning Commission	212,550	203,150	194,135	(4.4)
Youth Futures Authority	13,624	11,101	17,628	58.8
<b>TOTAL</b>	<b>\$ 11,989,208</b>	<b>\$ 11,378,988</b>	<b>\$ 10,588,767</b>	<b>(6.9)</b>

**MEDICAL INSURANCE**

**Group Medical Insurance:** The 2016 City contribution to Group Medical Insurance is budgeted at \$19,639,295. Other significant contributions are from active and retired employees of the City. Outside agencies which include the Airport Commission, Metropolitan Planning Commission, and Youth Futures Authority also participate in the medical plan.

<u>Contributions</u>	<b>2014</b> <u>Actual</u>	<b>2015</b> <u>Projected</u>	<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b>2015-2016</b>
City	\$ 19,722,197	\$ 18,464,616	\$ 19,639,295	6.4
Employee	4,504,467	4,338,159	4,682,329	7.9
Retiree	1,220,493	1,200,000	1,200,000	0.0
Retiree - Medicare Advantage	724,538	813,000	837,390	3.0
Outside Agencies	625,790	563,445	605,113	7.4
Interest Earned	1,240	1,200	1,200	0.0
Draw (Contribution) on Reserves	(504,366)	0	0	0.0
<b>TOTAL</b>	<b>\$ 26,294,359</b>	<b>\$ 25,380,420</b>	<b>\$ 26,965,327</b>	<b>6.2</b>

<b><u>Expenditures</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
Medical/Drug Claims	\$ 22,458,604	\$ 21,595,071	\$ 23,322,677	8.0
Medicare Advantage	1,636,424	1,755,000	1,807,650	3.0
Administrative Charges	1,394,814	1,351,349	1,235,000	(8.6)
Actuarial Study Fees	104,731	50,000	50,000	0.0
Stop-Loss Coverage	481,695	529,000	550,000	4.0
Health Incentive Rebate	201,300	100,000	0	(100.0)
Miscellaneous	16,791	0	0	0.0
<b>TOTAL</b>	<b>\$ 26,294,359</b>	<b>\$ 25,380,420</b>	<b>\$ 26,965,327</b>	<b>6.2</b>

## **LIFE INSURANCE**

**Group Life Insurance:** The City provides eligible employees life insurance equal to one times annual earnings, rounded to the next higher thousand, to a maximum of \$100,000. The City also offers optional additional supplemental coverage which is paid for by the employee. In order to continue life insurance coverage after retirement, costs are incurred by retirees. Outside agencies such as the Youth Futures Authority also participate in the plan.

<b><u>Contributions</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
City	\$ 278,002	\$ 391,610	\$ 349,960	(10.6)
Employee, Retiree, Agencies	860,771	900,000	950,000	5.6
Interest Earned	40	40	40	0.0
Draw (Contribution) on Reserves	97,916	(21,650)	0	(100.0)
<b>TOTAL</b>	<b>\$ 1,236,729</b>	<b>\$ 1,270,000</b>	<b>\$ 1,300,000</b>	<b>2.4</b>

<b><u>Expenditures</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
Life Insurance Premiums	\$ 1,236,729	\$ 1,270,000	\$ 1,300,000	2.4

## **LONG TERM DISABILITY**

**Long Term Disability:** The City provides long term disability coverage for employees at no cost to the employee. This plan provides income to employees who become disabled as a result of injury or sickness, and are under a doctor's care during the entire time they are totally disabled.

<b><u>Contributions</u></b>	<b><u>2014 Actual</u></b>	<b><u>2015 Projected</u></b>	<b><u>2016 Adopted</u></b>	<b><u>% Change 2015-2016</u></b>
City	\$ 192,635	\$ 117,000	\$ 154,980	32.5

<u>Contributions</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Interest Earned	18	20	20	0.0
Draw (Contribution) on Reserves	(41,824)	32,980	0	(100.0)
TOTAL	\$ 150,829	\$ 150,000	\$ 155,000	3.3

<u>Expenditures</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Long Term Disability Premiums	\$ 150,829	\$ 150,000	\$ 155,000	3.3

## UNEMPLOYMENT COMPENSATION

**Unemployment Compensation:** Unemployment insurance provides temporary financial assistance to workers unemployed through no fault of their own. Unemployment Compensation benefits are paid by the employer.

<u>Contributions</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
City	\$ (83)	\$ 0	\$ 78,025	100.0
Interest Earned	30	30	30	0.0
Draw (Contribution) on Reserves	67,345	77,970	(55)	(100.1)
TOTAL	\$ 67,292	\$ 78,000	\$ 78,000	0.0

<u>Expenditures</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Claims	\$ 67,292	\$ 75,000	\$ 75,000	0.0
Administrative Fees	0	3,000	3,000	0.0
TOTAL	\$ 67,292	\$ 78,000	\$ 78,000	0.0

## WORKER'S COMPENSATION

**Worker's Compensation:** This program provides risk funding for claims by employees for work related injuries and is mandated by state law. The employer makes this contribution.

<u>Contributions</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
City	\$ 5,584,287	\$ 5,712,000	\$ 5,574,100	(2.4)
State Insurance Trust Fund	547,675	1,210,179	250,000	(79.3)
Insurance Reimbursement	129,571	21,000	20,000	(4.8)
Interest Earned	672	600	600	0.0
Draw (Contribution) on Reserves	(749,666)	(1,222,159)	0	(100.0)
TOTAL	\$ 5,512,539	\$ 5,721,620	\$ 5,844,700	2.2

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Expenditures</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
Worker's Comp				
Wages Paid	\$ 837,987	\$ 921,400	\$ 950,000	3.1
Settlements	512,273	750,000	700,000	(6.7)
Permanent Disability				
Payments	357,270	400,000	400,000	0.0
Legal Expenses	161,686	85,000	85,000	0.0
Medical Claims	2,625,975	2,500,000	2,600,000	4.0
Cost Containment				
Fees	263,921	330,000	300,000	(9.1)
Insurance Premium	242,092	275,500	300,000	8.9
Administrative				
Expenses	493,212	450,000	500,000	11.1
Drug Testing	4,369	5,000	5,000	0.0
Other Expenses	13,754	4,720	4,700	(0.4)
<b>TOTAL</b>	<b>\$ 5,512,539</b>	<b>\$ 5,721,620</b>	<b>\$ 5,844,700</b>	<b>2.2</b>

## **OTHER RISK MANAGEMENT**

In addition to the risk management program for Worker's Compensation, there are programs for Property, Judgments and Losses, and Auto Liability. These three programs are grouped together in one category as Other Risk Management. Contributions support financial goals to reduce the threat of accidents and other forms of risk to minimize the impact when losses occur. There is also a Risk Management Fund Umbrella to provide reserves against large losses.

**Property:** This risk management program, which includes purchased property insurance, is designed to cover major losses occurring from such things as storm or fire damage. Money, securities as well as blanket and fidelity bonds are also covered.

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Contributions</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
City	\$ 1,294,356	\$ 1,277,234	\$ 1,277,234	0.0
Insurance				
Reimbursement	0	8,700	0	(100.0)
Interest Earned	219	200	200	0.0
Draw (Contribution) on				
Reserves	(135,265)	(136,134)	(2,434)	(98.2)
<b>TOTAL</b>	<b>\$ 1,159,310</b>	<b>\$ 1,150,000</b>	<b>\$ 1,275,000</b>	<b>10.9</b>

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Expenditures</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
Contractual Services	\$ 59,178	\$ 60,000	\$ 100,000	66.7
Purchased Premiums	1,098,164	1,040,000	1,100,000	5.8
Uninsured				
Losses/Claims	1,968	50,000	75,000	50.0
<b>TOTAL</b>	<b>\$ 1,159,310</b>	<b>\$ 1,150,000</b>	<b>\$ 1,275,000</b>	<b>10.9</b>

**Judgments and Losses:** This program provides for the payment and defense of civil claims against the City of Savannah and is uninsured. These claims involve general and professional litigation. The 2014, 2015, and 2016 allocations include a one million dollar contribution to address litigation incurred in 2013. A contribution of \$168,900 to the Risk Management Umbrella is included for 2016.

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Contributions</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
City	\$ 2,720,546	\$ 2,311,400	\$ 2,611,400	13.0
Interest Earned	886	900	1,000	11.1
Draw (Contribution) on Reserves	(1,279,538)	(888,570)	(1,168,900)	31.5
<b>TOTAL</b>	<b>\$ 1,441,894</b>	<b>\$ 1,423,730</b>	<b>\$ 1,443,500</b>	<b>1.4</b>

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Expenditures</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
Contractual				
Services	\$ 21,098	\$ 25,000	\$ 25,000	0.0
Settlements	325,765	325,000	325,000	0.0
Legal Expenses	713,627	730,000	700,000	(4.1)
Claims	92,391	130,000	130,000	0.0
Employment				
Practices Liability				
Legal Costs	281,601	200,000	250,000	25.0
Administrative				
Expenses	6,136	10,000	10,000	0.0
Other Expenses	1,276	3,730	3,500	(6.2)
<b>TOTAL</b>	<b>\$ 1,441,894</b>	<b>\$ 1,423,730</b>	<b>\$ 1,443,500</b>	<b>1.4</b>

**Auto Liability:** This program provides for the payment and defense of automobile liability claims against the City of Savannah and is uninsured (except for vehicles which drive out of state).

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Contributions</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
City	\$ 992,280	\$ 932,296	\$ 932,700	0.0
Reimbursement	0	20,550	0	(100.0)
Interest Earned	393	4,904	800	(83.7)
Draw (Contribution) on Reserves	73,297	(9,534)	0	(100.0)
<b>TOTAL</b>	<b>\$ 1,065,970</b>	<b>\$ 948,216</b>	<b>\$ 933,500</b>	<b>(1.6)</b>

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change</b>
<b><u>Expenditures</u></b>	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>Adopted</u></b>	<b><u>2015-2016</u></b>
Settlements	\$ 505,000	\$ 361,000	\$ 300,000	(16.9)
Legal Expenses	99,891	42,716	89,000	108.4
Claims	234,452	350,000	350,000	0.0
Safety	14,233	15,000	15,000	0.0
Subrogation Fees	15,223	15,000	15,000	0.0
Insurance				
Premiums	50,193	52,000	52,000	0.0

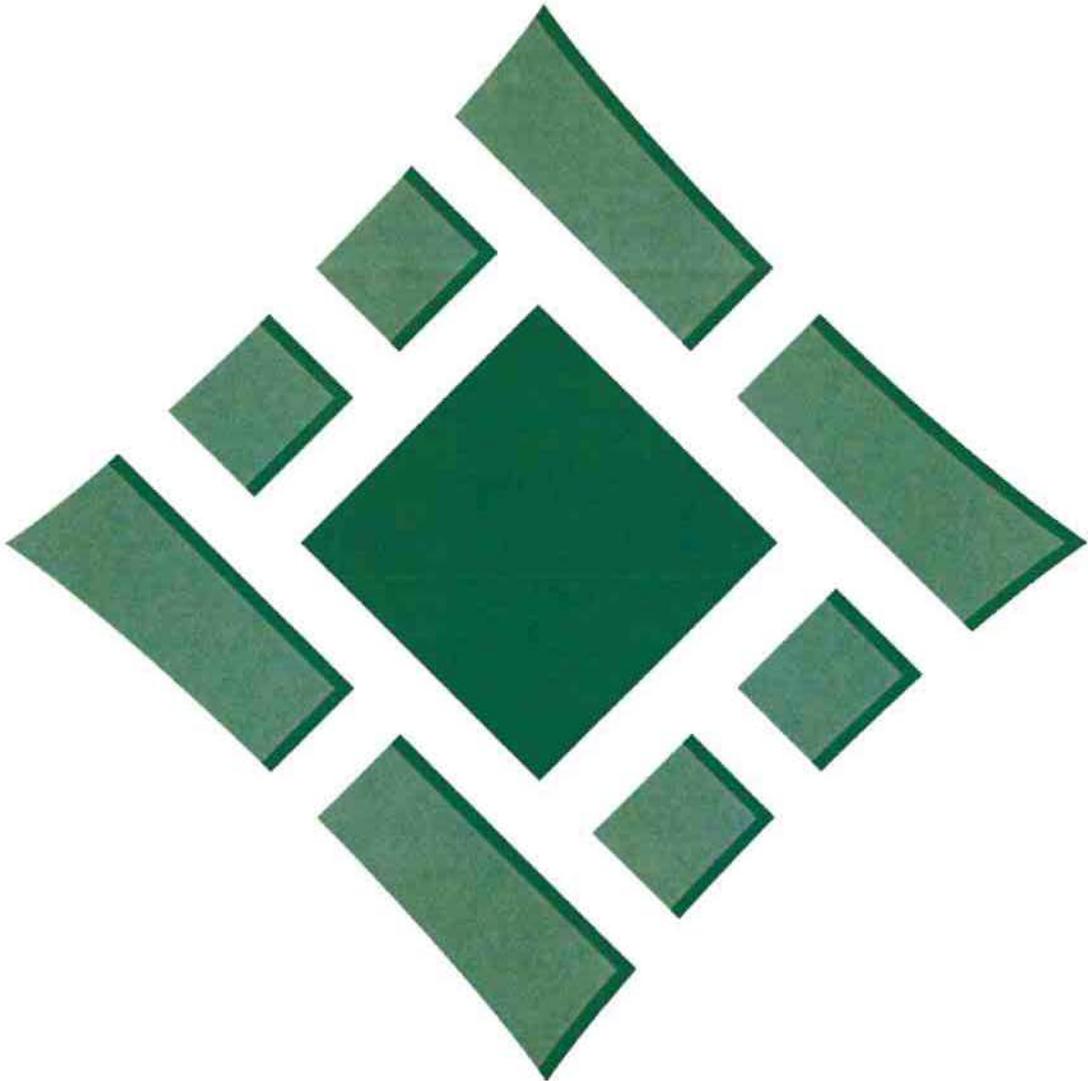
<b><u>Expenditures</u></b>	<b>2014 <u>Actual</u></b>	<b>2015 <u>Projected</u></b>	<b>2016 <u>Adopted</u></b>	<b>% Change <u>2015-2016</u></b>
Administrative Expenses	110,888	80,000	80,000	0.0
Drug Testing	33,699	30,000	30,000	0.0
Other Expenses	2,391	2,500	2,500	0.0
<b>TOTAL</b>	<b>\$ 1,065,970</b>	<b>\$ 948,216</b>	<b>\$ 933,500</b>	<b>(1.6)</b>

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### **RISK MANAGEMENT UMBRELLA**

**Risk Management Umbrella:** The Risk Management Fund Umbrella provides reserves against large losses. Contributions for 2015 and 2016 are shown below.

<b><u>Contributions</u></b>	<b>2014 <u>Actual</u></b>	<b>2015 <u>Projected</u></b>	<b>2016 <u>Adopted</u></b>	<b>% Change <u>2015-2016</u></b>
City	\$ 0	\$ 300,000	\$ 168,900	(43.7)
Interest Earned	611	600	600	0.0
<b>TOTAL</b>	<b>\$ 611</b>	<b>\$ 300,600</b>	<b>\$ 169,500</b>	<b>(43.6)</b>



# DEBT SERVICE FUND

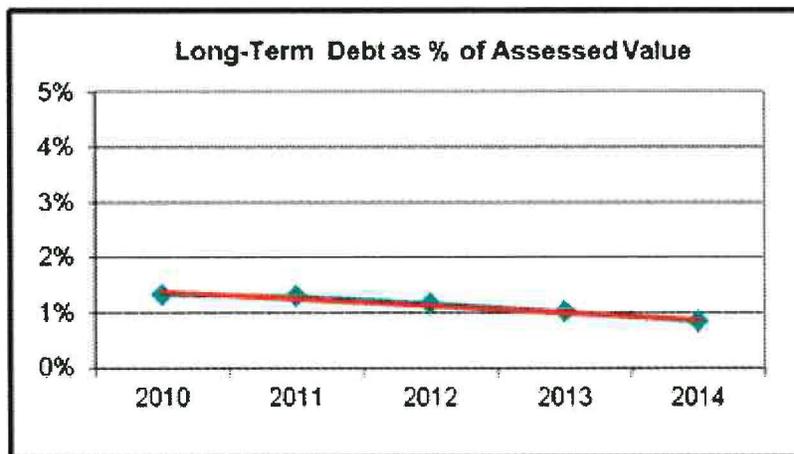


## LEGAL DEBT MARGIN

State statutes limit the amount of general obligation bonded debt a governmental entity may issue up to 10% of its total assessed valuation. The 2014 debt limitation for the City was \$475,147,282. As of December 31, 2014 the City had no outstanding general obligation bonded debt.

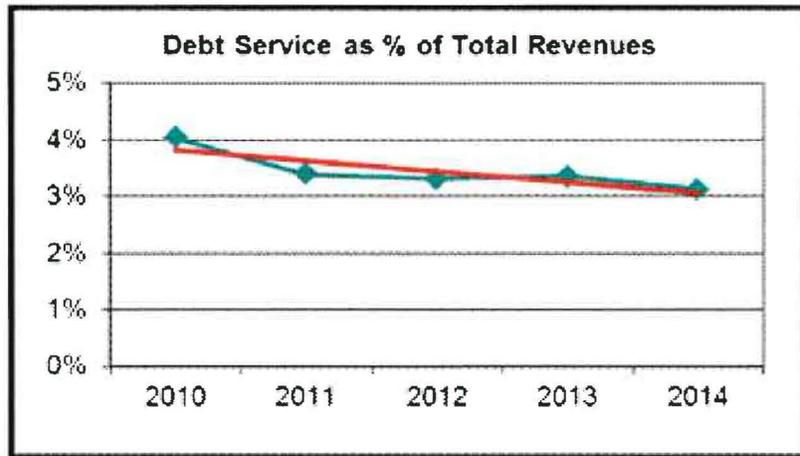
## DEBT AS A PERCENT OF ASSESSED VALUE

The debt policy of the City is that total long-term debt and major contractual obligations shall not exceed 8% of assessed valuation. The chart below illustrates long-term liabilities as a percentage of total assessed value of taxable property. Included are general obligation bonds (none during this period), contractual obligations, as well as Sanitation and Civic Center debt. Excluded are parking services and water/sewer system debt because these are fully self-supporting enterprise activities. The amount of long-term debt and major contractual obligations as a percentage of assessed value for 2014 was 0.85%, which was well below the 8% guideline.



## DEBT SERVICE AS A PERCENT OF TOTAL REVENUES

This indicator looks at debt service and major contractual payment obligations as a percentage of total General Fund revenues. General Fund debt service as well as debt service for the Civic Center and Sanitation Funds is included because these funds are historically subsidized by the General Fund. During the 2010-2014 period the percentage remained below 5%. Increasing debt service reduces flexibility by adding to expenditure requirements.



## BOND RATINGS

The City's bond rating is the primary factor in deciding the interest rate that will be paid on debt. It is also considered a measure of the City's overall financial strength. City policy states: *Good communication with bond rating agencies will be maintained and full disclosure on every financial report, as well as bond prospectus, will continue.*

The City's general obligation bonds ratings are further evidence of its financial strength. Such rankings mean the City's bonds are considered to be of good investment quality. The City's bond ratings are shown in the chart below.

<b>General Obligation Credit Rating:</b>	
Standard and Poor's	AA+
Moody's Investors Service	Aa2
<b>Water and Sewer Debt Credit Rating:</b>	
Standard and Poor's	AA+
Moody's Investors Service	Aa1

## DEBT ISSUES

The table on the following page summarizes outstanding debt issues. Included are the City's obligations for the General, Water and Sewer, Sanitation, Mobility and Parking Services, and Community Development Funds. Fund revenues provide the resources to pay the debt service expenditures for each fund.

New bond issues planned for 2016 include the following:

- General Fund/Debt Service Fund - \$13.5 million for the construction of infrastructure improvements on the west end of River Street
- General Fund/Debt Service Fund - \$14 million for the construction of streetscape improvements as follows:
  - Broughton Street = \$8.5 million
  - River Street = \$2.5 million
  - Bay Street = \$3 million

**SUMMARY OF OUTSTANDING DEBT ISSUES  
AND 2016 DEBT SERVICE SUMMARY**

Issue	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2015	2016 Debt Service Requirement
<b><u>General Fund Supported Obligations</u></b>						
DSA* Series 2009 A & B	Refunding DSA 1998 Series which funded storm drainage improvements	\$37,000,000	9/17/2009	8/1/2032	\$14,310,000	\$2,613,630
DSA* Series 2014	Refunding a portion of the DSA Series 2009B Bonds which funded storm drainage improvements	\$9,970,000	4/21/2014	8/1/2025	\$8,415,000	\$1,017,350
<b><u>Water and Sewer Revenue Obligations</u></b>						
Series 2014	Refund Water and Sewer Revenue Bonds Series 2003 and certain maturities of the Water and Sewer Revenue Bonds Series 2009B	17,690,000	5/19/2014	12/1/2014	16,725,000	3,720,100
SRF** Notes	Water and sewer improvements	49,441,933	various	8/1/2029	21,720,517	2,579,511
<b><u>Sanitation Fund Supported Obligations</u></b>						
RRDA***Series 2013	Refund RRDA Revenue Bonds Series 2003	12,950,000	11/21/2013	8/1/2019	11,900,000	3,148,750
<b><u>Parking Service Fund Supported Obligations</u></b>						
DSA* Series 2013	Refund DSA Series 2003 which in part funded parking facilities and fund the Liberty Street Garage	6,485,000	12/30/2013	8/1/2019	4,130,000	1,237,600
DSA* Series 2015	Whitaker Street Garage	25,055,000	7/1/2015	8/1/2032	25,055,000	877,682
<b><u>Community Development Fund Supported Obligations</u></b>						
HUD Section 108 Notes	Community development and small business loan program	2,000,000	various	8/1/2020	500,000	110,230
Total		\$160,591,933			\$102,755,517	\$15,304,853

\* DSA - Downtown Savannah Authority contractual obligation

\*\* SRF - State Revolving Fund program operated by State of Georgia

\*\*\* RRDA - Resource Recovery Development Authority contractual obligation

## ANNUAL DEBT SERVICE REQUIREMENTS

The table below shows debt funding requirements for the City of Savannah for 2016-2035. Shown are principal and interest based on outstanding debt issues.

### ANNUAL BOND MATURITY AND INTEREST REQUIREMENTS For Direct General Obligation, Revenue Bonds and Contractual Obligations 2016-2035 As of December 31, 2015

Year	General Obligation Bonds		Revenue Bonds		Tax Supported Contractual Obligations		Non Tax Supported Contractual Obligations		Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2016			\$3,305,000	\$415,100	\$3,465,000	\$1,599,962	\$4,035,000	\$1,229,032	\$14,049,094
2017			1,890,000	349,000	3,680,000	1,459,318	4,125,000	1,080,818	12,584,136
2018			845,000	311,200	3,770,000	1,360,531	4,220,000	998,318	11,505,049
2019			860,000	294,300	1,490,000	1,254,005	4,590,000	913,918	9,402,223
2020			875,000	277,100	1,745,000	1,224,205	1,405,000	791,368	6,317,673
2021			890,000	259,600	1,755,000	1,185,255	1,465,000	763,268	6,318,123
2022			910,000	241,800	1,770,000	1,133,455	1,530,000	733,968	6,319,223
2023			940,000	214,500	1,830,000	1,062,655	1,595,000	672,768	6,314,923
2024			965,000	186,300	1,900,000	989,455	1,665,000	608,968	6,314,723
2025			990,000	157,350	1,970,000	913,455	1,740,000	542,368	6,313,173
2026			1,020,000	127,650	2,085,000	834,655	1,820,000	472,768	6,360,073
2027			1,050,000	97,050	2,115,000	745,605	1,910,000	418,168	6,335,823
2028			1,075,000	65,550	2,155,000	653,686	2,005,000	360,868	6,315,104
2029			1,110,000	33,300	2,195,000	558,958	2,095,000	300,718	6,292,976
2030					2,245,000	459,300	2,190,000	232,632	5,126,932
2031					2,285,000	356,448	2,295,000	161,456	5,097,904
2032					2,340,000	249,917	2,400,000	84,000	5,073,917
2033					1,250,000	139,088			1,389,088
2034					1,290,000	95,338			1,385,338
2035					1,340,000	48,576			1,388,576

1. Revenue Bonds shown include the Water and Sewer Revenue Refunding and Improvement Bonds, Series 2014
2. Tax Supported Contractual Obligations include the Downtown Savannah Authority Refunding Revenue Bonds Series 2009 A & B, Series 2014 and Series 2015
3. Non-tax Supported Contractual Obligations include the Downtown Savannah Authority Revenue Bonds, Series 2013, the Downtown Savannah Authority Revenue Bonds, Series 2015, Resource Recovery Development Authority Revenue Refunding Bonds, Series 2009 and Series 2013.

# HOTEL/MOTEL AND AUTO RENTAL TAX FUNDS



## HOTEL/MOTEL TAX FUND

The Hotel/Motel Tax Fund accounts for Hotel/Motel Tax revenue and related expenditures. Half of the Hotel/Motel Tax revenue collected by the City is transferred to the General Fund. The other half is distributed between Visit Savannah to promote tourism, the Savannah International Trade and Convention Center and the Civic Center to operate trade and convention facilities.

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Taxes</u>				
Hotel/Motel Tax	\$ 16,603,643	\$ 18,000,000	\$ 18,900,000	5.0
<b>TOTAL</b>	<b>\$ 16,603,643</b>	<b>\$ 18,000,000</b>	<b>\$ 18,900,000</b>	<b>5.0</b>

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Contribution to Visit Savannah	\$ 5,533,994	\$ 5,999,400	\$ 6,299,370	5.0
Contribution to Trade Center	2,280,778	2,450,450	2,562,973	4.6
Transfer to General Fund	8,301,822	9,000,000	9,450,000	5.0
Transfer to Civic Center Fund	487,049	550,150	587,657	6.8
<b>TOTAL</b>	<b>\$ 16,603,643</b>	<b>\$ 18,000,000</b>	<b>\$ 18,900,000</b>	<b>5.0</b>

## AUTO RENTAL TAX FUND

The Auto Rental Tax Fund accounts for excise taxes on charges to the public for vehicle rentals from locations within the City. This revenue is transferred to the General Fund and the Civic Center Fund. Seventy-five percent of the proceeds are allocated to the Civic Center Fund and the remaining 25% to the General Fund. The revenue supports the promotion of trade, commerce, and tourism and the provision of a convention facility.

<u>Revenue Source</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b><u>2015-2016</u></b>
<u>Taxes</u>							
Auto Rental Tax	\$	1,622,244	\$	1,640,000	\$	1,640,000	0.0
TOTAL	\$	1,622,244	\$	1,640,000	\$	1,640,000	0.0
<u>Expenditure Area</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b><u>2015-2016</u></b>
Transfer to General Fund	\$	405,561	\$	410,000	\$	410,000	0.0
Transfer to Civic Center Fund		1,216,683		1,230,000		1,230,000	0.0
TOTAL	\$	1,622,244	\$	1,640,000	\$	1,640,000	0.0

# GOLF COURSE FUND



## REVENUES/EXPENDITURES

The Golf Course Fund accounts for revenues and expenditures associated with improvements to the Bacon Park Golf Course, which consists of a putting green, chipping green, lighted driving range, and clubhouse. Pursuant to the City's contract with Welch Golf Properties (WGP), the City will not receive operating revenue from the Bacon Park Golf Course; instead the contractor has agreed to make investments in the physical condition of the property at a minimum of \$334,000 annually, which the City will recognize as Capital Contributions. The City will not be responsible for expenses incurred during the contract term period currently in affect.

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Interest Earned</u>				
Interest Earned	\$ 109	\$ 0	\$ 0	0.0
<u>Interfund Revenue</u>				
General Fund Contribution	\$ 0	\$ 60,000	\$ 0	(100.0)
<b>TOTAL</b>	<b>\$ 109</b>	<b>\$ 60,000</b>	<b>\$ 0</b>	<b>(100.0)</b>

<u>Expenditure Area</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Interfund Transfers	\$ 0	\$ 60,000	\$ 0	(100.0)
Other Expenses	68,427	0	0	0.0
<b>TOTAL</b>	<b>\$ 68,427</b>	<b>\$ 60,000</b>	<b>\$ 0</b>	<b>(100.0)</b>

# COMPUTER PURCHASE FUND



The Computer Purchase Fund is used to account for items that improve, maintain, and replace components of the City's computer network (personal computers, connections, servers, and infrastructure). Fund revenue is primarily contributed through the Information Technology Department.

## REVENUES/EXPENDITURES

<u>Revenue Source</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Adopted</u>	<b>% Change</b> <b>2015-2016</b>
<u>Interfund Revenues</u>							
Computer Capital Charge	\$	646,295	\$	721,295	\$	721,295	0.0
<u>Interest Earned</u>							
Interest Earned	\$	612	\$	600	\$	600	0.0
<u>Other Revenues</u>							
Sale of Property- Computers	\$	1,000	\$	0	\$	0	0.0
Draw (Contribution) on Reserves		(10,530)		12,001		(600)	(105.0)
Subtotal	\$	(9,530)	\$	12,001	\$	(600)	(105.0)
 TOTAL	 \$	 637,377	 \$	 733,896	 \$	 721,295	 (1.7)
<u>Expenditures</u>		<b>2014</b> <u>Actual</u>		<b>2015</b> <u>Projected</u>		<b>2016</b> <u>Proposed</u>	<b>% Change</b> <b>2015-2016</b>
Commodities	\$	279,041	\$	280,750	\$	280,000	(0.3)
Capital Outlay		8,930		121,135		66,295	(45.3)
Other Expenses		349,406		332,011		375,000	12.9
 TOTAL	 \$	 637,377	 \$	 733,896	 \$	 721,295	 (1.7)

# VEHICLE PURCHASE FUND



The Vehicle Purchase Fund is used to account for acquisitions to the City's vehicle fleet. Revenue comes mainly from department vehicle use charges and fleet addition contributions, as well as sales revenue from vehicles retired from the fleet. Expenditures primarily reflect the purchase of replacement/new vehicles.

## REVENUES/EXPENDITURES

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Interfund Revenues</u>				
Vehicle Use Charges	\$ 7,266,855	\$ 8,770,476	\$ 8,042,681	(8.3)
Vehicle Accessory Charges	0	187,945	118,360	(37.0)
Fleet Addition Contribution	26,035	1,356,798	586,005	(56.8)
Subtotal	\$ 7,292,890	\$ 10,315,219	\$ 8,747,046	(15.2)
 <u>Interest Earned</u>				
Interest Earned	\$ 15,961	\$ 15,000	\$ 15,000	0.0
 <u>Other Revenues</u>				
Sales Revenue	\$ 652,591	\$ 1,200,000	\$ 975,000	(18.8)
Capital Contributions	153,850	0	0	0.0
Draw (Contribution) on Reserves	7,030,577	(5,117,835)	(3,244,646)	(36.6)
Subtotal	\$ 7,837,018	\$ (3,917,835)	\$ (2,269,646)	(42.1)
 TOTAL	 \$ 15,145,869	 \$ 6,412,384	 \$ 6,492,400	 1.2
<u>Expenditures</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Outside Services	\$ 54,439	\$ 72,000	\$ 58,500	(18.8)
Capital Outlay	15,091,430	6,340,384	6,433,900	1.5
TOTAL	\$ 15,145,869	\$ 6,412,384	\$ 6,492,400	1.2

# RADIO REPLACEMENT FUND



The Radio Replacement Fund was established in 2015 and is used to account for the acquisition of replacement radios for City departments. Allocations are based on a plan providing for the orderly funding of radio units. Benefitting departments are charged a radio capital use charge to provide revenue to the fund.

## REVENUES/EXPENDITURES

<u>Revenue Source</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Interfund Revenues</u>				
Radio Capital Use Charges	\$ 0	\$ 1,338,000	\$ 1,338,000	0.0
<u>Interest Earned</u>				
Interest Earned	\$ 0	\$ 250	\$ 250	0.0
<u>Other Revenues</u>				
Draw (Contribution) on Reserves	\$ 0	\$ (250)	\$ (250)	0.0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 1,338,000</b>	<b>\$ 1,338,000</b>	<b>0.0</b>
<u>Expenditures</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Commodities	\$ 0	\$ 1,338,000	\$ 1,338,000	0.0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 1,338,000</b>	<b>\$ 1,338,000</b>	<b>0.0</b>

# RECORDER'S COURT TECHNOLOGY FUND



The Recorder's Court Technology Fund is now used to account for the City's share of revenue and expenditures associated with the technology fee assessed by the Recorder's Court of Chatham County. Although the fee has been imposed since 2005, this Fund was created and residual technology fees revenue transferred in 2014.

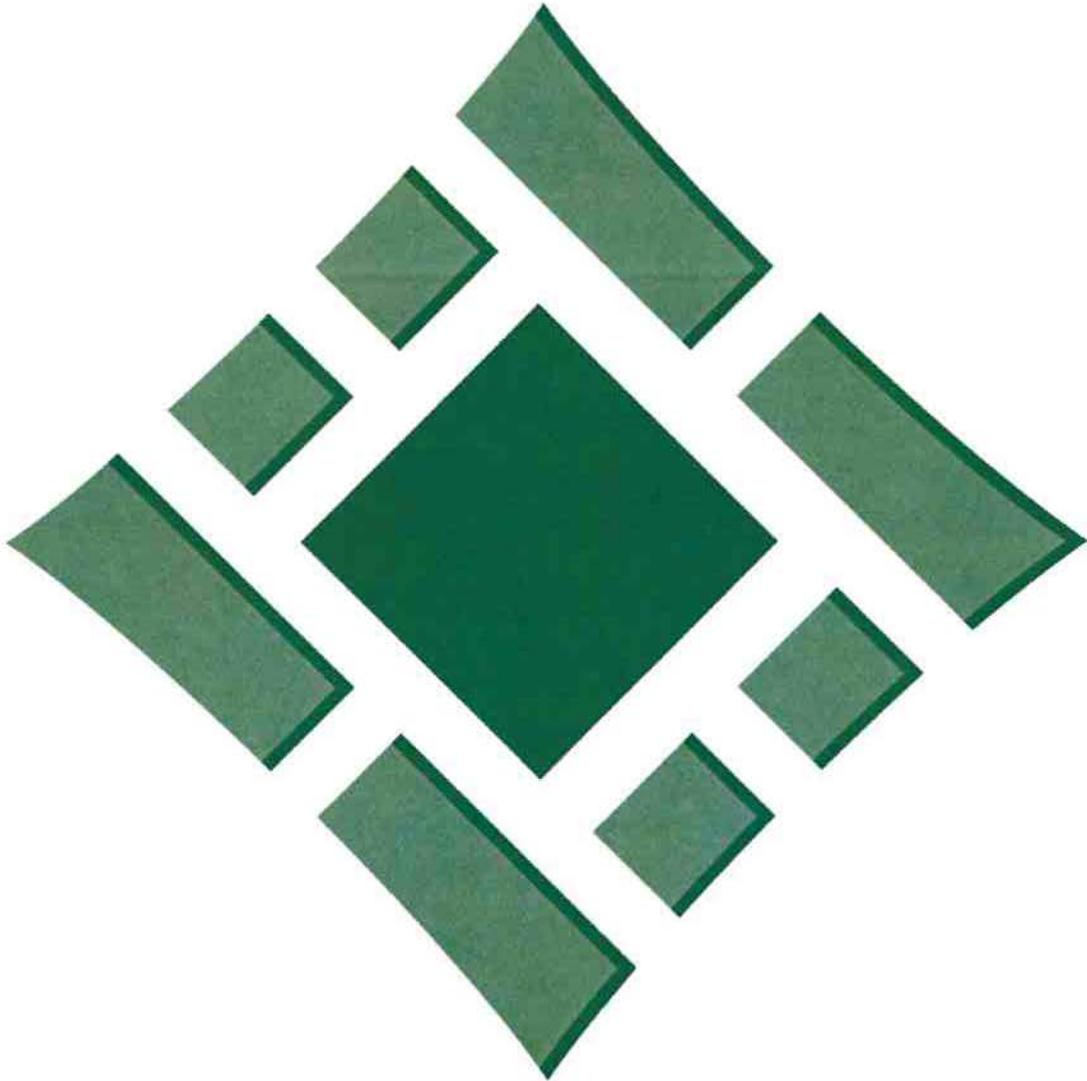
Recorder's Court is authorized to collect a technology fee of \$5.00 for each criminal fine imposed. Revenue generated by this fee must be used exclusively to provide for technological needs of the Court.

The City of Savannah and Chatham County agreed to fund and operate a computerized judicial case management system in order to reduce cost and enhance the sharing of data across jurisdictional lines while improving productivity. Expenditures in 2015 and 2016 represent the City's contribution to this system.

## REVENUES/EXPENDITURES

<u>Revenue Source</u>		<u>2014 Actual</u>		<u>2015 Projected</u>		<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
<u>Interfund Revenues</u>							
Recorder's Ct Tech Fee	\$	611,550	\$	100,000	\$	100,000	0.0
<u>Other Revenues</u>							
Draw (Contribution) on Reserves	\$	0	\$	400,000	\$	0	(100.0)
<b>TOTAL</b>	<b>\$</b>	<b>611,550</b>	<b>\$</b>	<b>500,000</b>	<b>\$</b>	<b>100,000</b>	<b>(80.0)</b>

<u>Expenditures</u>		<u>2014 Actual</u>		<u>2015 Projected</u>		<u>2016 Adopted</u>	<u>% Change 2015-2016</u>
Interfund Transfers	\$	0	\$	500,000	\$	100,000	(80.0)
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>500,000</b>	<b>\$</b>	<b>100,000</b>	<b>(80.0)</b>



## Budget Ordinance

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# BUDGET ORDINANCE

**AN ORDINANCE TO ADOPT THE ANNUAL BUDGET FOR THE YEAR 2016 AND TO ADOPT REVISIONS TO THE ANNUAL BUDGET FOR THE YEAR 2015 FOR THE VARIOUS GOVERNMENTAL FUNDS OF THE CITY, AND TO ADOPT THE FIVE YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY.**

**WHEREAS**, the City Manager submitted the Proposed 2016 Service Program and Budget to the Mayor and Aldermen on November 16, 2015, and the City Manager also submitted the Capital Improvement Program for 2016-2020 on November 16, 2015; and

**WHEREAS**, the City Manager's Proposed 2016 Service Program and Budget and Capital Improvement Program for 2016-2020 have been reviewed by the Mayor and Aldermen; and

**WHEREAS**, the Proposed 2016 Service Program and Budget was made available for public review on November 16, 2015, and availability of the Proposed 2016 Service Program and Budget for public review and the time and place of the public hearing on the budget was advertised on November 15, 2015; and

**WHEREAS**, the Mayor and Aldermen conducted public hearings on the Proposed 2016 Service Program and Budget on November 24, 2015, and December 10, 2015, to receive citizen input on the proposed budget; and

**WHEREAS**, the Mayor and Aldermen directed that the following revisions be made to the Proposed 2016 Service Program and Budget:

- Decrease General Fund contingency by \$61,383 in order to:
  - Increase Leisure Services' personnel appropriation by \$56,133 to provide adequate staffing to maintain Grayson Stadium and prepare the site for scheduled games/events;
  - Add a contribution to the Savannah Navy League in the amount of \$21,000 in support of civic involvement projects for visiting ship crews;
  - Reduce Social Services Contribution funding appropriation for Savannah Children's Choir by \$30,000;
  - Add Social Services Contribution funding in the amount of \$14,250 for The Mediation Center of Savannah.

**THEREFORE, BE IT ORDAINED** by the Mayor and Aldermen of the City of Savannah in Council assembled that:

**Section 1.** The following estimated revenues and appropriations are adopted for the indicated funds and departments for the year 2015 (January 1, 2015 through December 31, 2015) and the year 2016 (January 1, 2016 through December 31, 2016):

	<u>Revised 2015</u>	<u>2016</u>
<b>General Fund</b>		
Total estimated revenue	\$ 190,380,581	\$ 187,584,246
<b>Bureau Appropriations (General Fund):</b>		
General Administration	\$ 5,497,308	\$ 5,813,679
Management Services	6,952,351	7,150,731
Recorder's Court	2,243,439	2,393,428
Public Works	22,859,999	23,932,022

	<u>Revised 2015</u>	<u>2016</u>
Community and Economic Development	4,676,302	4,498,803
Police	63,605,475	66,522,760
Fire and Emergency Services	30,962,765	29,107,093
Leisure Services	22,318,788	22,175,656
Other Governmental Services	16,410,756	15,886,243
Interfund Transfers	14,853,398	10,103,831
Total appropriations	\$ 190,380,581	\$ 187,584,246
<b>Recorder's Court Technology Fund</b>		
Total estimated revenue	\$ 500,000	\$ 100,000
Total appropriations	\$ 500,000	\$ 100,000
<b>Grant Fund</b>		
Total estimated revenue	\$ 6,120,467	\$ 8,386,772
Total appropriations	\$ 6,120,467	\$ 8,386,772
<b>Community Development Fund</b>		
Total estimated revenue	\$ 10,236,848	\$ 10,085,403
Total appropriations	\$ 10,236,848	\$ 10,085,403
<b>Housing/Property Acquisition Fund</b>		
Total estimated revenue	\$ 2,100,000	\$ 2,100,000
Total appropriations	\$ 2,100,000	\$ 2,100,000
<b>Hazardous Material Team Fund</b>		
Total estimated revenue	\$ 562,833	\$ 545,142
Total appropriations	\$ 562,833	\$ 545,142
<b>Public Safety Communications Fund</b>		
Total estimated revenue	\$ 6,673,332	\$ 6,903,098
Total appropriations	\$ 6,673,332	\$ 6,903,098
<b>Public Safety Wireless Reserve</b>		
Total estimated revenue	\$ 1,000,000	\$ 1,000,000
Total appropriations	\$ 1,000,000	\$ 1,000,000
<b>Economic Development Fund (Section 108 Loan)</b>		
Total estimated revenue	\$ 1,500,000	\$ 1,500,000
Total appropriations	\$ 1,500,000	\$ 1,500,000
<b>Confiscated Assets Fund</b>		
Total estimated revenue	\$ 400,000	\$ 200,000
Total appropriations	\$ 400,000	\$ 200,000

	<u>Revised 2015</u>	<u>2016</u>
<b>Debt Service Fund</b>		
Total estimated revenue	\$ 3,000,000	\$ 3,000,000
Total appropriations	\$ 3,000,000	\$ 3,000,000
<b>Special Assessment Debt Fund</b>		
Total estimated revenue	\$ 100,000	\$ 100,000
Total appropriations	\$ 100,000	\$ 100,000
<b>Hotel/Motel Tax Fund</b>		
Total estimated revenue	\$ 18,000,000	\$ 18,900,000
Total appropriations	\$ 18,000,000	\$ 18,900,000
<b>Auto Rental Tax Fund</b>		
Total estimated revenue	\$ 1,640,000	\$ 1,640,000
Total appropriations	\$ 1,640,000	\$ 1,640,000

**Section 2.** Appropriations and estimated revenues for the Capital Improvements Fund are made on a project-length basis, rather than on an annual basis and remain in effect until the project is completed and closed. Appropriations and estimated revenues for the Capital Improvements Fund are adopted as follows:

	<u>Revised 2015</u>	<u>2016</u>
<b>Capital Improvements Fund</b>		
Open project appropriations at year beginning	\$ 434,362,505	\$ 649,362,505
Add: New appropriations for projects	230,000,000	81,954,000
Less: Appropriations for closed projects	(15,000,000)	(15,000,000)
Open project appropriations at year end	\$ 649,362,505	\$ 716,316,505

**Section 3.** In order to comply with requirements for generally accepted accounting principles regarding expenditure recognition, the appropriations set forth in Section 1 above for year 2016 shall be increased by the amount of any purchase order encumbrances open as of December 31, 2015.

**Section 4.** In order to comply with requirements of generally accepted accounting principles as set forth in Statement 54 issued by the Governmental Accounting Standards Board, the fund balance amounts reported in the City's special revenue funds, unless otherwise restricted, shall be constrained for the specific purpose for which the special revenue fund was created. These balances, though they may be combined with other funds for financial reporting purposes, shall maintain the committed status hereby designated.

**Section 5.** In order to maintain a balanced budget, it is authorized that the total 2015 appropriations set forth for the General Fund in Section 1 hereof, be increased by the amount, if any, by which actual 2015 revenues exceed estimated revenues. It is also authorized that any unused bureau appropriations be transferred to the appropriation for Interfund Transfers for contribution to Capital Improvement Funds.

**Section 6.** For purposes of administering the budget, the legal level of control is designated to be the Bureaus as set forth in Section 1 hereof, which organizational units are hereby designated as departments as that term is used in O.C.G.A. 36-81-1 et. seq.

**Section 7.** The capital improvement plan set forth in the Capital Improvements Program Recommendations 2016-2020 is hereby adopted for planning purposes.

The five year totals of the Capital Improvement Program Recommendations 2016-2020 follow.

	<u><b>2016 - 2020</b></u>
Cemetery Improvements	\$ 750,000
Civic Center Improvements	2,868,000
Drainage Improvements	3,650,000
Other Improvements	3,129,000
Park and Recreation Improvements	1,210,000
Public Building Improvements	6,909,600
Sanitation Improvements	16,000,000
Sewer Improvements	104,083,000
Squares and Monuments Improvements	2,427,500
Street Improvements	41,469,500
Traffic Improvements	2,710,000
Water Improvements	<u>36,561,000</u>
<b>Total</b>	<b>\$ \$221,767,600</b>

Annual appropriations for capital improvement projects will be necessary in future annual budgets in order to provide the actual funding for any project.

**Section 8.** All ordinances in conflict with this ordinance are hereby repealed to the extent of such conflict.



# SOCIAL SERVICE CONTRIBUTIONS



## KEY ISSUES

The need and importance of supporting social service agencies in the community was recognized by the City of Savannah many years ago. In response, requests are reviewed annually to determine the level of support that will be provided to assist in the provision of a variety of social services to those in need.

In June of 2015, the Research and Budget Department released a Social Services Grant Program (SSGP) Funding Announcement to new agencies interested in participating in the grant process, agencies currently receiving funding, and the general public.

Written instructions and guidelines for completing the application for funding were provided electronically to all interested applicants. Applicants were informed that the services offered must support at least one of the strategic priorities approved by Council, i.e. Public Safety, Neighborhood Vitality, Culture & Recreation, Poverty Reduction/Economic Growth, Health & Environment, High Performing Government, and Ambassadorship.

The criteria for submitting applications was specified and applicants were asked to submit their applications electronically to the Research and Budget Department by June 30, 2015 at 4:00 p.m. Contact information was provided for applicants needing assistance in completing their applications.

## REVENUE TRENDS AND ISSUES

The City of Savannah has provided funding to support the provision of social services to citizens through various agencies in the community for many years. The Social Services Review Team reviewed requests for funding that totaled \$1,463,981 from forty-two (42) agencies. Support will continue in 2016 with an allocation of \$656,150, a 1% decrease from 2015 funding which was set at \$662,150.

## INTRODUCTION OF KEY FACTORS

The Social Services Grant Program Review Committee measured agency program applications using three key factors, each selected to identify those programs that best support city objectives and serve the citizens of the City of Savannah. The primary objective of the review committee is to recommend funding allocations for those programs offering the greatest potential to positively impact the quality of life of the underserved citizens of Savannah. For the second year, the committee referenced the Coastal Georgia Indicators Coalition Community Dashboard to help determine the greatest needs of the community.

### **Primary Factor 1: Is This Program Needed?**

Effective social services require that each dollar invested by the City offers the greatest impact in reaching out to and assisting those with the greatest need.

**Primary Factor 2: Is This Program a Duplication of Services Offered Elsewhere?**

The City of Savannah offers many services to citizens as a function of municipal government. When selecting social services agencies for funding, it is important that the City of Savannah provide funding for services that are difficult to access or not overly available within the community.

**Primary Factor 3: Does This Program Benefit City of Savannah Residents?**

Agencies serve a wide spectrum of clients throughout the Coastal Empire and beyond. Having funds spent on City residents is essential to proper allocation of resources.

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**INDICATORS**

Indicators were developed by the team to assist in evaluating the requests for funding. The indicators used were as follows:

**Indicator 1: Total Number of City Participants/Clients**

Measure: This indicator reflects the need for City of Savannah funds to be used to support its citizens to improve their quality of life. The ratio of Savannah citizens versus non-citizens will be taken into account when rating program grant funding requests from outside agencies. Those programs serving a greater number of City of Savannah residents receive more favorable ratings in this category.

**Indicator 2: Cost per Program Participant/Client**

Measure: This ratio is determined by dividing the total program request by the number of clients listed within City of Savannah. This gives an account of the number of City residents that are eligible for service under the program. This number is intended to represent the breadth of services offered and the widespread impact of the program.

**Indicator 3: Diverse Funding Sources**

Measure: It is important that the City of Savannah is not the primary funding source for any outside agency program. Applicants with a funding rate of less than 50% of overall funding received a favorable rating in this category.

**Indicator 4: Documented Collaborations**

Measure: Supporting collaborations is a City priority. Shared efforts which serve the citizens of Savannah can improve the quality of services provided and help support a community-wide effort to help those in need. Collaborations can be with other agencies or City departments. Those applicants with well-documented collaborations with multiple partners receive favorable ratings in this category.

**Indicator 5: Improved Quality of Life for Participants/Clients**

Measure: This indicator reflects the level of success a program has made towards improving quality of life for participants in the program. This process must reflect measurable improvements over time and can be reflected in client/caregiver satisfaction surveys, client progress reports, or any other relative documentation indicating the effectiveness of programs or services.

**Indicator 6: Sustainability Plan for the Program/Agency**

Measure: Having a sustainability plan is having a clear plan to continue services as the environment an agency functions within changes. Collaborations strengthen the ability of any organization to sustain, creating partnerships to achieve shared goals. Applications with a clear plan to sustain services receive favorable rankings in this category.

**Indicator 7: Ratio of Overhead/Personnel Cost to Budget**

Measure: Effective use of funding can be reflected in the ratio of Personnel costs to the program budget. High personnel costs can mean a reduction in services that can be offered. Agencies with direct programmatic expenditures, those outside of salary and benefit costs, receive strong consideration. Outside agencies with less than 25% of program funding dedicated towards Personnel Services will receive the highest rating in this category.

**Indicator 8: Council Priorities**

Measure: Each awarded program is required to clearly support at least one City priority. Agencies were invited to indicate a Top Priority as well as to indicate other priorities their program meets. Programs meeting additional City Priorities receive more favorable ratings.

**Indicator 9: United Way community needs assessment**

Measure: The City of Savannah partners with the Coastal Georgia Indicators Coalition to create strategic priorities and ensure that policy, programs, and resource allocations best meet community needs. For the 2016 Social Service Grant Program, 17 indicators were determined to be high needs for the Chatham County area, and were included in application materials. Applications addressing a high need for the Chatham County area received favorable ratings.

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**PURCHASING STRATEGIES**

1. Support programs that offer the greatest effect on the quality of life for Savannah's citizens.
2. Support those agencies who demonstrate utilization of diverse resources.
3. Support programs with documented collaborations and effective partnerships.
4. Support agencies who document fiscal responsibility in delivering services.
5. Support programs that offer the greatest return on investment.

## KEY PURCHASES

### Center Court – Substance Abuse Recovery Program

- Partnership with the Chatham County Court System
- Provides needed economic support for past offenders who have shown progress towards completing their required program, but cannot complete the program requirements solely for financial reasons

### Frank Callen Boys and Girls Club – Community Based Mentoring

- Provides services to match youth with adult mentors in the community
- Community-based volunteer mentors provide individualized time and attention on a regular basis, and focus on developing relationships that will help the mentee successfully manage the everyday challenges that are part of growing up.

### Savannah Children’s Choir – Targeted Involvement for Choral Music Education

- Provide free choral music assistance to public schools, including providing exposure to professional artists through the Artist in Residence program
- Provide on-site financial aid auditions in community centers to boost the number of children attending SCC Summer Camp.
- Provide significant financial aid to qualifying children to ensure students from low-income families have the opportunity to participate in the Savannah Children’s Choir

### Savannah Feed the Hungry – Empowerment Zones: Dinners and Financial Literacy Workshops

- Provide nutritious food to individuals suffering from food insecurity
- Teach individuals how to prepare and choose nutritious foods through Cooking Classes
- Educate individuals on how to become self-sufficient through Financial Literacy Workshops

## SERVICES WITH FUNDING IMPACTS (NOT FUNDED)

The following proposed programs have not been recommended for funding:

Abilities Unlimited Request: \$15,000 Recommendation: \$0  
(Progressive Exercise for Citizens with Disabilities)

- Program does not address a Coastal Indicator’s Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.

Chatham County Safety Net Planning Council Request: \$25,000 Recommendation: \$0  
(Mayor’s Campaign for Healthy Kids and Families)

- This program has a high ratio of overhead/personnel costs to the total budget.
- Agency is encouraged to use the resources of the Planning Council to further meet the goals of the former Mayor’s Campaign for Healthy Kids and Families Grant received through NLC.

Curtis V. Cooper Primary Healthcare Centers Request: \$40,000 Recommendation: \$0  
(Your Health-Our Future/Tu Salud-Nuestro Futuro)

- Program does not address a Coastal Indicator’s Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.
- Difficult to define benefit to City of Savannah residents versus Savannah area residents.

Eastside Concerned Citizens Request: \$20,000 Recommendation: \$0  
(Career Development and Asset Building Program)

- Program holds high cost per participant/client.
- Low number of City of Savannah residents served for requested funding level.
- Program does not address a Coastal Indicator’s Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.

- Georgia Research Env. Eco. Network (GREEN) Request: \$27,000 Recommendation: \$0  
(Community Day Savannah Pilot Partner Program)
- Duplication of services offered or sponsored by the City of Savannah.
  - Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.
- Girls on the Run of Coastal Georgia Request: \$14,000 Recommendation: \$0  
(Program Supplies)
- Duplication of services provided through the City of Savannah.
  - Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.
  - Agency is encouraged to contact City of Savannah Youth Services to discuss ways in which the program can partner with the City.
- Harambee House Request: \$25,000 Recommendation: \$0  
(Center for Working Families, Work Education and Job Training Program)
- Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.
- Living Independence for Everyone (LIFE) Request: \$20,000 Recommendation: \$0  
(Independent Living Services)
- Duplication of services provided and sponsored by the City of Savannah, Chatham County, and Live Oak Libraries.
  - Recommended that agency consider diversification of services.
- Lutheran Services of Georgia Request: \$35,000 Recommendation: \$0  
(Refugee Services)
- Program holds high cost per participant/client.
  - Program is eligible for significant federal/state support.
- Mercy Housing Request: \$30,000 Recommendation: \$0  
(Service Enriched Housing/Resident Services/GED and Employment Readiness Program)
- Duplication of services offered at City of Savannah Community Centers or sponsored by the City of Savannah through other agencies.
- Navy League Request: \$8,000 Recommendation: \$0  
(Family Support and Youth Programs)
- Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.  
(Specific programs of this agency will be funded through General Fund contributions in 2016)
- Savannah on Top Request: \$35,000 Recommendation: \$0  
(Creative Arts)
- Program to be funded is not well defined.
  - Agency is encouraged to continue to work to define the program and target population, develop measurable outcomes, and formulate a more detailed program budget.
- Senior Citizens, Inc. Request: \$3,000 Recommendation: \$0  
(Sterling Rides)
- Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.

- Small Business Assistance Corporation                      Request: \$50,000      Recommendation: \$0  
(Individual Credit Counseling)
- Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.
- Sojourner of Savannah, Inc.                                      Request: \$22,400      Recommendation: \$0  
(CNA Training Program)
- Program holds high cost per participant/client.
  - This program has a high ratio of overhead/personnel costs to the total budget.
- UGA Extension    Request: \$10,000      Recommendation: \$0  
(Georgia 4-H)
- Program to be funded does not have clearly defined areas of service or clientele to be served.
- Whitefield Foundation and Center, Inc.                      Request: \$15,000      Recommendation: \$0  
(GED, Financial Literacy & Elementary Tutorials)
- Duplication of services offered or sponsored by the City of Savannah.
  - Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.
- YMCA of Coastal Georgia    Request: \$27,550      Recommendation: \$0  
(Early Learning Readiness)
- Application does not clearly define target population or service area.
  - Program does not address a Coastal Indicator's Coalition High Need as measured by the Community Dashboard or was not identified as meeting a High Need within the application.

# SOCIAL SERVICE AGENCY CONTRIBUTIONS



<b>AMERICAN RED CROSS</b>		<b>\$20,000</b>
<b>Poverty Reduction</b>	<b>Disaster Relief Services</b> The Red Cross provides immediate financial assistance and shelter to low-income individuals/families to maintain essential needs, improve personal safety, and support the morale of disaster victims.	
<b>AMERICA'S SECOND HARVEST</b>		<b>\$35,150</b>
<b>Poverty Reduction</b>	<b>Brown Bag for the Elderly</b> <span style="float: right;"><b>\$19,000</b></span> America's Second Harvest provides bags of groceries to low-income seniors at the end of each month through the Brown Bag for the Elderly Program.	
<b>Poverty Reduction</b>	<b>Agency Distribution</b> <span style="float: right;"><b>\$16,150</b></span> America's Second Harvest provides social service agencies within the Savannah community access to nutritious food needed to service emergency feeding programs for low income inner-city citizens.	
<b>CENTER COURT</b>		<b>\$7,000</b>
<b>Public Safety</b>	<b>Substance Abuse Recovery Program</b> The Substance Abuse Recovery Program is designed to assist individuals in meeting short-term, temporary financial short-falls as they work to follow their Accountability Court-supervised treatment programs, seeking to escape dependence on substance abuse.	
<b>CHATHAM-SAVANNAH AUTHORITY FOR THE HOMELESS</b>		<b>\$190,000</b>
<b>Neighborhood Vitality</b>	<b>Homeless Services Coordination</b> Uniquely designed and legislatively created in 1989 to strongly encourage participation from and unite various levels of government and community agencies, the Chatham-Savannah Authority for the Homeless provides central planning for homeless services, including developing and implementing a community-wide "Comprehensive Plan to Address Homelessness." The agency also provides direct services to the homeless population and provides oversight of the Savannah-Chatham County Continuum of Care Governance Charter.	
<b>COASTAL CHILDREN'S ADVOCACY CENTER</b>		<b>\$23,850</b>
<b>Public Safety</b>	<b>Forensic Interview/Crisis Intervention</b> CCAC provides a confidential, child-friendly site for videotaping forensic interviews with sexual abuse victims and child witnesses to violence. The center offers free crisis intervention, counseling, emotional support, case management, information and referrals, court testimony, and follow-up services.	

<b>COASTAL GEORGIA BOY SCOUTS OF AMERICA</b>		<b>\$5,000</b>
<b>Culture &amp; Recreation</b>	<p><b>Scoutreach/Exploring/Venturing</b></p> <p>The goal of the ScoutReach Boy Scout Program and the (co-ed) Venturing and Exploring Programs is to produce young men and women who are successful in today's society by targeting at-risk youth who would not otherwise have the opportunity to participate in Scouting. Participants will attend weekly meetings and weekend outdoor activities, will advance in the program by completing the yearly Rank Advancement requirements in the Scout handbook and youth will achieve the rank of Eagle Scout (the highest rank a Scout can earn by age 18), graduate from high school and attend technical school, college, university, or be accepted for an apprenticeship, employment or the military.</p>	

<b>COMMUNITY UNITED SERVICES, INC. (d/b/a PARENT UNIVERSITY)</b>		<b>\$25,000</b>
<b>Neighborhood Vitality</b>	<p><b>Parent University &amp; Early Learning College</b></p> <p>Parent University is a community collaborative that supports and encourages parent involvement and participation in the education of children and youth.</p>	

<b>ECONOMIC OPPORTUNITY AUTHORITY FOR SAVANNAH-CHATHAM</b>		<b>\$13,000</b>
<b>Poverty Reduction</b>	<p><b>Foster Grandparent Program</b></p> <p>The Foster Grandparent Program provides an intergenerational program offering low-income seniors 60 years and older the opportunity to serve as mentors and tutors for children with special and literacy needs. The program's dual purpose enables seniors to help children while receiving a stipend to supplement their income.</p>	<b>\$7,000</b>
<b>Culture &amp; Recreation</b>	<p><b>Retired &amp; Senior Volunteer Program</b></p> <p>The RSVP Program provides service opportunities for people 55 and older by matching volunteers with outside agencies. Volunteers serve in organizations that range from food banks to healthcare agencies and educational facilities. RSVP involves seniors in service that utilizes their skills and lifelong experiences.</p>	<b>\$6,000</b>

<b>FAMILY PROMISE OF GREATER SAVANNAH (formerly Interfaith Hospitality Network)</b>		<b>\$5,000</b>
<b>Poverty Reduction</b>	<p><b>IHN After Care</b></p> <p>Interfaith Hospitality Network's (IHN) mission is to offer help, hope, and hospitality to homeless families with children. The agency is committed to offering families an experience that is both helpful and hospitable with long-term benefits.</p>	

<b>FIRST TEE OF SAVANNAH</b>		<b>\$7,917</b>
<b>Culture &amp; Recreation</b>	<p><b>First Tee Life Skills Program</b></p> <p>First Tee teaches high risk, underserved youth the skills to become successful in life and maintain a healthy weight by ensuring access to character education, physical recreation, and healthy behaviors taught seamlessly through the game of golf.</p>	

<b>FRANK CALLEN BOYS AND GIRLS CLUB</b>		<b>\$32,500</b>
<b>Culture &amp; Recreation</b>	<b>Academic Success: Power Hour</b> The Power Hour program provides homework assistance, tutoring, and field trips for students of low-income families in an effort to increase educational attainment.	<b>\$11,500</b>
<b>Culture &amp; Recreation</b>	<b>Community Based Mentoring</b> The Boys and Girls Club provides supportive mentoring programs for children between the ages of 9 and 16. Through the community-based mentoring program, volunteer mentors provide "at-risk" youth with individualized time and attention on a regular basis.	<b>\$9,500</b>
<b>Culture &amp; Recreation</b>	<b>Healthy Lifestyles</b> The Boys and Girls Club assists youth to overcome barriers preventing them from becoming healthy and maintaining healthy lifestyles and promotes efforts in the general public to increase awareness and encourage participation in the creation of a healthy community.	<b>\$11,500</b>

<b>GREENBRIAR CHILDREN'S CENTER, INC.</b>		<b>\$20,000</b>
<b>Poverty Reduction</b>	<b>Early Childhood Development</b> The program provides affordable, quality, personalized education and care to children, ages 6 months to 5 years and case management services to families. Greenbriar's Early Childhood Development program includes two centers located in the targeted areas with the highest populations of persons living in poverty.	

<b>MEDBANK</b>		<b>\$10,270</b>
<b>Poverty Reduction</b>	<b>Benefits and Prescription Outreach and Assistance</b> MedBank provides prescription medications to City of Savannah residents free of charge, allowing families to focus household income toward building financial strength while providing much-needed access to health services. MedBank also provides residents with access to income-enhancing benefits through the management of the Access to Benefits Online initiative, a program which allows MedBank staff to screen clients for benefits like Medicaid, planning for healthy babies, cell phone and bank account assistance, SNAP (food stamps), and free tax preparation. Screening and enrollment specialists visit sites on a weekly basis, including Salvation Army, Social Apostolate, and Eastside Concerned Citizens, as well as have staff members trained in the process located within MedBank's partner clinic at the JC Lewis Primary Health Care Center.	

<b>MEDIATION CENTER OF THE COASTAL EMPIRE, INC.</b>		<b>\$14,250</b>
<b>Poverty Reduction</b>	<b>Strengthening Families through Mediation and Education</b> The Mediation Center trains adult and youth volunteer mediators to provide a comfortable, fast, cost-effective, voluntary and fair process where citizens can use their voices rather than litigation, prosecution, discipline or violence to settle their disputes by reaching a mutually-acceptable, binding written agreement.	

<b>PARK PLACE OUTREACH</b>		<b>\$14,250</b>
<b>Public Safety</b>	<b>Emergency Child Caring Institution</b> PPO serves youth ages 11-17 that are homeless, abuse victims, or at-risk. PPO is the only local Child Caring Institution that allows youth to self-admit. Services help youth, families, and the community to keep youth off the streets and works to prevent and reduce juvenile crime.	

<b>RAPE CRISIS CENTER OF THE COASTAL EMPIRE, INC.</b>		<b>\$46,500</b>
<b>Public Safety</b>	<b>Sexual Assault Nurse Examination Program</b> Rape Crisis Center provides an effective response to sexual assault victims through a 24 hour crisis line and hospital response which is critical in addressing public safety. The Rape Crisis Center provides well trained advocates and forensic nurses to work closely with police, following a mandated protocol, and resulting in a positive team approach.	
<b>RECOVERY PLACE COMMUNITY SERVICES</b>		<b>\$5,000</b>
<b>Public Safety</b>	<b>Family Violence Intervention Program</b> RPCS provides quality, affordable behavioral health services for all people in need of a safe, therapeutic environment which promotes healing, growth, and recovery through services offered in the Family Violence Intervention Program, a program certified by the Georgia Commission on Family Violence.	
<b>ROYCE LEARNING CENTER</b>		<b>\$4,750</b>
<b>Economic Growth</b>	<b>Adult and Community Education (ACE)</b> Royce Learning Center provides adult education services to foster a skilled workforce and help promote individual economic self-sufficiency.	
<b>SAVANNAH-CHATHAM FAIR HOUSING COUNCIL</b>		<b>\$10,482</b>
<b>Neighborhood Vitality</b>	<b>Education and Enforcement Program</b> The Education and Enforcement Program's goal is to ensure neighborhood vitality through increased understanding of fair housing rights by offering fair housing education and outreach to housing seekers and housing providers.	
<b>SAVANNAH CHILDREN'S CHOIR</b>		<b>\$10,000</b>
<b>Culture &amp; Recreation</b>	<b>Targeted Involvement for Choral Music Education</b> Savannah Children's Choir mentors and transforms Savannah's children into responsible, creative, and confident leaders through excellence in choral performance and music education. The Targeted Involvement in Choral Music Education program ensures that all students have the opportunity to participate in Savannah Children's Choir by providing free choral music assistance in public schools, opportunities for Savannah families to experience quality music performances, and by involving students from targeted neighborhoods in the Savannah Children's Choir Summer Camp.	
<b>SAVANNAH FEED THE HUNGRY</b>		<b>\$10,000</b>
<b>Poverty Reduction</b>	<b>Empowerment Zones: Dinners and Financial Literacy Workshops</b> Savannah Feed the Hungry feeds, aids, and restores dignity to the working poor and homeless by moving individuals and families towards self-sufficiency.	

<b>SAVANNAH SPEECH AND HEARING CENTER</b>		<b>\$6,650</b>
<b>Poverty Reduction</b>	<b>Sound Start</b> Sound Start, a school for the deaf and hard of hearing, is a program of Savannah Speech and Hearing Center. The objective of Sound Start is to teach deaf and hard of hearing children to listen, speak, and understand spoken language in order to be mainstreamed in a regular education program.	

<b>SENIOR CITIZENS, INC.</b>		<b>\$70,081</b>
<b>Poverty Reduction</b>	<b>Meals On Wheels</b> Meals On Wheels provides a hot lunchtime meal to homebound seniors. The lunch is designed specifically to meet the nutritional needs of seniors. City funds are used as "match" funding for larger Federal/State grants.	<b>\$20,000</b>
<b>Poverty Reduction</b>	<b>Adult Day Care</b> The Adult Day Care/Health services provided at the Ruth Byck Center give all day care to frail seniors. Services are offered from 7:00 a.m. to 6:00 p.m. allowing caregivers to work.	<b>\$9,790</b>
<b>Poverty Reduction</b>	<b>Family Advocates</b> Family Advocates work directly with seniors and their families to help them receive all of the assistance they need either through Senior Citizens, Inc. or from any source (governmental, social services, for profit). This is essential for families struggling financially.	<b>\$20,000</b>
<b>Economic Growth</b>	<b>Senior Companion Program</b> This program hires seniors living in poverty to be companions and give assistance to frail seniors.	<b>\$10,291</b>
<b>Economic Growth</b>	<b>In-Home Service</b> In-Home Services provides personal support to seniors by meeting their needs for daily living. Support includes housekeeping, grooming, and sitter/companion services. City money will be used as match funding for federal/state grants.	<b>\$10,000</b>

<b>SUMMER THERAPEUTIC ENRICHMENT PROGRAM SAVANNAH</b>		<b>\$9,500</b>
<b>Economic Growth</b>	<b>Therapeutic Enrichment Camp</b> S.T.E.P.S. is a five week summer therapeutic stimulation program for children with severe and profound physical and mental disabilities. It is designed and equipped to serve children during the summer months. The program prevents regression by 99 percent.	

<b>WEST BROAD STREET YMCA</b>		<b>\$60,000</b>
<b>Neighborhood Vitality</b>	<b>Youth Development Programs</b> YMCA offers a variety of programs designed to support individuals and families in gaining the skills needed for a successful life. These programs include: Early Learning Center, After School Neighborhood Program, and Adult Support and Enrichment Programming	

# CULTURAL CONTRIBUTIONS



## OVERVIEW

In May of 2015, the Department of Cultural Affairs Staff conducted four group workshop sessions and twenty individual sessions for Savannah's cultural organizations seeking a 2016 contract.

Staff provided instruction in the preparation of proposals with coherent narratives and realistic budgets. Applicants were directed to develop proposals that utilize high caliber arts activities to advance the City Council's priorities. Additionally, applicants were encouraged to focus programming and marketing efforts in all areas of the city.

Emphasis was also placed on the need for cultural programs that fostered the creative skill development and engagement of Savannah's youth and young adults.

On August 17-20, the Cultural Affairs Commission conducted the Review Deliberation Process to discuss and evaluate 14 proposals from 14 different organizations totaling \$977,028. The Commission's recommendation is to invest in 13 programs from 13 organizations totaling \$764,320, which is equal to the 2015 funding allocation.

## REVIEW CRITERIA

During the deliberation process, Commission Members discussed the merits of each proposal and voted to determine the funding levels to recommend based on the following criteria.

- Artistic Quality & Program Design
- Organizations & Financial Stability
- Community, Economic, and Cultural Impact
- Audience Development/Accessibility
- Cultural, Social, & Economic Impact
- Application/Budget Preparation

## REVENUE TRENDS AND ISSUES

Since the inception of arts funding in 1979, the City has functioned as a key investor of local arts agencies. The funds for the Contract for Arts Services Program are designated at \$764,320, which is equal to the 2015 allocation and includes a contingency of \$9,320 which may be spent on additional Cultural Arts Programming throughout the year. Organizations were required to show a cash match for City funded programs, scaled by budget size and program fund request.

# CULTURAL AGENCY CONTRIBUTION



<b>ARMSTRONG STATE UNIVERSITY</b>	<b>\$47,000</b>
<p><b>Savannah Asian Cultural Festival</b>  <i>Cultural Awareness, Public Safety</i></p> <p><b>Number of Services:</b> 25  <b>Dates of Services:</b> April 15 &amp; 16, 2016  <b>Target Audience:</b> 4,550; Families, Youth, Teens, Residents/Tourists</p> <p>A city-wide international cultural festival to be held on the Armstrong campus in Southside Savannah will help increase the international awareness of our citizens by exposing Savannah residents and tourists to a number of cultural events from different regions of Asia, a number of restaurants selling Asian cuisine, and an array of activities for children and adults to learn about Asian culture.</p>	
<b>ART RISE SAVANNAH</b>	<b>\$10,000</b>
<p><b>First Friday Art March</b>  <i>Neighborhood Vitality, Economic Growth, Public Safety</i></p> <p><b>Number of Services:</b> 243  <b>Dates of Services:</b> January - December  <b>Target Audience:</b> 15,300; Under-served Youth—Children, Teens, Adults, Families</p> <p>This monthly art walk through the neighborhoods South of Forsyth occurs every first Friday of the month from 6-9pm highlights local talent in the arts, showing participants arts value and Savannah's cultural vibrancy. Art Rise has proposed to incorporate multi-media afterschool workshops in various SCCPSS, and Art March Exhibition Fellowships &amp; Mentorships s through Art March Youth Outreach Workshops.</p>	
<b>COASTAL JAZZ ASSOCIATION</b>	<b>\$50,500</b>
<p><b>Savannah Jazz Festival</b>  <i>Economic Growth, Public Safety</i></p> <p><b>Number of Services:</b> 21  <b>Dates of Services:</b> January 18 – September 24, 2016  <b>Target Audience:</b> 33,300; Families, Youth, Teens, Residents/Tourists</p> <p>Managed by an all-volunteer organization, the festival pairs local talent with national/regional jazz artists. A program format ranging from artist demonstrations/clinics, lectures, and performances helps to refine the participant's understanding of Jazz. Program design, site selection, and collaborative relationships are mechanisms used to engage a demographically inclusive audience.</p>	
<b>DEEP CENTER, INC.</b>	<b>\$22,000</b>
<p><b>Deep Center Literacy Programs</b>  <i>Education, Poverty Reduction, Neighborhood Vitality</i></p> <p><b>Number of Services:</b> 342  <b>Dates of Services:</b> January - December  <b>Target Audience:</b> 1,488; Youth—Teens, Children</p> <p>Deep's Young Author Project brings the literary arts to public school students in Savannah through creative writing workshops and publication. Participating students compose original poems and stories, including programs geared toward neighborhood story-telling. Additionally, select participating students recite their original poems and stories at the bi-annual <i>DeepSpeaks!</i> event.</p>	

<b>LIVE OAK PUBLIC LIBRARIES</b>	<b>\$85,500</b>
<b>2016 Savannah Children's Book Festival</b>	
<i>Education, Public Safety</i>	
<b>Number of Services:</b>	<b>48</b>
<b>Dates of Services:</b>	<b>November 19, 2016</b>
<b>Target Audience:</b>	<b>47,000; Youth, Teens, Families, Residents &amp; Tourists</b>
<p>The festival celebrates the joy of reading, the power of the written word and the magic of storytelling. It promotes literacy and presents reading as a pleasurable family activity, while encouraging and reinforcing use of the public library, a free resource available to all residents. Workshops targeting parents and educators will support literacy acquisition. In addition, Festival organizers have partnered with the City's Visual Arts division to present a month-long exhibition of SCBF Poster Contest Winners. The Festival will culminate in an outdoor event featuring regionally and nationally known children illustrators, poets, and authors.</p>	

<b>SAVANNAH STATE UNIVERSITY</b>	<b>\$115,000</b>
<b>Savannah Black Heritage Festival</b>	
<i>Economic Growth, Public Safety, Education</i>	
<b>Number of Services:</b>	<b>73</b>
<b>Dates of Services:</b>	<b>February 1-21</b>
<b>Target Audience:</b>	<b>33,000; Adults, Families, Youth, Teens, Residents &amp; Tourists</b>
<p>This family oriented festival seeks to expand awareness of the historical events, social forces, and political dynamics that gave birth to African American culture. Program design incorporates a variety of offerings to engage a demographically inclusive audience through the visual, literary, performing, or media arts. The depth and scope of collaborative partnerships with the public and private sector provides the presenting organization with a unique opportunity for expanded program offerings; for resource sharing; cross promotion; and for audience development.</p>	

<b>TARA FEIS COMMITTEE</b>	<b>\$55,500</b>
<b>Tara Feis: St. Patrick's Family Festival</b>	
<i>Cultural Awareness, Public Safety, Education</i>	
<b>Number of Services:</b>	<b>16</b>
<b>Date of Service:</b>	<b>March (1 day Event)</b>
<b>Target Audience:</b>	<b>5,000; Youth, Families, Irish Residents &amp; Tourists</b>
<p>A volunteer led effort produces a family oriented celebration of Celtic culture. Tara Feis includes food booths, hands-on arts projects, cultural performances, musical performances, and spoken word performances that showcase this culture in a fashion that is suitable for an audience of all ages.</p>	

<b>WEAVE-A-DREAM</b>	<b>\$6,000</b>
<b>Department of Cultural Affairs</b>	
<i>Education, Innovative Arts, Heritage</i>	
<b>Number of Services:</b>	<b>5</b>
<b>Date of Service:</b>	<b>January - December</b>
<b>Target Audience:</b>	<b>2,000; Youth, Families, Adults</b>
<p>Programs proposals that actively involve youth, seniors, and those who have limited access to arts based programs in Savannah. Various arts and cultural heritage programs funded.</p>	

<b>WEST BROAD STREET YMCA</b>	<b>\$19,000</b>
<b>Y Creative Arts</b>	
<i>Neighborhood Vitality, Health &amp; Environment, Education, Public Safety, Poverty Reduction</i>	
<b>Number of Services:</b>	<b>148</b>
<b>Dates of Services:</b>	<b>January-December</b>
<b>Target Audience:</b>	<b>500; Under-served Youth—Children, Teens</b>
<p>A series of arts programs will expand the targeted audience's access to cultural enrichment. By design, the program is multi-disciplinary, exploring visual arts, choreography, theatre, and other improvisation techniques with content that is crafted to ensure the broadest possible appeal; the program can serve an audience ranging in age from kindergarten to 17 years of age. Site selection further supports goals for accessibility among the targeted, under-served youth populations.</p>	

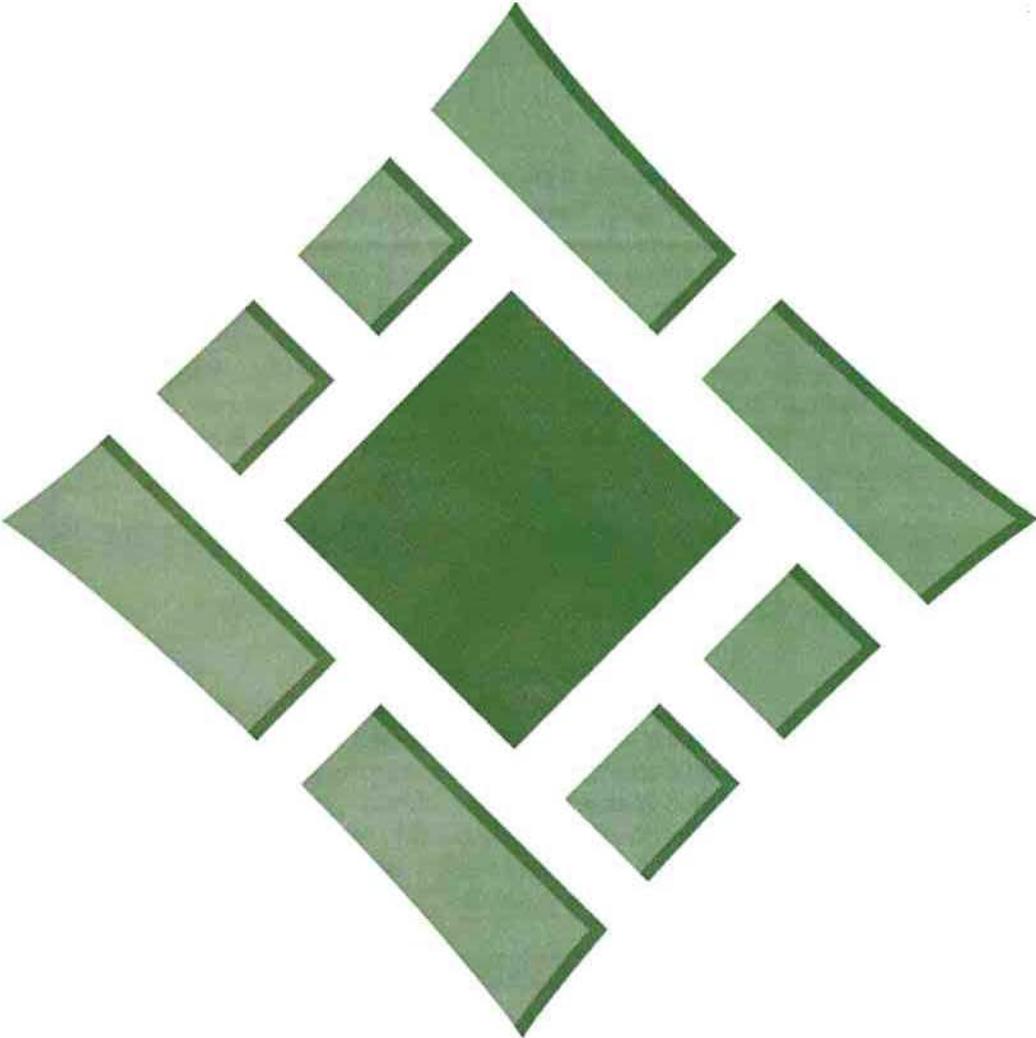
<b>SAVANNAH FILM FESTIVAL</b>	<b>\$42,000</b>
<b>Savannah Film Festival</b>	
<i>Economic Growth, Education</i>	
<b>Number of Services:</b>	<b>95</b>
<b>Dates of Services:</b>	<b>October 29 - November 5, 2016</b>
<b>Target Audience:</b>	<b>55,378; Tourists and Industry Professionals</b>
<p>The Savannah Film Festival, hosted by the Savannah College of Art and Design, is one of the largest film festivals in the Southeast welcoming over 200 filmmakers, directors, producers, actors, and industry film professionals annually to historic Savannah, GA. The eight day festival consists of a student and professional film competition along with premiere evening screenings, honored guests, and exceptional panels and workshops.</p>	

<b>SAVANNAH MUSIC FESTIVAL</b>	<b>\$119,500</b>
<b>Savannah Music Festival</b>	
<i>Economic Growth, Education</i>	
<b>Number of Services:</b>	<b>161</b>
<b>Dates of Services:</b>	<b>January – December (Festival: March 24 – April 9)</b>
<b>Target Audience:</b>	<b>47,000; Tourists, Youth, Residences</b>
<p>The Savannah Music Festival (SMF) produces an array of musical genres program, which extend cultural opportunities to broad audiences, enhance Savannah’s profile as a cultural destination, and educate youth about the musical arts. The 17-day musical arts festival features 360 world-class artists from across the globe, diverse selection of genres including jazz, classical, blues, gospel, bluegrass, rock, choral, opera and a wealth of international music styles. Programs occur during the centerpiece 17-day festival and throughout the year. Musical Explores provides nearly 8,500 Savannah K-2 students &amp; 303 teachers with arts integrated lessons and concerts tailored to the region’s cultural traditions.</p>	

<b>SAVANNAH PHILHARMONIC</b>	<b>\$80,000</b>
<b>Season Programming, Education, and Outreach</b>	
<i>Economic Growth, Public Safety, Education</i>	
<b>Number of Services:</b>	<b>289</b>
<b>Dates of Services:</b>	<b>January-December</b>
<b>Target Audience:</b>	<b>62,950; Youth, Teens, Adults, Seniors</b>
<p>The Savannah Philharmonic Orchestra and Chorus comprised of a professional orchestra of highly trained musicians and an auditioned community chorus performs a full season of concerts providing a varied menu of music that includes classical, opera, choral, jazz, pops, and chamber music. In addition to the broad range of orchestral and choral repertoire performed, the Savannah Philharmonic offers a diverse and highly impactful variety of free special events including Picnic in the Park, educational programs, and outreach initiatives.</p>	

<b>TELFAIR MUSEUM OF ART</b>	<b>\$103,000</b>
<b>Access to Art</b>	
<i>Economic Growth, Education, &amp; Ambassadorship</i>	
<b>Number of Services:</b>	<b>1,610</b>
<b>Dates of Services:</b>	<b>January-December</b>
<b>Target Audience:</b>	<b>168,759; Families, Youth, Teens, Seniors, Special Needs, Tourists</b>
<p>Telfair will host a diverse series of public programming all year round--including arts outreach, festivals, free tours, educational workshops, scholarly lectures, performances, Free Family Days, and national exhibitions--in order to achieve widespread service to all areas of Chatham County, as well as foster tourism in Savannah.</p>	

<b>CONTINGENCY:</b>	<b>\$ 9,320</b>
<b>TOTAL SERVICES PURCHASE:</b>	<b><u>\$ 755,000</u></b>
<b>TOTAL:</b>	<b>\$ 764,320</b>



# OUTSIDE AGENCIES PERFORMANCE MEASURES



## METROPOLITAN PLANNING COMMISSION (MPC)

### PRIMARY SERVICES

The MPC provides comprehensive planning of land use, transportation, historic preservation, and natural resources, as required by the state to maintain Certified Local Government status. The MPC provides development plan reviews for the Historic District and the rest of the City. The MPC also provides comprehensive and collaborative Geographic Information Systems services through Savannah Area GIS (SAGIS).

### GOALS AND OBJECTIVES

#### Priority Goal:

High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

#### Objectives:

- To maintain the City's eligibility for grants by providing the state required short and long-range comprehensive planning services which ensure the City maintains Certified Local Government status
- To maintain the Savannah area's eligibility for federal transportation funding by ensuring that the federally required Metropolitan Planning Organization (MPO) process is followed at all times
- To ensure the City's best interests are considered, as well as the zoning and subdivision regulations, when petitions are reviewed, the comprehensive plan is implemented, or studies are performed
- To protect and maintain the historic infrastructure of the City by applying the Historic Preservation regulations to ensure compliance and encourage participation by residents
- To provide (through SAGIS) collaborative GIS services including data integration, maintenance, software updates, backups, and technical support to City departments

### PERFORMANCE MEASURES

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Workload Measures</b>				
- Number of certificates of appropriateness issued	624	600	600	650
- Number of zoning and development petitions reviewed and addressed	468	505	490	505
- Number of annual hits to SAGIS	349,054	382,000	277,498	275,000
- Number of MPO planning actions taken	40	40	42	40

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
- Number of traffic analysis performed	9	12	14	12
- Percentage of goals being addressed within the Short Term Work Program by comprehensive planning staff	57.0%	33.0%	59.0%	59.0%
<b>Efficiency Measures</b>				
- Percent of Help Desk calls resolved in 24 hours	93.0%	92.0%	95.0%	92.0%
- Percent of zoning and development reviews completed in 15 days	87.0%	91.0%	89.0%	90.0%
- Percent of Historic Preservation staff reviews rendered within 10 days	98.0%	98.0%	98.0%	98.0%
<b>Effectiveness Measures</b>				
- Percent users satisfied with timeliness of SAGIS	85.0%	85.0%	90%	85.0%
- Percent of Historic Review Board decisions rendered in 30 days	90.0%	85.0%	85.0%	85.0%
- Percent of staff decisions approved by MPC	89.0%	90.0%	89.0%	90.0%
- Cost of area transportation projects programmed	\$56,960,915.00	\$42,861,249.00	\$47,168,124.00	\$33,573,153.00



# THE CREATIVE COAST, INC.



## PRIMARY SERVICES

The Creative Coast strives to nurture the members of our community engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive. The Creative Coast uses highly collaborative programs that leverage community assets which create a growth path to higher jobs for the community.

## GOALS AND OBJECTIVES

### Priority Goal:

Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth which creates jobs, expands City revenue, and improves neighborhoods and commercial corridors

### Objectives:

- To nurture the members of the Creative Class engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive
- To make Savannah a more exciting place to live and work
- To retain more college graduates from regional institutions
- To provide a physical and virtual community hub for entrepreneurs and start-ups in the region

## PERFORMANCE MEASURES

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Workload Measures</b>				
- Collaborations with universities	12	15	12	15
- Networking and professional development events	26	26	26	26
- Personal visits	500	500	500	500
- Website visitors	150,000	150,000	150,000	150,000
- Jobs board production	125	125	125	125
<b>Efficiency Measures</b>				
- Cost per collaboration with university	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
- Cost per networking and professional development event	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
- Cost per personal visit	\$36.00	\$36.00	\$36.00	\$36.00
- Costs per website visitor	\$0.05	\$0.05	\$0.05	\$0.05
- Costs per jobs board production	\$80.00	\$80.00	\$80.00	\$80.00

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Effectiveness Measures</b>				
– Percent of regional readership reached	30.0%	30.0%	30.0%	30.0%
– Percent of regional readership reached – SMN column	30.0%	30.0%	30.0%	30.0%
– Number of networking and professional development events per month	6.2	6.3	6.3	6.3
– Percent of personal visits surveyed	100.0%	100.0%	100.0%	100.0%
– Percent of jobs filled at higher than average wage	50.0%	50.0%	50.0%	50.0%



# STEP UP PROGRAM



## PRIMARY SERVICES

Step Up delivers workforce development and asset building services as well as supports direct service programs through third party providers. Primary direct services include managing the “Bank on Savannah” campaign; managing the Chatham Apprentice Program; providing support services to low-wage employees in local companies; providing research, marketing, and fundraising assistance in support of asset building and workforce development programs; advocating for policy and procedural reforms; running poverty simulations; providing neighborhood leadership training; and capacity building of direct service providers.

## GOALS AND OBJECTIVES

### Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

### Objectives:

- To support and deliver innovative financial literacy workshops, counseling and/or public education events including promotion of FASFA and opening Bank on Savannah accounts
- To train neighborhood leaders in leadership skills and advocacy, and develop an alumni association
- To promote a deeper understanding of poverty and related issues among simulation participants and encourage them to volunteer in our community
- To provide innovative workforce training combining soft skills and hard skills to men and women 18 and older at community-based centers throughout the City
- To screen and assist individuals applying for public benefits, including children’s health coverage, to boost families’ earning power

## PERFORMANCE MEASURES

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Workload Measures</b>				
– Individuals assisted by the Step Up Savannah collaborative	13,895	10,000	10,000	10,000
– Funding to be disbursed to collaborative partners to focus on poverty reduction	\$424,965.00	\$350,000.00	\$320,000.00	\$300,000.00
– Individuals that complete poverty simulations training annually	228	225	225	225
– Unduplicated neighborhood leaders successfully completing leadership training	20	17	17	17

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
– Individuals receiving job readiness training	104	100	115	100
– Individuals opening Bank On Savannah accounts	1,178	-	1,000	1,000
<b>Efficiency Measures</b>				
– Poverty simulation participants report they have a better understanding of poverty	96.5%	85.0%	85.0%	75.0%
– Financial education participants reporting an average of 50% knowledge gain	106.0%	75.0%	75.0%	75.0%
– Percent of clients who obtain employment with average hourly wage of \$9 within 3 months of completing training	56.0%	50.0%	75.0%	70.0%
– Fund leveraging ratio of City funds to total funds brought in to reduce poverty through Step Up	\$199,500.00: \$400,000.00	\$199,500.00: \$400,000.00	\$199,500.00: \$320,000.00	\$200,000.00: \$300,000.00
<b>Effectiveness Measures</b>				
– Percent of poverty simulation participants who commit to do something to reduce poverty	94.5%	85.0%	85.0%	80.0%
– Percent of those obtaining employment retain employment after 9 months	68.0%	20.0%	75.0%	60.0%
– Number of individuals assisted in successfully completing benefits applications	1,098	400	500	400



# NEIGHBORHOOD IMPROVEMENT ASSOCIATION (NIA)

## PRIMARY SERVICES

The Neighborhood Improvement Association (NIA) is a community development corporation established to promote positive change in distressed communities by improving physical, economic, and social conditions. NIA provides primary services related to asset development including the Volunteer Income Tax Assistance (VITA) Program which provides free income tax preparation services to low and moderate-income individuals.

## GOALS AND OBJECTIVES

### Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

### Objectives:

- To increase the availability of VITA services to low and moderate-income residents of Savannah, Georgia
- To expand the number of low and moderate-income residents filing for and receiving the Earned Income Tax Credit (EITC)
- To provide assistance to families in accessing checking and savings accounts, financial education, and other financial strengthening resources

## PERFORMANCE MEASURES

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Workload Measures</b>				
- Number of established VITA sites	21	18	20	20
- Number of volunteers recruited and certified	87	125	75	90
- Number of tax returns completed	4,991	7,500	4,970	5,000
- Number of eligible EITC claimed	1,876	4,000	1,850	2,750
- Number of taxpayers using direct deposit	2,789	6,375	3,019	1,800
<b>Efficiency Measures</b>				
- Amount of EITC returned to taxpayers	\$3,748,560.00	\$5,300,000.00	\$3,794,000.00	\$3,900,000.00
- Amount of federal refunds to taxpayers	\$9,841,823.00	\$9,000,000.00	\$8,063,000.00	\$8,100,000.00
- Amount of child tax credit returned to taxpayers	-	-	-	\$1,500,000.00

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Effectiveness Measures</b>				
- Cost savings to the community on return preparation fees	-	\$2,250,000.00	\$1,491,000.00	\$1,500,000.00
- Number of financial education/asset development classes offered	4	-	4	4
- Total economic impact of VITA service	-	-	\$10,701,000.00	\$11,000,000.00



# SAVANNAH DEVELOPMENT AND RENEWAL AUTHORITY (SDRA)

## PRIMARY SERVICES

Savannah Development and Renewal Authority (SDRA) was created in 1992 by the Georgia General Assembly at the request of the Mayor and Aldermen to renew, revitalize, and beautify distressed areas of Savannah. As an independent public authority, SDRA works with the local government and the private sector to strengthen the economic climate of Greater Downtown Savannah. Specifically, SDRA serves as the City of Savannah’s economic development, marketing and outreach, and planning and implementation arm for Greater Downtown Savannah. SDRA also oversees revitalization and redevelopment of two critical Corridors—the Martin Luther King, Jr., Boulevard (MLK) and Montgomery Street Corridor—as well as the Broughton Street Urban Redevelopment Area.

## GOALS AND OBJECTIVES

### Priority Goal:

**Economic Growth** - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

### Objectives:

- Position SDRA as an independent redevelopment organization with capacity to sustain programs and operations with limited reliance on municipal funding
- Development on vacant lots, business start-ups and expansions, business retention, improvement to blighted properties, and ownership of properties for resale to investors
- To maintain the vibrant residential and business environment in downtown Savannah that reflects its historic character, respond to changing demographics and industry trends, and connect Broughton Street to key corridors and redevelopment areas

## PERFORMANCE MEASURES

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
<b>Workload Measures</b>				
- Complete an annual update to the organization’s five-year sustainability plan	-	-	1	1
- Research and apply for grants to secure additional outside funding for technical assistance, operations, programming and/or land acquisition	2	-	2	2
<b>Efficiency Measures</b>				
- Work with property owners, the City of Savannah and other stakeholders to update a plan for the rehabilitation of Wells Park and the surrounding block	1	-	1	1

	2014 Actual	2015 Outcomes	2015 Projected	2016 Deliverables
- Update the Corridor Information and Trends Report of existing conditions along MLK, Jr. Blvd and Montgomery Street corridors to include land use, vacant and blighted properties, property valuation and key demographics	1	-	1	1
- Create development plans for two redevelopment parcels, either with a development partner or by/for SDRA	1	-	1	2
- Meet with and assist five property or business owners with their business/property needs	98	-	40	20
- Identify funding to complete design and public involvement for a Montgomery Street Streetscape plan	-	-	-	1
- Seek funding, organize and host one Public Space Demonstration Project in the corridor area, to demonstrate redevelopment possibilities to the City, businesses and/or community	-	-	1	1
<b>Effectiveness Measures</b>				
- Organize four community-building events for the corridor	2	-	4	4
- Participate, support and/or partner on two high-impact economic development initiatives impacting the corridor	2	-	2	2

# CLASSIFICATIONS AND PAY GRADES



<b>JOB TITLE</b>	<b>GRADE</b>	<b>JOB TITLE</b>	<b>GRADE</b>
Accountant	17	Auto Parts Buyer	15
Accounting Clerk	10	Box Office Cashier	9
Accounting Technician	12	Box Office Clerk	10
ACM - Administrative & Community Services	---	Box Office Supervisor	17
ACM - Development and Environmental Services	---	Building and Electrical Maintenance Administrator	23
Administrative Assistant	12	Building and Electrical Maintenance Supervisor	17
Administrative Clerk	9	Building and Grounds Maintenance Administrator	23
Administrative Director	---	Building Inspections Administrator	23
Administrative Secretary	10	Building Inspector	17
Advanced Firefighter	112	Building Maintenance Technician	14
Advancement Center Administrator	23	Building Service Worker	6
Advancement Center Coordinator	22	Business Approval Coordinator	18
Alderman	---	Buyer	16
Animal Caretaker	10	Cable Access Coordinator	19
Animal Control Officer	11	Call Center System Coordinator	17
Animal Control Supervisor	16	Call Taker - 911 Center	10
Architectural Coordinator	20	Carpenter	13
Architectural Technician	17	Case Disposition Clerk	9
Arts Program Coordinator	18	Cashier	9
Arts Program Specialist	12	Cemetery Administrator	23
Asset Building/Financial Services Coordinator	18	Cemetery Conservation Coordinator	19
Asset Management Coordinator	17	Cemetery Conservation Technician	14
Assistant Auditing Director	23	Cemetery Events Coordinator	17
Assistant City Engineer	23	Cemetery Services Coordinator	19
Assistant Civic Center Director	23	Cemetery, Park and Tree Director	25
Assistant Coastal Workforce Director	23	Central Services Administrator	23
Assistant Fire Chief	123	Chemist	21
Assistant Human Resources Director	23	Chief Deputy Clerk - Recorder's Court	23
Assistant Leisure Services Bureau Chief	20	Chief Financial Officer	---
Assistant Mobility and Parking Services Director	23	Chief Fire Investigator	20
Assistant Police Chief	127	Chief Service Officer	25
Assistant Purchasing Director	23	Citizen Engagement Coordinator	17
Assistant Research and Budget Director	23	Citizen's Liaison Technician	16
Assistant Revenue Director	23	Citizen's Office Director	25
Assistant to the Clerk of Council	16	City Assistance Provider (CAP)	9
Assistant Vehicle Maintenance Director	23	City Attorney	---
Associate City Attorney	26	City Manager	---
Athletics Administrator	23	City Surveyor	19
Auditing Director	25	Civic Center Director	25
		Civil Engineer	21
		Clerical Assistant	8
		Clerk of Council	---

<b>JOB TITLE</b>	<b>GRADE</b>	<b>JOB TITLE</b>	<b>GRADE</b>
Clubhouse Attendant	6	Driver	9
Coastal Workforce Services Director	25	Economic Development Director	25
Coastal Workforce Services Finance Administrator	23	Educational Specialist	18
Commercial Refuse and Recycling Services Administrator	23	Educational Trainer	17
Commercial Refuse and Recycling Services Director	25	Electrical Inspector	17
Communications Center Coordinator	114	Electrician	14
Communications Officer	108	Electronic Control Technician	17
Communications Officer Trainee	106	Emergency Management Director	25
Communications Training Office	110	Emergency Management Program Coordinator	18
Community and Economic Development Bureau Chief	---	Employee Assistance Coordinator	18
Community Development Administrator	23	Employee Development Coordinator	17
Community Housing Services Director	25	Employee Health Coordinator	18
Community Projects Technician	12	Employee Health Coordinator, Assistant	16
Community Relations & Internship Administrator	23	Employee Relations Coordinator	18
Community Relations Coordinator	20	Employer Engagement/Workforce Development Coordinator	18
Community Resource Officer	11	Engineering Technician	15
Computer Services Specialist	16	Entrepreneurial Center Administrator	23
Concessions Clerk	10	Environmental & Sustainability Director	25
Concessions Supervisor	16	Environmental Administrator	23
Construction Inspector	17	Environmental Affairs Administrator	23
Construction Site Safety Monitor	10	Environmental Services Coordinator	21
Construction Specialist	17	Environmental Services Planner	17
Construction Specialist Apprentice	11	Environmental Technician	14
Contract Analyst	18	Equipment Mechanic	13
Contract Compliance Coordinator	16	Equipment Specialist	15
Court Services Specialist	14	Event Planner	18
Court Services Supervisor	17	Executive Assistant	16
Court Services Technician	9	Executive Assistant to City Manager	16
Crime Analyst	17	Film Services Director	25
Crime Stoppers Coordinator	20	Finance Director	26
Cultural Affairs Director	25	Financial Services Coordinator	20
Cultural Services Contract Coordinator	18	Fire Battalion Chief	120
Customer Service Representative	10	Fire Captain	117
Customer Service Specialist	11	Fire Chief	130
Customer Service Supervisor	---	Fire Construction Coordinator	20
Deputy Clerk	11	Fire Investigator	18
Deputy Clerk Supervisor	17	Fire Marshall	22
Development Liaison Administrator	23	Fire Prevention Inspector	17
Development Services Director/City Engineer	26	Fire Training Chief	119
Director of Council and Legislative Affairs	25	Firearms Examiner	21
Downtown Programs Technician	16	Firefighter	110
		Firefighter Trainee	108
		Forestry Inspector	19
		GIS Analyst	18
		GIS Technician	15

<b>JOB TITLE</b>	<b>GRADE</b>	<b>JOB TITLE</b>	<b>GRADE</b>
Graduate Intern	10	Management Projects Coordinator	21
Groom	10	Management Services Bureau Chief	---
Grounds Equipment Maintenance Specialist	14	Management Services Coordinator	22
Heavy Construction Equipment Operator	13	Marketing Coordinator	17
Heavy Equipment Operator	12	Master Equipment Mechanic	16
Help Desk Technician	14	Master Firefighter	114
Housing Administrator	23	Mayor	---
Housing Development Coordinator	18	Mechanical Inspector	17
Housing Director	25	Medium Equipment Operator	11
Human Resource Administrator	23	Meter Technician	10
Human Resources Analyst	18	Micro-Business Recruiter	17
Human Resources Assistant	10	Mobility & Parking Services Analyst	18
Human Resources Director	26	Mobility and Parking Services Coordinator	16
Human Resources Technician	14	Mobility and Parking Services Director	25
Implementation Leader	25	Neighborhood Property Coordinator	17
Industrial Pretreatment Coordinator	18	Neighborhood Services Coordinator	17
Industrial Pretreatment Technician	15	Network Engineer	21
Information Technology Administrator	23	Network Supervisor	22
Information Technology Director	26	Network Technician	19
Internal Auditor	17	Operation Ceasefire Program Coordinator	18
International Affairs Administrator	23	Operation Ceasefire Project Administrator	23
Internships Program Coordinator	20	Operation Clean Sweep Coordinator	18
Inventory Coordinator	18	Painter	11
Inventory Specialist	14	Paralegal	17
Judicial Secretary	14	Park and Tree Administrator	23
Laboratory Supervisor	17	Park and Tree Director	25
Laboratory Technician	13	Parking Facilities Shift Supervisor	12
Land Bank Administrator	23	Parking Facility Attendant/Monitor	8
Landfill Administrator	23	Parking Meter Technician	10
Landscape Architect	23	Parking Services Officer	9
Landscape Specialist	11	Parking Services Supervisor	16
Lead Equipment Mechanic	17	Parks & Recreation Services Director	25
Legal Intern	20	Payroll Administrator	23
Leisure Services Bureau Chief	---	Permit Center Supervisor	13
Library & Archives Director	25	Permit Services Administrator	23
Library Archivist	18	Permit Services Technician	15
Lifeguard	7	Permit Specialist	10
Loan Officer	14	Permitting/Flood Plane Administrator	23
Loan Specialist	12	Personnel Technician	10
Location Specialist	16	Planner	18
Maintenance Assistant	5	Planning & Research Analyst	17
Maintenance Crew Chief	14	Planning Specialist	14
Maintenance Specialist	11	Plans Examiner	18
Maintenance Superintendent	20	Plant Operator	13
Maintenance Supervisor	17	Plant Operator Trainee	11
Maintenance Worker	8	Plumbing Inspector	17
Management Analyst	17		

<b>JOB TITLE</b>	<b>GRADE</b>	<b>JOB TITLE</b>	<b>GRADE</b>
Police Administrative Services Director	25	Property Maintenance Technician	13
Police Budget Administrator	23	Public Development Administrator	23
Police Cadet	5	Public Info Administrator	23
Police Captain	121	Public Information and Education Coordinator	20
Police Chief	130	Public Information Director	25
Police Community Relations Administrator	23	Public Works and Water Resource Bureau Chief	---
Police Corporal	114	Purchasing Director	25
Police Forensic Technician	19	Purchasing Technician	13
Police Health and Fitness Coordinator	16	Radio Systems Engineer	21
Police Information Assistant	12	Radio Systems Technician I	16
Police Lieutenant	119	Radio Systems Technician II	19
Police Major	123	RB System Specialist	16
Police Officer Trainee	110	Real Property Coordinator	18
Police Officer/Advanced Police Officer	112	Real Property Director	25
Police Operations Director	25	Real Property Technician	14
Police Personnel Technician	10	Recorder's Court Data Quality Analyst	16
Police Planning and Research Coordinator	20	Recorder's Court Director	25
Police Property and Evidence Technician	13	Recorder's Court Financial Analyst	21
Police Property Coordinator	17	Recorder's Court Judge	---
Police Public Information Administrator	23	Records Supervisor	12
Police Public Information Coordinator	20	Records Technician	9
Police Sergeant	117	Recreation Services Center Supervisor	14
Police Star Corporal	115	Recreation Services Leader	10
Police Training Coordinator	19	Recreation Services Supervisor	16
Principal Crime Analyst	20	Refuse Disposal Director	25
Principal Electrical Inspector	19	Refuse Truck Operator	11
Principal Equipment Mechanic	15	Research & Budget Analyst	17
Principal Internal Auditor	20	Research & Budget Director	26
Principal Management Analyst	20	Research & Budget Program Management Coordinator	20
Principal Mechanical Inspector	19	Research & Budget Project Coordinator	20
Principal Plant Operator	15	Research & Budget Senior Analyst	18
Principal Plumbing Inspector	19	Research and Budget Technician	14
Principal Property Maintenance Inspector	19	Residential Refuse Collection Administrator	23
Principal Research & Budget Analyst	20	Residential Refuse Collection Director	25
Principal Zoning Inspector	19	Revenue Compliance Analyst	17
Private Development Coordinator	18	Revenue Director	25
Private Development Technician	15	Revenue Enforcement Coordinator	23
Program Analyst	18	Revenue Investigator	12
Program Coordinator	18	Revenue Specialist	12
Property Coordinator	18	Revenue Supervisor	15
Property Maintenance Administrator	23	Revenue Supervisor - Property Tax	16
Property Maintenance Coordinator	16	Revenue Systems Coordinator	20
Property Maintenance Director	25	Risk Management Administrator	23
Property Maintenance Inspector	14	Risk Management Analyst	18

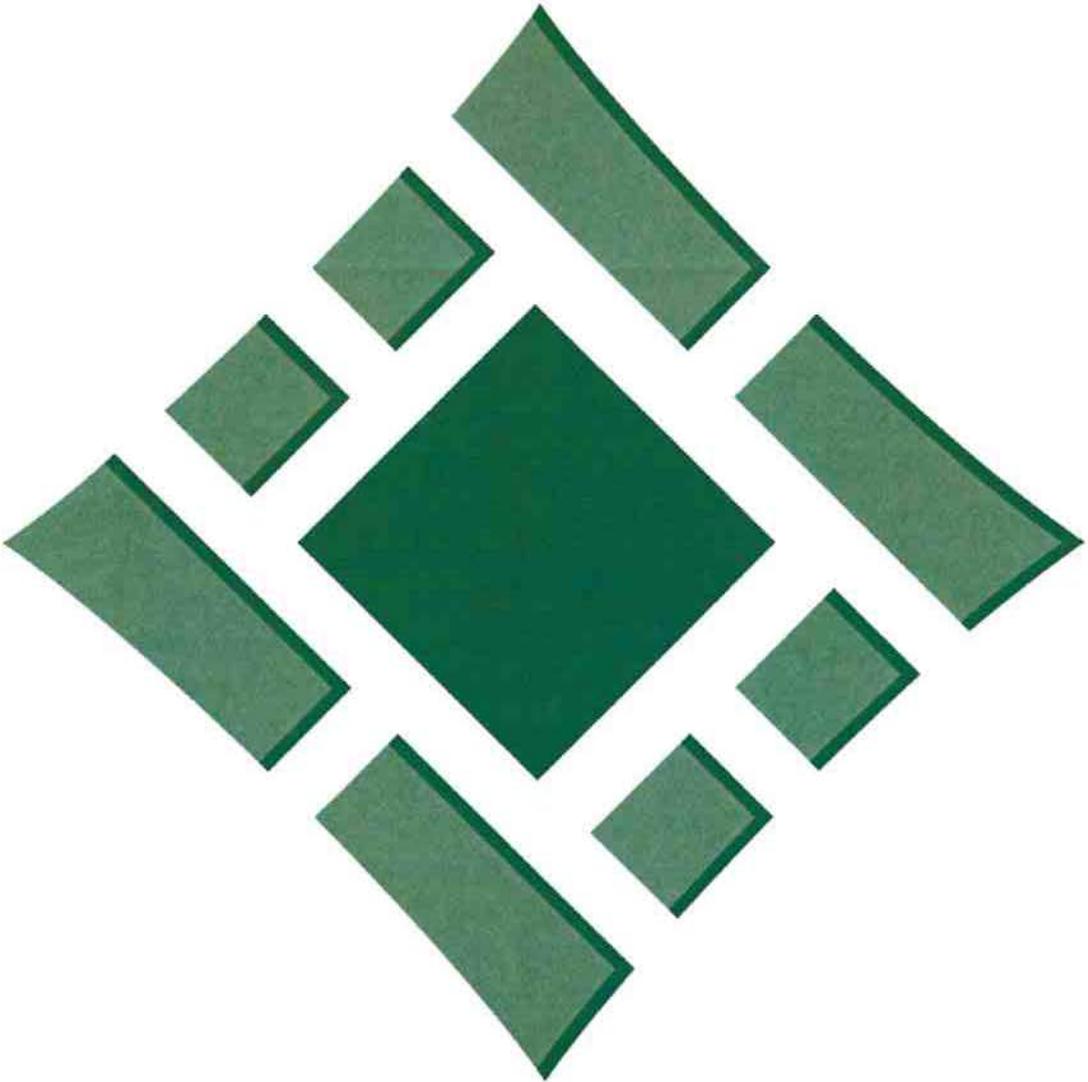
<b>JOB TITLE</b>	<b>GRADE</b>	<b>JOB TITLE</b>	<b>GRADE</b>
Risk Management Coordinator	17	Stormwater Dev/Environmental Administrator	23
Sanitation Bureau Chief	---	Stormwater Maintenance Mechanic	14
Sanitation Outreach and Education Coordinator	17	Stormwater Management Administrator	23
Sanitation Superintendent	20	Stormwater Management Director	25
Sanitation Supervisor	17	Street Cleaning Administrator	23
Sanitation Worker	8	Street Maintenance Administrator	23
Savannah Impact Director	25	Streets & Traffic Engineering Director	26
SCADA Administrator	23	Surplus Inventory Technician	13
SCADA Analyst	20	Surveying Technician	13
SCADA Technician	17	Swimming Pool Manager	13
SDRA Director	25	Systems Analyst	19
Senior Accountant	19	Systems Engineer	21
Senior Accounting Clerk	11	Televising Inspections Supervisor	17
Senior Administrative Assistant	14	Television Inspection Technician	12
Senior Carpenter	14	Therapeutic Specialist	12
Senior Case Manager	13	Tourism & Ambassadorship Coordinator	18
Senior Civil Engineer	23	Tourism and Ambassadorship Director	25
Senior Communications Officer	111	Tourism and Ambassadorship Technician	14
Senior Equipment Mechanic	14	Tourism Services Administrator	23
Senior Human Resources Analyst	20	Traffic Engineering Administrator	24
Senior Internal Auditor	18	Traffic Engineering Coordinator	19
Senior Judicial Secretary	15	Traffic Engineering Superintendent	20
Senior Laboratory Technician	15	Traffic Engineering Technician	16
Senior Lifeguard	9	Traffic Maintenance Specialist	14
Senior Maintenance Worker	9	Traffic System Coordinator	20
Senior Management Analyst	18	Training Coordinator	16
Senior Network Technician	20	Transfer Station Attendant	9
Senior Parking Meter Technician	11	Tree Maintenance Worker	11
Senior Parking Services Officer	10	Tutor	12
Senior Planner	19	Undergraduate Intern	8
Senior Plans Examiner	20	Utility Services Administrator	23
Senior Plant Operator	14	Vehicle Maintenance Coordinator	14
Senior Program Analyst	19	Vehicle Maintenance Director	25
Senior Program Specialist	18	Vehicle Maintenance Projects Coordinator	18
Senior Property Maintenance Inspector	15	Vehicle Maintenance Superintendent	20
Senior Sanitation Worker	9	Video Producer	15
Senior Systems Analyst	20	Visual Arts Coordinator	16
Senior Tree Maintenance Worker	12	Visual Arts Specialist	12
Senior Water and Sewer Maintenance Mechanic	15	Water and Sewer Administrator	23
Sign Specialist	11	Water and Sewer Convey and Distribution Director	25
Small & Micro Business Development Instructor	17	Water and Sewer Director	26
Special Operations Chief	22	Water and Sewer Locator Technician	14
Step Up Communications Coordinator	19		
Storekeeper	11		
Stormwater CIP/GIS Administrator	23		

<b>JOB TITLE</b>	<b>GRADE</b>	<b>JOB TITLE</b>	<b>GRADE</b>
Water and Sewer Maintenance Mechanic	14	Water Reclamation Director	25
Water and Sewer Meter Shop Supervisor	17	Water Service Representative	9
Water and Sewer Modeling Technician	19	Water Supply and Treatment Director	25
Water and Sewer Planning Director	25	Water Supply Process Engineer	22
Water and Sewer Project Coordinator	21	Welder	14
Water and Sewer Superintendent	20	Workforce Planner	18
Water and Sewer Supervisor	17	Youthbuild Program Coordinator	19
		Zoning Administrator	23
		Zoning Inspector	17

# 2016 SALARY GRADE TABLE



<b>GRADE</b>	<b>MINIMUM</b>	<b>MAXIMUM</b>
5	\$ 20,820	\$ 31,277
6	\$ 21,874	\$ 32,860
7	\$ 22,981	\$ 34,524
8	\$ 24,144	\$ 36,272
9	\$ 25,367	\$ 38,108
10	\$ 26,651	\$ 40,037
11	\$ 28,000	\$ 42,064
12	\$ 29,417	\$ 44,194
13	\$ 30,907	\$ 45,431
14	\$ 32,471	\$ 48,782
15	\$ 34,115	\$ 51,251
16	\$ 35,842	\$ 53,846
17	\$ 37,657	\$ 56,572
18	\$ 39,563	\$ 59,463
19	\$ 41,566	\$ 62,444
20	\$ 43,670	\$ 65,606
21	\$ 48,204	\$ 72,416
22	\$ 53,208	\$ 79,934
23	\$ 58,732	\$ 88,232
24	\$ 64,829	\$ 97,393
25	\$ 71,559	\$ 107,503
26	\$ 78,988	\$ 118,663
106	\$ 27,971	\$ 43,355
108	\$ 31,309	\$ 48,529
110	\$ 35,046	\$ 54,321
111	\$ 37,079	\$ 57,472
112	\$ 39,230	\$ 60,807
114	\$ 43,912	\$ 68,064
115	\$ 46,459	\$ 72,011
117	\$ 52,005	\$ 80,608
119	\$ 58,212	\$ 90,229
120	\$ 61,588	\$ 95,461
121	\$ 65,160	\$ 100,998
123	\$ 72,937	\$ 113,052
127	\$ 91,388	\$ 141,651
130	\$ 108,230	\$ 167,757



# 2013-2016 DEPARTMENT EXPENDITURES BY FUND



<u>Department</u>	<u>2013 Actual</u>	<u>2014 Actual</u>	<u>2015 Projected</u>	<u>2016 Adopted</u>
<b>General Administration</b>				
Mayor and Aldermen	\$ 611,333	\$ 610,767	\$ 638,216	\$ 786,422
Clerk of Council	288,651	286,615	461,118	361,324
City Manager's Office	643,247	700,268	1,092,204	1,209,969
Public Information Office	544,324	518,656	513,763	513,786
Auditing	684,995	628,437	614,815	631,992
Finance	1,231,294	1,215,530	1,158,305	1,164,940
Legal	930,941	903,300	842,863	795,954
Subtotal	\$ 4,934,785	\$ 4,863,573	\$ 5,321,284	\$ 5,464,387
<b>Leisure Services</b>				
Leisure Services Bureau				
Chief	\$ 764,168	\$ 650,103	\$ 734,026	\$ 590,207
Cultural Affairs	703,378	724,406	749,161	750,757
Youth Services	3,663,723	3,867,239	3,952,081	4,041,536
Athletic Services	1,141,518	1,170,986	1,170,065	1,124,347
Senior Services	1,994,716	2,016,153	2,070,696	2,116,292
Therapeutic Recreation	233,859	241,992	243,333	248,546
Film Services	223,695	168,695	211,497	206,213
Buildings and Grounds				
Maintenance	3,570,527	3,761,753	3,983,188	4,107,713
Building and Electrical				
Maintenance	1,544,591	1,373,895	1,501,430	1,597,595
Park and Tree	5,070,522	5,315,658	5,878,565	5,574,571
City Cemeteries	1,697,479	1,735,925	1,824,746	1,817,879
Subtotal	\$ 20,608,176	\$ 21,026,805	\$ 22,318,788	\$ 22,175,656
<b>Police</b>				
Police Chief	\$ 1,436,953	\$ 1,325,053	\$ 1,766,687	\$ 1,981,333
Patrol and Special				
Operations Division	35,142,669	35,536,353	37,437,530	39,535,291
Investigations Division	7,617,858	7,658,728	7,403,658	7,576,113
SARIC (Savannah Area				
Regional Intelligence				
Center)	1,124,909	1,127,996	1,126,948	1,345,692
Traffic Unit	1,770,165	1,766,024	1,798,253	1,969,301
Marine Patrol	710,498	671,999	756,694	716,640
Mounted Patrol	525,533	571,067	631,544	646,587
Canine Unit	510,084	536,738	594,918	575,966
Animal Control	956,944	969,492	1,078,410	928,035
Administrative Services				
Division	2,522,728	2,756,629	2,707,415	2,593,783
ormation				
Management	1,648,971	1,448,977	1,542,877	1,515,169
Training and				
Recruitment	0	0	1,328,994	1,368,943

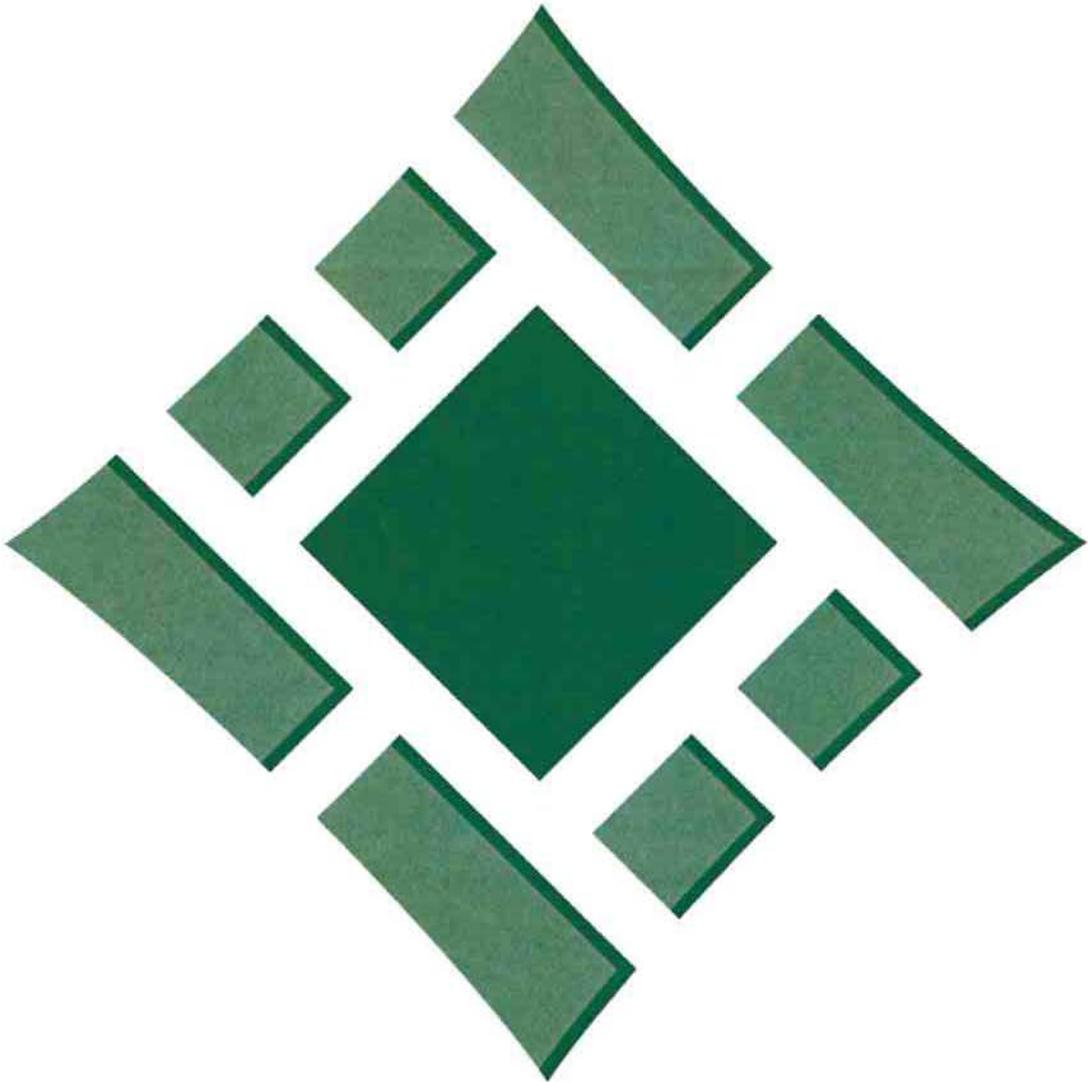
<b>Department</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
Counter Narcotics Team (CNT)	2,973,690	3,179,548	2,769,713	2,227,376
Office of Professional Standards (OPS)	1,691,553	911,613	889,031	883,100
Savannah Impact Program (SIP)	1,273,848	1,257,468	1,219,754	1,272,659
CrimeStoppers	216,996	189,349	207,915	233,281
Savannah Impact Work Ventures	277,777	292,046	345,134	308,890
Undercover Narcotics Investigation Team (U.N.I.T)	0	0	0	844,562
<b>Subtotal</b>	<b>\$ 60,401,176</b>	<b>\$ 60,199,080</b>	<b>\$ 63,605,475</b>	<b>\$ 66,522,760</b>
<b>Fire and Emergency Services</b>				
Fire Logistics	\$ 5,351,366	\$ 5,491,319	\$ 8,610,372	\$ 7,429,902
City-Wide Emergency Planning	138,870	167,432	215,483	188,012
Fire Operations	20,065,693	20,579,810	22,136,910	21,489,179
<b>Subtotal</b>	<b>\$ 25,555,929</b>	<b>\$ 26,238,561</b>	<b>\$ 30,962,765</b>	<b>\$ 29,107,093</b>
<b>ACM Administrative and Community Services</b>	<b>\$ 503,312</b>	<b>\$ 387,909</b>	<b>\$ 176,024</b>	<b>\$ 349,292</b>
<b>Management Services</b>				
Management Services Bureau Chief	\$ 253,235	\$ 246,865	\$ 275,825	\$ 376,187
Research and Budget	549,381	617,962	721,888	679,161
Human Resources	1,548,015	1,536,795	1,804,328	1,814,202
Risk Management	663,136	742,336	815,556	838,273
Purchasing	514,068	474,568	440,059	477,413
Revenue	1,481,221	1,553,184	1,557,681	1,596,845
Recorder's Court of Chatham County	2,230,737	2,311,096	2,243,439	2,393,428
Research Library and Municipal Archives	223,319	215,120	228,343	234,103
Inventory Management	356,297	349,451	354,108	352,505
Mail and Municipal Building Services	736,516	743,764	754,563	782,042
<b>Subtotal</b>	<b>\$ 8,555,925</b>	<b>\$ 8,791,141</b>	<b>\$ 9,195,790</b>	<b>\$ 9,544,159</b>
<b>Community and Economic Development</b>				
Community and Economic Development Bureau Chief	\$ 367,733	\$ 331,884	\$ 358,232	\$ 385,801
Community Services	322,727	340,422	353,113	345,800
Land Bank Administration	(5,274)	0	0	0
Citizen Office	1,256,504	1,258,141	1,333,102	1,382,545

<b>Department</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
River Street Hospitality Center	130,333	137,561	138,935	142,499
11 Call Service Center	213,563	211,389	206,370	207,686
Real Property Services	450,827	470,668	505,226	497,407
Step Up Program	307,770	221,260	257,160	290,123
Economic Development Savannah Development and Renewal Authority (SDRA)	0	0	268,587	275,000
Entrepreneurial Center	307,152	354,266	430,582	432,980
<b>Subtotal</b>	<b>\$ 3,868,880</b>	<b>\$ 4,043,696</b>	<b>\$ 4,676,302</b>	<b>\$ 4,498,803</b>
<b>Public Works</b>				
Public Works and Water Resources Bureau Chief <sup>1</sup>	\$ 672,486	\$ 661,754	\$ 643,418	\$ 718,467
Traffic Engineering	6,291,704	6,449,018	6,720,951	7,008,750
Stormwater Management	5,069,401	5,418,783	5,801,964	5,991,535
Streets Maintenance	4,834,781	4,903,246	4,931,516	5,404,305
Development Services	4,139,134	4,269,664	4,426,804	4,411,669
Environmental Services and Sustainability Division	0	315,246	335,346	397,296
<b>Subtotal</b>	<b>\$ 21,007,506</b>	<b>\$ 22,017,711</b>	<b>\$ 22,859,999</b>	<b>\$ 23,932,022</b>
<b>General Fund</b>				
<b>Interdepartmental</b>	<b>\$ 27,676,419</b>	<b>\$ 30,647,322</b>	<b>\$ 31,264,154</b>	<b>\$ 25,990,074</b>
<b>Total General Fund</b>	<b>\$ 173,112,108</b>	<b>\$ 178,215,798</b>	<b>\$ 190,380,581</b>	<b>\$ 187,584,246</b>
<b>Public Safety</b>				
<b>Communications Fund</b>	<b>\$ 6,006,931</b>	<b>\$ 6,386,179</b>	<b>\$ 6,673,332</b>	<b>\$ 6,903,098</b>
<b>Hazardous Material</b>				
<b>Team Fund</b>	<b>\$ 519,984</b>	<b>\$ 683,171</b>	<b>\$ 562,833</b>	<b>\$ 545,142</b>
<b>Sanitation Fund</b>				
Sanitation Bureau Chief	\$ 709,870	\$ 673,128	\$ 721,358	\$ 651,754
Residential Refuse	8,203,377	7,958,180	7,965,223	8,066,375
Refuse Disposal	5,555,095	5,497,159	5,745,050	6,207,779
Street Cleaning	2,203,833	2,377,019	2,375,834	2,905,195
Commercial Refuse	1,663,191	1,605,660	1,687,735	1,725,189
Recycling and Litter Services	2,387,320	2,554,590	2,772,796	2,690,141
Property Maintenance Enforcement	2,126,229	2,250,690	2,388,181	2,280,278
Sanitation Interdepartmental	2,381,751	4,328,716	4,408,984	4,105,876
<b>Subtotal</b>	<b>\$ 25,230,666</b>	<b>\$ 27,245,142</b>	<b>\$ 28,065,161</b>	<b>\$ 28,632,587</b>
<b>Civic Center</b>				

<b>Department</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
Civic Center Operations	\$ 4,199,063	\$ 3,689,125	\$ 3,512,757	\$ 3,264,480
Civic Center Concession	409,612	334,977	385,372	379,611
Subtotal	\$ 4,608,675	\$ 4,024,102	\$ 3,898,129	\$ 3,644,100
<b>Water Fund</b>				
ACM Development and Environmental Services	\$ 322,783	\$ 330,933	\$ 301,941	\$ 338,739
Water and Sewer Director	599,344	492,655	476,511	524,834
Utility Services	1,690,426	1,787,551	1,802,054	1,849,064
Water and Sewer Planning and Engineering	1,302,386	1,413,717	1,411,019	1,400,466
Water Supply and Treatment	5,790,359	5,436,872	5,654,712	6,332,429
Water Distribution	4,384,389	4,356,411	4,557,850	4,623,068
Water Interdepartmental	3,129,975	23,366,362	11,090,134	11,796,265
Subtotal	\$ 17,219,662	\$ 37,184,501	\$ 25,294,221	\$ 26,864,865
<b>Sewer Fund</b>				
Sewer Maintenance Lift Stations	\$ 3,331,313	\$ 3,627,561	\$ 3,669,584	\$ 3,676,325
Maintenance	4,302,807	4,587,205	4,929,565	4,799,528
President Street Plant	6,407,304	6,740,743	6,932,867	7,277,311
Regional Plants	2,269,454	2,155,069	2,247,248	2,384,929
Sewer Interdepartmental	9,055,398	9,291,312	18,993,808	21,621,247
Subtotal	\$ 25,366,276	\$ 26,401,890	\$ 36,773,072	\$ 39,759,365
<b>I &amp; D Water Fund</b>	\$ 9,536,749	\$ 9,281,893	\$ 8,224,602	\$ 8,507,686
<b>Mobility and Parking Services Fund</b>				
Mobility and Parking Administration and Enforcement	\$ 3,265,632	\$ 3,878,566	\$ 3,860,187	\$ 3,709,500
Parking Garages and Lots	5,384,154	5,400,480	5,339,805	5,070,087
Parking Interdepartmental	1,336,374	1,063,265	5,390,398	3,243,843
Tourism Management and Ambassadorship	0	432,995	793,910	1,299,792
Subtotal	\$ 9,986,160	\$ 10,775,306	\$ 15,384,300	\$ 13,323,222
<b>Community Development Fund</b>				
Community Planning and Development	\$ 640,834	\$ 590,569	\$ 731,185	\$ 826,811
Housing and Housing Project Delivery	1,244,331	1,321,636	1,408,528	1,453,585

<b>Department</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Projected</b>	<b>2016 Adopted</b>
Advancement Center at Moses Jackson Program	265,726	280,264	313,360	323,553
Costs/Carryforward	10,716,670	12,493,049	7,783,775	7,481,442
<b>Subtotal</b>	<b>\$ 12,867,561</b>	<b>\$ 14,685,518</b>	<b>\$ 10,236,848</b>	<b>\$ 10,085,403</b>
<b>Grant Fund</b>	<b>\$ 6,304,031</b>	<b>\$ 5,813,306</b>	<b>\$ 6,120,467</b>	<b>\$ 8,386,772</b>
<b>Internal Services Fund</b>				
Vehicle Maintenance	\$ 4,937,357	\$ 5,102,264	\$ 5,611,527	\$ 5,616,046
Information Technology	5,283,006	5,348,421	6,259,027	6,563,426
<b>Subtotal</b>	<b>\$ 10,220,363</b>	<b>\$ 10,450,685</b>	<b>\$ 11,870,554</b>	<b>\$ 12,179,472</b>
<b>Other Funds</b>				
Hotel/Motel Tax	\$ 6,850,943	\$ 7,814,773	\$ 8,449,850	\$ 8,862,343
Golf Course Fund	128,462	68,427	60,000	0
Computer Purchase Fund	523,754	637,377	733,896	721,295
Vehicle Purchase Fund	6,366,739	15,145,869	6,412,384	6,492,400
Radio Replacement Fund	0	0	1,338,000	1,338,000
Recorder's Court Technology Fund	0	0	500,000	100,000
<b>Subtotal</b>	<b>\$ 13,869,898</b>	<b>\$ 23,666,446</b>	<b>\$ 17,494,130</b>	<b>\$ 17,514,038</b>
<b>SUBTOTAL CITYWIDE</b>	<b>\$ 314,849,064</b>	<b>\$ 354,813,937</b>	<b>\$ 360,978,230</b>	<b>\$ 363,930,031</b>
Less Transfers Between Funds	\$ (43,062,789)	\$ (42,375,349)	\$ (49,454,954)	\$ (49,295,150)
<b>TOTAL EXPENDITURES</b>	<b>\$ 271,786,275</b>	<b>\$ 312,438,588</b>	<b>\$ 311,523,276</b>	<b>\$ 314,634,881</b>

<sup>1</sup>Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.



# 2016 VEHICLE REPLACEMENT LIST



The table below shows the estimated costs for vehicles and related accessories that are scheduled to be replaced in 2016.

Department	Vehicle #	Vehicle Type	Estimated Cost
<b>General Administration</b>			
City Manager	0723	Utility Truck-1/2 Ton SUV	\$ 26,035
<b>Subtotal</b>			<b>\$ 26,035</b>
<b>Management Services Bureau</b>			
Inventory Management	5130	Forklift	\$ 28,035
<b>Subtotal</b>			<b>\$ 28,035</b>
<b>Public Works and Water Resources Bureau</b>			
Traffic Engineering	7234	Traffic Line Marker	\$ 250,035
Stormwater Management	4231	Pick Up-1/2 Ton Long Bed	25,035
Stormwater Management	5238	Loader Tool Carrier	110,035
Stormwater Management	5240	Dump Truck 13.5 15.2 Cu Yard	105,035
Stormwater Management	6255	Flatbed-Dumping 2 1/2 Ton	75,035
Stormwater Management	6256	Tractor-With Side Mower	70,035
Stormwater Management	6265	Sprayer Truck- W/ 4 Wheel Drive	70,035
Stormwater Management	6275	Tractor-With Side Mower	70,035
Stormwater Management	7227	Pick Up-3/4 Ton Long Bed	26,535
Stormwater Management	7255	Flatbed Crew Cab Non-Dumping	75,035
Stormwater Management	8228	Dump Truck 13.5 -15.2 Cu Yard	105,035
Stormwater Management	8235	Van-3/4 Ton	30,535
Stormwater Management	8239	Combination Jet-Vac Truck	305,035
Streets Maintenance	2225	Mower-Rotary Cutter Bush Hog	5,000
Streets Maintenance	2226	Mower-Rotary Cutter Bush Hog	5,000
Streets Maintenance	2227	Mower-Rotary Cutter Bush Hog	5,000
Streets Maintenance	6257	Tractor-With Side Mower	70,035
Streets Maintenance	6266	Tractor GP>50	35,035
Streets Maintenance	6267	Tractor GP>50	35,035
Streets Maintenance	6268	Tractor GP>50	35,035
Development Services	1302	Pick Up-1/2 Ton Long Bed	25,035
Development Services	3302	Van-1/2 Ton	26,035
Development Services	6330	Pickup - 1/4 Ton	23,535
<b>Subtotal</b>			<b>\$ 1,582,200</b>
<b>Community and Economic Development Bureau</b>			
Citizen Office	8215	Pressure Washer	\$ 18,035
Citizen Office	8701	Flatbed-Dumping 2 1/2 Ton Short Bed	75,035
<b>Subtotal</b>			<b>\$ 93,070</b>

Department	Vehicle #	Vehicle Type	Estimated Cost
<b>Police Bureau</b>			
Patrol & Special Operations	1451	Van-Police Cruiser	\$ 50,950
Patrol & Special Operations	1492	Sedan Marked Police Take Home	34,700
Patrol & Special Operations	4489	Sedan-Marked Police Take Home	34,700
Patrol & Special Operations	8423	Sedan Marked Police Take Home	34,700
Patrol & Special Operations	8457	Sedan Marked Police Take Home	34,700
Patrol & Special Operations	8464	Sedan Marked Police Take Home	34,700
Patrol & Special Operations	8469	Sedan Mid-Size Unmarked Police Unit	22,800
Patrol & Special Operations	9498	Sedan Marked Police Take Home	34,700
Patrol & Special Operations	40708	Sedan Marked Police Hot Seat	34,700
Patrol & Special Operations	846108	Sedan Marked Police Take Home	34,700
Patrol & Special Operations	946108	Sedan Marked Police Take Home	34,700
Investigations Division	494	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	8439	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	8470	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	8476	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	8479	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	8481	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	146408	Sedan Mid-Size Unmarked Police Unit	22,800
Investigations Division	1444008	Sedan Marked Police Take Home	34,700
Traffic Unit	9417	Utility Truck-Super Duty Crew Cab	34,185
Traffic Unit	9418	Utility Truck-Super Duty Crew Cab	34,185
Traffic Unit	9457	Sedan Marked Police Take Home	34,700
Mounted Patrol	2447	Pick Up F450 Super Duty	43,935
Admin Services Division	7905	Sedan Mid-Size Unmarked Police Unit	22,800
Savannah Impact	5484	Sedan Unmarked Police Hot Seat	22,800
Savannah Impact	5903	Sedan Mid-Size Unmarked Police Unit	22,800
Savannah Impact	8472	Sedan Unmarked Police Hot Seat	22,800
Savannah Impact	8473	Sedan Mid-Size Unmarked Police Unit	22,800
Savannah Impact	8475	Sedan Mid-Size Unmarked Police Unit	22,800
Savannah Impact Work Venture	5487	Pick Up-3/4 Ton Long Bed	25,035
Savannah Impact Work Venture	5981	Pressure Washer	12,035
<b>Subtotal</b>			<b>\$ 901,225</b>
<b>Fire and Emergency Services Bureau</b>			
Fire Administration	7507	Pick Up-3/4 Ton Long Bed	\$ 26,535
Fire Administration	8560	Sedan Mid-Size General Purpose	23,035
Fire Administration	9553	Sedan Small General Purpose	19,535
<b>Subtotal</b>			<b>\$ 69,105</b>
<b>Leisure Services Bureau</b>			
Youth Services	2601	Van-Handicap	\$ 55,035
Athletic Services	4623	Sedan Small General Purpose	18,035
Buildings and Grounds Maintenance	2603	Sedan Small General Purpose	18,035

Department	Vehicle #	Vehicle Type	Estimated Cost
Buildings and Grounds Maintenance	5613	Pick Up-1/2 Ton Long Bed	23,535
Buildings and Grounds Maintenance	6613	Flatbed-Dumping 1 Ton	38,035
Building and Electrical Maintenance	4619	Pick Up-1/2 Ton Long Bed	23,535
Building and Electrical Maintenance	6623	Pick Up-1/2 Ton Long Bed	23,535
Building and Electrical Maintenance	7618	Pick Up-1/2 Ton Long Bed	23,535
Park and Tree	237	Mower-Riding	19,035
Park and Tree	257	Mower-Riding Zero Turn	13,535
Park and Tree	5276	Trailer-Flatbed	4,035
Park and Tree	8236	Flatbed-Dumping 1 Ton	38,035
City Cemeteries	65	Trailer-Cargo	5,035
City Cemeteries	5226	Sedan Mid-Size General Purpose	21,535
City Cemeteries	6251	Trailer-Flatbed	4,000
City Cemeteries	6252	Trailer-Flatbed	4,000
<b>Subtotal</b>			<b>\$ 332,490</b>
<b>General Fund Total</b>			<b>\$ 3,032,160</b>
<b>Community Development Fund</b>			
Housing-Project Delivery	4110	Pick Up-1/2 Ton Short Bed	\$ 23,535
Land Bank	690408	Sedan Small General Purpose	18,035
<b>Subtotal</b>			<b>\$ 41,570</b>
<b>Sanitation Fund</b>			
Residential Refuse	8748	Pick Up-1/2 Ton Long Bed	\$ 23,535
Residential Refuse	9716	2009 Crane Carriers Chassis	240,000
Residential Refuse	9719	2009 Crane Carriers Chassis	240,000
Residential Refuse	9720	2009 Crane Carriers Chassis	240,000
Residential Refuse	9722	2009 Crane Carriers Chassis	240,000
Street Cleaning	1702	Sweeper-3 Wheel Mechanical	185,035
Street Cleaning	1703	Sweeper-3 Wheel Mechanical	185,035
Street Cleaning	1705	Pick Up-1/2 Ton Long Bed	25,035
Commercial Refuse	8752	IFL-Refuse Compactor	240,000
Recycling & Litter Services	8702	Flatbed-Dumping 2 ½ Ton Short Bed	75,035
Recycling & Litter Services	9717	2009 Crane Carriers Chassis	240,000
Recycling & Litter Services	9721	2009 Crane Carriers Chassis	240,000
Property Maintenance Enforcement	5317	Sedan Small General Purpose	18,035
Property Maintenance Enforcement	6329	Pick Up- ¼ Ton	23,535
Property Maintenance Enforcement	7320	Sedan Small General Purpose	18,035
Property Maintenance Enforcement	8311	Pick Up- ¼ Ton	23,535

<b>Department</b>	<b>Vehicle #</b>	<b>Vehicle Type</b>	<b>Estimated Cost</b>
Property Maintenance Enforcement	632808	Pick Up- ¼ Ton	23,535
<b>Subtotal</b>			<b>\$ 2,280,350</b>
<b>Water Fund</b>			
Water and Sewer Planning & Engineering	7830	Pick Up-1/2 Ton Short Bed	\$ 23,535
Water Distribution	5847	Hydraulic Boom Truck	165,035
<b>Subtotal</b>			<b>\$ 188,570</b>
<b>Sewer Fund</b>			
President Street Plant	5835	Forklift	28,035
President Street Plant	8234	Pick Up- ¼ Ton	23,535
Regional Plants	8819	Pickup-1/2 Ton Long Bed	23,535
<b>Subtotal</b>			<b>\$ 75,105</b>
<b>I&amp;D Water Fund</b>			
I&D Plant	0809	Hydraulic Boom Truck	\$ 165,035
<b>Subtotal</b>			<b>\$ 165,035</b>
<b>Mobility &amp; Parking Services Fund</b>			
Parking Enforcement	7120	Sedan Small General Purpose	\$ 18,035
Tourism Management & Ambassadorship	5126	Sedan Small General Purpose	18,035
<b>Subtotal</b>			<b>\$ 36,070</b>
<b>Internal Services Fund</b>			
Information Technology	6104	Van- ¾ Ton	\$ 29,035
<b>Subtotal</b>			<b>\$ 29,035</b>
<b>GRAND TOTAL</b>			<b>\$ 5,847,895</b>

# GLOSSARY OF KEY TERMS

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**Accounting System** - The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity or fund.

**Accrual Basis** - Method of accounting in which transactions are recorded at the time they are incurred, as opposed to when cash is received or spent.

**Activity** - An organizational classification composed of related work programs aimed at accomplishing a major service or regulatory program for which a government is responsible. Activity expenditure functions relate to the primary purpose/service for which expenditures are made.

**Adjusted Budget** - The budget as adopted by the City Council and adjusted to show transfers into or out of it.

**Ad Valorem Taxes** - Taxes levied on real and personal property according to valuation of the property and the tax rate.

**Appropriation** - A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with expenditures.

**Assessed Valuation** - An established value for real and personal property for use as a basis in levying ad valorem taxes.

**Balanced Budget** - A budget in which planned revenues equals planned expenditures.

**Base Budget** - The base budget includes the approved expenditures required to provide the necessary resources to continue current work programs in support of approved goals and objectives. Service changes and capital improvements are not included in the base budget.

**Bond** - A written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

**Budget** - An annual financial plan embodying estimated expenditures for providing services and the proposed means of financing them.

**Bureau** - The primary organizational breakdown within many City funds. Each bureau serves a specific function or functions within the given fund entity.

**Capital Budget** - The appropriation of bonds or operating revenue for improvements to City facilities including buildings, streets, water/sewer lines, and parks.

**Capital Expenditure** - An addition to the value of a fixed physical asset, constructed or purchased, that has a useful life of ten years or more and cost \$5,000 or more.

**Capital Improvement Program Projects (CIP Projects)** - Construction, renovation or physical improvement projects costing more than \$5,000 are termed capital expenditures or CIP Projects. These projects may include the maintenance or renovation of an existing structure or the construction of a new facility.

**Capital Outlay** - Capital items are defined as tangible items such as tools, desks, machinery and vehicles costing more than \$5,000 each and having a useful life of more than one year.

**Class Title** - Job classification or title.

**Commodities** - Items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition and which are generally of limited value and/or are characterized by rapid depreciation. Office supplies, postage, and small fixed assets are examples of commodities.

**Community Development Block Grant (CDBG)** - A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

**Contingency** - Those funds included in the budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

**Debt Retirement** - Repayment of general long-term debt principal and interest.

**Debt Service** - Payments of principal and interest to lenders or creditors on outstanding debt.

**Department** - Bureaus are subdivided into departments. A department may refer to a single activity or a grouping of related activities.

**Depreciation** - the systematic reduction in the recorded cost of a fixed asset. Examples of fixed assets that can be depreciated are buildings, furniture, leasehold improvements, and office equipment.

**Draw From Reserve For Open Purchase Orders** - Withdrawal of funds previously set aside to cover encumbrances from the previous year.

**Employee Benefits** - Contributions made by the City to designated funds to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for social security and various pensions as well as medical and life insurance plans.

**Encumbrance** - Commitment of funds to be used for goods and services not yet delivered.

**Enterprise Fund** - A self-supporting fund designed to account for activities supported by user charges. In the City of Savannah, the enterprise funds are Water, Sewer, I & D Water, Mobility & Parking Services, Civic Center, Golf Course, and Sanitation.

**Expenditure** - The payment of cash or the incurring of a liability for the acquisition of goods and services.

**Factor** – An important contributor to an outcome.

**Fiduciary Fund** - Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

**Fiscal Year** - The accounting period for which an organization budgets is termed the fiscal year. In the City of Savannah, the fiscal year is the same as the calendar year.

**Franchise Fee** - A fee levied on utilities, as well as Mobility and Parking Services, for use of City rights-of-way.

**Fund** - A set of interrelated self balancing accounts to record revenues and expenditures for the purpose of carrying out specific objectives.

**Fund Balance** - The excess of the revenues and other financing sources over the expenditures and other uses.

**General Fund** - The fund that accounts for all revenues and expenditures which are not accounted for in specific purpose funds. It finances the regular day-to-day operations of the City.

**General Fund Contribution** - Subsidy to a fund which is not supported by its own revenues. Several funds, such as Public Safety Communications and Civic Center, generally require this contribution.

**General Obligation Bonds** - Bonds used to finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from property taxes and these bonds are backed by the "full faith and credit" of the issuing government.

**Generally Accepted Accounting Principles (GAAP)** - A set of standard rules and procedures used to account for the receipt and expenditure of funds.

**Goal** - A measurable statement of desired conditions to be maintained or achieved.

**Governmental Funds** - These funds are used to finance the acquisition, usage, and balances of the City's expendable financial resources. The City utilizes the following types of governmental funds: the General Fund, Special Revenue Funds, Capital Improvement Projects Fund, and Debt Service Fund.

**Grade** - A measurement on the City's pay plan scale used to assign pay to job classifications.

**Grant** - An award of funding provided by a governmental unit or other type organization in aid or support of a particular governmental function or program.

**HOME Program** - A federal program that allocates funds for housing through block grants. These grants require non-federal matching funds.

**I & D** - Refers to the Industrial and Domestic Water Supply operations.

**Indicator** - A measure or combination of measures that allows the observer to know whether performance is in line, ahead of, or behind a specific service at a specific level.

**Infrastructure** - Physical assets such as streets and buildings.

**Interfund Transfers** - Amounts transferred from one fund to another, primarily for work or services provided.

**Internal Services Fund** - The Internal Services Fund is used to account for the financing of goods or services provided by one department of a government to other departments or agencies on a cost-reimbursement basis.

**Local Option Sales Tax (LOST)** - State legislation allows local governments to levy an additional sales tax in its jurisdiction. The City of Savannah currently collects a percentage of proceeds based on a 1% voter approved local option. The use of these funds is unrestricted.

**Major Code** - A major code is assigned to classify eight major groups of expenditures. The groups are: Personnel Services, Outside Services, Commodities, Interfund Services, Capital Outlay, Debt Service Charges, Interfund Transfers, and Other Expenses. Each group consists of a series of minor codes which have related functional characteristics.

**Mandate** - A legal requirement that a jurisdiction provide a specific service at a specific level.

**Millage Rate** - The tax rate on property. One mill equals \$1 per \$1,000 of assessed property value.

**Minor Code** - Classifies the type or description of items purchased or the services obtained within a major code. Examples include salaries, supplies, and professional services. This is the most detailed expenditure classification. A minor code is also known as the account code.

**Modified Accrual Accounting** - A basis of accounting in which revenues are recorded when collected within the current period or soon enough thereafter to be used to pay liabilities of the current period and expenditures are recognized when the related liability is incurred.

**Objective** - A decision about the amount of progress to be made within a specified time in reducing the gap between real conditions and ideal conditions described in the goal.

**Operations Budget** - Referred to as an operating budget. The operations budget is the portion of the budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as salaries, supplies, utilities, materials, travel and fuel.

**Ordinance** - A formal legislative enactment by the City Council which has the full force and effect of law within the boundaries of the City.

**Organization Chart** - A chart representing the authority, responsibility, and relationship among departmental entities within the organization.

**Other Expenses** - Items of expenditure primarily for payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City.

**Outside Services** - Items of expenditure for services the City receives primarily from an outside company. Utilities, rent, travel, and advertising are examples of outside services.

**Performance Measures** - Specific quantitative measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

**Personnel Services** - Items of expenditure in the operating budget for salaries and wages paid for services performed by City employees as well as the fringe benefit costs associated with City employment.

**Program** - An organized set of related work activities within a bureau or a department which are directed toward a common purpose or goal and represent a well-defined use of City resources. Each City department usually is responsible for a number of related service programs.

**Projected** – An estimation of revenues and expenditures based on past trends, current economic conditions, and future financial forecasts.

**Property Tax** - A tax levied on the assessed value of real and personal property. Generally, assessed value is 40% of market value.

**Proprietary Funds** - All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The City utilizes two types of proprietary funds: Enterprise Funds and Internal Services Fund.

**Revenue** - Money or income received by the City from external sources, such as taxes collected, or an amount received for performing a service.

**Revenue Bonds** - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest due on the bond.

**Risk Management** - The coordinated and continuous effort to minimize potential financial and human resource losses arising from workers compensation, liability, and property exposures.

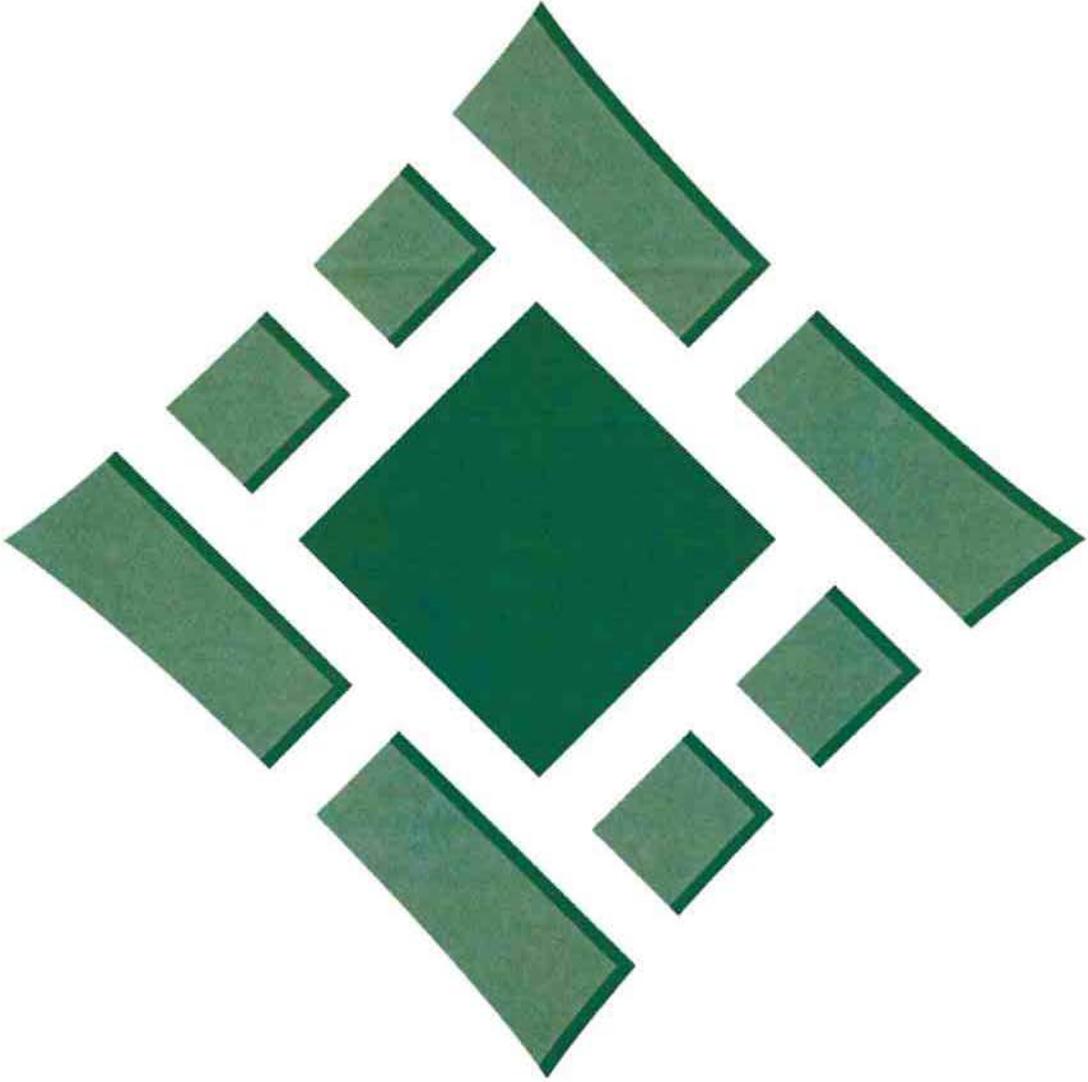
**Self-Insurance** - The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks; losses which do occur are charged against those accounts or funds.

**Special Purpose Local Option Sales Tax (SPLOST)** - A 1% voter approved addition to the sales tax to be used only for specified capital purposes.

**Special Revenue Funds** - Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These funds are legally restricted to expenditures for specified purposes.

**User Charges** - The payment of a fee for direct receipt of a public service by the party benefiting from the service. Examples are water, sewer and residential refuse fees.

**Vision Statement** – A meaningful statement that describes the future of the organization as seen through the eyes of the customer, stakeholder, employee, and citizens.



# LIST OF ACRONYMS



ACM	Assistant City Manager
ADA	Americans with Disabilities Act
AEDs	Automatic External Defibrillation Devices
AWWA	American Water Works Association
BPTS	Bacon Park Transfer Station
CAFR	Comprehensive Annual Financial Report
C.A.L.E.A.	The Commission on Accreditation for Law Enforcement Agencies
CDBG	Community Development Block Grant
CIP	Capital Improvement Program
CJIS	Criminal Justice Information System
COS	City of Savannah
CWF	Center for Working Families
CWIB	Coastal Workforce Investment Board
DCA	Department of Community Affairs
DFRL	Dean Forest Road Landfill
DSA	Downtown Savannah Authority
EITC	Earned Income Tax Credit
EPD	Environmental Protection Division
ERP	Enterprise Resource Planning
ERU	Equivalent Residential Unit
ESPLOST	Education Special Purpose Local Option Sales Tax
FCC	Federal Communications Commission
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GCIC	Georgia Crime Information Center
GDP	Gross Domestic Product

GED .....	General Equivalency Diploma
GFOA .....	Government Finance Officers Association
GIS .....	Geographical Information System
HOME .....	Home Investment Partnership Program
HUD .....	U.S. Department of Housing and Urban Development
HVAC .....	Heating, Ventilation, Air Conditioning
ICMA .....	International City/County Management Association
ICS .....	Incident Command System
I & D .....	Industrial and Domestic
ISO .....	Insurance Services Offices
LGIP .....	Local Government Investment Pool
LOST .....	Local Option Sales Tax
MBE .....	Minority-owned Business Enterprise
MLK .....	Martin Luther King, Jr., Blvd.
MOA .....	Memorandums of Agreement
MPC .....	Metropolitan Planning Commission
MPO .....	Metropolitan Planning Organization
MSA .....	Metropolitan Statistical Area
M/WBE .....	Minority & Women-Owned Business Enterprise
NIMS .....	National Incident Management System
NPDES .....	National Pollution Discharge Elimination System
NPQ .....	National Board on Fire Service Professional Qualifications
NSP .....	Neighborhood Stabilization Program
OCS .....	Operation Clean Sweep
OPEB .....	Other Post-Employment Benefits
PM (Vehicle Maintenance) .....	Preventive Maintenance
PSAP .....	Public Safety Answering Point
ROW .....	Right-of-Way

RTU..... Remote Terminal Unit

SAGIS .....Savannah Area Geographic Information System

SARIC ..... Savannah Area Regional Intelligence Center

SBAC ..... Small Business Assistance Corporation

SCADA..... Supervisory Control and Data Acquisition

SCMPD ..... Savannah-Chatham Metropolitan Police Department

SDRA .....Savannah Development and Renewal Authority

SFES..... Savannah Fire & Emergency Services

SPLOST .....Special Purpose Local Option Sales Tax

SIP .....Savannah Impact Program

TBD..... To Be Determined

TMDL ..... Total Maximum Daily Load

TSHE..... The Savannah History Experience

U.N.I.T..... Undercover Narcotic Investigation Team

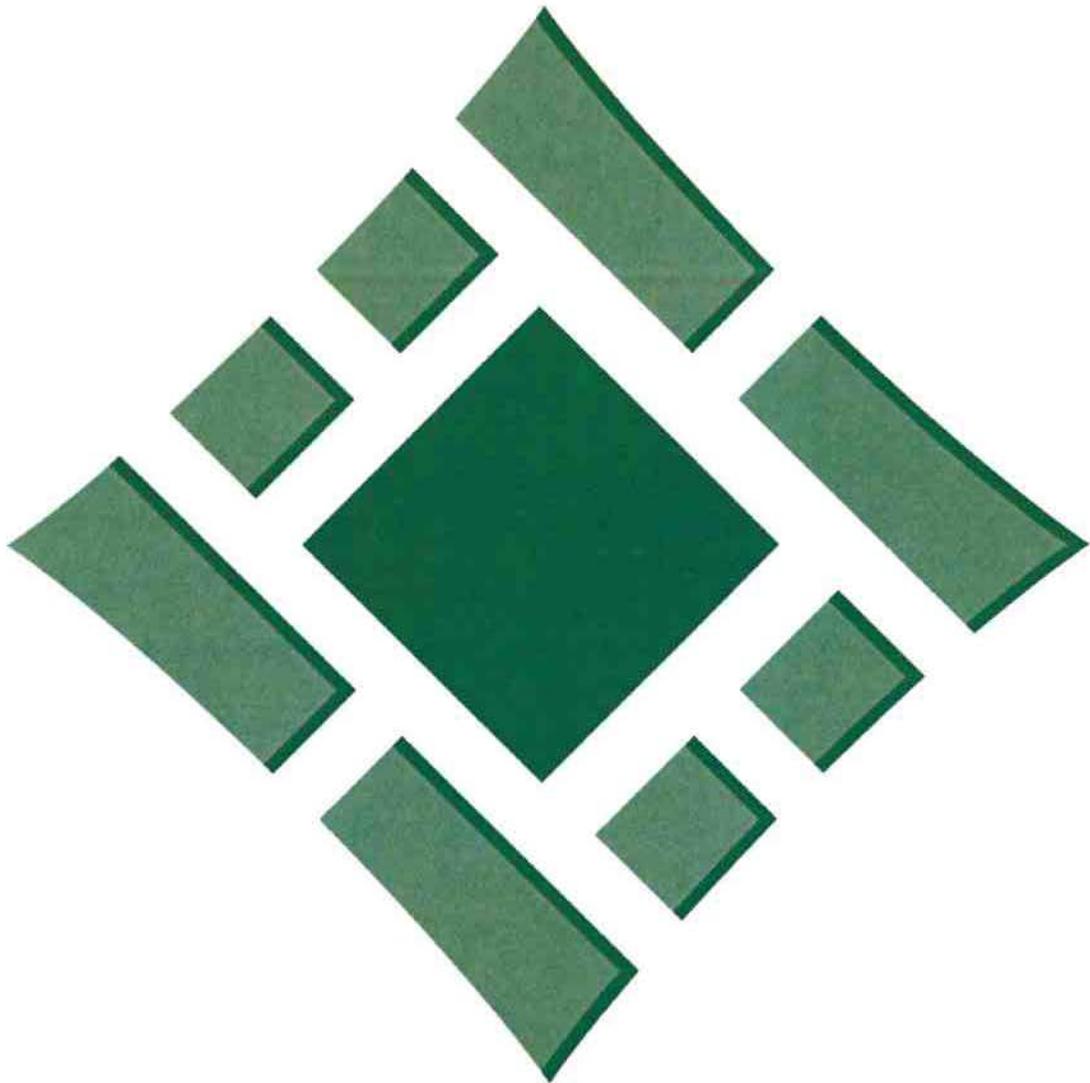
VITA .....Volunteer Income Tax Assistance Program

WBE..... Woman-owned Business Enterprise

WIA ..... Workforce Investment Act

YES ..... Youth Engagement Steering

YFA ..... Youth Futures Authority



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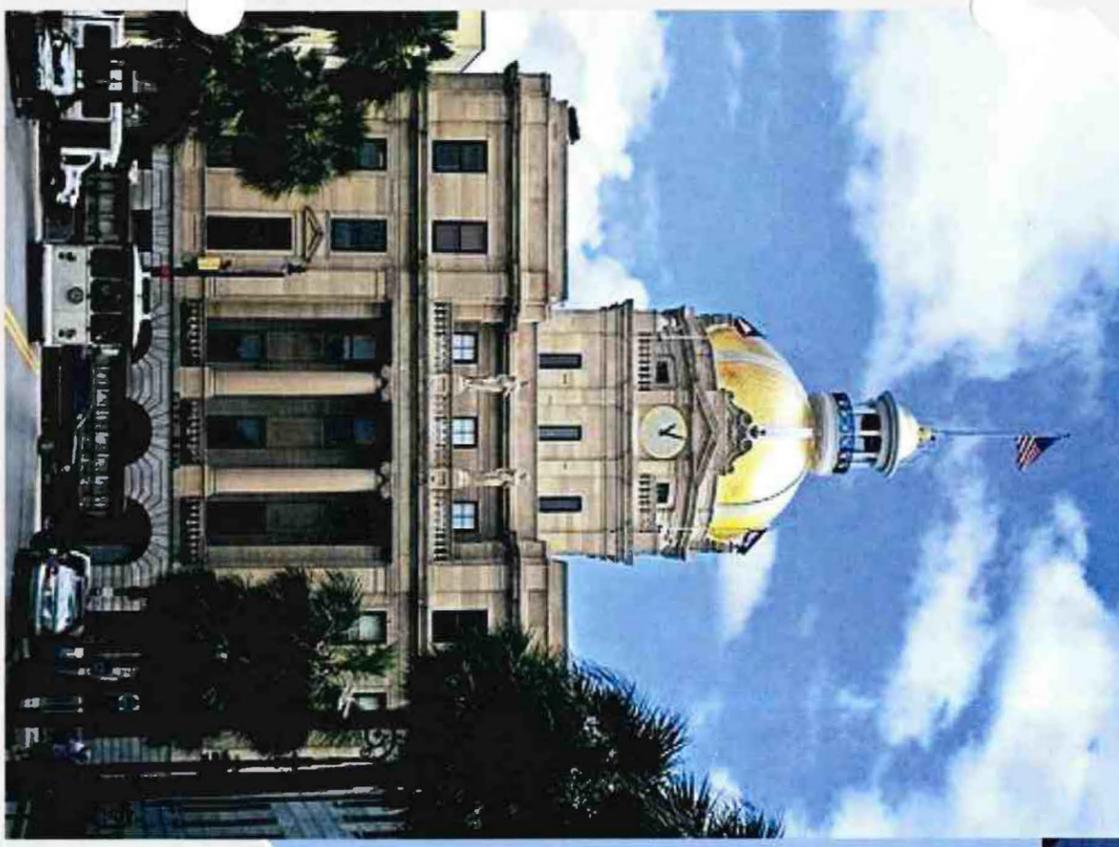
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2016-2020  
CAPITAL  
IMPROVEMENT  
PROGRAM



  
CITY OF  
*Savannah*

# CAPITAL IMPROVEMENT PROGRAM

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## READER'S GUIDE

The *2016 – 2020 Capital Improvement Program* presents the five year capital plan for the City of Savannah. The section has been organized into categories by infrastructure type. Each category section begins with a capital asset inventory, a summary of all revenue sources within that category, and a summary of all projects within that category, followed by individual project pages.

### Revenue Sources include:

- 40% of Cemetery Lot Sales
- Civic Center Fund
- General Fund
- General Fund (Preservation Fee)
- Golf Course Fund
- I&D Fund
- Parking Fund
- Sanitation Fund
- Sewer Fund
- State Aid
- Water Fund
- SPLOST VI
- 2016 Bond Fund

### Project Categories include:

- Cemetery
- Civic Center
- Community Development
- Drainage
- I & D Water
- Park and Recreation
- Public Building
- Sanitation
- Sewer
- Squares and Monuments
- Street
- Traffic
- Water
- Other

### Council Priorities reflected in the 2016-2020 plan include:

- Culture and Recreation
- Economic Growth
- Health and Environment
- High Performing Government
- Neighborhood Vitality
- Public Safety

A sample CIP project description is shown on the following page with explanations for each section provided.

## SAMPLE PROJECT PAGE

<p><b>Category:</b> The infrastructure type assigned to the project.</p> <p><b>Project Name:</b> The descriptive name given to the project.</p> <p><b>Project Number:</b> The number assigned for financial tracking purposes, if the project is currently funded.</p> <p><b>Contact Person/Project Manager:</b> The City employee who is responsible for the project and an email address.</p>	<p><b>Start Year:</b> The year project funding begins.</p> <p><b>Department:</b> The requesting department.</p> <p><b>Description:</b> Provides a brief description of the project.</p>
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**FUNDING SCHEDULE** – This table breaks down planned funding requests by year.

Project Name	Funding: Inception to Date	FY16	FY17	FY18	FY19	FY20	5-Year Plan Total	Total Funding Allocations
	Funding allocated through 2015	Planned funding for each year in the five-year plan					Total of the five years	Total of the five year plan plus funding to date

### FUNDING SOURCES

Source	Amount
Potential funding sources listed above	Total five-year amount

### ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY14
	Amount spent on project by the end of 2014

### DETAILS

<p><b>Objective:</b> Describes the purpose of the project</p> <p><b>Benefits:</b> States who the project will serve and what specific benefits are given to the community.</p> <p><b>Scope / Comments:</b> Details the extent of work included in the project.</p> <p><b>Related Projects:</b> Optional field for project managers</p>	<p><b>Council Priority:</b> Lists the Priority most closely related to the project</p> <p><b>Recurring / Non-Recurring:</b> Non-recurring projects have a definite start and end point, while recurring projects are funded in nearly every five-year plan.</p>
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### SCHEDULE & STATUS

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	Total spent on each phase in the five-year plan	Colored bars in this section indicate how each planned funding phase is distributed across the five-year plan.				
Design						
Construction or Repair / Maintenance						

### OPERATING BUDGET IMPACT

States whether project is expected to have an impact on operating budget.		<b>Estimated Annual Impact</b> Lists budget impact in each category	
<b>Description:</b>	Details of operating budget impact, if any.	Personnel Contractuals Commodities Other <b>Total</b>	

### LOCATION

<p>Project map or photo, if available</p>	<p><b>Address:</b></p> <p><b>Neighborhood:</b> Project location, if available</p> <p><b>Council District:</b></p>
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Capital Improvement  
Program Summary

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2016-2020

## CAPITAL IMPROVEMENT SUMMARY

### FIVE YEAR REVENUE SUMMARY

The five year Capital Improvement Program revenue sources are projected to total \$221,767,600. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute slightly less than \$24 million, nearly equal to the amount in last year's plan
- Water and Sewer Funds together account for nearly \$142 million during the five year plan, a decrease of about \$20 million from the 2015-2019 plan
- 2016 includes a DSA Bond Issuance. This funding source will contribute \$32.5 million to the plan over the next two funding years

### FIVE YEAR REVENUES BY SOURCE

Funding Source	2016	2017	2018	2019	2020	2016-2020 Total
40% Cemetery Lot	\$ 120,000	\$ 120,000	\$ 150,000	\$ 180,000	\$ 180,000	\$ 750,000
Civic Center Fund	250,000	625,000	600,000	500,000	325,000	2,300,000
DSA Bonds	27,500,000	5,000,000	0	0	0	32,500,000
General Fund	4,857,000	5,820,000	4,186,600	3,655,000	5,170,000	23,688,600
General Fund (Preservation Fee)	600,000	600,000	600,000	600,000	635,000	3,035,000
Parking Fund	350,000	350,000	350,000	350,000	350,000	1,750,000
Recorder's Court Tech Fund	100,000	0	0	0	0	100,000
Sanitation Fund	8,000,000	8,000,000	0	0	0	16,000,000
Sewer Fund	31,544,000	17,946,000	14,633,000	19,304,000	20,656,000	104,083,000
Water Fund	8,633,000	9,487,000	6,327,000	6,381,000	6,733,000	37,561,000
<b>Totals</b>	<b>\$ 81,954,000</b>	<b>\$ 47,948,000</b>	<b>\$ 26,846,600</b>	<b>\$ 30,970,000</b>	<b>\$ 34,049,000</b>	<b>\$ 221,767,600</b>

## FIVE YEAR EXPENDITURE SUMMARY

Capital Improvement Program expenditures for the five-year period are projected to total \$221,767,600.

**Water and Sewer Improvements** account for \$141,644,000 or 63.9% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

**Sanitation Improvements** account for \$16,000,000 or 7.2% of the plan. This amount is planned for funding of a new landfill cell beginning in 2016.

**Street and Traffic Improvements** which together account for 19.92% of planned capital spending at \$44,179,500, include traffic calming efforts, signal installation and streetscape projects in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance. The Streetscape Projects are designed to encourage economic growth, and are focused on the Broughton, River, and Bay Street areas.

Major **Public Building Improvements** include funding for renovations and improvements to existing buildings, including the Tompkins and Delaware Regional Centers, and construction funds for new fire stations. Improvements in this category will account for \$6,909,600 or 3.1% of planned capital spending.

**Park and Recreation Improvements, Cemetery Improvements, and Square and Monument Improvements**, account for \$4,387,500 or 2.0% of capital spending. These improvements are primarily to provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City.

**Civic Center Improvements** account for \$2,868,000 or 1.3% of total planned expenditures and are primarily dedicated to replacement and renovation projects at the Civic Center.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five-year period. These improvements account for \$3,650,000 or 1.7% of planned capital spending.

The **Other Projects** category accounts for \$3,129,000 or 1.4% and includes items such as wayfinding signage to assist visitors and residents and funds to be used towards the future construction of a new Critical Workforce Shelter.

The table on the following page provides a breakdown by category of planned spending during the five-year period.

## FIVE YEAR EXPENDITURES BY CATEGORY

Improvement Category	2016	2017	2018	2019	2020	2016-2020 Total
Cemetery	\$ 120,000	\$ 120,000	\$ 150,000	\$ 180,000	\$ 180,000	\$ 750,000
Civic Center	818,000	625,000	600,000	500,000	325,000	2,868,000
Drainage	600,000	650,000	800,000	800,000	800,000	3,650,000
Park and Recreation	50,000	485,000	575,000	50,000	50,000	1,210,000
Public Buildings	770,000	1,550,000	1,179,600	850,000	2,560,000	6,909,600
Sanitation	8,000,000	8,000,000	0	0	0	16,000,000
Sewer	31,544,000	17,946,000	14,633,000	19,304,000	20,656,000	104,083,000
Squares and Monuments	347,500	425,000	420,000	600,000	635,000	2,427,500
Streets	29,267,500	6,950,000	1,987,000	1,680,000	1,585,000	41,469,500
Traffic	801,000	1,034,000	25,000	525,000	325,000	2,710,000
Water	7,633,000	9,487,000	6,327,000	6,381,000	6,733,000	36,561,000
Other	2,003,000	676,000	150,000	100,000	200,000	3,129,000
<b>Totals</b>	<b>\$ 81,954,000</b>	<b>\$ 47,948,000</b>	<b>\$ 26,846,600</b>	<b>\$ 30,970,000</b>	<b>\$ 34,049,000</b>	<b>\$ 221,767,600</b>

## 2016 GENERAL FUND IMPACT

A total of \$4,857,000 in capital spending is projected to directly impact the General Fund for the 2016 fiscal year. A breakdown of this impact by category is shown below.

### 2016 GENERAL FUND CAPITAL PROJECTS

Category	Project	2016 General Fund
<b>Civic Center</b>	Civic Center Switch Gear Replacement	\$ 568,000
	<b>Civic Center Improvements Subtotal</b>	<b>\$ 568,000</b>
<b>Drainage</b>	Storm Sewer Rehabilitation	\$ 600,000
	<b>Drainage Improvements Subtotal</b>	<b>\$ 600,000</b>
<b>Other Improvements</b>	Comcast Building Buyback	\$ 653,000
	Critical Workforce Shelter	\$ 200,000
	<b>Other Improvements Subtotal</b>	<b>\$ 853,000</b>
<b>Park and Recreation</b>	Playground Equipment Reserve	\$ 50,000
	<b>Park and Recreation Subtotal</b>	<b>\$ 50,000</b>
<b>Public Building Improvements</b>	Gamble Building Capital Maintenance	\$ 60,000
	HVAC Replacements	\$ 50,000
	Emergency Operations Center Maintenance	\$ 10,000
	Replace City Hall Chiller	\$ 100,000
	Tompkins Center Renovation and Expansion	\$ 250,000
	<b>Public Buildings Subtotal</b>	<b>\$ 470,000</b>
	<b>Streets and Sidewalk Improvements</b>	
Sidewalk Repairs	\$ 100,000	
Bridge Maintenance	\$ 150,000	
Street Paving	\$ 150,000	
Wheelchair Access Ramps	\$ 200,000	
LMIG Resurfacing	\$ 315,000	
New Sidewalk Installation	\$ 350,000	
Repair/Install Curbs	\$ 100,000	
Resurfacing	\$ 150,000	
<b>Street Improvements Subtotal</b>	<b>\$ 1,515,000</b>	
<b>Traffic Improvements</b>	Jimmy DeLoach Pkwy @ I95 Signal Installation	\$ 276,000
	Traffic Calming Devices	\$ 25,000
	Highlands/Benton Turn Lane	\$ 500,000
	<b>Traffic Improvements Subtotal</b>	<b>\$ 801,000</b>
<b>Total</b>		<b>\$ 4,857,000</b>

Cemetery

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## 2016-2020 CEMETERY IMPROVEMENTS

These projects are for improvements to the City's cemeteries and include the capital assets located there. Projects funded in 2016 include the Cemetery Kiosk System Project and the Colonial Cemetery Conservation Project.

### CEMETERY ASSETS

Asset	Quantity
Open cemeteries	4
Closed cemetery	1
Undeveloped cemetery space	11.42 acres
Columbarium	2
Cemetery roadway	26 miles

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
40% of Cemetery Lot Sales	\$ 120,000	\$ 120,000	\$ 150,000	\$ 180,000	\$ 180,000	\$ 750,000
<b>Total</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>\$ 150,000</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>	<b>\$ 750,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	2016-2020 Total
Bonaventure Columbarium	\$ 0	\$ 60,000	\$ 0	\$ 120,000	\$ 60,000	\$ 240,000
Bonaventure Restroom	0	0	0	0	60,000	60,000
Cemetery Kiosk System	60,000	60,000	0	0	0	120,000
Cemetery Monument Conservation	0	0	0	0	60,000	60,000
Cemetery Security Improvements	0	0	30,000	0	0	30,000
Cemetery Software Upgrades	0	-	40,000	0	0	40,000
Colonial Cemetery Conservation	60,000	0	20,000	0	0	80,000
Colonial Cemetery Lighting	0	0	60,000	60,000	0	120,000
<b>Total</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>\$ 150,000</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>	<b>\$ 750,000</b>

<b>Category:</b>	Cemetery Improvements	<b>Start Year:</b>	2011
<b>Project Name:</b>	Bonaventure Columbarium	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	CM0602	<b>Description:</b>	Design and construct a columbarium and other facilities at Bonaventure Cemetery
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi; rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Bonaventure Columbarium	579,537	0	60,000	0	120,000	60,000	240,000	819,537

**FUNDING SOURCES**

Source	Amount
40% of Cemetery Lot Sales	240,000
<b>Total</b>	<b>240,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Bonaventure Columbarium	67,007

**DETAILS**

<b>Objective:</b>	To provide a multi-purpose cultural attraction promoting the historical significance of Bonaventure Landing.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	The improved Bonaventure Landing will become a point of interest to most local citizens and visitors to Savannah.		
<b>Scope/Comments:</b>	The project will include a lighthouse, columbarium, outdoor chapel, public restroom and meditation park.		
<b>Related Projects:</b>	Greenwich Cemetery Expansion Design	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	240,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Historic Bonaventure Cemetery

**LOCATION**

<b>Address:</b>	330 Bonaventure Road
<b>Neighborhood:</b>	103, Bonaventure Cemetery
<b>Council District:</b>	3

<b>Category:</b>	Cemetery	<b>Start Year:</b>	2016
<b>Project Name:</b>	Bonaventure Restroom	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Construction of new ADA-compliant restroom
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi, rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Bonaventure Restroom	0	0	0	0	0	60,000	60,000	60,000

**FUNDING SOURCES**

Source	Amount
40% Cemetery Lot Sales	60,000
<b>Total</b>	<b>60,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Bonaventure Restroom	0

**DETAILS**

<b>Objective:</b>	To replace the existing restroom with an ADA- compliant restroom.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Provides modern, functional, and ADA-compliant restroom facilities for cemetery visitors		
<b>Scope/Comments:</b>	Demolish preexisting high-maintenance restroom and construct an ADA-compliant restroom containing both men's and women's facilities		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	5,000					
Design	10,000					
Construction	45,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Bonaventure Visitor Restroom

**LOCATION**

<b>Address:</b>	330 Bonaventure Road
<b>Neighborhood:</b>	103-Bonaventure Cemetary
<b>Council District:</b>	3

<b>Category:</b>	Cemetery Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Cemetery Kiosk System	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Accumulate funding for installation of kiosks at several popular destination cemeteries.
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi; rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Cemetery Kiosk System	0	60,000	60,000	0		0	120,000	120,000

**FUNDING SOURCES**

Source	Amount
40% of Cemetery Lot Sales	120,000
<b>Total</b>	<b>120,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Cemetery Kiosk System	0

**DETAILS**

<b>Objective:</b>	Provide self-service access to cemetery records, maps and other information at all public cemeteries.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Reliable public access to accurate public records will improve the experience of visitors at public cemeteries.		
<b>Scope/Comments:</b>	Install cemetery information kiosks in Laurel Grove North and Laurel Grove South Cemeteries.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	120,000					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Entrance to Laurel Grove Cemetery

**LOCATION**

<b>Address:</b>	802 West Anderson Street, 2101 Kollock Street
<b>Neighborhood:</b>	16, Laurel Grove / Railroad Area
<b>Council District:</b>	1

<b>Category:</b>	Cemetery	<b>Start Year:</b>	2020
<b>Project Name:</b>	Cemetery Monument Conservation	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Preservation/Conservation of dilapidated monuments within the city cemeteries that meet the 70-yr. abandoned lot criteria.
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi, rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Cemetery Monument Conservation	0	0	0	0	0	60,000	60,000	60,000

**FUNDING SOURCES**

Source	Amount
40% Cemetery Lot Sales	60,000
<b>Total</b>	<b>60,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Cemetery Monument Conservation	0

**DETAILS**

<b>Objective:</b>	To preserve/conserv the many dilapidated structures within city cemeteries that meet the abandoned lot criteria.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Improves the appearance of the city cemeteries and preserves the culture and history.		
<b>Scope/Comments:</b>	Current conservation resources are insufficient to effectively preserve/conserv dilapidated monuments. Funds will be used as needed to restore/repair cemetery monuments and other dilapidated structures. Contracts will be established to complete large-scale projects that the department lacks the resources to complete.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	60,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



LGN-324 Broughton Mausoleum

**LOCATION**

<b>Address:</b>	802 W. Anderson Street
<b>Neighborhood:</b>	16-Laurel Grove/Railroad Area
<b>Council District:</b>	3

<b>Category:</b>	Cemetery	<b>Start Year:</b>	2018
<b>Project Name:</b>	Cemetery Security Improvements	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Installation and upgrade of cemetery security infrastructure.
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi; rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Cemetery Security Improvements	0	0	0	30,000	0	0	30,000	30,000

**FUNDING SOURCES**

Source	Amount
	30,000
<b>Total</b>	<b>30,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Cemetery Security Improvements	0

**DETAILS**

<b>Objective:</b>	To improve the existing cemetery security infrastructure by upgrading and adding cameras and lighting.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Improved security measures will help deter crime within the cemeteries and will assist SCMPD in the event an incident occurs within the cemeteries.		
<b>Scope/Comments:</b>	The project will include the installation of additional cameras, lighting and poles in the cemeteries.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	30,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Current cemetery security cameras.

**LOCATION**

<b>Address:</b>	330 Bonaventure Rd.
<b>Neighborhood:</b>	102, Bonaventure Cemetery
<b>Council District:</b>	3

<b>Category:</b>	Cemetery	<b>Start Year:</b>	2018
<b>Project Name:</b>	Cemetery Software Upgrades	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Installation of cemetery management software.
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi; rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Cemetery Software Upgrades	0	0	0	40,000	0	0	40,000	40,000

**FUNDING SOURCES**

Source	Amount
40% Cemetery Lot Sales	40,000
<b>Total</b>	<b>40,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Cemetery Software Upgrades	0

**DETAILS**

<b>Objective:</b>	To improve the efficiency and accuracy of cemetery data/records management.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	More efficient and accurate data entry, thereby improving customer service.		
<b>Scope/Comments:</b>	This project will involve incorporating the existing cemetery records into a multifaceted cemetery management software package.		
<b>Related Projects:</b>	Cemetery Kiosk System	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	40,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



The Department of Cemeteries manages over 142,000 records of interment and nearly 30,000 records of lot owners.

**LOCATION**

<b>Address:</b>	330 Bonaventure Rd.
<b>Neighborhood:</b>	102, Bonaventure Cemetery
<b>Council District:</b>	3

<b>Category:</b>	Cemetery Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Colonial Cemetery Conservation	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Continued repair and cleaning of cemetery stones and tombs, repair of vandalism, conservation and repair of antique ironwork.
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi; rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Colonial Cemetery Conservation	0	60,000	0	20,000	0	0	80,000	80,000

**FUNDING SOURCES**

Source	Amount
40% Cemetery Lot Sales	80,000
<b>Total</b>	<b>80,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Colonial Cemetery Conservation	0

**DETAILS**

<b>Objective:</b>	Properly preserve or conserve historically fragile stone and metal structures in Colonial Park Cemetery.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Culturally and historically significant monuments and memorials provide educational opportunities and a venue for heritage tourism.		
<b>Scope/Comments:</b>	Provide on-going preservation and/or conservation treatments to historically fragile stone and metal structures in Colonial Park Cemetery which are impacted by thousands of visitors daily.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough To Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	80,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Historic Colonial Park Cemetery

**LOCATION**

<b>Address:</b>	201 E. Oglethorpe Ave.
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Cemetery	<b>Start Year:</b>	2018
<b>Project Name:</b>	Colonial Cemetery Lighting	<b>Department:</b>	City Cemeteries
<b>Project Number:</b>	TBD	<b>Description:</b>	Refurbish historic lamps in Colonial Park Cemetery
<b>Contact Person/ Project Manager:</b>	Richard Gerbasi; rgerbasi@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Colonial Cemetery Lighting	0	0	0	60,000	60,000	0	120,000	120,000

**FUNDING SOURCES**

Source	Amount
40% Cemetery Lot Sales	120,000
<b>Total</b>	<b>120,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Colonial Cemetery Lighting	0

**DETAILS**

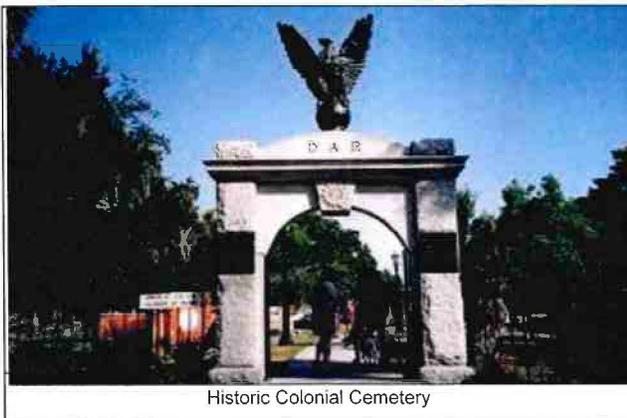
<b>Objective:</b>	Provide asthetic and energy efficient lighting.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Energy savings, consistency		
<b>Scope/Comments:</b>	Replace 6 poles and refurbish 14 existing poles, replace 6 fixtures and electrical panel, and paint poles, fixtures and panels consistent with parks & squares lighting standards.		
<b>Related Projects:</b>	Colonial Cemetery Conservation	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	120,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	n/a	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Historic Colonial Cemetery

**LOCATION**

<b>Address:</b>	201 Oglethorpe Ave
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1





## 2016-2020 CIVIC CENTER IMPROVEMENTS

These projects are for improvements at the City owned and operated Civic Center facility. The Civic Center provides a venue for a variety of cultural, business, social and sporting events. The 5 year plan includes projects to improve or maintain several areas of the facility while planning continues for a new facility. In 2016, contributions are for window replacement in the lobby and ballrooms and upgrades to the chiller system.

### CIVIC CENTER ASSETS

Asset	Quantity
Arena	1
Theatre	1
Meeting Rooms	6
Ballroom	1
Kitchen	1
Exhibit Hall	1

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
Civic Center Fund	\$ 250,000	\$ 625,000	\$ 600,000	\$ 500,000	\$ 325,000	\$ 2,300,000
General Fund	568,000	0	0	0	0	568,000
<b>Total</b>	<b>\$ 818,000</b>	<b>\$ 625,000</b>	<b>\$ 600,000</b>	<b>\$ 500,000</b>	<b>\$ 325,000</b>	<b>\$ 2,868,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
Arena Air Handler Replacement	\$ 0	\$ 0	\$ 425,625	\$ 0	\$ 0	\$ 425,625
Arena Seating Replacement	0	125,000	0	0	125,000	250,000
Ballroom Renovations	57,625	242,375	0	0	0	300,000
Carpet Replacement	0	0	0	0	200,000	200,000
Civic Center Switch Gear Replacement	568,000	0	0	0	0	568,000
Civic Center Window Replacement	192,375	0	0	0	0	192,375
New Arena Roof	0	0	0	350,000	0	350,000
Technical Stage Lighting Upgrade	0	57,000	0	50,000	0	107,000
Theatre House Light Replacement	0	100,625	174,375	100,000	0	375,000
Theatre Side Restroom Renovations	0	100,000	0	0	0	100,000
<b>Total</b>	<b>\$ 818,000</b>	<b>\$ 625,000</b>	<b>\$ 600,000</b>	<b>\$ 500,000</b>	<b>\$ 325,000</b>	<b>\$ 2,868,000</b>

<b>Category:</b>	Civic Center	<b>Start Year:</b>	2018
<b>Project Name:</b>	Arena Air Handler Replacement	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	TBD	<b>Description:</b>	Replacement of four Arena Air Handlers.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Arena Air Handler Replacement	0	0	0	425,625	0	0	425,625	425,625

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	425,625
<b>Total</b>	<b>425,625</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Arena Air Handler Replacement	0

**DETAILS**

<b>Objective:</b>	To properly be able to cool/heat the venue during all events.	<b>Council Priority:</b>	Health & Environment
<b>Benefits:</b>	Approval of this project will guarantee the system will be able to cool/heat when needed.		
<b>Scope/Comments:</b>	Martin Luther King, Jr. Arena has eight air handlers and currently four do not work. Thus we are operating at 50% capacity. We need to replace the four unused air handlers to guarantee temperature control.		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	425,625					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Savannah Civic Center

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Arena Seating Replacement	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	CC0903	<b>Description:</b>	Replace seating in the arena.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Arena Seating Replacement	599,043	0	125,000	0	0	125,000	250,000	849,043

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	250,000
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Arena Seating Replacement	367,249

**DETAILS**

<b>Objective:</b>	Furnish new seating for the arena located at the Civic Center.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Greater comfort and safety for patrons of Civic Center Arena events.		
<b>Scope/Comments:</b>	Replace seats throughout the Martin Luther King, Jr. Arena.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	250,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Outdated seating at the Martin Luther King, Jr. Arena

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Ballroom Renovations	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	TBD	<b>Description:</b>	Make renovations to the Civic Center Ballroom.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Ballroom Renovations	0	57,625	242,375	0	0	0	300,000	300,000

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	300,000
<b>Total</b>	<b>300,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Ballroom Renovations	0

**DETAILS**

<b>Objective:</b>	To provide a modern, up-to-date room for a variety of rental events including weddings, parties and dinners.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	To keep the ballroom up-to-date so that it continues to be a desired rental facility that generates revenue.		
<b>Scope/Comments:</b>	The renovations will include wallpaper, paint, new lighting, sanding and refinishing of the dance floor, new drapes, carpeting, and new tile and fixtures in the restrooms.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	300,000					

**OPERATING BUDGET IMPACT**

TBD, Positive increase in rental revenues		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



The Civic Center Ballroom

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2



<b>Category:</b>	Civic Center	<b>Start Year:</b>	2016
<b>Project Name:</b>	Civic Center Switch Gear Replacement	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	TBD	<b>Description:</b>	Install new chiller to protect data center
<b>Contact Person/ Project Manager:</b>	Cam Mathis, IT Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Civic Center Switch Gear Replacement	0	568,000	0	0	0	0	568,000	568,000

**FUNDING SOURCES**

Source	Amount
General Fund	568,000
<b>Total</b>	<b>568,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Civic Center Switch Gear Replacement	0

**DETAILS**

<b>Objective:</b>	To keep City's vital data infrastructure cool	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Approval of this project will guarantee the system will be able to cool/heat when needed.		
<b>Scope/Comments:</b>	Installation of the new chiller will ensure dedicated cooling to the City's network servers housed in the basement of the Civic Center.		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>568,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Savannah Civic Center

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Civic Center Window Replacement	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	CC0808	<b>Description:</b>	Replace ballroom and lobby windows and glass doors.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Civic Center Window Replacement	507,625	192,375	0	0	0	0	192,375	700,000

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	192,375
<b>Total</b>	<b>192,375</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Civic Center Window Replacement	0

**DETAILS**

<b>Objective:</b>	To replace original glass windows and doors in the Civic Center Ballroom and lobby	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Original window gaskets are worn. The replacement glass will remedy this as well as contribute to the aesthetic quality of the ballroom and provide an improved level of energy efficiency in this area.		
<b>Scope/Comments:</b>	Replace ballroom and lobby windows and glass doors.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	192,375					

**OPERATING BUDGET IMPACT**

Reduce electricity costs.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	Newer, more efficient windows will reduce energy expended through heating and cooling.	Personnel	0
		Contractuals	TBD
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



The Civic Center lobby

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2019
<b>Project Name:</b>	New Arena Roof	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	TBD	<b>Description:</b>	Install a new roof on the arena.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
New Arena Roof	0	0	0	0	350,000	0	350,000	350,000

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	350,000
<b>Total</b>	<b>350,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
New Arena Roof	0

**DETAILS**

<b>Objective:</b>	To replace the existing arena roof.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Increased safety and improved look of building.		
<b>Scope/Comments:</b>	Fully replace roof of the Martin Luther King, Jr. Arena at the Civic Center.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	350,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



The Martin Luther King, Jr. Arena at the Savannah Civic Center

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Technical Stage Lighting Upgrade	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	CC0809	<b>Description:</b>	Upgrade stage lighting fixtures.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Technical Stage Lighting Upgrade	65,000	0	57,000	0	50,000	0	107,000	172,000

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	107,000
<b>Total</b>	<b>107,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Technical Stage Lighting Upgrade	45,045

**DETAILS**

<b>Objective:</b>	To replace aging stage lighting fixtures.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	To continue to provide shows with adequate lighting.		
<b>Scope/Comments:</b>	Replace lighting fixtures on the theatre stage.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	107,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Lights on the Theatre Stage

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Theatre House Light Replacement	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace Theatre House lighting.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Theatre House Light Replacement	0	0	100,625	174,375	100,000	0	375,000	375,000

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	375,000
<b>Total</b>	<b>375,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Theatre House Light Replacement	0

**DETAILS**

<b>Objective:</b>	To replace aging light fixtures in Civic Center Theatre House.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	To continue to provide shows with adequate lighting.		
<b>Scope/Comments:</b>	To replace aging light fixtures in Civic Center Theatre House.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	375,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Civic Center Theatre House

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Civic Center Improvements	<b>Start Year:</b>	2010
<b>Project Name:</b>	Theatre Side Restroom Renovations	<b>Department:</b>	Civic Center Operations
<b>Project Number:</b>	CC0604	<b>Description:</b>	Renovate restrooms in lobby, mezzanine, and ballroom to bring current with plumbing codes.
<b>Contact Person/ Project Manager:</b>	Civic Center Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Theatre Side Restroom Renovations	222,000	0	100,000	0	0	0	100,000	322,000

**FUNDING SOURCES**

Source	Amount
Civic Center Fund	100,000
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Theatre Side Restroom Renovations	144,949

**DETAILS**

<b>Objective:</b>	To bring restrooms to adequate conditions for use, code-compliance, and maintenance.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	To create a more aesthetic area for customers and to bring restroom into compliance with current plumbing code.		
<b>Scope/Comments:</b>	Restrooms are original to the bldg and haven't been updated since construction. Outdated fixtures & tiles can no longer be replaced. New design will need to include current plumbing codes. The amount proposed includes bathroom renovation for all 3 floors.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Civic Center restrooms in need of renovation

**LOCATION**

<b>Address:</b>	301 West Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2





## 2016-2020 DRAINAGE IMPROVEMENTS

Infrastructure improvements included in this category are to address the City's 204 miles of pipes and conduit and seven stormwater pump stations. Improvements also include construction of new infrastructure to reduce flooding incidents. 2016 funding is allocated towards an ongoing program of rehabilitation of the City's storm sewers.

### DRAINAGE ASSETS

Asset	Quantity
Sewer pipe and conduit	410.23 miles
Ditches and canals	162.55 miles
Inlets	14,013
Stormwater pump stations	7

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
General Fund	\$ 600,000	\$ 650,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 3,650,000
<b>Total</b>	<b>\$ 600,000</b>	<b>\$ 650,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 3,650,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
Developer Oversizing / Mitigation	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
Storm Sewer Rehabilitation	600,000	600,000	750,000	750,000	750,000	3,450,000
<b>Total</b>	<b>\$ 600,000</b>	<b>\$ 650,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 3,650,000</b>

<b>Category:</b>	Drainage Improvements	<b>Start Year:</b>	2005
<b>Project Name:</b>	Developer Oversizing / Mitigation	<b>Department:</b>	Stormwater Management
<b>Project Number:</b>	DR0307	<b>Description:</b>	Oversize stormwater pipes in new developments to increase flood plain protection.
<b>Contact Person/ Project Manager:</b>	Roger Raines; rraines@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Developer Oversizing / Mitigation	150,000	0	50,000	50,000	50,000	50,000	200,000	350,000

**FUNDING SOURCES**

Source	Amount
General Fund	200,000
<b>Total</b>	<b>200,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Developer Oversizing/Mitigation	25,000

**DETAILS**

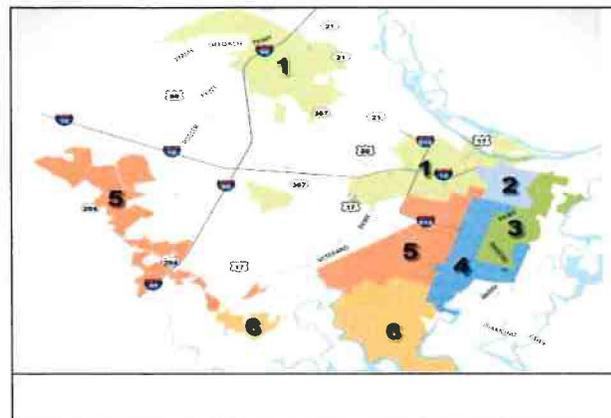
<b>Objective:</b>	To fund the development of flood plain protection above that required by ordinance.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	More effective drainage in developmental areas that may reduce related capital expenditures in the future.		
<b>Scope/Comments:</b>	Improve stormwater infrastructure in new developments.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	200,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Drainage Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Storm Sewer Rehabilitation	<b>Department:</b>	Stormwater Management
<b>Project Number:</b>	TBD	<b>Description:</b>	Rehabilitate structural defects in stormwater lines.
<b>Contact Person/ Project Manager:</b>	Roger Raines; rraines@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Storm Sewer Rehabilitation	0	600,000	600,000	750,000	750,000	750,000	3,450,000	3,450,000

**FUNDING SOURCES**

Source	Amount
General Fund	3,450,000
<b>Total</b>	<b>3,450,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Storm Sewer Rehabilitation	0

**DETAILS**

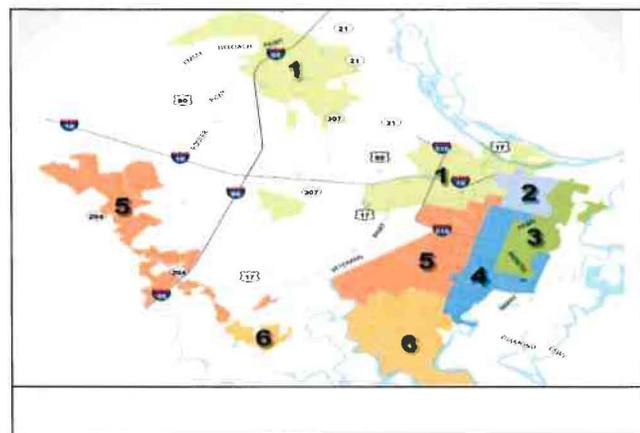
<b>Objective:</b>	To rehabilitate deteriorating storm drains.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Increased efficiency in operating capability, and reduced hazards within rights-of-way.		
<b>Scope/Comments:</b>	Rehabilitate structural defects in stormwater lines.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
	No		Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	3,450,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various
<b>Neighborhood:</b>	City-wide
<b>Council District:</b>	City-wide





2016-2020  
**PARK AND RECREATION IMPROVEMENTS**

Improvements in this category are for the construction and renovation of infrastructure and equipment for active recreational parks and playgrounds within the City. Planned 2016 expenditures include a contribution to the City's playground equipment reserve.

**PARK AND RECREATION ASSETS**

<b>Asset</b>	<b>Quantity</b>
Athletic fields	21
Basketball courts/complexes	25
Marina	1
Lakes	6
Passive parks	3
Picnic areas	41
Playgrounds	49
Spray pools	10
Swimming pools	9
Tennis court/court complex	7
Volleyball court	2
Walking trails/nature trails	4
Undeveloped land	7 sites

**REVENUE SUMMARY**

<b>Funding Source</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>5 Year Total</b>
General Fund	\$ 50,000	\$ 485,000	\$ 575,000	\$ 50,000	\$ 50,000	\$ 1,210,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 485,000</b>	<b>\$ 575,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 1,210,000</b>

**PROJECT SUMMARY**

<b>Project Name</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>5 Year Total</b>
ADA Pool Compliance	\$ 0	\$ 0	\$ 180,000	\$ 0	\$ 0	\$ 180,000
Athletic Practice Fields Upgrade	0	0	125,000	0	0	125,000
Dog Park	0	0	100,000	0	0	100,000
Facility Lighting Program	0	0	120,000	0	0	120,000
Godley Improvements and Park Development	0	75,000	0	0	0	75,000
Joseph Tribble Park Phase II	0	410,000	0	0	0	410,000
Playground Equipment Reserve	50,000	0	50,000	50,000	50,000	200,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 485,000</b>	<b>\$ 575,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 1,210,000</b>

<b>Category:</b>	Park & Recreation	<b>Start Year:</b>	2018
<b>Project Name:</b>	ADA Pool Compliance	<b>Department:</b>	Buildings & Grounds Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	To meet ADA Compliance City Pools
<b>Contact Person/ Project Manager:</b>	Barry Baker		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
ADA Pool Compliance	0	0	0	180,000	0	0	180,000	180,000

**FUNDING SOURCES**

Source	Amount
General Fund	180,000
<b>Total</b>	<b>180,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
ADA Pool Compliance	0

**DETAILS**

<b>Objective:</b>	To meet ADA requirements for City Pools	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	All citizens will have opportunity to utilize pools and pools will be in compliance with ADA Law.		
<b>Scope/Comments:</b>	To plan and design improvement for city pools to meet the 2010 ADA compliance.		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	180,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Savannah youth having some pool time

**LOCATION**

<b>Address:</b>	Various
<b>Neighborhood:</b>	Various
<b>Council District:</b>	1,2,5

<b>Category:</b>	Park and Recreation Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	Athletic Practice Fields Upgrade	<b>Department:</b>	Buildings & Grounds
<b>Project Number:</b>	TBD	<b>Description:</b>	Design, grade and make drainage improvements at six locations.
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Athletic Practice Fields Upgrade	0	0	0	125,000	0	0	125,000	125,000

**FUNDING SOURCES**

Source	Amount
General Fund	125,000
<b>Total</b>	<b>125,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Athletic Practice Fields Upgrade	0

**DETAILS**

<b>Objective:</b>	To upgrade youth athletic practice fields to proper conditions.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Will serve youth athletic program.		
<b>Scope/Comments:</b>	Locations: (1) ACL Boulevard, (2) Cloverdale, (3) Kennedy, and (4) Staley Heights; (5)Hudson Hill and (6) Soldier's Field		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	25,000					
Repair/Maintenance	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Athletic Practice Fields at Hudson Hill

**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	5, Carver Heights; 44, Cloverdale; 46, Liberty City/Summerside/Southover/Richfield; 48, Tatemville; 2, Hudson Hill/Bayview; 12 Eastside
<b>Council District:</b>	1,2,5

<b>Category:</b>	Park and Recreation Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	Dog Park	<b>Department:</b>	Buildings & Grounds
<b>Project Number:</b>	TBD	<b>Description:</b>	Create a dog park for the community.
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Dog Park	0	0	0	100,000	0	0	100,000	100,000

**FUNDING SOURCES**

Source	Amount
General Fund	100,000
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Dog Park	0

**DETAILS**

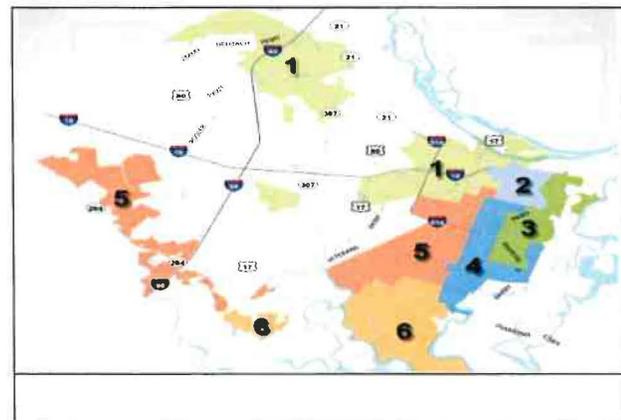
<b>Objective:</b>	Create a dog park for dogs to exercise and play off-leash in a controlled environment under the supervision of their owners.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Will create a space where dogs and their owners can play without impacting children or those afraid of dogs that are using the same area.		
<b>Scope/Comments:</b>	Enclose a space for a dog park.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	15,000					
Construction	85,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	TBD
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Park and Recreation Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	Facility Lighting Program	<b>Department:</b>	Buildings & Grounds
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace lighting systems at fourteen recreational facilities.
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Facility Lighting Program	0	0	0	120,000	0	0	120,000	120,000

**FUNDING SOURCES**

Source	Amount
General Fund	120,000
<b>Total</b>	<b>120,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Facility Lighting Program	0

**DETAILS**

<b>Objective:</b>	To replace aging and outdated sports lighting systems that have reached their economic life span.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Replacing these lights will serve baseball, softball, tennis, and basketball users at the various sites.		
<b>Scope/Comments:</b>	Replacement of lighting systems at fourteen facilities over seven years. Wooden poles are in most critical need of replacement and are therefore scheduled for the first three years.		
<b>Related Projects:</b>		<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	120,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Athletic facilities at Hudson Hill

**LOCATION**

<b>Address:</b>	Various locations citywide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Park and Recreation Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	Godley Improvements and Park Development	<b>Department:</b>	Buildings & Grounds
<b>Project Number:</b>	RE0904	<b>Description:</b>	Develop a community and linear park in the Godley Station area.
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Godley Improvements and Park Development	1	0	75,000	0	0	0	75,000	75,001

**FUNDING SOURCES**

Source	Amount
General Fund	75,000
<b>Total</b>	<b>75,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Godley Improvements and Park Development	0

**DETAILS**

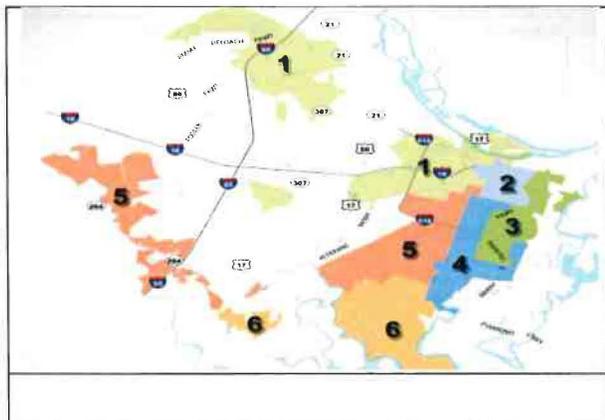
<b>Objective:</b>	Provide open space and recreational area in this newly annexed and constructed area.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Will contribute to the community and its resources, serve residents and businesses, encourage capital investment, and increase the tax base.		
<b>Scope/Comments:</b>	Develop a community and linear park in the Godley Station area.		
<b>Related Projects:</b>		<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	75,000					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Location to be identified
<b>Neighborhood:</b>	92, Godley West
<b>Council District:</b>	1

<b>Category:</b>	Park & Recreation	<b>Start Year:</b>	2017
<b>Project Name:</b>	Joseph Tribble Park Phase 2	<b>Department:</b>	Buildings & Grounds Maintenance
<b>Project Number:</b>	RE0715	<b>Description:</b>	Add amenities and parking to Joe Tribble Park
<b>Contact Person/ Project Manager:</b>	Barry Baker		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Joseph Tribble Park Phase 2	92,000	0	410,000	0	0	0	410,000	502,000

**FUNDING SOURCES**

Source	Amount
General Fund	410,000
<b>Total</b>	<b>410,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Joseph Tribble Park Phase 2	50,261

**DETAILS**

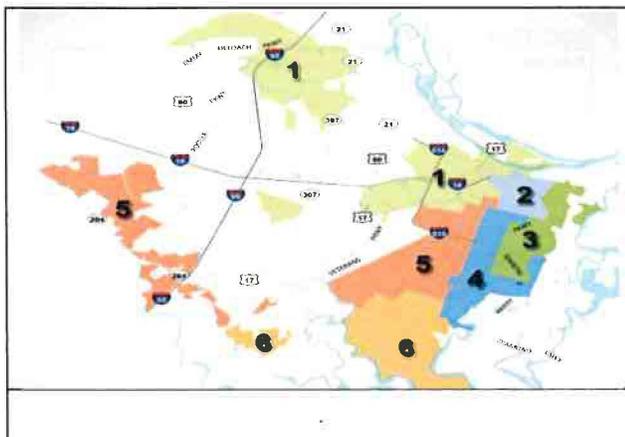
<b>Objective:</b>	To add amenities to Joe Tribble Park	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Community park will serve residents.		
<b>Scope/Comments:</b>	Amenities will be added to park and will include playground, shelter, dog park, spraypool and parking.		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	410,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Windsor & Largo
<b>Neighborhood:</b>	84
<b>Council District:</b>	6

<b>Category:</b>	Park and Recreation Improvements	<b>Start Year:</b>	2011
<b>Project Name:</b>	Playground Equipment Reserve	<b>Department:</b>	Public Facilities, Events and Services Bureau Chief
<b>Project Number:</b>	RE0608	<b>Description:</b>	Provide funding for replacement playground equipment.
<b>Contact Person/ Project Manager:</b>	Joe Shearouse; jshearouse@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Playground Equipment Reserve	524,897	50,000	0	50,000	50,000	50,000	200,000	724,897

**FUNDING SOURCES**

Source	Amount
General Fund	200,000
	0
	0
<b>Total</b>	<b>200,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Playground Equipment Reserve	483,464

**DETAILS**

<b>Objective:</b>	To provide funding for replacement playground equipment.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	To ensure funds are available to replace playground equipment as needed.		
<b>Scope/Comments:</b>	The City of Savannah maintains 49 playgrounds.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	200,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Playground equipment at Hudson Hill

**LOCATION**

<b>Address:</b>	Various locations citywide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A





2016-2020  
**PUBLIC BUILDING IMPROVEMENTS**

The City owns or leases and must maintain 212 buildings. These facilities include administration buildings, fire stations, recreational/sports facilities, and parking facilities. All improvement projects for renovated and new facilities, other than those in the Water, Sewer, I and D Water, Civic Center and Sanitation Funds, are included in this category. The 2016 program provides funding for renovations and maintenance to parking garages, expansion at the Tompkins Regional Center, the replacement of aging HVAC systems, and maintenance at key City-owned facilities.

**PUBLIC BUILDING ASSETS**

<b>Asset</b>	<b>Quantity – Owned</b>	<b>Quantity – Leased</b>
Administration buildings	22	5
Community centers	15	4
Cultural Arts center	0	1
Fire facilities	16	0
Historic facilities	14	0
Adult daycare center	0	1
Maintenance facilities	11	0
Multi-use facilities	9	0
Other recreational facilities	14	0
Pool facilities	4	4
Restroom facilities	5	0
Sports facilities	7	1
Storage facilities	22	0
Police facilities	5	4
Parking facilities	4	0
Residences	4	0
Tourist Facilities	2	0
Training facilities	6	1
Other facilities	31	0

### REVENUE SUMMARY

<b>Funding Source</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>5 Year Total</b>
General Fund	\$ 470,000	\$ 1,250,000	\$ 879,600	\$ 550,000	\$ 2,260,000	\$ 5,409,600
Parking Fund	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Total</b>	<b>\$ 770,000</b>	<b>\$ 1,550,000</b>	<b>\$ 1,179,600</b>	<b>\$ 850,000</b>	<b>\$ 2,560,000</b>	<b>\$ 6,909,600</b>

### PROJECT SUMMARY

<b>Project Name</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>5 Year Total</b>
Emergency Operations Center Maintenance	\$ 10,000	\$ 0	\$ 10,000	\$ 0	\$ 10,000	\$ 30,000
Fire Building Capital Maintenance	0	0	100,000	0	100,000	200,000
Gamble Building Capital Maintenance	60,000	0	50,000	0	0	110,000
Hudson Hill Renovations	0	0	69,600	0	0	69,600
HVAC Replacements	50,000	50,000	50,000	50,000	50,000	250,000
John Delaware Center Renovations	0	0	100,000	0	0	100,000
Liberty Municipal Building Renovations	0	1,000,000	0	0	0	1,000,000
New Hampstead area Fire Station	0	0	500,000	500,000	2,100,000	3,100,000
Parking Garages Repair and Restoration	300,000	300,000	300,000	300,000	300,000	1,500,000
Replace City Hall Chiller	100,000	0	0	0	0	100,000
Tompkins Center Renovation and Expansion	250,000	200,000	0	0	0	450,000
<b>Total</b>	<b>\$ 770,000</b>	<b>\$ 1,550,000</b>	<b>\$ 1,179,600</b>	<b>\$ 850,000</b>	<b>\$ 2,560,000</b>	<b>\$ 6,909,600</b>

<b>Category:</b>	Public Buildings	<b>Start Year:</b>	2016
<b>Project Name:</b>	Emergency Operations Center Maintenance	<b>Department:</b>	City-Wide Emergency Planning
<b>Project Number:</b>	NEW	<b>Description:</b>	Repair and maintain the City's Emergency Operations Center
<b>Contact Person/ Project Manager:</b>	Dan Stowers, Emergency Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Emergency Operations Center Maintenance	0	10,000	0	10,000	0	10,000	30,000	30,000

**FUNDING SOURCES**

Source	Amount
General Fund	30,000
<b>Total</b>	<b>30,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
EOC Maintenance	0

**DETAILS**

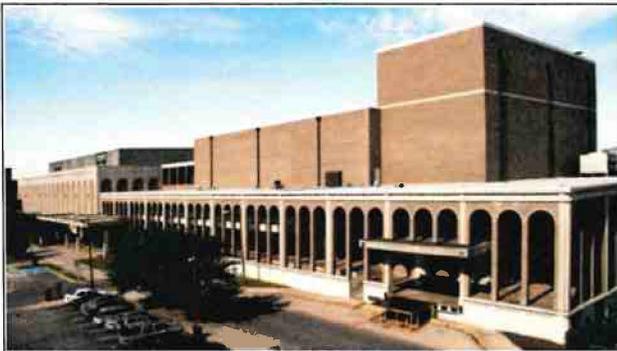
<b>Objective:</b>	Repair and maintain the City's Emergency Operations Center	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Provide a safe sheltering place and control center for emergency operations.		
<b>Scope/Comments:</b>	Ongoing repair and maintenance of the City's Emergency Operations Center		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	30,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



The City's EOC is located in the basement of the Civic Center

**LOCATION**

<b>Address:</b>	301 W Oglethorpe Ave, Savannah, GA 31401
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	Fire Building Capital Maintenance	<b>Department:</b>	Fire Administration
<b>Project Number:</b>	TBD	<b>Description:</b>	Various structural repairs and maintenance
<b>Contact Person/ Project Manager:</b>	Chief Curtis Wallace		

**FUNDING SCHEDULE**

Project Name	Funding: Inception to Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Fire Building Capital Maintenance	0	0	0	100,000	0	0	100,000	100,000

**FUNDING SOURCES**

Source	Amount
General Fund	100,000
	0
	0
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Fire Building Capital Maintenance	0

**DETAILS**

<b>Objective:</b>	To maintain the interior and exterior structure of the building	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Maintain safety and acceptable conditions for occupants of the building		
<b>Scope/Comments:</b>	City Engineer will identify needed repairs and maintenance on a yearly basis		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Fire Building Capital Maintenance

**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	Gamble Building Capital Maintenance	<b>Department:</b>	Building & Grounds
<b>Project Number:</b>	TBD	<b>Description:</b>	Various structural repairs and maintenance
<b>Contact Person/ Project Manager:</b>	Building & Grounds Department Supervisor		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Gamble Building Capital Maintenance	0	60,000	0	50,000	0	0	110,000	110,000

**FUNDING SOURCES**

Source	Amount
General Fund	110,000
	0
	0
<b>Total</b>	<b>110,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Gamble Building Capital Maintenance	0

**DETAILS**

<b>Objective:</b>	To maintain the interior and exterior structure of the building	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Maintain safety and acceptable conditions for occupants of the building		
<b>Scope/Comments:</b>	City Engineer will identify needed repairs and maintenance on a yearly basis		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	110,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Gamble Building Capital Maintenance

**LOCATION**

<b>Address:</b>	4 E. Bay Street
<b>Neighborhood:</b>	Historic District
<b>Council District:</b>	1

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Hudson Hill Renovations	<b>Department:</b>	Buildings & Grounds
<b>Project Number:</b>	TBD	<b>Description:</b>	Make interior repairs to the existing center.
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Hudson Hill Renovations	17,394	0	0	69,600	0	0	69,600	86,994

**FUNDING SOURCES**

Source	Amount
General Fund	69,600
	0
	0
<b>Total</b>	<b>69,600</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Hudson Hill Renovations	17,394

**DETAILS**

<b>Objective:</b>	To maintain the facility in good operating condition.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	This center serves community residents and youth. Will maintain facility at current level and defer future expenditures.		
<b>Scope/Comments:</b>	Interior painting, replacement of finishes, miscellaneous repairs and adjustments.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	69,600					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Hudson Hill facility

**LOCATION**

<b>Address:</b>	Hudson Ave. & W. Lathrop Ave.
<b>Neighborhood:</b>	2, Hudson Hill/Bayview
<b>Council District:</b>	1

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	HVAC Replacements	<b>Department:</b>	Building & Electrical Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace aging and deteriorating HVAC systems in City facilities.
<b>Contact Person/ Project Manager:</b>	Building and Electrical Maintenance Department Supervisor		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
HVAC Replacements	0	50,000	50,000	50,000	50,000	50,000	250,000	250,000

**FUNDING SOURCES**

Source	Amount
General Fund	250,000
	0
	0
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Replace City Hall Chiller	0

**DETAILS**

<b>Objective:</b>	Allow for better indoor climate control and easier maintenance with newer units.	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Save energy, increase comfort, and decrease maintenance costs for those who work in City facilities.		
<b>Scope/Comments:</b>	Replace HVAC units in City facilities.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	250,000					

**OPERATING BUDGET IMPACT**

Decreased Electricity Cost, Decreased Building Repair Cost		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	(8,000)
		Commodities	0
		Other	0
		<b>Total</b>	<b>(8,000)</b>



HVACs will be replaced in City-owned Facilities

**LOCATION**

<b>Address:</b>	City-Wide
<b>Neighborhood:</b>	TBD
<b>Council District:</b>	TBD

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2018
<b>Project Name:</b>	John Delaware Center Renovations	<b>Department:</b>	Buildings & Grounds Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Make interior repairs to existing center
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
John Delaware Center Renovations	0	0	0	100,000	0	0	100,000	100,000

**FUNDING SOURCES**

Source	Amount
General Fund	100,000
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
John Delaware Center Renovations	0

**DETAILS**

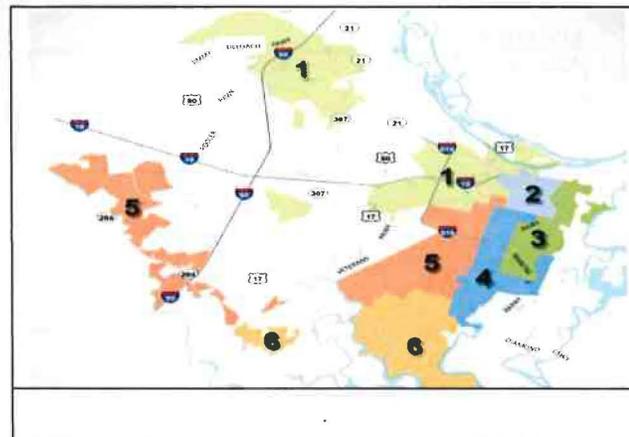
<b>Objective:</b>	To maintain facility in good operating condition	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	This center serves as a regional center and improvements will maintain facility at satisfactory level and defer future expenditures.		
<b>Scope/Comments:</b>	Roofing repairs,HVAC system replace,restrooms floors replace and urinals replace,interior painting,lighting replacement.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.	<b>Estimated Annual Impact</b>	
<b>Description:</b>	Personnel	0
	Contractuals	0
	Commodities	0
	Other	0
	<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	1815 Lincoln St.
<b>Neighborhood:</b>	Thomas Square
<b>Council District:</b>	5

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Liberty Municipal Building Renovations	<b>Department:</b>	Development Services
<b>Project Number:</b>	TBD	<b>Description:</b>	Various structural repairs and maintenance
<b>Contact Person/ Project Manager:</b>	Julie McLean		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Liberty Municipal Building Renovations	0	0	1,000,000	0	0	0	1,000,000	1,000,000

**FUNDING SOURCES**

Source	Amount
General Fund	1,000,000
	0
	0
<b>Total</b>	<b>1,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Liberty Municipal Building Renovations	0

**DETAILS**

<b>Objective:</b>	To maintain the interior and exterior structure of the building	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Maintain safety and acceptable conditions for occupants of the building		
<b>Scope/Comments:</b>	City Engineer will identify needed repairs and maintenance on a yearly basis		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	1,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Liberty Municipal Building Renovations

**LOCATION**

<b>Address:</b>	Liberty and Broad Street
<b>Neighborhood:</b>	
<b>Council District:</b>	2

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	New Hampstead Fire Station	<b>Department:</b>	Fire Operations
<b>Project Number:</b>	TBD	<b>Description:</b>	Begin to pre-fund a new fire station in one of the developing areas.
<b>Contact Person/ Project Manager:</b>	Charles Middleton; cmiddleton01@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
New Hampstead Fire Station	0	0	0	500,000	500,000	2,100,000	3,100,000	3,100,000

**FUNDING SOURCES**

Source	Amount
General Fund	3,100,000
	0
	0
<b>Total</b>	<b>3,100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
New Fire Station	0

**DETAILS**

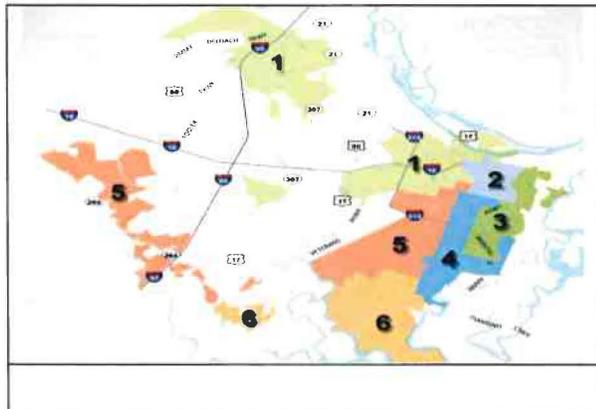
<b>Objective:</b>	To maintain the City's ISO rating, new stations will be needed in areas of high growth.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Provides improved fire service to areas of the City.		
<b>Scope/Comments:</b>	Location of the station will depend upon pace of development over the next few years.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	3,100,000					

**OPERATING BUDGET IMPACT**

Project will have impact on operating budget.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	Full operating budget impact will be determined when project's scope is identified.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	TBD
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2011
<b>Project Name:</b>	Parking Garages Repair and Restoration	<b>Department:</b>	Parking Garages and Lots
<b>Project Number:</b>	PB0631	<b>Description:</b>	Complete repair of all parking garages and lots.
<b>Contact Person/ Project Manager:</b>	Veleeta McDonald; vmcdonald@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Parking Garages Repair and Restoration	1,495,486	300,000	300,000	300,000	300,000	300,000	1,500,000	2,995,486

**FUNDING SOURCES**

Source	Amount
Parking Fund	1,500,000
	0
	0
<b>Total</b>	<b>1,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Parking Garages Repair and Restoration	1,020,216

**DETAILS**

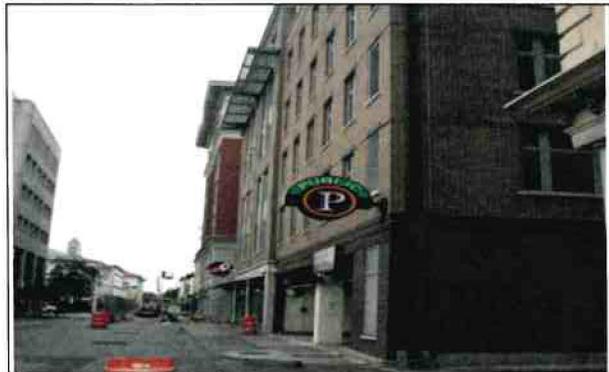
<b>Objective:</b>	Restoration and repairs to the interior of each parking garage.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	To maintain the life expectancy of the garages for daily and monthly customers.		
<b>Scope/Comments:</b>	Interior repairs of all City parking garages.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	1,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Whitaker Street Parking Garage

**LOCATION**

<b>Address:</b>	Various locations in the historic district
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Replace City Hall Chiller	<b>Department:</b>	Building & Electrical Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace the HVAC system in City Hall with a more efficient model that is more easily maintained.
<b>Contact Person/ Project Manager:</b>	Building and Electrical Maintenance Department Supervisor		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Replace City Hall Chiller	0	100,000	0	0	0	0	100,000	100,000

**FUNDING SOURCES**

Source	Amount
General Fund	100,000
	0
	0
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Replace City Hall Chiller	0

**DETAILS**

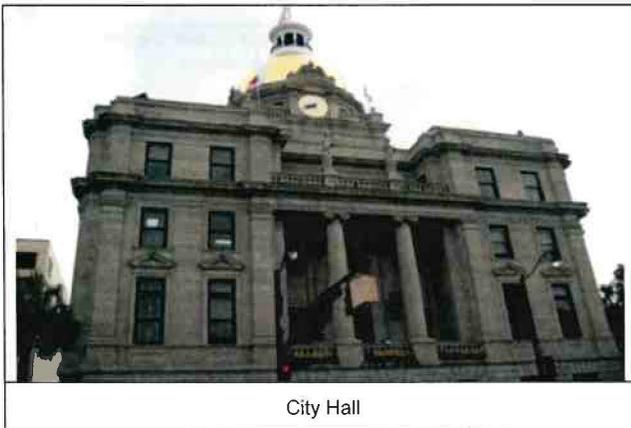
<b>Objective:</b>	Allow for better indoor climate control and easier maintenance with a newer unit.	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Save energy and increase comfort for those who work in City Hall.		
<b>Scope/Comments:</b>	Replace the chiller in City Hall.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	100,000					

**OPERATING BUDGET IMPACT**

Decreased Electricity Cost, Decreased Building Repair Cost		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	(8,000)
		Commodities	0
		Other	0
		<b>Total</b>	<b>(8,000)</b>



**LOCATION**

<b>Address:</b>	6 E. Bay Street
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Public Building Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Tompkins Center Renovation and Expansion	<b>Department:</b>	Buildings & Grounds
<b>Project Number:</b>	PB0842	<b>Description:</b>	Renovate and expand a portion of the existing building.
<b>Contact Person/ Project Manager:</b>	Barry Baker; bbaker@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Tompkins Center Renovation and Expansion	1,854,073	250,000	200,000	0	0	0	450,000	2,304,073

**FUNDING SOURCES**

Source	Amount
General Fund	450,000
	0
	0
<b>Total</b>	<b>450,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Tompkins Center Renovation and Expansion	35,570

**DETAILS**

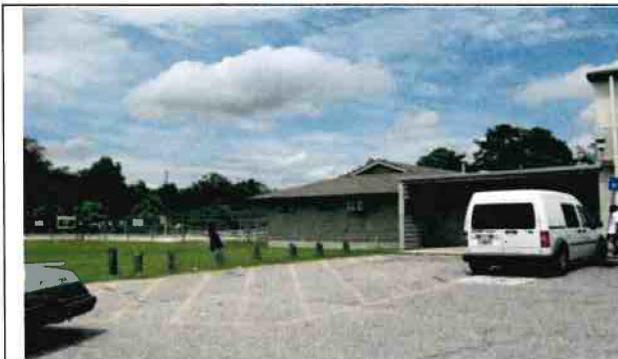
<b>Objective:</b>	To meet programming needs and replace inadequate, deteriorated existing space.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Serves West Savannah youth and adults. Will maintain facility, defer future expenses, contribute to the community, and improve service not meeting minimum standard.		
<b>Scope/Comments:</b>	Replacement of NW portion of building (area between the gym and pool) with single-story, 6000 sq. ft. addition containing multi-purpose, kitchen, fitness, game, lifeguard, and TV-rooms, office, storage, and shower rooms/restrooms and a new gym floor.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	450,000					

**OPERATING BUDGET IMPACT**

Minimal addition to staff, as well as minimal addition to upkeep costs.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	20,000
		Contractuals	2,500
		Commodities	2,500
		Other	0
		<b>Total</b>	<b>25,000</b>



Tompkins Center

**LOCATION**

<b>Address:</b>	2319 Ogeechee Road
<b>Neighborhood:</b>	17, Cuyler/Brownsville
<b>Council District:</b>	1





## 2016-2020 SANITATION IMPROVEMENTS

The Capital Improvement in this category is for development of a second cell for receiving waste at the Dean Forest Road Landfill facility. The currently open cell is on pace to reach its maximum capacity within the next 5 to 10 years. The second cell must be environmentally permitted, designed, and constructed to receive waste before closure of the Phase 1 cell can begin.

### SANITATION ASSETS

Asset	Quantity
Landfills	1
Administration buildings	4

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
Sanitation Fund	\$ 8,000,000	\$ 8,000,000	\$ 0	\$ 0	\$ 0	\$ 16,000,000
<b>Total</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 16,000,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
Dean Forest Landfill Phase 2	\$ 8,000,000	\$ 8,000,000	\$ 0	\$ 0	\$ 0	\$ 16,000,000
<b>Total</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 16,000,000</b>

<b>Category:</b>	Sanitation Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Dean Forest Landfill Phase 2	<b>Department:</b>	Refuse Disposal
<b>Project Number:</b>	SA0103	<b>Description:</b>	Develop new cell at landfill to increase capacity.
<b>Contact Person/ Project Manager:</b>	Gene Prevatt; gprevatt@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Dean Forest Landfill Phase 2	1,207,120	8,000,000	8,000,000	0	0	0	16,000,000	17,207,120

**FUNDING SOURCES**

Source	Amount
Landfill Depletion Fund (Sanitation Fund)	16,000,000
<b>Total</b>	<b>16,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Dean Forest Landfill Phase 2	0

**DETAILS**

<b>Objective:</b>	Construct a new cell at the DFR landfill site to increase capacity.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Allows for continued operation of the landfill; the existing cell will be reaching full capacity within the next 5 to 10 years.		
<b>Scope/Comments:</b>	Develop new cell at landfill to increase capacity.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	16,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Early stages of new cell construction at landfill

**LOCATION**

<b>Address:</b>	Dean Forest Road
<b>Neighborhood:</b>	96, Dean Forest Road Landfill
<b>Council District:</b>	1

Sewer

## 2016-2020 SEWER IMPROVEMENTS

Sewer improvements include regular maintenance and rehabilitation of the sewer system, extension of the system into areas where service is not available, and separation of storm water drainage from wastewater lines.

### SEWER ASSETS

Asset	Quantity
Lift stations	176
Sewer pipe	834 miles
Treatment plants	4
Administration facility	1

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
Sewer Fund	\$ 31,544,000	\$ 17,946,000	\$ 14,633,000	\$ 19,304,000	\$ 20,656,000	\$ 104,083,000
<b>Total</b>	<b>\$ 31,544,000</b>	<b>\$ 17,946,000</b>	<b>\$ 14,633,000</b>	<b>\$ 19,304,000</b>	<b>\$ 20,656,000</b>	<b>\$ 104,083,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
204 Sewer Extensions	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0	\$ 0	\$ 600,000
72" Line to Savannah River	0	4,000,000	0	1,000,000	0	5,000,000
Bacon Park Re-use Water System	750,000	750,000	500,000	500,000	500,000	3,000,000
Crossroads Expansion	10,000,000	1,000,000	1,000,000	1,000,000	1,000,000	14,000,000
Developer Oversizing	117,000	123,000	123,000	127,000	127,000	617,000
Directional Bore/Drill	0	0	0	500,000	1,000,000	1,500,000
Equalization System	0	0	0	1,500,000	3,000,000	4,500,000
Georgetown Nutrient Removal	500,000	1,500,000	500,000	500,000	500,000	3,500,000
Gravity Sewer Improvement 516 and Augusta Rd	750,000	0	0	0	0	750,000
Hercules Force Main Rehabilitation	450,000	0	0	0	0	450,000
Large Tract Infrastructure Extension	100,000	100,000	105,000	108,000	110,000	523,000
Lift Station Rehabilitation	1,000,000	1,000,000	1,675,000	1,675,000	1,675,000	7,025,000
Lift Station/Small Plants Monitoring	94,000	94,000	99,000	102,000	102,000	491,000

Little Neck Road Extension	500,000	1,500,000	0	0	0	2,000,000
New Sewer System Upgrades	0	250,000	250,000	250,000	250,000	1,000,000
President St. Biosolids Handling Facilities	11,000,000	0	0	0	0	11,000,000
President St. TMDL Improvements	0	3,000,000	1,500,000	2,500,000	3,000,000	10,000,000
SCADA Remote Terminal Replacements	200,000	0	0	0	0	200,000
SCADA Upgrade	29,000	29,000	31,000	31,000	31,000	151,000
Sewer Extensions	125,000	128,000	128,000	132,000	132,000	645,000
Sewer Line Rehabilitation	2,212,000	1,500,000	2,900,000	2,250,000	2,250,000	11,112,000
Sewer Share of Paving	92,000	94,000	94,000	97,000	97,000	474,000
Stormwater Separation	125,000	128,000	128,000	132,000	132,000	645,000
Treatment Plant Capital Expansion	200,000	200,000	400,000	400,000	400,000	1,600,000
Treatment Plant Capital Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Treatment Plant Capital Maintenance	350,000	350,000	350,000	350,000	350,000	1,750,000
Turblex Blower Replacement	500,000	500,000	500,000	500,000	500,000	2,500,000
UV Disinfection	0	0	1,500,000	1,500,000	1,500,000	4,500,000
Variable Frequency Drives	0	0	150,000	150,000	0	300,000
Wilshire Apron Construction	750,000	0	0	0	0	750,000
Wilshire Nutrient Removal	1,000,000	1,000,000	500,000	500,000	500,000	3,500,000
Wilshire TMDL Improvements	0	0	1,500,000	3,000,000	3,000,000	7,500,000
<b>Total</b>	<b>\$ 31,544,000</b>	<b>\$ 17,946,000</b>	<b>\$ 14,633,000</b>	<b>\$ 19,304,000</b>	<b>\$ 20,656,000</b>	<b>\$ 104,083,000</b>

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	204 Sewer Extensions	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Sanitary Sewer Main along Hwy 204
<b>Contact Person/ Project Manager:</b>	Abe Ghazi		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
204 Sewer Extensions	0	200,000	200,000	200,000	0	0	600,000	600,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	600,000
<b>Total</b>	

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
204 Sewer Extensions	0

**DETAILS**

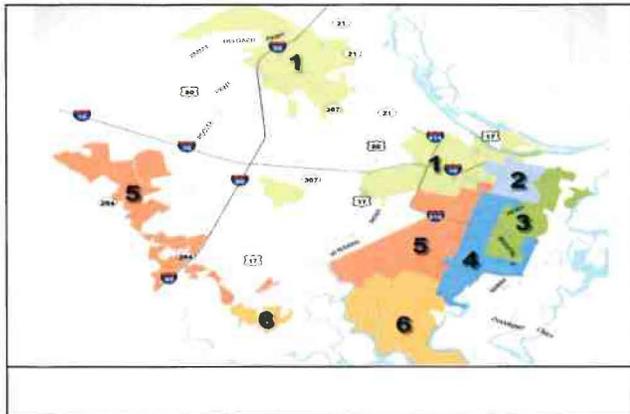
<b>Objective:</b>	Provide sanitary sewer service to newly annexed area along Hwy 204	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Economic Development		
<b>Scope/Comments:</b>	Installation of sanitary sewer along Hwy. 204		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	90,000					
Construction	510,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer	<b>Start Year:</b>	2017
<b>Project Name:</b>	72" Line to Savannah River	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	TDB	<b>Description:</b>	Install discharge pipe leading from the plant into the Savannah River
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
72" Line to Savannah River	0	0	4,000,000	0	1,000,000	0	5,000,000	5,000,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	5,000,000
<b>Total</b>	<b>5,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
72" Line to Savannah River	0

**DETAILS**

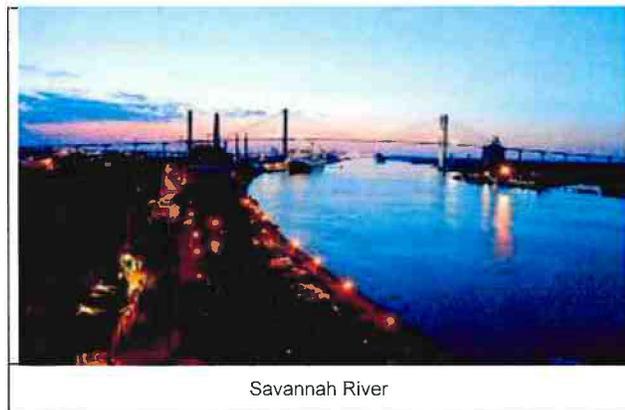
<b>Objective:</b>	To provide a better route for discharge...	<b>Council Priority:</b>	Health & Environment
<b>Benefits:</b>	Discharge currently routed through the Kayton Canal, new line would ease that burden		
<b>Scope/Comments:</b>	None		
<b>Related Projects:</b>	UV Disinfections	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	5,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	1400 E. President St.
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2011
<b>Project Name:</b>	Bacon Park Re-Use Water System	<b>Department:</b>	Water Reclamation
<b>Project Number:</b>	SW0623	<b>Description:</b>	Re-use water side stream system.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Bacon Park Re-Use Water System	8,850,000	750,000	750,000	500,000	500,000	500,000	3,000,000	11,850,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	3,000,000
<b>Total</b>	<b>3,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Bacon Park Re-Use Water System	240,210

**DETAILS**

<b>Objective:</b>	To construct a re-use water system in the Bacon Park area.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	To irrigate the golf courses and ball fields.		
<b>Scope/Comments:</b>	Constructing a mid-size re-use water system for irrigation purposes.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	3,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Bacon Park Golf Course

**LOCATION**

<b>Address:</b>	1 Shorty Cooper Dr.
<b>Neighborhood:</b>	Bacon Park
<b>Council District:</b>	3, 4

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Crossroads Expansion	<b>Department:</b>	Regional Plants
<b>Project Number:</b>	SW0524	<b>Description:</b>	Expansion of the Crossroads Water Treatment Plant
<b>Contact Person/ Project Manager:</b>	Plant Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Crossroads Expansion	11,000,000	10,000,000	1,000,000	1,000,000	1,000,000	1,000,000	14,000,000	25,000,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	14,000,000
<b>Total</b>	<b>14,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Crossroads Expansion	0

**DETAILS**

<b>Objective:</b>	Expand the capacity of the plant beyond its current 3 million gallon per day limit	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Allows for efficient processing of a larger amount of wastewater, allowing for continued growth in the plant's service area		
<b>Scope/Comments:</b>	Plant operating near current capacity, needs to handle more due to continued growth in the West Chatham area.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	14,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



A schematic of the current plant configuration

**LOCATION**

<b>Address:</b>	Gulfstream Road
<b>Neighborhood:</b>	Airport
<b>Council District:</b>	1

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Developer Oversizing	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	SW0726	<b>Description:</b>	Enlarge the sewer system or upgrade lift stations to meet future system demands.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Developer Oversizing	414,627	117,000	123,000	123,000	127,000	127,000	617,000	1,031,627

**FUNDING SOURCES**

Source	Amount
Sewer Fund	617,000
<b>Total</b>	<b>617,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Developer Oversizing	0

**DETAILS**

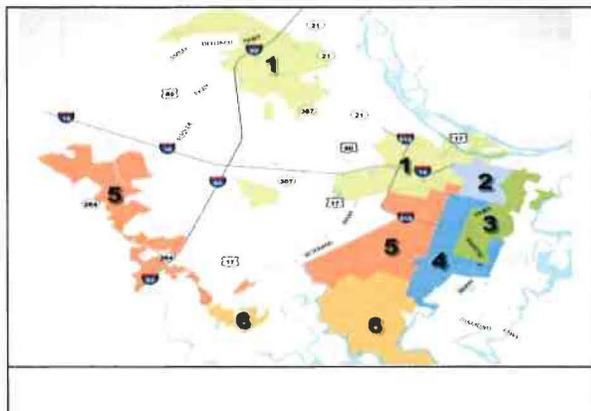
<b>Objective:</b>	Oversizing of the system is necessary when it is anticipated that additional capacity will be needed in an area beyond the scope of a particular development.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	The Master Planning concept ensures future capacities in areas of potential growth.		
<b>Scope/Comments:</b>	Surcharges that go into the Sewer Fund will pay for these.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	617,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Directional Drill-Wilshire Plant	<b>Department:</b>	Regional Plants
<b>Project Number:</b>	SW0424	<b>Description:</b>	Directional drilling needed for Wilshire Plant
<b>Contact Person/ Project Manager:</b>	Plant Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Directional Drill- Wilshire Plant	650,000	0	0	0	500,000	1,000,000	1,500,000	2,150,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	1,500,000
<b>Total</b>	<b>1,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Directional Drill-Wilshire Plant	0

**DETAILS**

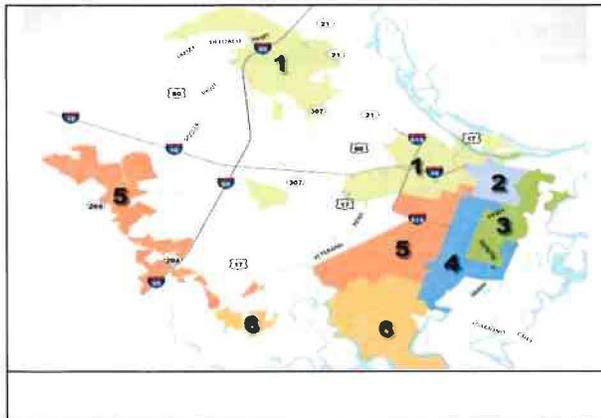
<b>Objective:</b>	To make directional bore that will be needed for the plant	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with permit conditions in the most cost effective manner.		
<b>Scope/Comments:</b>	Needed to set up the plant for future closure.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	1,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	11015 Largo Drive
<b>Neighborhood:</b>	80, Wilshire Estates
<b>Council District:</b>	6

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2010
<b>Project Name:</b>	Equalization System	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	SW0523	<b>Description:</b>	Add a flow equalization system to the President Street Plant.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Equalization System	5,180,000	0	0	0	1,500,000	3,000,000	4,500,000	9,680,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	4,500,000
<b>Total</b>	<b>4,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Equalization System	0

**DETAILS**

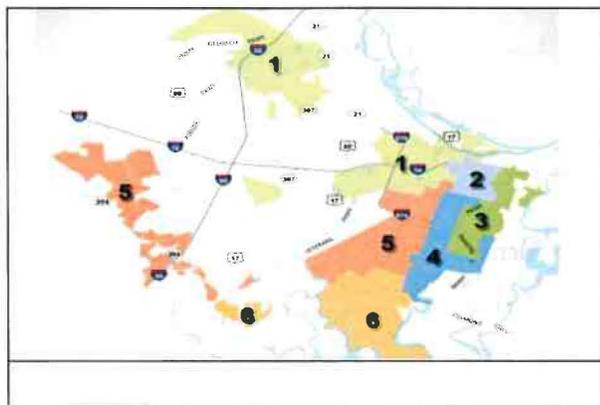
<b>Objective:</b>	To add a flow equalization system to President Street Plant.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	This will prevent any regulatory permit (NPDES) non compliance issues that may be caused by peak flow flushing action.		
<b>Scope/Comments:</b>	The system will provide the ability to minimize the flushing action of the incoming increase in wastewater flow due to planned plant closures.		
<b>Related Projects:</b>	Closure of the Hunter Army Airfield and Wilshire Wastewater Treatment Plants.	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	4,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	1400 East President Street
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Georgetown Nutrient Removal	<b>Department:</b>	Regional Plants
<b>Project Number:</b>	SW0135	<b>Description:</b>	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
<b>Contact Person/ Project Manager:</b>	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Georgetown Nutrient Removal	500,000	500,000	1,500,000	500,000	500,000	500,000	3,500,000	4,000,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	3,500,000
<b>Total</b>	<b>3,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Georgetown Nutrient Removal	0

**DETAILS**

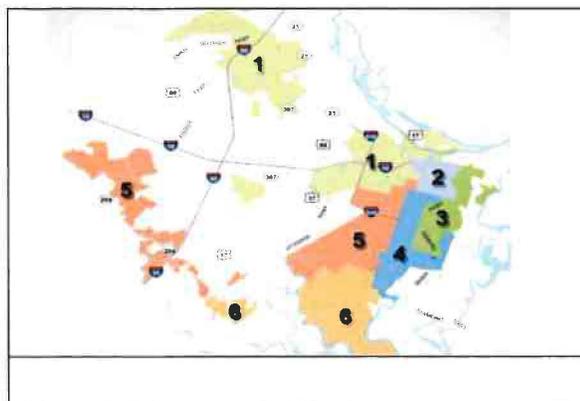
<b>Objective:</b>	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with future federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
<b>Scope/Comments:</b>	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	3,500,000					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	14 Beaver Run Drive
<b>Neighborhood:</b>	Georgetown
<b>Council District:</b>	6

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Gravity Sewer Improvement 516 and Augusta Rd.	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Gravity Sewer Improvement 516 and Augusta Road
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Gravity Sewer Improvement 516 and Augusta Rd.	0	750,000	0	0	0	0	750,000	750,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	750,000
<b>Total</b>	

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Gravity Sewer Improvement 516 and Augusta Rd.	0

**DETAILS**

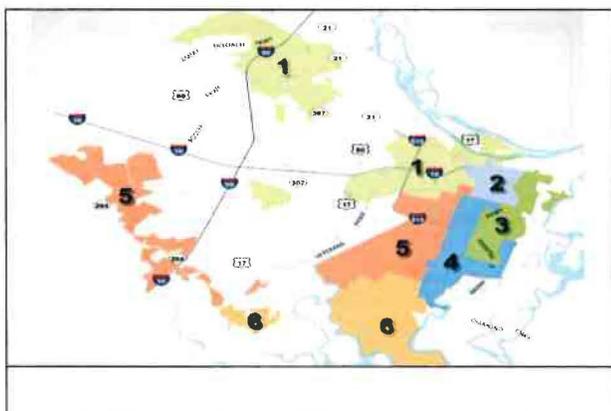
<b>Objective:</b>	Improve sanitary sewer capacities for area	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Prevention of sanitary sewer spills		
<b>Scope/Comments:</b>	New Gravity Sewer and system modification and installation to correct bottleneck occurring in gravity sewer collection system.		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	112,000					
Construction	637,500					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations along I-516 and Augusta Rd
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Hercules Force Main Rehabilitation	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Rehabilitation of force main serving Hercules
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Hercules Force Main Rehabilitation	0	450,000	0	0	0	0	450,000	450,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	450,000
<b>Total</b>	<b>450,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Hercules Force Main Rehabilitation	0

**DETAILS**

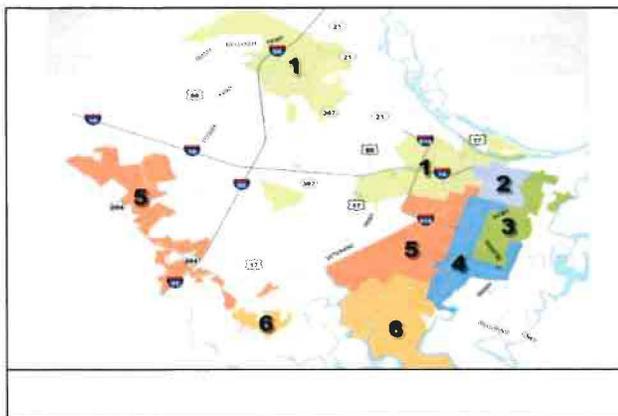
<b>Objective:</b>	Rehabilitate force main serving Hercules	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Prevention of sewer spills		
<b>Scope/Comments:</b>	Replacement and relocation of the Hercules Force Main to convey sewage from this line where it will not cause surcharges in the gravity sewer collection system.		
<b>Related Projects:</b>	NONE	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	67,500					
Construction	382,500					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations to be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2000
<b>Project Name:</b>	Large Tract Infrastructure Extension	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Extend existing infrastructure to newly annexed areas.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Large Tract Infrastructure Extension	773,764	100,000	100,000	105,000	108,000	110,000	523,000	1,296,764

**FUNDING SOURCES**

Source	Amount
Sewer Fund	523,000
<b>Total</b>	<b>523,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Large Tract Infrastructure Extension	0

**DETAILS**

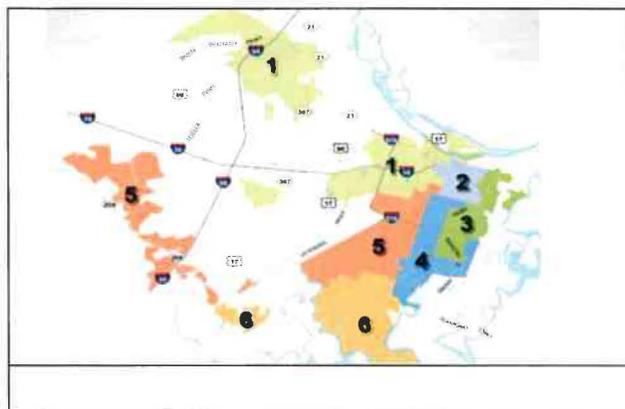
<b>Objective:</b>	Extension of existing infrastructure will be necessary to serve the newly annexed areas and allow development to begin.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	The City will benefit from the economic development of the new annexed areas through an increased tax base & revenue from W/S service.		
<b>Scope/Comments:</b>	Extend existing infrastructure to newly annexed areas.		
<b>Related Projects:</b>	Annexation efforts	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	523,000					

**OPERATING BUDGET IMPACT**

Impact to be determined.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Lift Station Rehabilitation	<b>Department:</b>	Lift Stations
<b>Project Number:</b>	TBD	<b>Description:</b>	Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Lift Station Rehabilitation	0	1,000,000	1,000,000	1,675,000	1,675,000	1,675,000	7,025,000	7,025,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	7,025,000
<b>Total</b>	<b>7,025,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Lift Station Rehabilitation	0

**DETAILS**

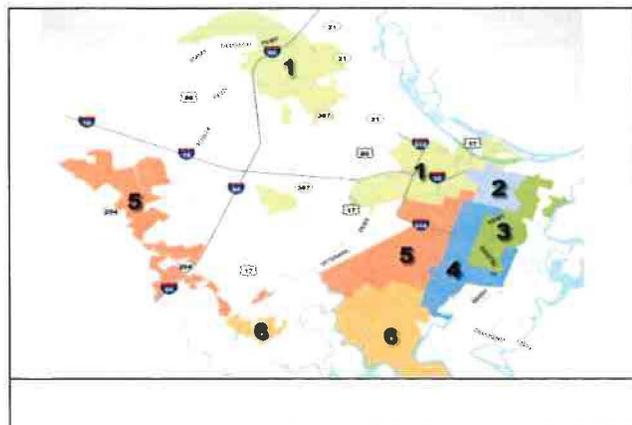
<b>Objective:</b>	The rehabilitation is necessary to provide additional system capacity and ensure system integrity.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	This project provides the City with more reliable pump stations with the capacities to serve future customers.		
<b>Scope/Comments:</b>	Rehabilitate or replace pump stations.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	7,025,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Lift Station/Small Plants Monitoring	<b>Department:</b>	Lift Stations
<b>Project Number:</b>	SW0722	<b>Description:</b>	Install remote terminal units at lift stations for the SCADA system.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Lift Station/Small Plants Monitoring	429,733	94,000	94,000	99,000	102,000	102,000	491,000	920,733

**FUNDING SOURCES**

Source	Amount
Sewer Fund	491,000
<b>Total</b>	<b>491,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Lift Station/Small Plants Monitoring	11,960

**DETAILS**

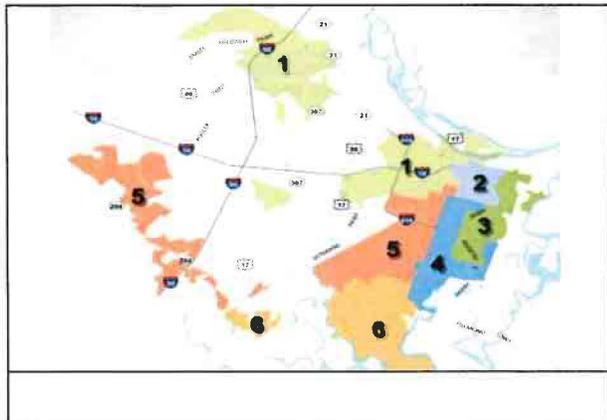
<b>Objective:</b>	The Supervisory Control and Data Acquisition (SCADA) system assists in the maintenance of over 150 lift stations.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	The installation of the SCADA serves as an additional safety mechanism to monitor lift stations to avoid system failures.		
<b>Scope/Comments:</b>	Completed 32 remote terminal units.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	491,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	TBD
<b>Project Name:</b>	Little Neck Road Extension	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Sanitary Sewer Trunk Main Installation
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Little Neck Road Extension	0	500,000	1,500,000	0	0	0	2,000,000	2,000,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	2,000,000
<b>Total</b>	

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Little Neck Road Extension	0

**DETAILS**

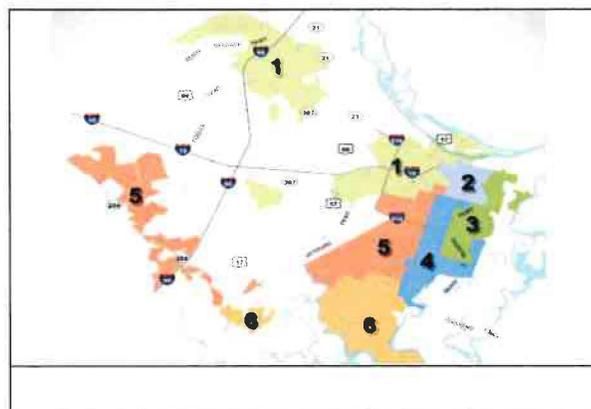
<b>Objective:</b>	Provision of Sanitary Sewer Service to the general area.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Economic Development		
<b>Scope/Comments:</b>	Installation of sanitary sewer main in areas TBD		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	2,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations in the Little Neck Road Area
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	New Sewer System Upgrades	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Upgrade of Sewer Systems
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
New Sewer System Upgrades	0	0	250,000	250,000	250,000	250,000	1,000,000	1,000,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	1,000,000
<b>Total</b>	<b>1,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
New Sewer System Upgrades	0

**DETAILS**

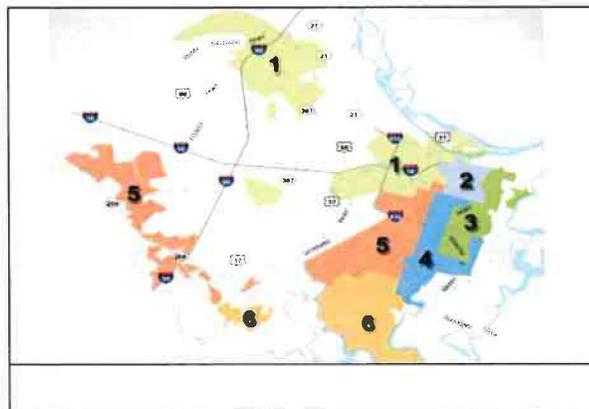
<b>Objective:</b>	Accumulate funds for the upgrade of sewer systems serviced by the City	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Upgrade and maintain City sewer facilities		
<b>Scope/Comments:</b>	Upgrade of Sewer Systems		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	R
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	1,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations to be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	President St. Biosolids Handling Facilities	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	SW0815	<b>Description:</b>	Major upgrades to President Street WPCP for the long term handling and disposal of biosolids.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
President St. Biosolids Handling Facilities	21,754,943	11,000,000	0	0	0	0	11,000,000	32,754,943

**FUNDING SOURCES**

Source	Amount
Sewer Fund	11,000,000
<b>Total</b>	<b>11,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
President St. Residuals Improvements	2,691,159

**DETAILS**

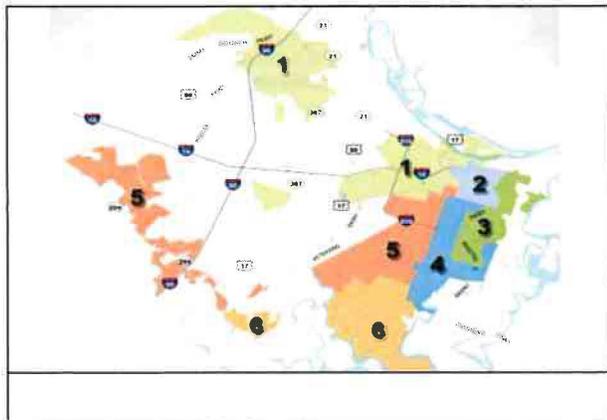
<b>Objective:</b>	Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with permit conditions in the most cost effective manner.		
<b>Scope/Comments:</b>	Long-term handling of biosolids in accordance with permit conditions.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>11,000,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	1400 East President Street
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	President St. TMDL Improvements	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	SW0724	<b>Description:</b>	Major upgrade to President Street Waste Water Treatment Plant and/or processes due to changes in the TMDL limits.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
President St. TMDL Improvements	5,500,000	0	3,000,000	1,500,000	2,500,000	3,000,000	10,000,000	15,500,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	10,000,000
<b>Total</b>	<b>10,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
President St. TMDL Improvements	0

**DETAILS**

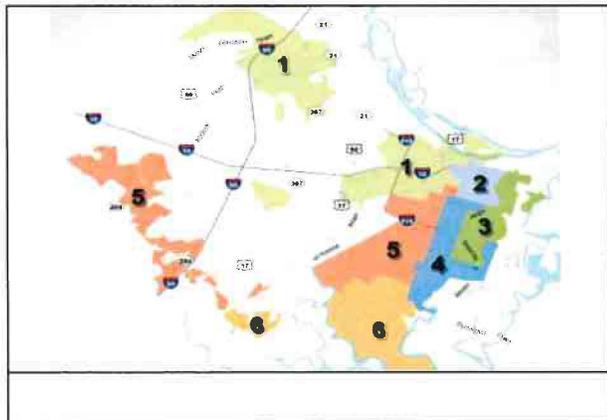
<b>Objective:</b>	Upgrade plant and/or processes at President Street WWTP in order to be compliant with upcoming TMDL limits.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with TMDL limits.		
<b>Scope/Comments:</b>	Project will affect President Street treatment plant.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Repair/Maintenance</b>	<b>10,000,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	1400 East President Street Plant
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2009
<b>Project Name:</b>	SCADA Remote Terminal Replacements	<b>Department:</b>	Lift Stations
<b>Project Number:</b>	SW0428	<b>Description:</b>	Replacement of existing Lift Station SCADA (Supervisory Control and Data Acquisition) unit RTUs controlling lift station operations.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
SCADA Remote Terminal Replacements	1,000,009	200,000	0	0	0	0	200,000	1,200,009

**FUNDING SOURCES**

Source	Amount
Sewer Fund	200,000
<b>Total</b>	<b>200,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
SCADA Remote Terminal Replacements	552,478

**DETAILS**

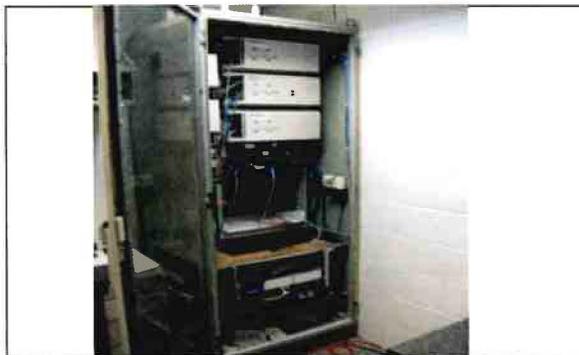
<b>Objective:</b>	To purchase and replace 148 of the existing lift station RTUs that are no longer being manufactured and fabricated with the new Controlwave RTU.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Replaces antiquated units and will be used to further automate the Lift Station Operations, which in turn will allow for more efficient use of personnel and more efficient monitoring of station operations.		
<b>Scope/Comments:</b>	This CIP will replace all current RTUs in the field with new controlwave units. It is needed due to Bristol no longer producing the current 33xx product lines that are in place.		
<b>Related Projects:</b>	Lift Station Operations and Sewer Conveyance; SCADA Upgrades	<b>Recurring/Non-Recurring:</b>	Non-Recurring

**SCHEDULE & STATUS**

Phase	Cost	FY14	FY15	FY16	FY17	FY18
Planning	0					
Design	0					
Construction	200,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



An existing SCADA unit in place at the I&D Water Plant.

**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	SCADA Upgrade	<b>Department:</b>	Lift Stations
<b>Project Number:</b>	SW0723	<b>Description:</b>	Provide SCADA system hardware and software upgrades.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
SCADA Upgrade	179,459	29,000	29,000	31,000	31,000	31,000	151,000	330,459

**FUNDING SOURCES**

Source	Amount
Sewer Fund	151,000
<b>Total</b>	<b>151,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
SCADA Upgrade	65,861

**DETAILS**

<b>Objective:</b>	It is essential to upgrade the SCADA system in order to ensure that we can monitor and control the wastewater conveyance and treatment systems remotely.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Remote monitoring and control allows for prompt response to potential problems.		
<b>Scope/Comments:</b>	Hardware and software upgrades for SCADA system.		
<b>Related Projects:</b>	SCADA Upgrades and RTU Replacements	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	151,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



An existing SCADA unit in place at the I&D Water Plant.

**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2011
<b>Project Name:</b>	Sewer Extensions	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	SW0622	<b>Description:</b>	Install sanitary sewers in areas where the City will provide future service.
<b>Contact Person/ Project Manager:</b>	Jim Lalpander; jlalpander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Sewer Extensions	725,373	125,000	128,000	128,000	132,000	132,000	645,000	1,370,373

**FUNDING SOURCES**

Source	Amount
Sewer Fund	645,000
<b>Total</b>	<b>645,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Sewer Extensions	9,598

**DETAILS**

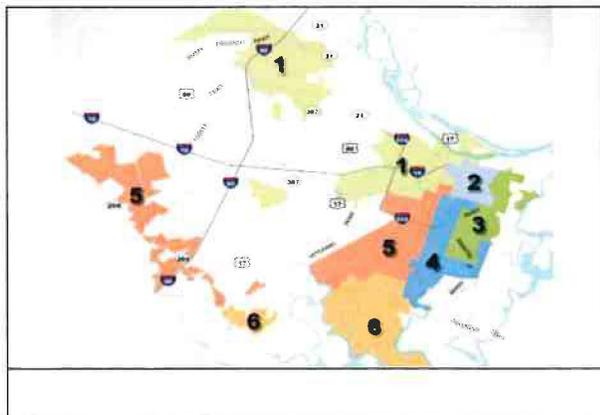
<b>Objective:</b>	In many cases, customers are on septic tanks which have failed. This project provides the necessary sewer service and generates additional revenue.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Increased revenues from expanded service area.		
<b>Scope/Comments:</b>	Installation of sanitary sewers in futures service areas.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>645,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Sewer Line Rehabilitation	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Rehabilitate and/or replace deteriorated or damaged sewer lines.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Sewer Line Rehabilitation	0	2,212,000	1,500,000	2,900,000	2,250,000	2,250,000	11,112,000	11,112,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	11,112,000
<b>Total</b>	<b>11,112,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Sewer Line Rehabilitation	0

**DETAILS**

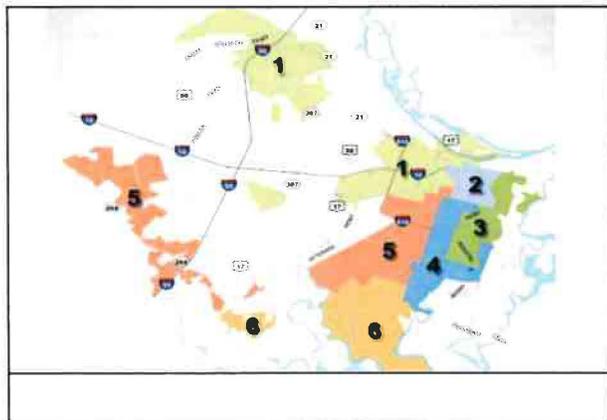
<b>Objective:</b>	To reduce the number of stoppages/backups and cave-ins on sewer lines.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Reduction in sewer stoppages and/or cave-ins; also strengthening of the integrity of the sewer system.		
<b>Scope/Comments:</b>	Rehabilitation or replacement of deteriorated or damaged sewer lines.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	11,112,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2010
<b>Project Name:</b>	Sewer Share of Paving	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace damaged or deteriorated sewer lines prior to continuing street paving projects.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Sewer Share of Paving	676,934	92,000	94,000	94,000	97,000	97,000	474,000	1,150,934

**FUNDING SOURCES**

Source	Amount
Sewer Fund	474,000
<b>Total</b>	<b>474,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Sewer Share of Paving	0

**DETAILS**

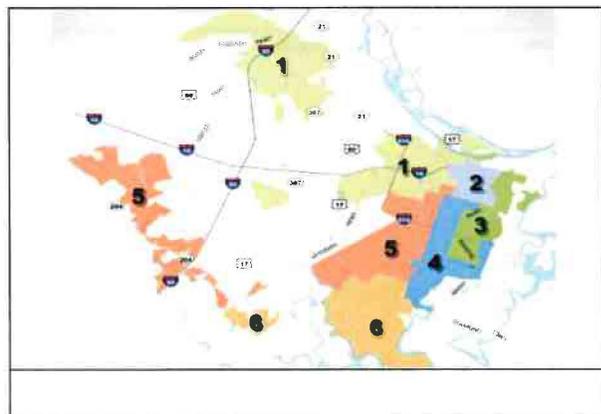
<b>Objective:</b>	There are sewer lines in unpaved streets and some paved streets that are old and in need of replacement prior to street paving.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	These deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.		
<b>Scope/Comments:</b>	Replacement of damaged or deteriorated sewer lines prior to paving.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>474,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2011
<b>Project Name:</b>	Stormwater Separation	<b>Department:</b>	Sewer Maintenance
<b>Project Number:</b>	SW0621	<b>Description:</b>	Direct stormwater out of the sanitary sewer system.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Stormwater Separation	954,518	125,000	128,000	128,000	132,000	132,000	645,000	1,599,518

**FUNDING SOURCES**

Source	Amount
Sewer Fund	645,000
<b>Total</b>	<b>645,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Stormwater Separation	426,897

**DETAILS**

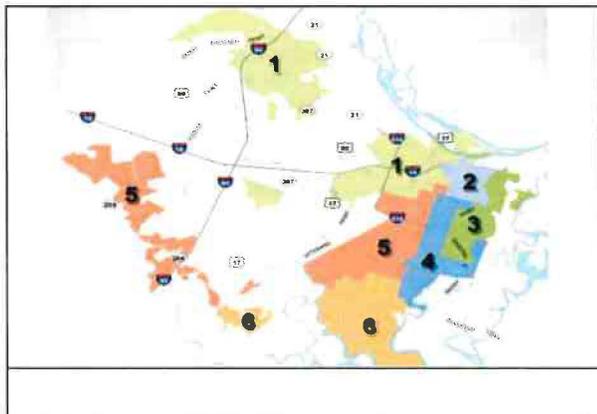
<b>Objective:</b>	The infiltration of stormwater causes increased stoppages, lower system capacity and higher maintenance costs.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	The removal of stormwater would create additional capacity and reduce stoppages caused by the increased flow from stormwater.		
<b>Scope/Comments:</b>	Direct stormwater out of the sanitary sewer system.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>645,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2004
<b>Project Name:</b>	Treatment Plant Capital Expansion	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	SW0806	<b>Description:</b>	Make treatment capacity increases as needed at the City's wastewater treatment plants.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Treatment Plant Capital Expansion	4,200,000	200,000	200,000	400,000	400,000	400,000	1,600,000	5,800,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	1,600,000
<b>Total</b>	<b>1,600,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Treatment Plant Capital Expansion	0

**DETAILS**

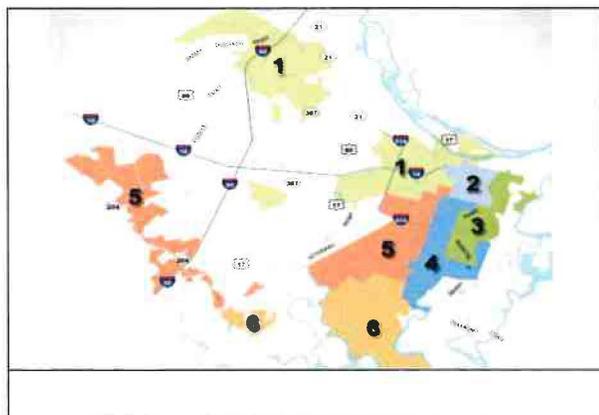
<b>Objective:</b>	Provide funding for treatment plant capacity expansion.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Serve the growing community and service area of the City of Savannah. Project will enhance the public health and safety. It will provide for an economic stimulus and further ensures compliance of the law.		
<b>Scope/Comments:</b>	Expansion of wastewater treatment plant.		
<b>Related Projects:</b>	Treatment capacity capabilities of wastewater treatment plants	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	1,600,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Georgetown, President, Wilshire and Crossroads Plants
<b>Neighborhood:</b>	24, Blackshear (President); 79, Largo Woods (Wilshire);
<b>Council District:</b>	2, 6, 1

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Treatment Plant Capital Improvements	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	SW0811	<b>Description:</b>	Make various capital improvements as needed at the wastewater treatment plants.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Treatment Plant Capital Improvements	4,350,294	500,000	500,000	500,000	500,000	500,000	2,500,000	6,850,294

**FUNDING SOURCES**

Source	Amount
Sewer Fund	2,500,000
<b>Total</b>	<b>2,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Treatment Plant Capital Improvements	450,319

**DETAILS**

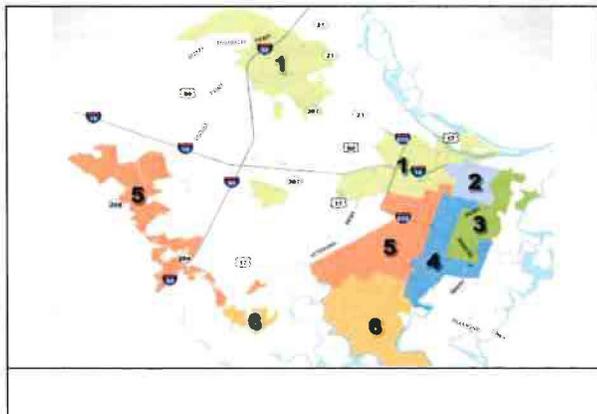
<b>Objective:</b>	To ensure wastewater treatment plants are properly operational with updated equipment according to new technologies and EPD directives.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Proper and more efficient and effective wastewater treatment.		
<b>Scope/Comments:</b>	Update equipment at wastewater treatment plants.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	2,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Georgetown, President, Wilshire and Crossroads Plants
<b>Neighborhood:</b>	24, Blackshear (President); 79, Largo Woods (Wilshire);
<b>Council District:</b>	2, 6, 1

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Treatment Plant Capital Maintenance	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	SW0810	<b>Description:</b>	Replace equipment, correct design deficiencies, and other needs to meet permit to discharge limits.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Treatment Plant Capital Maintenance	1,441,282	350,000	350,000	350,000	350,000	350,000	1,750,000	3,191,282

**FUNDING SOURCES**

Source	Amount
Sewer Fund	1,750,000
<b>Total</b>	<b>1,750,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Treatment Plant Capital Maintenance	380,771

**DETAILS**

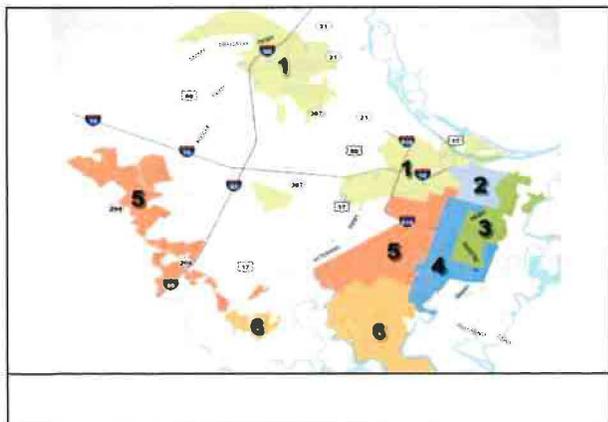
<b>Objective:</b>	This project is necessary in order to meet the higher discharge limitations required by the Environmental Protection Division.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	This project will allow the City to continue to meet its discharge requirements as required under the NPDES permit.		
<b>Scope/Comments:</b>	The project affects the following treatment plants: Georgetown, President, Wilshire & Windsor.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Repair/Maintenance</b>	<b>1,750,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Georgetown, President, Wilshire and Crossroads Plants
<b>Neighborhood:</b>	24, Blackshear (President); 79, Largo Woods (Wilshire);
<b>Council District:</b>	2, 6, 1

<b>Category:</b>	Sewer	<b>Start Year:</b>	2018
<b>Project Name:</b>	Turblex Blower Replacement	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace blowers used for air circulation during the biological waste treatment process
<b>Contact Person/ Project Manager:</b>	Plant Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Turblex Blower Replacement	0	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	2,500,000
<b>Total</b>	<b>2,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Turblex Blower Replacement	0

**DETAILS**

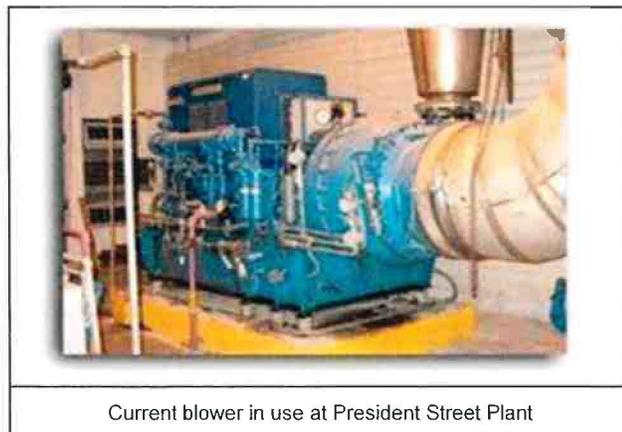
<b>Objective:</b>	To replace current blowers	<b>Council Priority:</b>	Health & Environment
<b>Benefits:</b>	New blowers will be safer, more energy efficient, and easier to maintain		
<b>Scope/Comments:</b>	None		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	2,500,000					

**OPERATING BUDGET IMPACT**

Project is expected to impact operating budget.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	Newer, more efficient equipment should reduce energy usage and costs, it is unknown how much at this point.	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	1400 E. President St.
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer	<b>Start Year:</b>	2018
<b>Project Name:</b>	UV Disinfection	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	TDB	<b>Description:</b>	Install UV Disinfection equipment on new plant discharge line
<b>Contact Person/ Project Manager:</b>	Plant Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
UV Disinfection	0	0	0	1,500,000	1,500,000	1,500,000	4,500,000	4,500,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	4,500,000
<b>Total</b>	<b>4,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
UV Disinfection	0

**DETAILS**

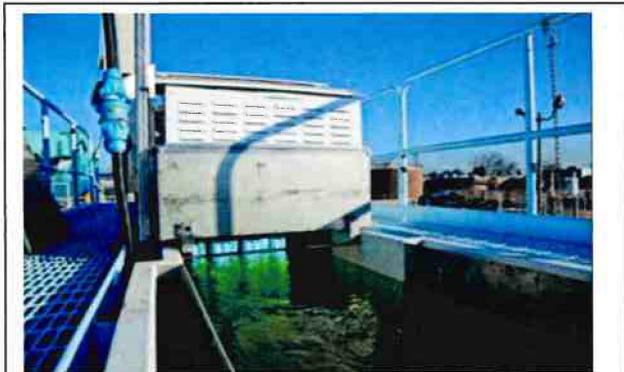
<b>Objective:</b>	To disinfect the treated water as it is discharged from the plant	<b>Council Priority:</b>	Health & Environment
<b>Benefits:</b>	Chlorine disinfection is currently being used, UV is a much safer process		
<b>Scope/Comments:</b>	None		
<b>Related Projects:</b>	72" Line to Savannah River	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed to Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	4,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Discharged water passing through a UV disinfection station

**LOCATION**

<b>Address:</b>	1400 E. President Street
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer	<b>Start Year:</b>	2018
<b>Project Name:</b>	Variable Frequency Drives	<b>Department:</b>	President Street Plant
<b>Project Number:</b>	TDB	<b>Description:</b>	Replace variable frequency drives for pumps at wastewater treatment facilities
<b>Contact Person/ Project Manager:</b>	Plant Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Variable Frequency Drives	0	0	0	150,000	150,000	0	300,000	300,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	300,000
<b>Total</b>	<b>300,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Variable Frequency Drives	0

**DETAILS**

<b>Objective:</b>	To ensure that pumps can adjust to handle varying rates of influent water	<b>Council Priority:</b>	Health & Environment
<b>Benefits:</b>	New drives will be more efficient, safer, and easier to maintain		
<b>Scope/Comments:</b>	None		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	300,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Current variable frequency drive equipment at plant

**LOCATION**

<b>Address:</b>	1400 E. President Street
<b>Neighborhood:</b>	24, Blackshear
<b>Council District:</b>	2

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Wilshire Apron Construction	<b>Department:</b>	Regional Plants
<b>Project Number:</b>	TBD	<b>Description:</b>	Funding for EPD required improvements at the plant
<b>Contact Person/ Project Manager:</b>	Plant Manager		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Wilshire Apron Construction	0	750,000	0	0	0	0	750,000	750,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	750,000
<b>Total</b>	<b>750,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Wilshire Apron Construction	0

**DETAILS**

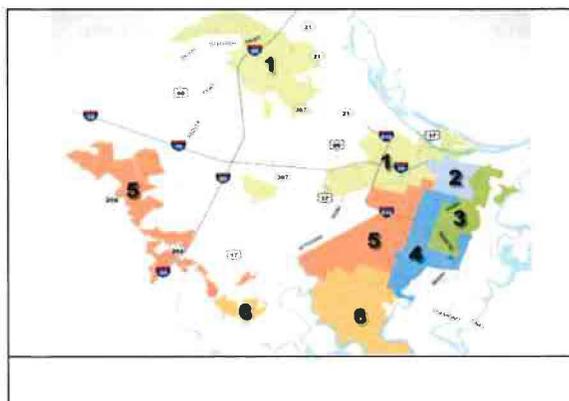
<b>Objective:</b>	To fix the deterioration of the apron surrounding the detention pond at the plant.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with EPD recommendations and requirements		
<b>Scope/Comments:</b>	Perform needed repairs to the plant area.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	750,000					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	11015 Largo Drive
<b>Neighborhood:</b>	80, Wilshire Estates
<b>Council District:</b>	6

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Wilshire Nutrient Removal	<b>Department:</b>	Regional Plants
<b>Project Number:</b>	TBD	<b>Description:</b>	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Wilshire Nutrient Removal	498,000	1,000,000	1,000,000	500,000	500,000	500,000	3,500,000	3,998,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	3,500,000
<b>Total</b>	<b>3,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Wilshire Nutrient Removal	0

**DETAILS**

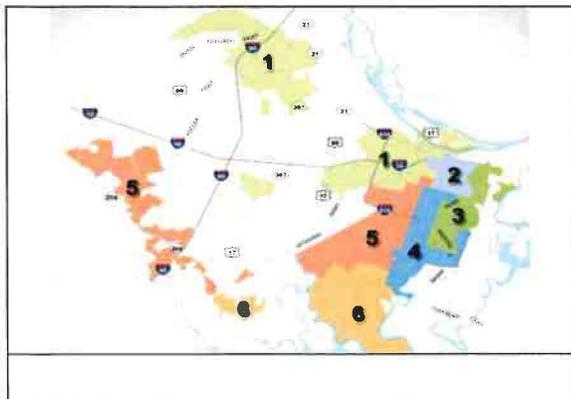
<b>Objective:</b>	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with future Federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
<b>Scope/Comments:</b>	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	3,000,000					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	11015 Largo Drive
<b>Neighborhood:</b>	80, Wilshire Estates
<b>Council District:</b>	6

<b>Category:</b>	Sewer Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Wilshire TMDL Improvements	<b>Department:</b>	Regional Plants
<b>Project Number:</b>	SW0725	<b>Description:</b>	Improvements to wastewater plant in order to be compliant with future TMDL limits.
<b>Contact Person/ Project Manager:</b>	Lester Hendrix; Lhendrix@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Wilshire TMDL Improvements	2,500,000	0	0	1,500,000	3,000,000	3,000,000	7,500,000	10,000,000

**FUNDING SOURCES**

Source	Amount
Sewer Fund	7,500,000
<b>Total</b>	<b>7,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Wilshire TMDL Improvements	0

**DETAILS**

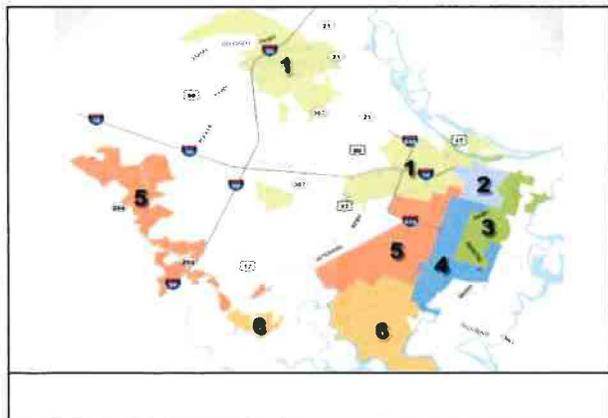
<b>Objective:</b>	Modify plant and/or processes in order to maintain compliance with TMDL regulations.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with forthcoming TMDL limits.		
<b>Scope/Comments:</b>	Project affects Wilshire Plant.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	7,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	11015 Largo Drive
<b>Neighborhood:</b>	Wilshire
<b>Council District:</b>	6



## 2016-2020 SQUARES AND MONUMENTS IMPROVEMENTS

Improvements in this group can be categorized as renovation of City squares and conservation and restoration of outdoor monuments, street medians, passive neighborhood parks, and one of the City's major tourist attractions, the Riverfront.

### SQUARES AND MONUMENTS ASSETS

Asset	Quantity
Historic squares	21
Passive parks	37
Major medians	23
Minor medians	59
Monuments	53
Trees	82,450

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
General Fund (Preservation Fee)	\$ 347,500	\$ 425,000	\$ 420,000	\$ 600,000	\$ 635,000	\$ 2,427,500
<b>Total</b>	<b>\$ 347,500</b>	<b>\$ 425,000</b>	<b>\$ 420,000</b>	<b>\$ 600,000</b>	<b>\$ 635,000</b>	<b>\$ 2,427,500</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
Entranceway and Median Improvements	\$ 0	\$ 95,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 140,000
Factors Walk Wall Stabilization	117,500	200,000	50,000	0	0	367,500
Forsyth Park Lighting Upgrades	0	0	0	150,000	400,000	550,000
Fountain Conservation	20,000	0	80,000	25,000	25,000	150,000
Gordon Monument Conservation	0	25,000	0	0	0	25,000
Monument Conservation	50,000	0	95,000	25,000	25,000	195,000
Park, Square, Median and Irrigation Improvements	50,000	0	25,000	30,000	30,000	135,000
Public Monument Lighting	0	50,000	25,000	100,000	0	175,000
Rousakis Plaza and Riverfront Repairs	50,000	0	25,000	0	25,000	100,000
Square Lighting Upgrades	0	0	0	150,000	0	150,000
Square Renovation	60,000	0	90,000	60,000	60,000	270,000
Square Walkway Repairs	0	55,000	15,000	45,000	55,000	170,000
<b>Total</b>	<b>\$ 347,500</b>	<b>\$ 425,000</b>	<b>\$ 420,000</b>	<b>\$ 600,000</b>	<b>\$ 635,000</b>	<b>\$ 2,427,500</b>

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2017
<b>Project Name:</b>	Entranceway and Median Improvements	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	TBD	<b>Description:</b>	Improve landscape of City entrances and medians
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Entranceway and Median Improvements	0	0	95,000	15,000	15,000	15,000	140,000	140,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	140,000
<b>Total</b>	<b>140,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Entranceway and Median Improvements	0

**DETAILS**

<b>Objective:</b>	Revitalize City entryways and medians.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Improve appearances of public property at entryways and along major medians.		
<b>Scope/Comments:</b>	Design attractive, water-efficient, and safe landscapes for City entryways and major medians.		
<b>Related Projects:</b>	Gateway Signage	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	140,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Median on Liberty Street

**LOCATION**

<b>Address:</b>	City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2016
<b>Project Name:</b>	Factors Walk Wall Stabilization	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	SQ0603	<b>Description:</b>	Stabilize the historic wall along Factor's Walk.
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Factors Walk Wall Stabilization	1,097,217	117,500	200,000	50,000	0	0	367,500	1,464,717

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	367,500
SPLOST VI	600,000
	0
<b>Total</b>	<b>967,500</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Factors Walk Wall Stabilization	851,763

**DETAILS**

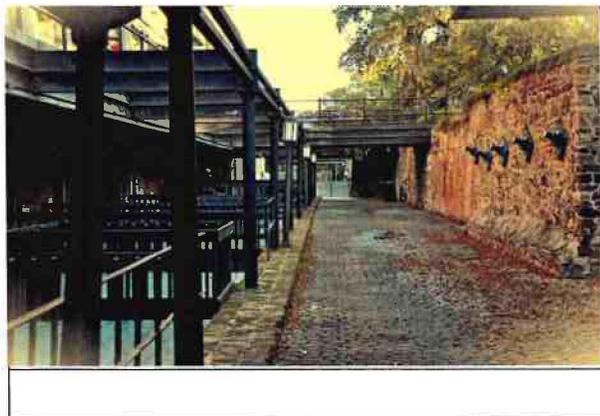
<b>Objective:</b>	Repair unstable portions of the stone wall along Factor's Walk to provide stability for the wall.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Preservation of historically-significant wall that is safe and functional.		
<b>Scope/Comments:</b>	Assess entire wall and select highest priority segments for detailed structural analysis, prepare high-quality conservation treatment plans and perform conservation techniques of those segments.		
<b>Related Projects:</b>	Historic Wall Preservations	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	967,500					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Factors Walk
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2016
<b>Project Name:</b>	Forsyth Park Lighting Upgrades	<b>Department:</b>	Park & Tree
<b>Project Number:</b>	TBD	<b>Description:</b>	Improve lighting of Forsyth Park
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Forsyth Park Lighting Upgrades	0	0	0	0	150,000	400,000	550,000	550,000

**FUNDING SOURCES**

Source	Amount
General Fund	550,000
<b>Total</b>	<b>550,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Forsyth Park Lighting Upgrades	0

**DETAILS**

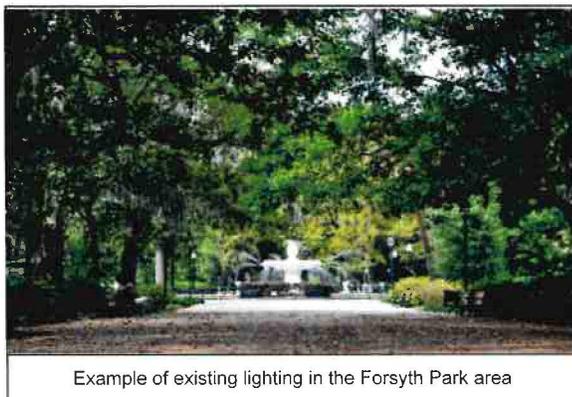
<b>Objective:</b>	Improve landscape of Forsyth	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Will provide aesthetically pleasing lighting for and improve safety of Forsyth consistent with area lighting upgrades.		
<b>Scope/Comments:</b>	Upgrade and add additional lighting in Forsyth Park.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	550,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Example of existing lighting in the Forsyth Park area

**LOCATION**

<b>Address:</b>	Forsyth Park
<b>Neighborhood:</b>	South Historic District
<b>Council District:</b>	2

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2015
<b>Project Name:</b>	Fountain Conservation	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	SQ0104	<b>Description:</b>	Preserve and maintain the City's fountains.
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Fountain Conservation	51,250	20,000	0	80,000	25,000	25,000	150,000	201,250

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	150,000
	0
	0
<b>Total</b>	<b>150,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Fountain Conservation	0

**DETAILS**

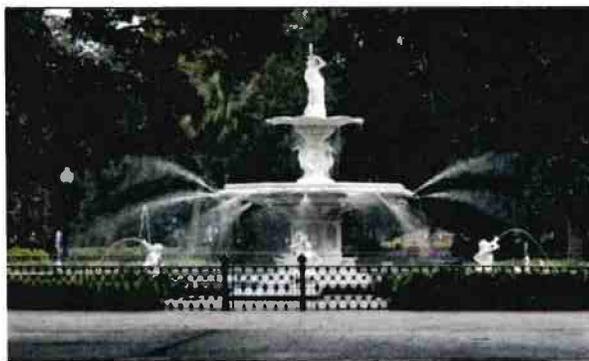
<b>Objective:</b>	Ensure the safe and efficient operation and preserve the architecture of the public fountains in parks, squares, medians and elsewhere.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Provide attractive and reliable water features as special effects, focal points and backdrops for passive recreation, tourism, and scenic vistas in public open spaces.		
<b>Scope/Comments:</b>	Significant metal and stone fountains require treatments due to the continuous flow of water which can deteriorate the structure over time. Electrical, pumps, and plumbing require inspection and analysis to provide safe and efficient water flow.		
<b>Related Projects:</b>	Park, Square, Median Improvements	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	150,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Fountain at Forsyth Park

**LOCATION**

<b>Address:</b>	City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2017
<b>Project Name:</b>	Gordon Monument Conservation	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	TBD	<b>Description:</b>	Conserve the Gordon Monument in Wright Square
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Gordon Monument Conservation	0	0	25,000	0	0	0	25,000	25,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	25,000
	0
	0
<b>Total</b>	<b>25,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Gordon Monument Conservation	0

**DETAILS**

<b>Objective:</b>	Restore Gordon Monument.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Preservation of monument for tourism and future generations.		
<b>Scope/Comments:</b>	Repoint foundation, inject grout into cracked pillar, treat carbon sediment on Corinthian capital.		
<b>Related Projects:</b>	Monument Conservation	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	25,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Bull and President Street
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2013
<b>Project Name:</b>	Monument Conservation	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	SQ0807	<b>Description:</b>	Repair, restore and improve monuments in various locations
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Monument Conservation	271,779	50,000	0	95,000	25,000	25,000	195,000	466,779

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	195,000
<b>Total</b>	<b>195,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Monument Conservation	111,088

**DETAILS**

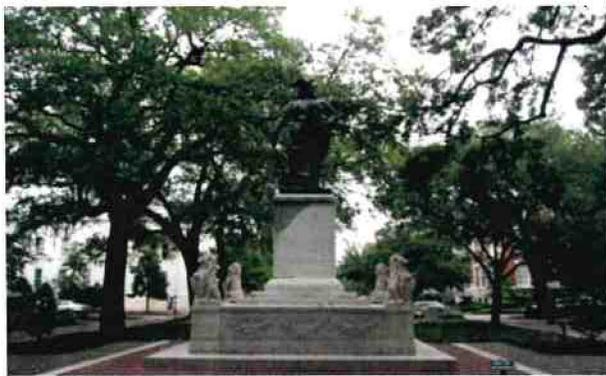
<b>Objective:</b>	To preserve and improve the condition of monuments.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Preservation of monuments for enjoyment and education of residents and visitors. The project will ensure that monuments receive treatments on a timely basis to avoid the need for extensive large restoration projects.		
<b>Scope/Comments:</b>	Monument conservation and related site improvements to improve condition, protection, and site aesthetics such as walkways, fencing, and improved lighting.		
<b>Related Projects:</b>	Gordon Monument Conservation	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	195,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Monument to James Edward Oglethorpe in Chippewa Square

**LOCATION**

<b>Address:</b>	Various locations
<b>Neighborhood:</b>	8, North Historic District; 9, South Historic District
<b>Council District:</b>	1, 2

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2012
<b>Project Name:</b>	Park, Square, Median and Irrigation Improvements	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	PT0700	<b>Description:</b>	Maintain and improve the Parks, Squares, and Medians, including irrigation systems.
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Park, Square, Median and Irrigation Improvements	230,250	50,000	0	25,000	30,000	30,000	135,000	365,250

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	135,000
<b>Total</b>	<b>135,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Park, Square, Median and Irrigation Improvements	132,155

**DETAILS**

<b>Objective:</b>	Improve the landscape, structures and infrastructure conditions in public parks, squares and medians.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Provide safe and secure, scenic public open spaces to attract visitors and improve the overall quality of life.		
<b>Scope/Comments:</b>	Thin out overcrowded vegetation to improve visibility and re-establish scenic vistas. Add landscaping to improve appearances. Upgrade irrigation systems to meet current vegetation needs. Modify and/or repair walkways, benches and other structures.		
<b>Related Projects:</b>	Square Renovation, Fountain Conservation, Monument Conservation	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	135,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Repairs in Wright Square

**LOCATION**

<b>Address:</b>	City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2017
<b>Project Name:</b>	Public Monument Lighting	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	TBD	<b>Description:</b>	Install or repair lighting of public monuments
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Public Monument Lighting	0	0	50,000	25,000	100,000	0	175,000	175,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	175,000
<b>Total</b>	<b>175,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Public Monument Lighting	0

**DETAILS**

<b>Objective:</b>	To provide lighting of the monuments.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Enhance nighttime appearance of monuments to promote tourism.		
<b>Scope/Comments:</b>	Assess existing lighting and adjust lighting as necessary; install additional lighting where appropriate (i.e. Oglethorpe Monument in Chippewa Square).		
<b>Related Projects:</b>	Monument Conservation	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	175,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Monument to Nathanael Greene in Johnson Square

**LOCATION**

<b>Address:</b>	Historic district
<b>Neighborhood:</b>	8, North Historic District; 9, South Historic District
<b>Council District:</b>	1, 2

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	1998
<b>Project Name:</b>	Rousakis Plaza and Riverfront Repairs	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	PT0801	<b>Description:</b>	Repair and maintain the structure of Rousakis Plaza.
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Rousakis Plaza and Riverfront Repairs	507,687	50,000	0	25,000	0	25,000	100,000	607,687

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	100,000
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Rousakis Plaza and Riverfront Repairs	119,563

**DETAILS**

<b>Objective:</b>	To protect the plaza support structure from further decline and to provide upkeep to a major tourist attraction.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Performing preventive maintenance is less costly than repairing a structural collapse. Protect a significant investment and ensure a safe area for major public events.		
<b>Scope/Comments:</b>	The structures to be repaired include the docks, brick, decking, etc.		
<b>Related Projects:</b>	Continued maintenance of the Riverfront Park.	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Rousakis Plaza

**LOCATION**

<b>Address:</b>	Rousakis Plaza
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2019
<b>Project Name:</b>	Square Lighting Upgrades	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	TBD	<b>Description:</b>	Improve lighting within the downtown Squares
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Square Lighting Upgrades	0	0	0	0	150,000	0	150,000	150,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	150,000
<b>Total</b>	<b>150,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Square Lighting Upgrades	0

**DETAILS**

<b>Objective:</b>	Improve lighting in the downtown squares	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Improve the pedestrian experience and increase public safety in the downtown area		
<b>Scope/Comments:</b>	Improve lighting in the Squares in the Downtown Historic District		
<b>Related Projects:</b>	Square Renovation	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	150,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Pulaski Square

**LOCATION**

<b>Address:</b>	Historic District Squares
<b>Neighborhood:</b>	8, North Historic District; 9, South Historic District
<b>Council District:</b>	1,2

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2005
<b>Project Name:</b>	Square Renovation	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	PT0902	<b>Description:</b>	Improve the lighting, paving, landscaping and furnishing in squares.
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Square Renovation	968,397	60,000	0	90,000	60,000	60,000	270,000	1,238,397

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	270,000
	0
	0
<b>Total</b>	<b>270,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Square Renovation	891,792

**DETAILS**

<b>Objective:</b>	To make improvements to historic squares.	<b>Council Priority:</b>	Culture and Recreation
<b>Benefits:</b>	Reduce the chance of injury on the walkways, enhance public safety and improve aesthetics.		
<b>Scope/Comments:</b>	The squares to be renovated are: Whitfield, Franklin, Warren, Lafayette, and Greene.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	270,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Lafayette Square

**LOCATION**

<b>Address:</b>	Whitfield, Franklin, Warren, Lafayette, and Greene Squares
<b>Neighborhood:</b>	8, North Historic District; 9, South Historic District
<b>Council District:</b>	1, 2

<b>Category:</b>	Squares and Monuments	<b>Start Year:</b>	2017
<b>Project Name:</b>	Square Walkway Repairs	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	TBD	<b>Description:</b>	Repair brick walkways in the downtown squares.
<b>Contact Person/ Project Manager:</b>	Gordon Denney; GDenney@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Square Walkway Repairs	0	0	55,000	15,000	45,000	55,000	170,000	170,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	170,000
<b>Total</b>	<b>170,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Square Walkway Repairs	0

**DETAILS**

<b>Objective:</b>	Repair brick walkways in downtown squares.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	To provide water infiltration for trees while providing public safety for pedestrians.		
<b>Scope/Comments:</b>	Remove and reset bricks on sand as necessary to provide safe walkways.		
<b>Related Projects:</b>	Square Renovation	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	170,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Historic District
<b>Neighborhood:</b>	8, North Historic District; 9, South Historic District
<b>Council District:</b>	1, 2





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## 2016-2020 STREET IMPROVEMENTS

Infrastructure in this category is designed to preserve the City's streets, bridges, highways, sidewalks, rights-of-way, and lanes. Improvements in the 5 year plan, as in year 2016, are primarily ongoing maintenance projects.

### STREET ASSETS

Asset	Quantity
Paved streets	687.2 miles
Unpaved streets	9.12 miles
Curb	631 miles
Sidewalks	369 miles
City-maintained bridges	41

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
DSA Bond	\$ 27,500,000	\$ 5,000,000	\$ 0	\$ 0	\$ 0	\$ 32,500,000
General Fund	1,515,000	1,775,000	1,807,000	1,680,000	1,585,000	8,362,000
General Fund (Preservation Fee)	252,500	175,000	180,000	0	0	607,500
<b>Total</b>	<b>\$ 29,267,500</b>	<b>\$ 6,950,000</b>	<b>\$ 1,987,000</b>	<b>\$ 1,680,000</b>	<b>\$ 1,585,000</b>	<b>\$ 41,469,500</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
Bay St Streetscape	\$ 3,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,000,000
Bridge Maintenance	150,000	300,000	309,000	200,000	200,000	1,159,000
Broughton St Streetscape	8,500,000	0	0	0	0	8,500,000
Factors Walk Lighting Improvements	25,000	0	0	0	0	25,000
Gwinnett Street Widening	0	5,000,000	0	0	0	5,000,000
LMIG Resurfacing	315,000	325,000	330,000	330,000	335,000	1,635,000
Montgomery Street Ramp	102,500	0	0	0	0	102,500
New Sidewalk Install	350,000	200,000	200,000	200,000	200,000	1,150,000
Repair/Install Curbs	100,000	150,000	154,500	150,000	100,000	654,500
Resurfacing	150,000	150,000	150,000	150,000	150,000	750,000
River St Streetscape	2,500,000	0	0	0	0	2,500,000
River Street Ramps Reconstruction	125,000	175,000	180,000	0	0	480,000
Sidewalk Repairs	100,000	200,000	206,000	200,000	200,000	906,000

Street Paving	150,000	250,000	257,500	250,000	200,000	1,107,500
West River Street/Riverwalk/Staircase	13,500,000	0	0	0	0	13,500,000
Wheelchair Access Ramps	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>Total</b>	<b>\$ 29,267,500</b>	<b>\$ 6,950,000</b>	<b>\$ 1,987,000</b>	<b>\$ 1,680,000</b>	<b>\$ 1,585,000</b>	<b>\$ 41,469,500</b>

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Bay Street Streetscape	<b>Department:</b>	Tourism and Ambassadorship
<b>Project Number:</b>	TBD	<b>Description:</b>	Design and construct a streetscape plan to be initiated in the Bay Street area
<b>Contact Person/ Project Manager:</b>	Bridget Lidy, Tourism and Ambassadorship Director		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Bay Street Streetscape	0	3,000,000	0	0	0	0	3,000,000	3,000,000

**FUNDING SOURCES**

Source	Amount
2016 DSA Bond Fund	3,000,000
<b>Total</b>	<b>3,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Bay Street Streetscape	0

**DETAILS**

<b>Objective:</b>	Design and construct a streetscape plan to be initiated in the Bay Street area	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Improve aesthetics and the pedestrian experience in the downtown area		
<b>Scope/Comments:</b>	Design and construct a streetscape plan as part of the Downtown Streetscape Initiative. Bay Street will be included in Phase I of this project.		
<b>Related Projects:</b>	River Street Streetscape, Broughton Street Streetscape, West River Street	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	390,000					
Construction	2,610,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Bay Street, Savannah, GA
<b>Neighborhood:</b>	North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Bridge Maintenance	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Maintain and repair the City's bridges.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Bridge Maintenance	701,867	150,000	300,000	309,000	200,000	200,000	1,159,000	1,860,867

**FUNDING SOURCES**

Source	Amount
General Fund	1,159,000
<b>Total</b>	<b>1,159,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Bridge Maintenance	181,420

**DETAILS**

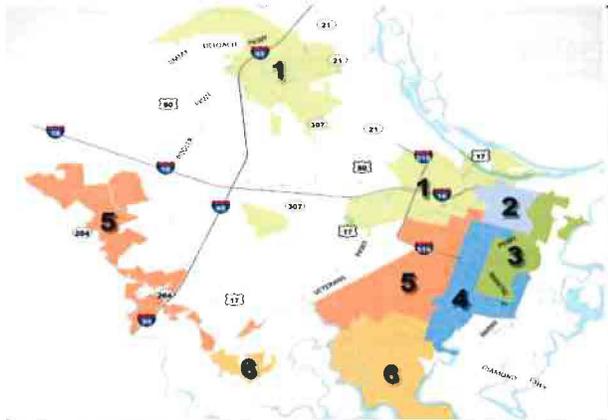
<b>Objective:</b>	To ensure all of the City bridge structures are structurally sound.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Safe, well maintained bridges are an essential element of the street system.		
<b>Scope/Comments:</b>	Maintenance includes painting, deck repairs, approach slab repairs and joint sealing on City bridges. If repairs identified in the bi-annual GDOT bridge inspection are not done, Federal funds could be jeopardized.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	1,159,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Broughton Street Streetscape	<b>Department:</b>	Tourism and Ambassadorship
<b>Project Number:</b>	TBD	<b>Description:</b>	Design and construct a streetscape plan to be initiated on the Broughton Street Corridor
<b>Contact Person/ Project Manager:</b>	Bridget Lidy, Tourism and Ambassadorship Director		

#### FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Broughton Street Streetscape	0	8,500,000	0	0	0	0	8,500,000	8,500,000

#### FUNDING SOURCES

Source	Amount
2016 DSA Bond Fund	8,500,000
<b>Total</b>	<b>8,500,000</b>

#### ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY14
Broughton Street Streetscape	0

#### DETAILS

<b>Objective:</b>	Design and construct a streetscape plan to be initiated in the Broughton Street area	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Improve aesthetics and the pedestrian experience in the downtown area		
<b>Scope/Comments:</b>	Design and construct a streetscape plan as part of the Downtown Streetscape Initiative. Broughton Street will be included in Phase I of this project.		
<b>Related Projects:</b>	River Street Streetscape, Bay Street Streetscape, West River Street	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

#### SCHEDULE & STATUS

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	1,105,000					
Construction	7,395,000					

#### OPERATING BUDGET IMPACT

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Broughton Street

#### LOCATION

<b>Address:</b>	Broughton St, Savannah, GA
<b>Neighborhood:</b>	North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Factor's Walk Lighting Improvements	<b>Department:</b>	Park and Tree
<b>Project Number:</b>	NEW	<b>Description:</b>	Improve lighting of Factor's Walk
<b>Contact Person/ Project Manager:</b>	John Sawyer		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Factor's Walk Lighting Improvements	0	25,000	0	0	0	0	25,000	25,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	25,000
<b>Total</b>	<b>25,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Factor's Walk Lighting Improvements	0

**DETAILS**

<b>Objective:</b>	Improve lighting of Factors Walk	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Will provide aesthetically pleasing lighting for and improve safety of Factor's Walk area consistent with area lighting upgrades.		
<b>Scope/Comments:</b>	Upgrade and add additional lighting in Factors Walk area.		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	Non-Recurring

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>25,000</b>	<b>25,000</b>				

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Lower Factor's Walk Area

**LOCATION**

<b>Address:</b>	Factors Walk
<b>Neighborhood:</b>	Downtown Historic District
<b>Council District:</b>	2

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Gwinnett Street Widening	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Widening of Gwinnett Street
<b>Contact Person/ Project Manager:</b>	John Sawyer		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Gwinnett Street Widening	0	0	5,000,000	0	0	0	5,000,000	5,000,000

**FUNDING SOURCES**

Source	Amount
General Fund	5,000,000
	0
	0
<b>Total</b>	<b>5,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Gwinnett Street Widening	0

**DETAILS**

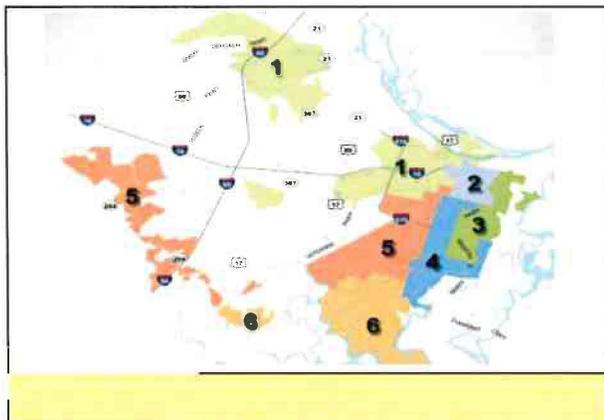
<b>Objective:</b>	Widen Gwinnett Street to 4-Lanes	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Increase traffic mobility on Gwinnett Street in support of the Arena project		
<b>Scope/Comments:</b>	Convert Gwinnett Street from an existing 2-lane facility to a 4-lane facility in support of the New Arena project.		
<b>Related Projects:</b>	CC0206 New CC Arena	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Yes Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	5,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2014
<b>Project Name:</b>	LMIG Matching Funds	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	SP0116	<b>Description:</b>	Adjust manhole covers and frames, milling and paving reinforcements in conjunction with resurfacing by GA DOT (LMIG).
<b>Contact Person/ Project Manager:</b>	Richard Spivey, rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
LMIG Matching Funds	1,479,682	315,000	325,000	330,000	330,000	335,000	1,635,000	3,114,682

**FUNDING SOURCES**

Source	Amount
General Fund	1,635,000
<b>Total</b>	<b>1,635,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
LMIG Resurfacing	0

**DETAILS**

<b>Objective:</b>	GDOT pays for resurfacing six to eight miles of street annually. The City is responsible for adjusting manhole covers and milling as a condition of the agreement.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Provide safe riding surface to the public and prolong the life of the road.		
<b>Scope/Comments:</b>	Annually, approximately 6-8 miles of City streets are resurfaced under this GDOT program.		
<b>Related Projects:</b>	Street Resurfacing	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>1,635,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



LMIG Resurfacing

**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2009
<b>Project Name:</b>	Montgomery Street Ramp	<b>Department:</b>	ACM-Admin & Community Services
<b>Project Number:</b>	OP0416	<b>Description:</b>	Build a pedestrian walkway on existing public right-of-way between Williamson and W. River Streets.
<b>Contact Person/ Project Manager:</b>	Bridget Lidy; blidy@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Montgomery Street Ramp	407,500	102,500	0	0	0	0	102,500	510,000

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	102,500
	0
	0
<b>Total</b>	<b>102,500</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Montgomery Street Ramp	4,000

**DETAILS**

<b>Objective:</b>	Will increase pedestrian safety, reduce blight, improve pedestrian connection from west end of River Street to Franklin Square and City Market, and enhance redevelopment activities.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	The pedestrian walkway increases public safety, reduces blight and provides additional opportunity for economic redevelopment along the W. River Street.		
<b>Scope/Comments:</b>	Residents, visitors and employees will use the ramp to access W. River Street and Franklin Square/City Market.		
<b>Related Projects:</b>	MLK-Montgomery Street Revitalization Plan, Haitian Monument and Downtown Master Plan	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	102,500					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Proposed site for the Montgomery Street ramp.

**LOCATION**

<b>Address:</b>	Montgomery Street Ramp
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	New Sidewalk Install	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Install new sidewalks in areas where needed.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
New Sidewalk Install	0	350,000	200,000	200,000	200,000	200,000	1,150,000	1,150,000

**FUNDING SOURCES**

Source	Amount
General Fund	1,150,000
<b>Total</b>	<b>1,150,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
New Sidewalk Install	0

**DETAILS**

<b>Objective:</b>	Increase pedestrian safety and access to areas currently without sidewalks.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Increase safety and allow pedestrians greater access to areas needing sidewalks.		
<b>Scope/Comments:</b>	Program will affect sidewalks City-wide.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	1,150,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Sidewalk along Oglethorpe Avenue

**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Repair/Install Curbs	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Remove and replace curbing broken by tree roots or normal wear and tear.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Repair/Install Curbs	339,645	100,000	150,000	154,500	150,000	100,000	654,500	994,145

**FUNDING SOURCES**

Source	Amount
General Fund	654,500
<b>Total</b>	<b>654,500</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Repair/Install Curbs	334,083

**DETAILS**

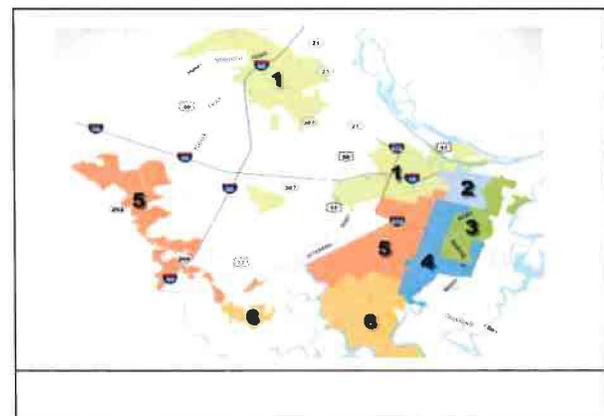
<b>Objective:</b>	Damaged curbing impedes water flow and prevents efficient street sweeping. Damaged curbing can also constitute a tripping hazard.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Repair of defective curbing improves drainage and reduces standing water complaints. Repairs can also eliminate hazards to the public.		
<b>Scope/Comments:</b>	Program will affect curb installation City-wide.		
<b>Related Projects:</b>	Resurfacing, Sidewalk Repair	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Repair/Maintenance</b>	<b>654,500</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Resurfacing	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Resurface City streets.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Resurfacing	185,584	150,000	150,000	150,000	150,000	150,000	750,000	935,584

**FUNDING SOURCES**

Source	Amount
General Fund	750,000
<b>Total</b>	<b>750,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Resurfacing	185,584

**DETAILS**

<b>Objective:</b>	To extend the life of 30 miles of City street pavements over the next five years.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Performing preventive maintenance periodically will stop additional deterioration and prolong the time periods between future costly repairs.		
<b>Scope/Comments:</b>	The number of miles resurfaced depends upon the funding level and prevailing costs, but normally 5-8 miles are completed.		
<b>Related Projects:</b>	LMIG Resurfacing	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	750,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Street resurfacing

**LOCATION**

<b>Address:</b>	Various locations citywide
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2004
<b>Project Name:</b>	River Street Ramps Reconstruction	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	SP0811	<b>Description:</b>	Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
River Street Ramps Reconstruction	482,288	125,000	175,000	180,000	0	0	480,000	962,288

**FUNDING SOURCES**

Source	Amount
General Fund (Preservation Fee)	480,000
	0
	0
<b>Total</b>	<b>480,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
River Street Ramps Reconstruction	13,391

**DETAILS**

<b>Objective:</b>	The stone surface and sub-structure of all River Street ramps are failing due to increased traffic and larger vehicles.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Repairing ramps using existing stone will maintain appearance of area and prevent vehicle damage while allowing access to River Street. Project will keep ramps safe for vehicle and pedestrian use while preventing major future repairs.		
<b>Scope/Comments:</b>	Barnard Ramp is in the worst condition. East Broad, Hyatt, Abercorn, Lincoln and Drayton ramps will follow in subsequent years.		
<b>Related Projects:</b>	Street Reconstruction	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	0	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	480,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Abercorn Street Ramp

**LOCATION**

<b>Address:</b>	River Street
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	River Street Streetscape	<b>Department:</b>	Tourism and Ambassadorship
<b>Project Number:</b>	TBD	<b>Description:</b>	Design and construct a streetscape plan to be initiated in the River Street area
<b>Contact Person/ Project Manager:</b>	Bridget Lidy, Tourism and Ambassadorship Director		

#### FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
River Street Streetscape	0	2,500,000	0	0	0	0	2,500,000	2,500,000

#### FUNDING SOURCES

Source	Amount
2016 DSA Bond Fund	2,500,000
<b>Total</b>	<b>2,500,000</b>

#### ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY14
River Street Streetscape	0

#### DETAILS

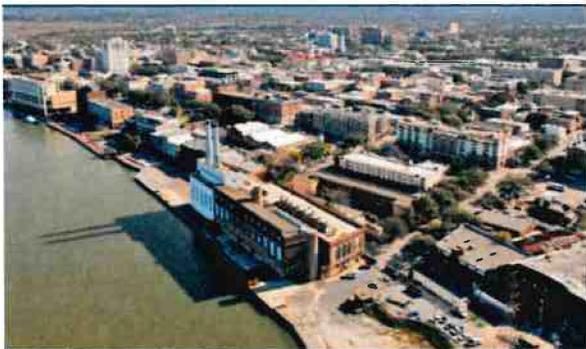
<b>Objective:</b>	Design and construct a streetscape plan to be initiated in the River Street area	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Improve aesthetics and the pedestrian experience in the downtown area		
<b>Scope/Comments:</b>	Design and construct a streetscape plan as part of the Downtown Streetscape Initiative. River Street will be included in Phase I of this project.		
<b>Related Projects:</b>	Broughton Street Streetscape, Bay Street Streetscape, West River Street Improvements	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

#### SCHEDULE & STATUS

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	325,000					
Construction	2,175,000					

#### OPERATING BUDGET IMPACT

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Aerial view of the West end of River Street

#### LOCATION

<b>Address:</b>	River Street, Savannah, GA
<b>Neighborhood:</b>	North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Sidewalk Repairs	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Remove and replace hazardous sidewalk segments.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Sidewalk Repairs	511,647	100,000	200,000	206,000	200,000	200,000	906,000	1,417,647

**FUNDING SOURCES**

Source	Amount
General Fund	906,000
	0
	0
<b>Total</b>	<b>906,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Sidewalk Repairs	511,647

**DETAILS**

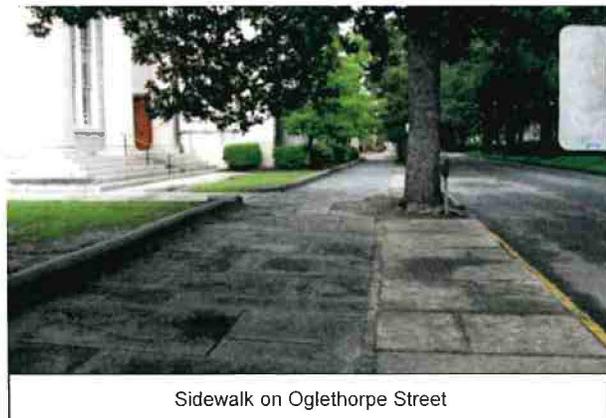
<b>Objective:</b>	To remove and replace hazardous sidewalk segments.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	To ensure all sidewalks are safe and ADA compliant.		
<b>Scope/Comments:</b>	Sidewalk repair locations are identified by routine inspections and from complaints received.		
<b>Related Projects:</b>	Wheelchair Access Ramps	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	906,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2005
<b>Project Name:</b>	Street Paving	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	TBD	<b>Description:</b>	Pave the remaining .9 miles of unpaved streets.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Street Paving	138,227	150,000	250,000	257,500	250,000	200,000	1,107,500	1,245,727

**FUNDING SOURCES**

Source	Amount
General Fund	1,107,500
	0
	0
<b>Total</b>	<b>1,107,500</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Street Paving	138,227

**DETAILS**

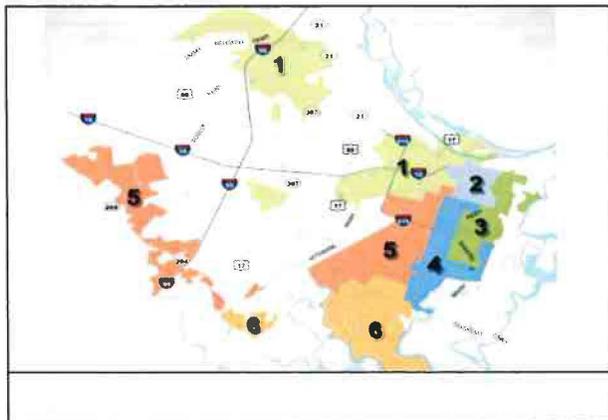
<b>Objective:</b>	To provide an improved surface treatment for the remainder of the City's .9 miles of unpaved streets.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Paved streets enhance adjacent properties, eliminate grading and dust and improve the quality of life for residents.		
<b>Scope/Comments:</b>	Reflects City's share only. Georgia DOT may participate at 30%.		
<b>Related Projects:</b>	Street paving program	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>1,107,500</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	West River Street Public Improvements	<b>Department:</b>	ACM-Utilities, Development, & Construction
<b>Project Number:</b>	TBD	<b>Description:</b>	Improve streetscape and business environment in the area.
<b>Contact Person/ Project Manager:</b>	Peter Shonka; pshonka@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
West River Street Public Improvements	0	13,500,000	0	0	0	0	13,500,000	13,500,000

**FUNDING SOURCES**

Source	Amount
2016 DSA Bond Fund	13,500,000
<b>Total</b>	<b>13,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
West River Street Public Improvements	0

**DETAILS**

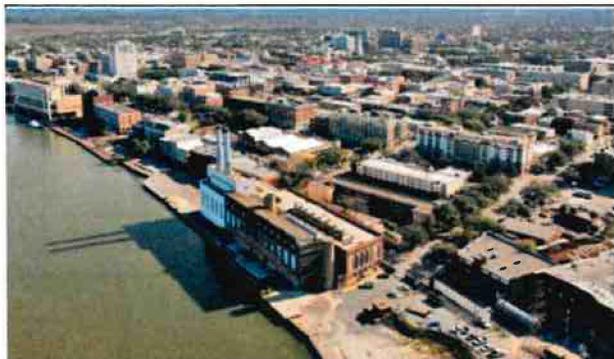
<b>Objective:</b>	To make improvements to the public infrastructure in the area	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Improved pedestrian safety and aesthetics, enhancing potential for increased commercial development		
<b>Scope/Comments:</b>	Street, sidewalk, streetscape and drainage improvements as well as extension of the Riverwalk.		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>13,500,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Aerial view of the West end of River Street

**LOCATION**

<b>Address:</b>	W. River Street
<b>Neighborhood:</b>	North Historic District
<b>Council District:</b>	1

<b>Category:</b>	Street Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Wheelchair Access Ramps	<b>Department:</b>	Streets Maintenance
<b>Project Number:</b>	SP0720	<b>Description:</b>	Install wheelchair access ramps at locations currently without ramps.
<b>Contact Person/ Project Manager:</b>	Richard Spivey; rspivey@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Wheelchair Access Ramps	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,200,000

**FUNDING SOURCES**

Source	Amount
General Fund	1,000,000
	0
	0
<b>Total</b>	<b>1,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Wheelchair Access Ramps	130,971

**DETAILS**

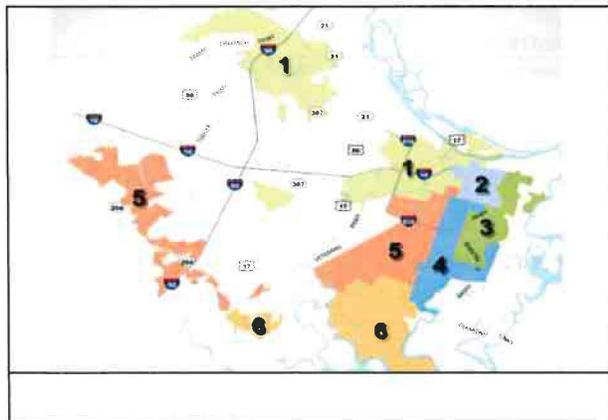
<b>Objective:</b>	To continue long range program of compliance with Federal ADA standards.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Access ramps must be part of Savannah's streets or the City will not be in compliance with regulations. To ensure that the City's residents and visitors have unrestricted access to the public rights-of-way.		
<b>Scope/Comments:</b>	This is a long range program that will eventually include the entire City.		
<b>Related Projects:</b>	Sidewalk repairs	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	1,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various locations City-wide with a concerted effort in the Historic District
<b>Neighborhood:</b>	Various
<b>Council District:</b>	Various

Traffic

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## 2016-2020 TRAFFIC IMPROVEMENTS

Traffic Improvements in the five year plan include new traffic signals and street lights as needed and the design of traffic improvements to enhance traffic mobility and safety. Projects are proposed based on traffic studies conducted by the Traffic Engineering department. Traffic Calming efforts will continue in 2016.

### TRAFFIC ASSETS

Asset	Quantity
Signalized intersections	232
Flashing Beacons	51
School Flashers	56
Highway Lights	448
City-Owned Street Lights	644
Park Lights	1,133
Traffic signal system	1

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
General Fund	\$ 801,000	\$ 1,034,000	\$ 25,000	\$ 525,000	\$ 325,000	\$ 2,710,000
<b>Total</b>	<b>\$ 801,000</b>	<b>\$ 1,034,000</b>	<b>\$ 25,000</b>	<b>\$ 525,000</b>	<b>\$ 325,000</b>	<b>\$ 2,710,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
37th Street Corridor Signal/Intersection Upgrades	\$ 0	\$ 290,000	\$ 0	\$ 0	\$ 0	\$ 290,000
Highlands/Benton Turn Lanes	500,000	0	0	0		500,000
Jimmy DeLoach Pkwy. @ Highlands Signal Installation	0	250,000	0	0	0	250,000
Jimmy DeLoach Pkwy. @ I-95 Signal Installation	276,000	119,000	0	0	0	395,000
Liberty at Bull Signal Installation	0	0	0	200,000	0	200,000
Signal Maintenance/Upgrade Intersections	0	250,000	0	300,000	300,000	850,000
Traffic Calming Devices	25,000	25,000	25,000	25,000	25,000	125,000
Upgrade School Flasher Communication System	0	100,000	0	0	0	100,000
<b>Total</b>	<b>\$ 801,000</b>	<b>\$ 1,034,000</b>	<b>\$ 25,000</b>	<b>\$ 525,000</b>	<b>\$ 325,000</b>	<b>\$ 2,710,000</b>

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	37th St. Corridor - Signal/Intersection Upgrades	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TE0610	<b>Description:</b>	Upgrade up to 15 signals on 37th St. Construct left turn bays with protected signal phasing at critical intersections.
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
37th St. Corridor - Signal/Intersection Upgrades	340,000	0	290,000	0	0	0	290,000	630,000

**FUNDING SOURCES**

Source	Amount
General Fund	290,000
	0
<b>Total</b>	<b>290,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
37th St. Corridor - Signal/Intersection Upgrades	0

**DETAILS**

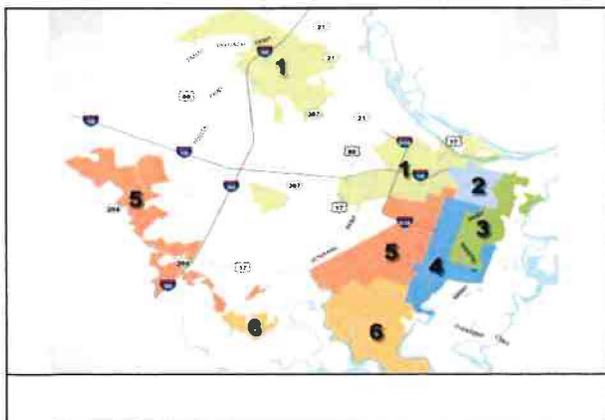
<b>Objective:</b>	Provide signal improvements, pedestrian upgrades, and dedicated left turn lanes.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Left turn lanes and protected left turn phases would improve operation and safety. Installation of communication cable will enhance system's signal coordination.		
<b>Scope/Comments:</b>	Funding requested for Right-of-Way acquisition. Current funding is for design.		
<b>Related Projects:</b>	Signal upgrades	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	290,000					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations - 37th Street Corridor
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	1, 2, 3

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Highlands/Benton Turn Lane	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TBD	<b>Description:</b>	Construct Turn Lane at Highlands/Benton Intersection
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Highlands/Benton Turn Lane	0	500,000	0	0	0	0	500,000	500,000

**FUNDING SOURCES**

Source	Amount
General Fund	500,000
<b>Total</b>	<b>500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Highlands/Benton Turn Lane	0

**DETAILS**

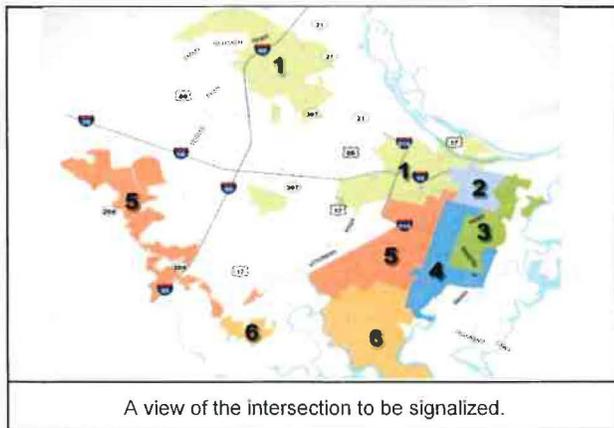
<b>Objective:</b>	Construct turn lane at Highlands/Benton Intersection	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Improve safety and mobility in the Highlands/Benton area		
<b>Scope/Comments:</b>	Construct turn lane at Highlands/Benton Intersection		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Highlands/Benton Intersection
<b>Neighborhood:</b>	92 Godley Station
<b>Council District:</b>	1

<b>Category:</b>	Traffic	<b>Start Year:</b>	2017
<b>Project Name:</b>	Jimmy DeLoach Pkwy. @ Highlands Signal Installation	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TBD	<b>Description:</b>	Install traffic signal & add approach lane at Jimmy DeLoach Pkwy. & Highlands Blvd.
<b>Contact Person/ Project Manager:</b>	Mike Weiner, 651-6603		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Jimmy DeLoach Pkwy. @ Highlands Signal Installation	0	0	250,000	0	0	0	250,000	250,000

**FUNDING SOURCES**

Source	Amount
General Fund	250,000
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Jimmy DeLoach Pkwy. @ Highlands Signal Installation	0

**DETAILS**

<b>Objective:</b>	Install traffic traffic signals & intersection improvements where intersection meet signal warrants.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	New signals would improve operation/safety and reduce delay. Installation of communications to adjacent signals will enhance signal coordination on Jimmy DeLoach Pkwy.		
<b>Scope/Comments:</b>	Project would fund new traffic signal on Jimmy DeLoach & Highlands Blvd. with radio communications to existing signals on corridor.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough To Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	18,000					
Construction	232,000					

**OPERATING BUDGET IMPACT**

Project is expected to impact operating budget.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	Annual cost for power and maintenance.	Personnel	1,000
		Contractuals	1,000
		Commodities	0
		Other	0
		<b>Total</b>	<b>2,000</b>



**LOCATION**

<b>Address:</b>	Jimmy DeLoach @ I-95
<b>Neighborhood:</b>	92-Godley Station
<b>Council District:</b>	1

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Jimmy DeLoach Pkwy @ I95 Signal Installation	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TBD	<b>Description:</b>	Signal Installation at I95 and Jimmy DeLoach Pkwy
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Jimmy DeLoach Pkwy @ I95 Signal Installation	0	276,000	119,000	0	0	0	395,000	395,000

**FUNDING SOURCES**

Source	Amount
General Fund	395,000
<b>Total</b>	<b>395,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Jimmy DeLoach Pkwy @ I95 Signal Installation	0

**DETAILS**

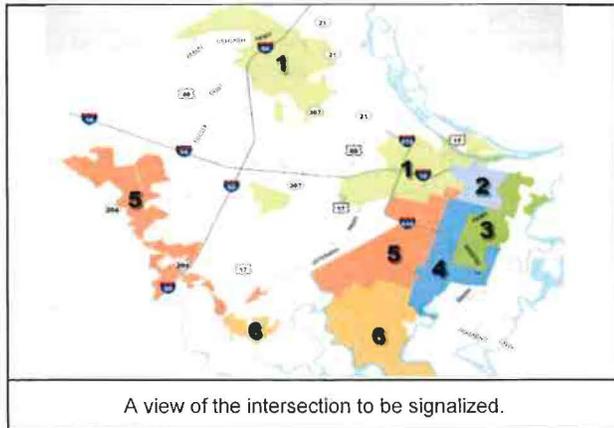
<b>Objective:</b>	Signalization of Jimmy DeLoach/I95 Interchange	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Increase safety and improve mobility in the I95/Jimmy DeLoach area		
<b>Scope/Comments:</b>	Install traffic signal at I95/Jimmy DeLoach Intersection		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0	0				
Construction	395,000		395,000			

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



A view of the intersection to be signalized.

**LOCATION**

<b>Address:</b>	I95/Jimmy DeLoach Intersection
<b>Neighborhood:</b>	16 Laurel Grove/ Railroad Area
<b>Council District:</b>	1

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Liberty at Bull Signal Installation	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TBD	<b>Description:</b>	Install traffic signal at Liberty St. and Bull St. intersection.
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Liberty at Bull Signal Installation	0	0	0	0	200,000	0	200,000	200,000

**FUNDING SOURCES**

Source	Amount
General Fund	200,000
<b>Total</b>	<b>200,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Liberty at Bull Signal Installation	0

**DETAILS**

<b>Objective:</b>	Install traffic signal where traffic volumes meet signal warrants.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	New signals would improve operation/safety and reduce delay. Installation of communication cable will enhance signal coordination on Liberty St.		
<b>Scope/Comments:</b>	Project would fund new traffic signal at Liberty St. & Bull St. with fiber optic communication cable to existing signals on corridor.		
<b>Related Projects:</b>	Signal installation	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	10,000					
Construction	190,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



A view of the intersection to be signalized.

**LOCATION**

<b>Address:</b>	Intersection of Liberty and Bull Streets
<b>Neighborhood:</b>	8, North Historic District
<b>Council District:</b>	1,2

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Signal Maintenance / Upgrade Intersections	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TBD	<b>Description:</b>	Upgrade and improve signalized intersections and bring pedestrian facilities up to standards.
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Signal Maintenance / Upgrade Intersections	0	0	250,000	0	300,000	300,000	850,000	850,000

**FUNDING SOURCES**

Source	Amount
General Fund	850,000
	0
	0
<b>Total</b>	<b>850,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Signal Maintenance / Upgrade Intersections	0

**DETAILS**

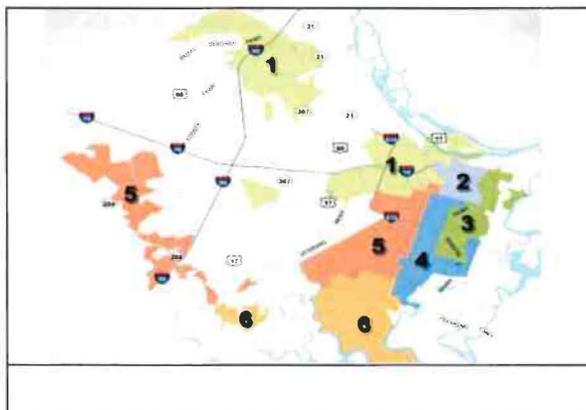
<b>Objective:</b>	Minimize the potential of traffic accidents due to signal malfunctions & improve pedestrian safety.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Provide pedestrian facility upgrades including ADA ramps & crosswalks. Replace substandard signal infrastructure including poles, pull boxes, conduit, etc.		
<b>Scope/Comments:</b>	Project includes the design and upgrade of 5 signalized intersections that have reached their useful service life and to bring pedestrian facilities up to standard.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	44,000					
Construction	806,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2010
<b>Project Name:</b>	Traffic Calming Devices	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	OP0414	<b>Description:</b>	Provide Traffic Calming in area neighborhoods
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Traffic Calming Devices	855,013	25,000	25,000	25,000	25,000	25,000	125,000	980,013

**FUNDING SOURCES**

Source	Amount
General Fund	125,000
<b>Total</b>	<b>125,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Traffic Calming Devices	145,294

**DETAILS**

<b>Objective:</b>	To maintain or improve safety or resident quality of life and livability by reducing the impact of vehicular traffic on residential	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Safer Neighborhoods		
<b>Scope/Comments:</b>	May include speed humps, chicanes, road narrowing, bulb outs, raised crosswalks, medians, and mini-circles, etc.		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	125,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Traffic Calming Devices in Paradise Park

**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Traffic Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Upgrade School Flasher Communication System	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	TBD	<b>Description:</b>	Upgrade and replace existing School Flasher Communication System.
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Upgrade School Flasher Communication System	0	0	100,000	0	0	0	100,000	100,000

**FUNDING SOURCES**

Source	Amount
General Fund	100,000
	0
	0
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Upgrade School Flasher Communication System	0

**DETAILS**

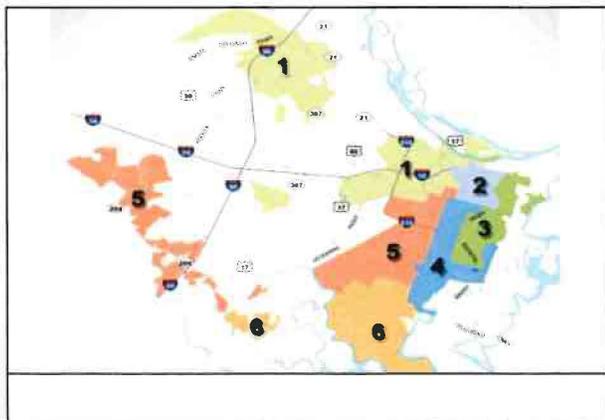
<b>Objective:</b>	Replace obsolete system and provide two-way communications to School Flashers.	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Current paging system will no longer be supported. Two-way communication will provide status of flashers and reduce maintenance calls.		
<b>Scope/Comments:</b>	Will replace existing School Flasher Communication System which includes time clocks at 56 locations.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A



Water

## 2016-2020 WATER IMPROVEMENTS

Water projects included in the 5 year plan are primarily ongoing maintenance and improvements to maintain and rehabilitate system infrastructure and to extend the system into areas where service is not available.

### WATER ASSETS

Asset	Quantity
Water wells	44
Water lines	848 miles
Overhead storage tanks	7
Administration facility	1

### REVENUE SUMMARY

Funding Source	2016	2017	2018	2019	2020	5 Year Total
Water Fund	\$ 7,633,000	\$ 9,487,000	\$ 6,327,000	\$ 6,381,000	\$ 6,733,000	\$ 36,561,000
<b>Total</b>	<b>\$ 7,633,000</b>	<b>\$ 9,487,000</b>	<b>\$ 6,327,000</b>	<b>\$ 6,381,000</b>	<b>\$ 6,733,000</b>	<b>\$ 36,561,000</b>

### PROJECT SUMMARY

Project Name	2016	2017	2018	2019	2020	5 Year Total
16" Extension West River Street	\$ 250,000	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 500,000
City Lot Relocation - Water Improvements	500,000	1,000,000	0	0	0	1,500,000
Crossroads Booster Station Upgrade	250,000	0	500,000	250,000	500,000	1,500,000
Dean Forest 24" to New Hampstead	250,000	250,000	250,000	250,000	250,000	1,250,000
Dean Forest 24" to SPA	250,000	250,000	250,000	250,000	250,000	1,250,000
Developer Oversizing	181,000	300,000	190,000	196,000	250,000	1,117,000
Expansion of the I & D Plant	500,000	500,000	500,000	500,000	500,000	2,500,000
Extension to Unserved Areas	185,000	190,000	200,000	206,000	215,000	996,000
Fire Hydrant Replacement Program	100,000	100,000	100,000	100,000	100,000	500,000
Groundwater Reductions	1,500,000	2,000,000	1,000,000	1,000,000	1,000,000	6,500,000

Gulfstream 16" Water Relocation	200,000	0	0	0	0	200,000
Gwinnett Street Water Line	0	1,000,000	0	0	0	1,000,000
Improvements for Paving Projects	100,000	100,000	102,000	105,000	105,000	512,000
Large Tract Infrastructure Extension	384,000	394,000	406,000	418,000	425,000	2,027,000
Large Tract Water Supply	300,000	500,000	500,000	500,000	500,000	2,300,000
Lathrop Avenue Pump Upgrade	250,000	0	250,000	500,000	500,000	1,500,000
Megasite-New Hampstead 24"	600,000	300,000	500,000	500,000	500,000	2,400,000
Misc. Water Line Improvements	720,000	738,000	755,000	778,000	801,000	3,792,000
New Water Systems Upgrades	0	250,000	250,000	250,000	250,000	1,000,000
Overhead Storage Tank Repair and Repainting	50,000	50,000	50,000	50,000	50,000	250,000
Reclaimed Water Phase I	250,000	1,000,000	0	0	0	1,250,000
Replacement of Hydro-pneumatic Tanks	50,000	50,000	50,000	50,000	50,000	250,000
Savannah Ports Authority	500,000	0	0	0	0	500,000
Sludge Pond Dredging	0	0	200,000	200,000	200,000	600,000
Supervisory Control And Data Acquisition (SCADA) Upgrade	35,000	35,000	39,000	40,000	42,000	191,000
Valve Replacement	78,000	80,000	85,000	88,000	95,000	426,000
Well Electrical Preventive Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Well Preventive Maintenance Program	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total</b>	<b>\$ 7,633,000</b>	<b>\$ 9,487,000</b>	<b>\$ 6,327,000</b>	<b>\$ 6,381,000</b>	<b>\$ 6,733,000</b>	<b>\$ 36,561,000</b>

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	16" Extension West River Street	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	16" Water Main Extension to West River Street
<b>Contact Person/ Project Manager:</b>	Abe Ghazi		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
16" Extension West River Street	0	250,000	250,000	0	0	0	500,000	500,000

**FUNDING SOURCES**

Source	Amount
Water Fund	500,000
<b>Total</b>	

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
16" Extension West River Street	0

**DETAILS**

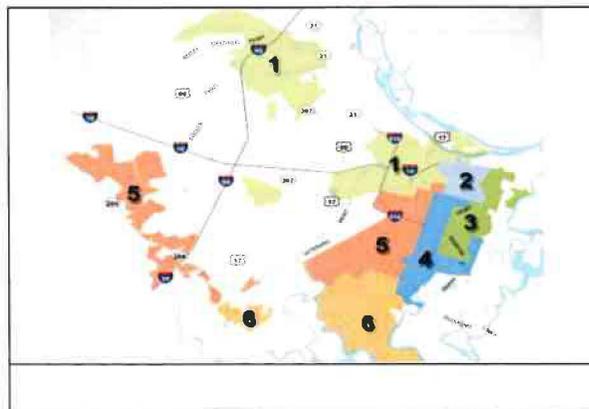
<b>Objective:</b>	Extend and improve water service to West River Street	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Extend and improve water service to West River Street		
<b>Scope/Comments:</b>	Extend and improve water service to West River Street		
<b>Related Projects:</b>	NA	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	West River Street, Savannah, GA 31401
<b>Neighborhood:</b>	8 North Historic District
<b>Council District:</b>	2

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	City Lot Relocation Water Improvements	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Design and Installation of water mains to serve new City Lot location at Interchange Court
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
City Lot Relocation Water Improvements	0	500,000	1,000,000	0	0	0	1,500,000	1,500,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,500,000
<b>Total</b>	

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
City Lot Relocation Water Improvements	0

**DETAILS**

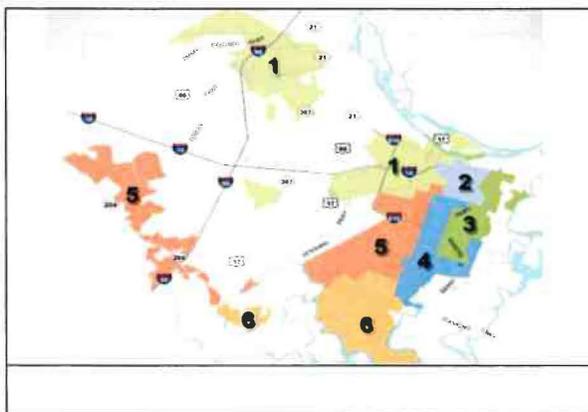
<b>Objective:</b>	Design and Installation of water mains to serve new City Lot location at Interchange Court	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Provide appropriate working facilities for City employees		
<b>Scope/Comments:</b>	Design and Installation of water mains to serve new City Lot location at Interchange Court		
<b>Related Projects:</b>	New City Lot	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	225,000					
Construction	1,275,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	8 Interchange Ct, Savannah, GA 31401
<b>Neighborhood:</b>	64 Fairway Oaks
<b>Council District:</b>	1

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Crossroads Booster Station Upgrade	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0724	<b>Description:</b>	Upgrade / replace pump equipment at the Crossroads Booster Station at the I & D Plant.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Crossroads Booster Station Upgrade	1,250,000	250,000	0	500,000	250,000	500,000	1,500,000	2,750,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,500,000
<b>Total</b>	<b>1,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Crossroads Booster Station Upgrade	0

**DETAILS**

<b>Objective:</b>	To increase water capacity for the Crossroads Booster Station	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	The modifications will provide increased capacity for the Crossroads portion of the distribution system.		
<b>Scope/Comments:</b>	Project affects Crossroads portion of distribution system only.		
<b>Related Projects:</b>	Crossroads Booster Station Electrical Upgrade	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	1,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Equipment at Crossroads Booster Station

**LOCATION**

<b>Address:</b>	I & D Water Plant, Highway 21, Pooler
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2020
<b>Project Name:</b>	Dean Forest 24" to New Hampstead	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Installation of 24" Waterline from Dean Forest Road into New Hampstead
<b>Contact Person/ Project Manager:</b>	Abe Ghazi		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Dean Forest 24" to New Hampstead	0	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,250,000
<b>Total</b>	<b>1,250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Dean Fores 24" to New Hampstead	0

**DETAILS**

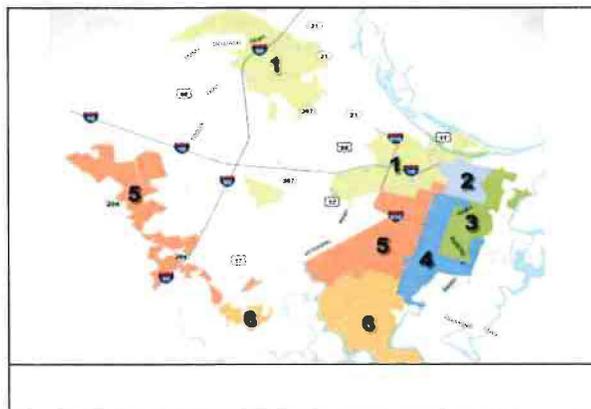
<b>Objective:</b>	Provide necessary water flow into the New Hampstead area	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Provide water flow to the New Hampstead area		
<b>Scope/Comments:</b>	Install a 24" waterline providing service to the New Hampstead area		
<b>Related Projects:</b>	NONE	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	187,500					
Construction	1,062,500					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	5

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Dean Forest 24" to SPA	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Installation of 24" Waterline from Dean Forest Rd. into SPA
<b>Contact Person/ Project Manager:</b>	Abe Ghazi		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Dean Forest 24" to SPA	0	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,250,000
<b>Total</b>	<b>1,250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Dean Forest 24" to SPA	0

**DETAILS**

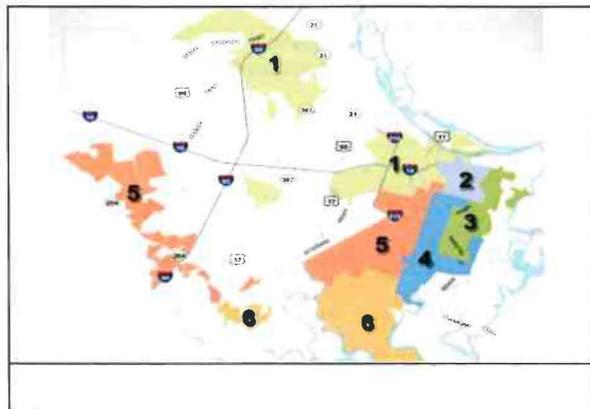
<b>Objective:</b>	Improve water service and Fire Flows within SPA	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Improve water service and Fire Flows within SPA		
<b>Scope/Comments:</b>	Water line improvements in the Dean Forest Rd area		
<b>Related Projects:</b>	NONE	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	187,500					
Construction	1,062,500					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	1

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Developer Oversizing	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	WT0719	<b>Description:</b>	Oversize water lines in new developments.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Developer Oversizing	1,208,050	181,000	300,000	190,000	196,000	250,000	1,117,000	2,325,050

**FUNDING SOURCES**

Source	Amount
Water Fund	1,117,000
<b>Total</b>	<b>1,117,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Developer Oversizing	131,226

**DETAILS**

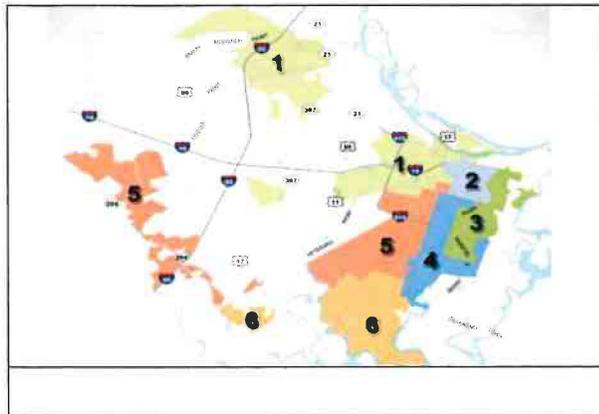
<b>Objective:</b>	Oversizing looks beyond a particular project and ensures infrastructure is in place for adequate flows, pressure, and water quality for domestic use.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Infrastructure will be in place to serve future development, to provide adequate fire flows and ensure good water quality for domestic use.		
<b>Scope/Comments:</b>	Project to affect new development only.		
<b>Related Projects:</b>	Developer Oversizing - Sewer	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>1,117,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations to be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Expansion of the I & D Plant	<b>Department:</b>	I&D Water
<b>Project Number:</b>	WT0818	<b>Description:</b>	Expand the I & D Plant to 75 M.G.D. capacity.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Expansion of the I & D Plant	1,500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	4,000,000

**FUNDING SOURCES**

Source	Amount
Water Fund	2,500,000
<b>Total</b>	<b>2,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Expansion of the I & D Plant	0

**DETAILS**

<b>Objective:</b>	Reduction of existing ground water pumpage and increased demand require that the plant be expanded to 75 M.G.D. capacity to meet current service demands and provide for additional growth.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Current demands satisfied and additional growth and development of this area provided for, which will increase our tax base and revenues.		
<b>Scope/Comments:</b>	Expand the plant to 75 million gallons per day (M.G.D.) capacity.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Construction</b>	<b>2,500,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



A portion of the existing I&D Plant seen from the roof of the filter building.

**LOCATION**

<b>Address:</b>	Highway 21, Pooler
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	1

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Extension to Unserved Areas	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Extend water mains to sparsely populated areas within the distribution system that are presently served by private well, or are potential growth areas
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Extension to Unserved Areas	125,842	185,000	190,000	200,000	206,000	215,000	996,000	1,121,842

**FUNDING SOURCES**

Source	Amount
Water Fund	996,000
<b>Total</b>	<b>996,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Extension to Unserved Areas	31,829

**DETAILS**

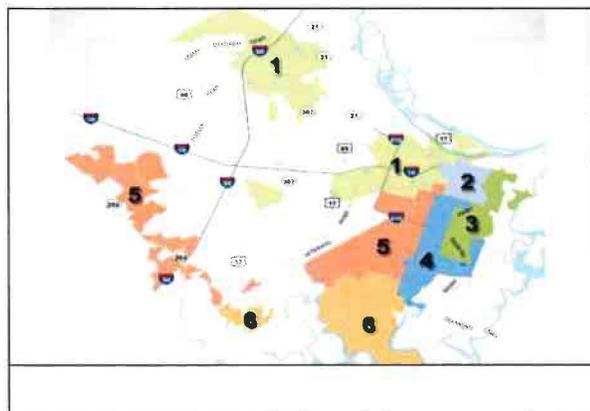
<b>Objective:</b>	Ensure service is provided to everyone within City limits.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.		
<b>Scope/Comments:</b>	City is required to provide service to all persons in our service area. A customer may have been on a private well that failed. This program addresses this problem, as well as "infill" areas in the system.		
<b>Related Projects:</b>	Sewer Extension to Unserved Areas	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	996,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2016
<b>Project Name:</b>	Fire Hydrant Replacement Program	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Fire Hydrant Replacement
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Fire Hydrant Replacement Program	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000

**FUNDING SOURCES**

Source	Amount
Water Fund	500,000
<b>Total</b>	<b>500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Fire Hydrant Replacement Program	0

**DETAILS**

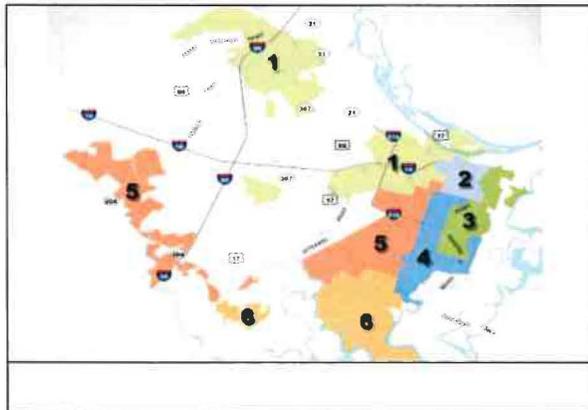
<b>Objective:</b>	Replacement of non-functioning and/or obsolete Fire Hydrants	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Public Safety		
<b>Scope/Comments:</b>	Replacement of non-functioning and/or obsolete Fire Hydrants		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations To Be Determined
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Groundwater Reductions	<b>Department:</b>	Water Supply and Treatment
<b>Project Number:</b>	WT0723	<b>Description:</b>	Funding for future groundwater withdrawal restrictions or re-engineered withdrawal processes
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Groundwater Reductions	2,150,000	1,500,000	2,000,000	1,000,000	1,000,000	1,000,000	6,500,000	8,650,000

**FUNDING SOURCES**

Source	Amount
Water Fund	6,500,000
<b>Total</b>	<b>6,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Groundwater Reductions	0

**DETAILS**

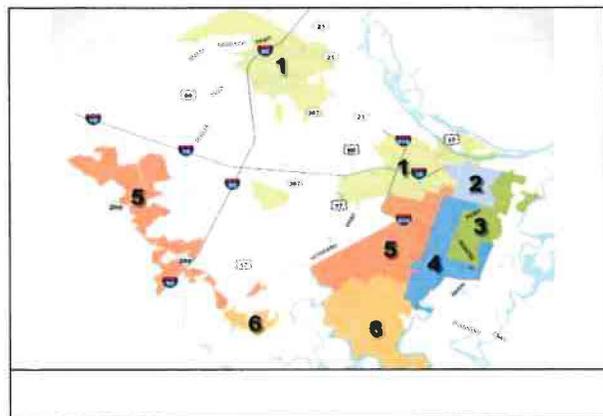
<b>Objective:</b>	Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Compliance with future ground water withdrawal regulations.		
<b>Scope/Comments:</b>			
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	6,500,000					
Design	0					
Construction	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various Locations System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Gulfstream 16" Water Relocation	<b>Department:</b>	Water Supply and Treatment
<b>Project Number:</b>	WT0528	<b>Description:</b>	Relocation of water supply and infrastructure as needed for Gulfstream expansion
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Gulfstream 16" Water Relocation	1,160,261	200,000	0	0	0	0	200,000	1,360,261

**FUNDING SOURCES**

Source	Amount
Water Fund	200,000
<b>Total</b>	<b>200,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Gulfstream 16" Water Relocation	511,422

**DETAILS**

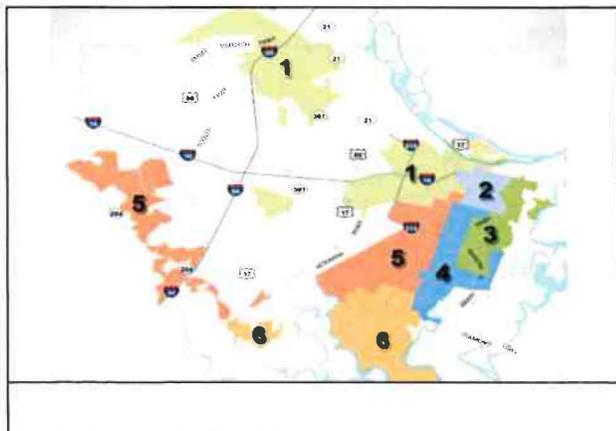
<b>Objective:</b>	Relocate water supply and infrastructure as needed for Gulfstream expansion.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Provide necessary infrastructure to Gulfstream.		
<b>Scope/Comments:</b>	Project will affect Gulfstream expansion area.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	200,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2017
<b>Project Name:</b>	Gwinnett Street Water Line	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Relocation of Gwinnett Street Waterline
<b>Contact Person/ Project Manager:</b>	Jim Laplander		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Gwinnett Street Water Line	0	0	1,000,000	0	0	0	1,000,000	1,000,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,000,000
<b>Total</b>	<b>1,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Gwinnett Street Water Line	0

**DETAILS**

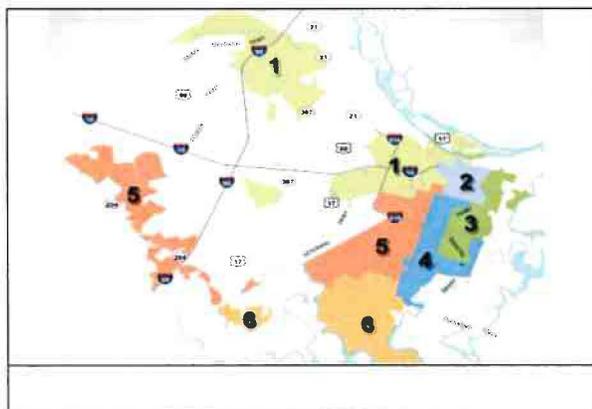
<b>Objective:</b>	Replace 16 Inch watermain along Gwinnett St.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Replacement of the old waterline as part of the Gwinnett St. Widening		
<b>Scope/Comments:</b>	Replacement of the old waterline as part of the Gwinnett St. Widening		
<b>Related Projects:</b>	Gwinnett Steet Widening	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	N/A

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	150,000					
Construction	850,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	0
<b>Neighborhood:</b>	0
<b>Council District:</b>	0

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Improvements for Paving Projects	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace water lines in proposed paving project areas.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Improvements for Paving Projects	7,878	100,000	100,000	102,000	105,000	105,000	512,000	519,878

**FUNDING SOURCES**

Source	Amount
Water Fund	512,000
<b>Total</b>	<b>512,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Improvements for Paving Projects	7,878

**DETAILS**

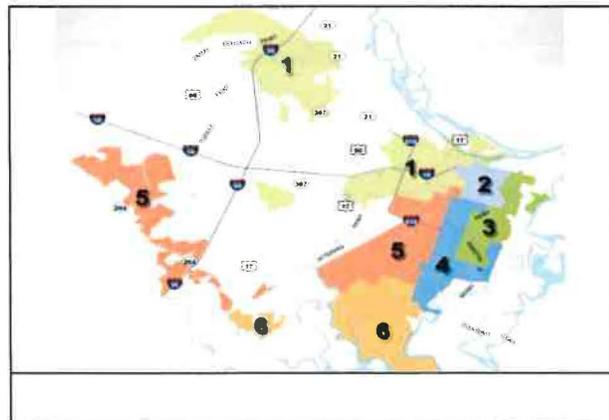
<b>Objective:</b>	Utilities should be replaced as part of paving projects in order to prevent damage to newly paved areas.	<b>Council Priority:</b>	Neighborhood Vitality
<b>Benefits:</b>	Newly paved street will not be impacted by repair of an old water line. Improved planning, scheduling, & coordination of projects.		
<b>Scope/Comments:</b>	There are old water mains in unpaved streets and old paved streets.		
<b>Related Projects:</b>	Street paving	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	512,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	1999
<b>Project Name:</b>	Large Tract Infrastructure Extension	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Extend existing infrastructure to newly annexed areas.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Large Tract Infrastructure Extension	21,210	384,000	394,000	406,000	418,000	425,000	2,027,000	2,048,210

**FUNDING SOURCES**

Source	Amount
Water Fund	2,027,000
<b>Total</b>	<b>2,027,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Large Tract Infrastructure Extension	21,210

**DETAILS**

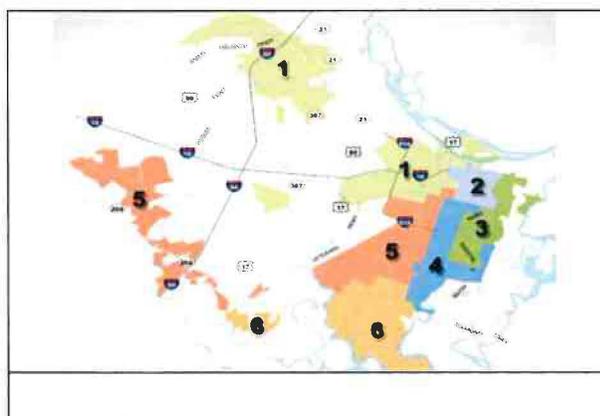
<b>Objective:</b>	To extend existing infrastructure necessary to serve the newly annexed areas and allow development to begin.	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	The City will benefit from economic development of the newly annexed areas by an increased tax base and revenue from water and sewer service.		
<b>Scope/Comments:</b>	Project will affect newly annexed areas.		
<b>Related Projects:</b>	Annexation efforts	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	2,027,000					

**OPERATING BUDGET IMPACT**

To be determined.		<b>Estimated Annual Impact</b>	
<b>Description:</b>		Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Locations to be identified
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Large Tract Water Supply	<b>Department:</b>	Water Supply and Treatment
<b>Project Number:</b>	WT0725	<b>Description:</b>	Provide water to large tracts.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Large Tract Water Supply	1,250,000	300,000	500,000	500,000	500,000	500,000	2,300,000	3,550,000

**FUNDING SOURCES**

Source	Amount
Water Fund	2,300,000
<b>Total</b>	<b>2,300,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Large Tract Water Supply	0

**DETAILS**

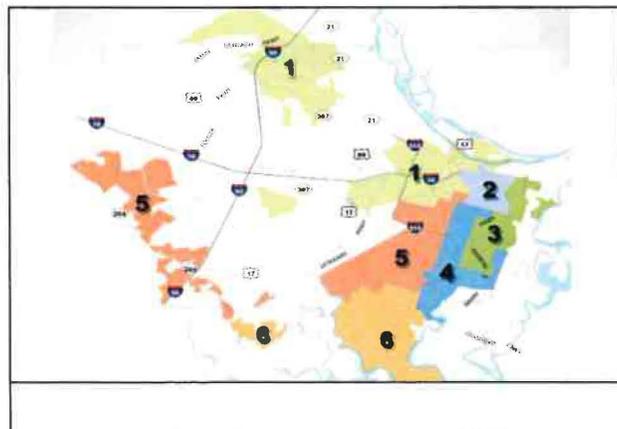
<b>Objective:</b>	Construct water and sewer infrastructure within large land tracts.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Provide necessary water and sewer infrastructure to large commercial and industrial development.		
<b>Scope/Comments:</b>	Project affects large commercial and industrial properties only.		
<b>Related Projects:</b>	Sewer Large Tract Extension	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	2,300,000					

**OPERATING BUDGET IMPACT**

Impact to be determined.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Lathrop Avenue Pump Upgrade	<b>Department:</b>	Water Supply and Treatment
<b>Project Number:</b>	WT0819	<b>Description:</b>	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Lathrop Avenue Pump Upgrade	504,535	250,000	0	250,000	500,000	500,000	1,500,000	2,004,535

**FUNDING SOURCES**

Source	Amount
Water Fund	1,500,000
<b>Total</b>	<b>1,500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Lathrop Avenue Pump Upgrade	0

**DETAILS**

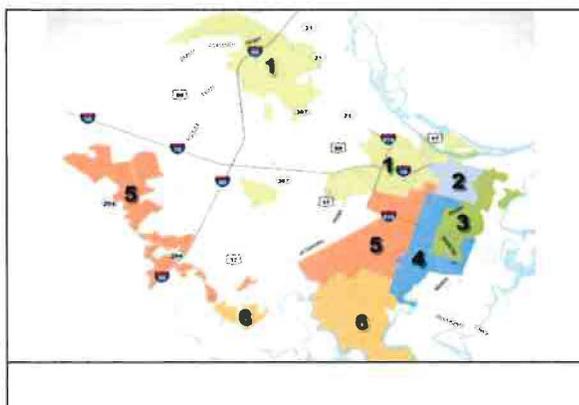
<b>Objective:</b>	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Will prevent the department from exceeding groundwater withdrawal permits due to anticipated mandated groundwater cutbacks.		
<b>Scope/Comments:</b>	Violation of groundwater withdrawal permit will result in fines.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Yes Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	1,500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Lathrop Avenue
<b>Neighborhood:</b>	Hudson Hill/Bayview
<b>Council District:</b>	1

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Megasite-New Hampstead 24" Main	<b>Department:</b>	Water Supply and Treatment
<b>Project Number:</b>	WT0820	<b>Description:</b>	Build 24-inch water main line that connects the Megasite to the New Hampstead area
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Megasite-New Hampstead 24" Main	1,550,000	600,000	300,000	500,000	500,000	500,000	2,400,000	3,950,000

**FUNDING SOURCES**

Source	Amount
Water Fund	2,400,000
<b>Total</b>	<b>2,400,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Megasite-New Hampstead 24" Main	0

**DETAILS**

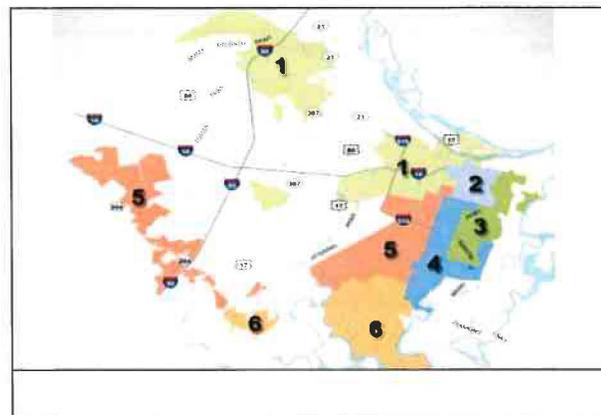
<b>Objective:</b>	Build 24-inch water main line that connects the Megasite to New Hampstead.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Provide necessary infrastructure for growth in the area.		
<b>Scope/Comments:</b>	Project will connect the Megasite to New Hampstead.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	2,400,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Misc. Water Line Improvements	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace certain deteriorated and/or undersized water lines.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Misc. Water Line Improvements	1,412,508	720,000	738,000	755,000	778,000	801,000	3,792,000	5,204,508

**FUNDING SOURCES**

Source	Amount
Water Fund	3,792,000
<b>Total</b>	<b>3,792,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Misc. Water Line Improvements	1,412,508

**DETAILS**

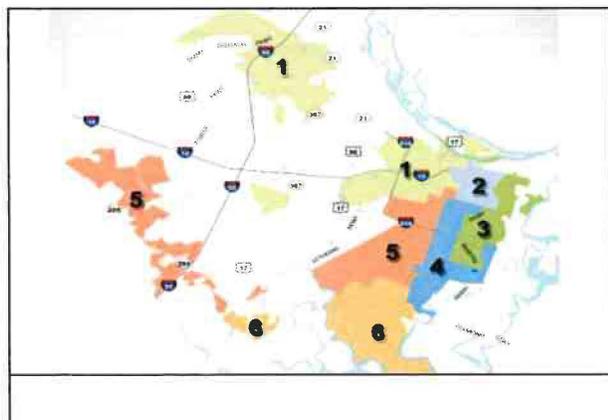
<b>Objective:</b>	To continue to reduce the number of water leaks repaired each year in the water distribution system.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Reduced total pumpage, thereby saving for future use and improved public perception of maintenance.		
<b>Scope/Comments:</b>	Project will affect water lines City-wide.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	3,792,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	New Water Systems Upgrades	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0726	<b>Description:</b>	Purchase and make improvements to some smaller existing water systems.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
New Water Systems Upgrades	1,000,000	0	250,000	250,000	250,000	250,000	1,000,000	2,000,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,000,000
<b>Total</b>	<b>1,000,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
New Water Systems Upgrades	0

**DETAILS**

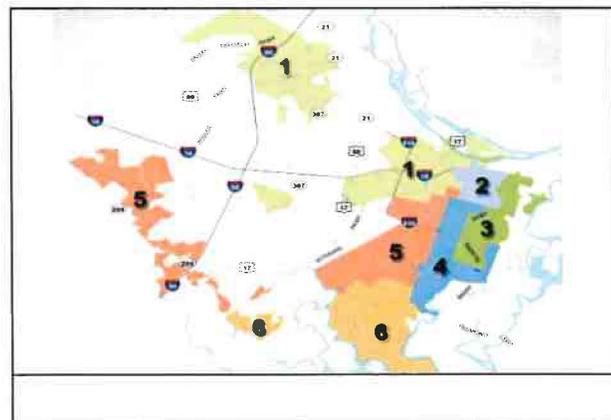
<b>Objective:</b>	Purchase and make improvements to some smaller existing water systems.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Augment existing City water systems.		
<b>Scope/Comments:</b>	Project will occur system-wide.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	1,000,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Overhead Storage Tank Repair and Repainting	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0815	<b>Description:</b>	Repaint overhead storage tanks at Wilmington Island, Travis Field and Savannah State University (2 tanks).
<b>Contact Person/ Project Manager:</b>	Heath Lloyd, hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Overhead Storage Tank Repair and Repainting	497,177	50,000	50,000	50,000	50,000	50,000	250,000	747,177

**FUNDING SOURCES**

Source	Amount
Water Fund	250,000
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Overhead Storage Tank Repair and Repainting	0

**DETAILS**

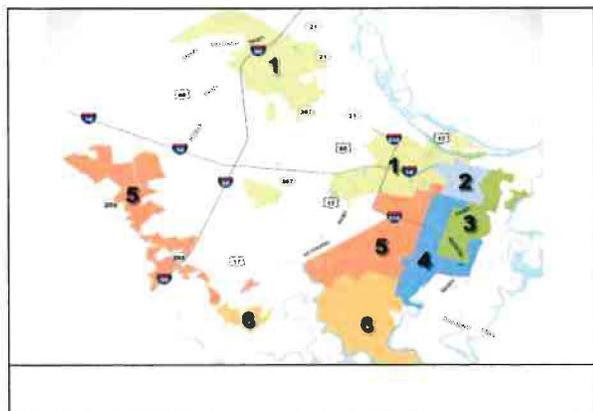
<b>Objective:</b>	Repainting storage tanks, inside and outside, will ensure physical integrity of the infrastructure and maintain water quality standards.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	The tanks will be maintained in peak condition and continue to meet peak domestic and fire fighting demands.		
<b>Scope/Comments:</b>	The inside and outside of the tanks will be painted.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
<b>Repair/Maintenance</b>	<b>250,000</b>					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Wilmington Island, Travis Field and Savannah State University
<b>Neighborhood:</b>	60, (Savannah State University)
<b>Council District:</b>	3, (Savannah State University); outside city limits (Wilmington Island)

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2009
<b>Project Name:</b>	Reclaimed Water - Phase I	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	WT0420	<b>Description:</b>	Installation of new reclaimed water mains to serve specific areas with reclaimed water.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Reclaimed Water - Phase I	1,706,000	250,000	1,000,000	0	0	0	1,250,000	2,956,000

**FUNDING SOURCES**

Source	Amount
Water Fund	1,250,000
<b>Total</b>	<b>1,250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Reclaimed Water Phase I	43,877

**DETAILS**

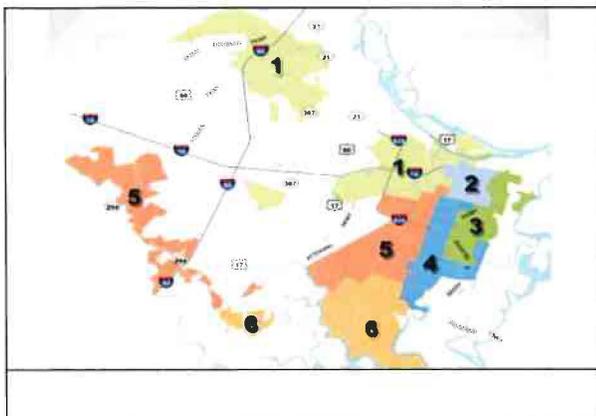
<b>Objective:</b>	Project will allow reclaim / re-use water use to City service area.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Will comply with State New Water Plan requirement for Reclaim Water Use; will add to the existing reclaim water use revenue source.		
<b>Scope/Comments:</b>	Project will include design and construction of new re-use water mains to service service areas.		
<b>Related Projects:</b>	Reclaimed Water Crossroads; Reclaimed Water East Savannah	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	1,250,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2006
<b>Project Name:</b>	Replacement of Hydro-pneumatic Tanks	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0624	<b>Description:</b>	Replace 10,000 gallon hydro-pneumatic tank at various well sites throughout the water supply system.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Replacement of Hydro-pneumatic Tanks	438,030	50,000	50,000	50,000	50,000	50,000	250,000	688,030

**FUNDING SOURCES**

Source	Amount
Water Fund	250,000
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Replacement of Hydro-pneumatic Tanks	0

**DETAILS**

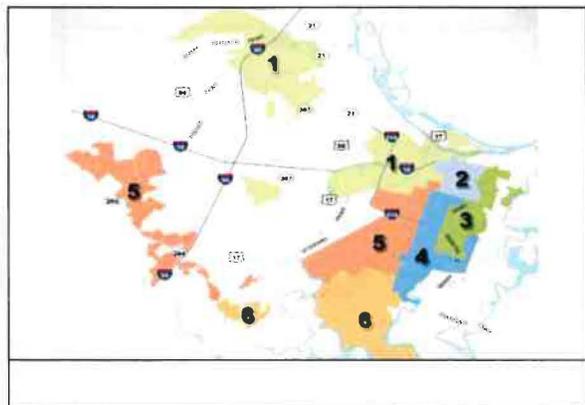
<b>Objective:</b>	The hydro-pneumatic tanks are over 20 years old and have begun to deteriorate. Replacement is necessary to ensure the wells are in peak operating condition in order to meet demands.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use & fire protection.		
<b>Scope/Comments:</b>	If tanks fail, water service (domestic, fire, and commercial) may not be met during peak periods.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>		<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	250,000					

**OPERATING BUDGET IMPACT**

No impact expected.		Estimated Annual Impact	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2010
<b>Project Name:</b>	Savannah Ports Authority	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	WT0527	<b>Description:</b>	Connect water system at Savannah Ports Authority (SPA)
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Savannah Ports Authority	3,322,716	500,000	0	0	0	0	500,000	3,822,716

**FUNDING SOURCES**

Source	Amount
Water Fund	500,000
<b>Total</b>	<b>500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Ports Authority	832,893

**DETAILS**

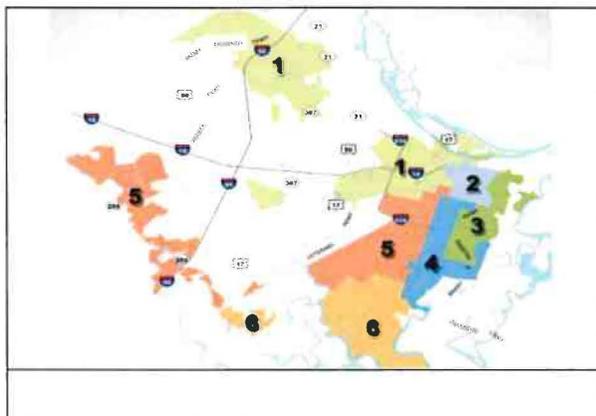
<b>Objective:</b>	Connect SPA Park to City's surface water system.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Provided SPA customers with high-quality water in quantities that meet both existing and future needs.		
<b>Scope/Comments:</b>	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located with the SPA Park.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Supervisory Control And Data Acquisition (SCADA) Upgrade	<b>Department:</b>	Water Supply and Treatment
<b>Project Number:</b>	WT0722	<b>Description:</b>	Upgrade SCADA system hardware and software.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Supervisory Control And Data Acquisition (SCADA) Upgrade	187,570	35,000	35,000	39,000	40,000	42,000	191,000	378,570

**FUNDING SOURCES**

Source	Amount
Water Fund	191,000
<b>Total</b>	<b>191,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Supervisory Control And Data Acquisition (SCADA) Upgrade	83,397

**DETAILS**

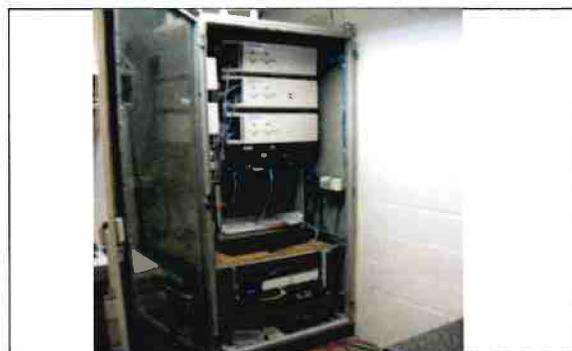
<b>Objective:</b>	It is essential to upgrade the SCADA system to ensure we can monitor and control the water systems remotely.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Remote monitoring and control will allow for prompt response to potential problems.		
<b>Scope/Comments:</b>	Upgrade/replace several units per year throughout the system to keep up with technology and ensure efficient functioning.		
<b>Related Projects:</b>	SCADA Upgrades and RTU Replacements	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	191,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



An existing SCADA unit in place at the I&D Water Plant.

**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Sludge Pond Dredging	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0821	<b>Description:</b>	To remove sludge from the pond and place in the drying bed for subsequent removal to a landfill.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Sludge Pond Dredging	200,000	0	0	200,000	200,000	200,000	600,000	800,000

**FUNDING SOURCES**

Source	Amount
Water Fund	600,000
<b>Total</b>	<b>600,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Sludge Pond Dredging	0

**DETAILS**

<b>Objective:</b>	Minimize the sludge in the overflow pond which will help the department meet the NPDES discharge permit.	<b>Council Priority:</b>	Health & Environment
<b>Benefits:</b>	Prevent violations of NPDES discharge permit.		
<b>Scope/Comments:</b>	Scope of the project includes both removal of the sludge from the holding pond into the drying bed and subsequent hauling of the sludge from the drying bed to the landfill.		
<b>Related Projects:</b>	Sludge Drying and Hauling	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	600,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



A view of the discharge pond which needs to be dredged for sludge removal

**LOCATION**

<b>Address:</b>	Hwy 21, Pooler Ga
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	1

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2003
<b>Project Name:</b>	Valve Replacement	<b>Department:</b>	Water Distribution
<b>Project Number:</b>	TBD	<b>Description:</b>	Replace main line valves that do not operate.
<b>Contact Person/ Project Manager:</b>	Jim Laplander; jlaplander@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Valve Replacement	498,539	78,000	80,000	85,000	88,000	95,000	426,000	924,539

**FUNDING SOURCES**

Source	Amount
Water Fund	426,000
<b>Total</b>	<b>426,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Valve Replacement	456,270

**DETAILS**

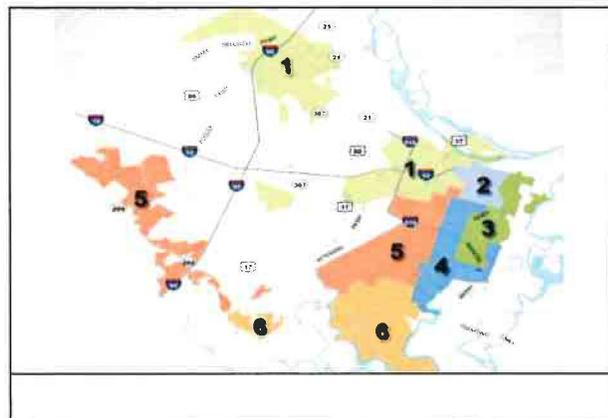
<b>Objective:</b>	To replace inoperative main line valves and install new valves where needed.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Achieve smaller shutoff areas, provide uninterrupted domestic service and fire protection during waterline (emergency) repairs.		
<b>Scope/Comments:</b>	Project will address issues system-wide.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to No Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	426,000					

**OPERATING BUDGET IMPACT**

N/A		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2013
<b>Project Name:</b>	Well Electrical Preventive Maintenance	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0816	<b>Description:</b>	Inspect, clean, repair and/or replace electrical power & control systems of 41 wells.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Well Electrical Preventive Maintenance	473,441	50,000	50,000	50,000	50,000	50,000	250,000	723,441

**FUNDING SOURCES**

Source	Amount
Water Fund	250,000
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Well Electrical Preventive Maintenance	9,164

**DETAILS**

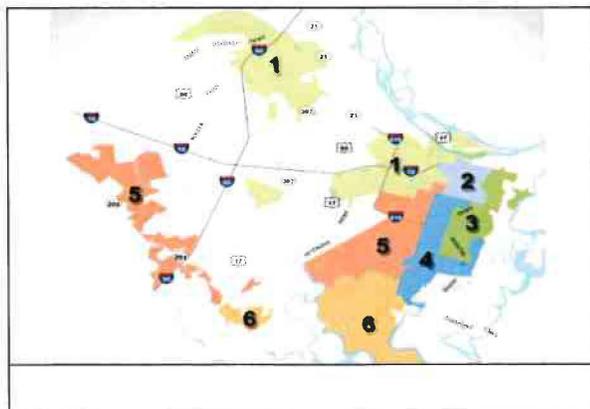
<b>Objective:</b>	This project expands the existing preventive maintenance program to include power and control system reliability and safety.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	This project will ensure infrastructure is adequate to serve future needs.		
<b>Scope/Comments:</b>	The project will, on a scheduled and prioritized basis, inspect, clean and refurbish as necessary the water well electrical and control systems.		
<b>Related Projects:</b>	WT0524 - Well Preventive Maintenance Program	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	250,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Water Improvements	<b>Start Year:</b>	2014
<b>Project Name:</b>	Well Preventive Maintenance Program	<b>Department:</b>	Water Supply & Treatment
<b>Project Number:</b>	WT0814	<b>Description:</b>	Perform preventive maintenance of five wells per year on a rotating basis.
<b>Contact Person/ Project Manager:</b>	Heath Lloyd; hlloyd@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Well Preventive Maintenance Program	28,464	100,000	100,000	100,000	100,000	100,000	500,000	528,464

**FUNDING SOURCES**

Source	Amount
Water Fund	500,000
<b>Total</b>	<b>500,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Well Preventive Maintenance Program	28,464

**DETAILS**

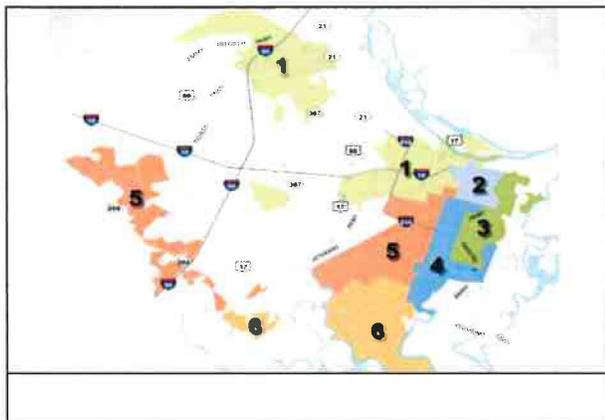
<b>Objective:</b>	Perform preventive maintenance to keep wells in working order.	<b>Council Priority:</b>	Health and Environment
<b>Benefits:</b>	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use and fire protection.		
<b>Scope/Comments:</b>	There are 41 wells in the system owned and operated by the City of Savannah. These wells must be in peak operating condition in order to meet demands.		
<b>Related Projects:</b>	WT0322 - Well Electrical Preventive Maintenance	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Repair/Maintenance	500,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	System-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

Other

## 2016-2020 OTHER IMPROVEMENTS

Miscellaneous projects that may not “fit” into any of the above mentioned categories are assigned to this category. There are four projects in this category in the 2016 plan: Comcast Building Buyback, Critical Workforce Shelter, Visitor Wayfinding Signage, Criminal Justice Info System.

### REVENUE SUMMARY

<b>Funding Source</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>5 Year Total</b>
General Fund	\$ 853,000	\$ 626,000	\$ 100,000	\$ 50,000	\$ 150,000	\$ 1,779,000
Parking Fund	50,000	50,000	50,000	50,000	50,000	250,000
Recorder's Court Tech Fund	100,000	0	0	0	0	100,000
Water Fund	1,000,000	0	0	0	0	1,000,000
<b>Total</b>	<b>\$ 2,003,000</b>	<b>\$ 676,000</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 3,129,000</b>

### PROJECT SUMMARY

<b>Project Name</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>5 Year Total</b>
Comcast Building Buyback	\$ 653,000	\$ 626,000	\$ 0	\$ 0	\$ 0	\$ 1,279,000
Criminal Justice Info System (Recorder's Court)	100,000	0	0	0	0	100,000
Critical Workforce Shelter	1,200,000	0	0	0	0	1,200,000
Fiber Optic Cable Extensions	0	0	100,000	50,000	150,000	300,000
Visitor Wayfinding Signage	50,000	50,000	50,000	50,000	50,000	250,000
<b>Total</b>	<b>\$ 2,003,000</b>	<b>\$ 676,000</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 3,129,000</b>

<b>Category:</b>	Other Improvements	<b>Start Year:</b>	2012
<b>Project Name:</b>	Comcast Building Buyback	<b>Department:</b>	Traffic Engineering
<b>Project Number:</b>	OP0722	<b>Description:</b>	Accumulating funds for purchase of Comcast Building from Chatham County.
<b>Contact Person/ Project Manager:</b>	Mike Weiner; mweiner@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Comcast Building Buyback	510,000	653,000	626,000	0	0	0	1,279,000	1,789,000

**FUNDING SOURCES**

Source	Amount
General Fund	1,279,000
<b>Total</b>	<b>1,279,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Comcast Building Buyback	0

**DETAILS**

<b>Objective:</b>	To accumulate funds to pay the county for purchase of the building, which was part of the Derenne project discussion and now houses some City Departments.	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Allows flexibility in development of Project Derenne and gives City a presence in Mid-town.		
<b>Scope/Comments:</b>	Accumulate funds for purchase of Comcast Building.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	1,279,000					
Design	0					
Repair/Maintenance	0					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Development Services Building (Old Comcast Building) at 5515 Abercorn Street

**LOCATION**

<b>Address:</b>	5515 Abercorn Street
<b>Neighborhood:</b>	62, Poplar Place/ University Place
<b>Council District:</b>	4

<b>Category:</b>	Other Improvements	<b>Start Year:</b>	2015
<b>Project Name:</b>	Criminal Justice Information System	<b>Department:</b>	Recorder's Court
<b>Project Number:</b>	TBD	<b>Description:</b>	Upgrade and replace the case management system within Recorder's Court
<b>Contact Person/ Project Manager:</b>	Cam Mathis, cmathis@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Criminal Justice Information System	28,163	100,000	0	0	0	0	100,000	128,163

**FUNDING SOURCES**

Source	Amount
Recorder's Court Tech Fund	100,000
<b>Total</b>	<b>100,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Criminal Justice Information System	0

**DETAILS**

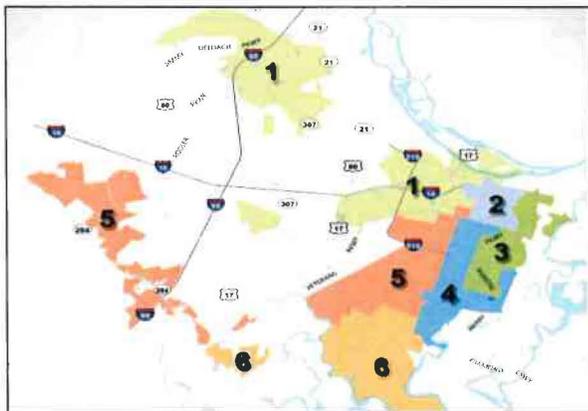
<b>Objective:</b>	Upgrade and replace the case management system within Recorder's Court	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Increased communication between various courts and the DA's office leading to increased efficiencies within Recorder's Court		
<b>Scope/Comments:</b>	To upgrade and replace the case management system within Recorder's Court in support of new Chatham County unified case management system to provide improved communication between various Courts and with the District Attorney's Office		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Maintenance	100,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Other Improvements	<b>Start Year:</b>	TBD
<b>Project Name:</b>	Critical Workforce Shelter	<b>Department:</b>	TBD
<b>Project Number:</b>	TBD	<b>Description:</b>	Plan, design, and construct a new Critical Workforce Shelter
<b>Contact Person/ Project Manager:</b>	TBD		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Critical Workforce Shelter	0	1,200,000	0	0	0	0	1,200,000	1,200,000

**FUNDING SOURCES**

Source	Amount
General Fund	200,000
Water Fund	1,000,000
	0
<b>Total</b>	<b>1,200,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Critical Workforce Shelter	0

**DETAILS**

<b>Objective:</b>	Plan, design, and construct a new Critical Workforce Shelter	<b>Council Priority:</b>	Public Safety
<b>Benefits:</b>	Provide a safe sheltering place for critical workforce and emergency operations.		
<b>Scope/Comments:</b>	Planning, design, and construction of a new Critical Workforce Shelter to house Emergency Operations and other critical functions in the event of an emergency		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	TBD

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	500,000					
Construction	700,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Existing Critical Workforce Shelter (Example)

**LOCATION**

<b>Address:</b>	TBD
<b>Neighborhood:</b>	TBD
<b>Council District:</b>	TBD

<b>Category:</b>	Other Improvements	<b>Start Year:</b>	2008
<b>Project Name:</b>	Fiber Optic Cable Extensions	<b>Department:</b>	Information Technology
<b>Project Number:</b>	OP0331	<b>Description:</b>	Extend existing underground fiber optic cable.
<b>Contact Person/ Project Manager:</b>	Cam Mathis, cmathis@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Fiber Optic Cable Extensions	254,000	0	0	100,000	50,000	150,000	300,000	554,000

**FUNDING SOURCES**

Source	Amount
General Fund	300,000
<b>Total</b>	<b>300,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Fiber Optic Cable Extensions	98,475

**DETAILS**

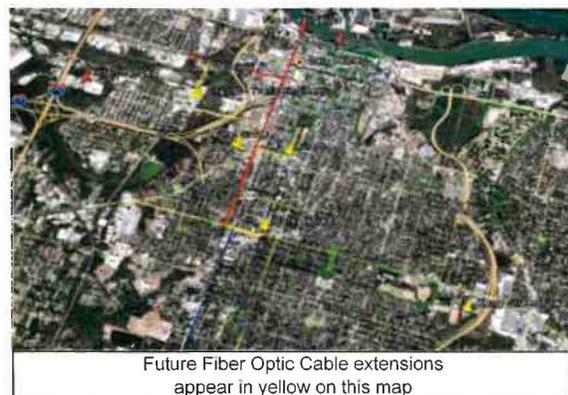
<b>Objective:</b>	To provide for the extension of fiber optic cable to improve the City's connectivity for computers, phones, video, etc.	<b>Council Priority:</b>	High Performing Government
<b>Benefits:</b>	Extending the network will benefit the mobile workforce, Public Safety (video & mobile), Traffic Engineering's traffic control systems, Automated Meter Reading, and Supervisory Control and Data Acquisition (SCADA). Other benefits of this project include redundant paths (precluding the impact of a break) and underground fiber which also limits breaks and provides a much longer use life (40+ years).		
<b>Scope/Comments:</b>	Fiber optic cable is used by the City to connect computers, phones, video, etc. at 34 major locations back to the Broughton Municipal Building. Fiber also provides excellent backhaul for wireless connectivity. An estimated 800 City employees can be impacted by this request.		
<b>Related Projects:</b>	N/A	<b>Recurring/Non-Recurring:</b>	Recurring
<b>Total of This Request Enough to Complete Project?</b>	No	<b>Estimated Amount Needed To Complete Project After 2020:</b>	Ongoing project

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	300,000					

**OPERATING BUDGET IMPACT**

No impact expected.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	N/A	Personnel	0
		Contractuals	0
		Commodities	0
		Other	0
		<b>Total</b>	<b>0</b>



Future Fiber Optic Cable extensions appear in yellow on this map

**LOCATION**

<b>Address:</b>	Various locations City-wide
<b>Neighborhood:</b>	N/A
<b>Council District:</b>	N/A

<b>Category:</b>	Other	<b>Start Year:</b>	2016
<b>Project Name:</b>	Visitor Wayfinding	<b>Department:</b>	Mobility & Parking Administration/Enforcement
<b>Project Number:</b>	OP0145	<b>Description:</b>	Wayfinding signage for visitors
<b>Contact Person/ Project Manager:</b>	Shawn Emerson; semerson@savannahga.gov		

**FUNDING SCHEDULE**

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY16	FY17	FY18	FY19	FY20		
Visitor Wayfinding	500,000	50,000	50,000	50,000	50,000	50,000	250,000	750,000

**FUNDING SOURCES**

Source	Amount
Parking Fund	250,000
<b>Total</b>	<b>250,000</b>

**ACTUAL EXPENDITURES TO DATE**

Project Name	Total Expended Through FY14
Visitor Wayfinding	0

**DETAILS**

<b>Objective:</b>	Develop a pedestrian & vehicle wayfinding system	<b>Council Priority:</b>	Economic Growth
<b>Benefits:</b>	Coordinated, user-friendly, visible navigation system and maps that will encourage visitors and residents to use parking facilities and engage in a pedestrian experience.		
<b>Scope/Comments:</b>	This project would be a partnership, with the City providing funding, and attempting to partner with private entities to expand the program		
<b>Related Projects:</b>	None	<b>Recurring/Non-Recurring:</b>	Non-Recurring
<b>Total of This Request Enough to Complete Project?</b>	Yes	<b>Estimated Amount Needed To Complete Project After 2020:</b>	NA

**SCHEDULE & STATUS**

Phase	Cost	FY16	FY17	FY18	FY19	FY20
Planning	0					
Design	0					
Construction	250,000					

**OPERATING BUDGET IMPACT**

Project is expected to impact operating budget.		<b>Estimated Annual Impact</b>	
<b>Description:</b>	Signs that are damaged or stolen will be replaced as needed	Personnel	500
		Contractuals	2,000
		Commodities	0
		Other	0
		<b>Total</b>	<b>2,500</b>



**LOCATION**

<b>Address:</b>	Various Locations in the North Historic District
<b>Neighborhood:</b>	8 North Historic District
<b>Council District:</b>	2